Siemens US deal provokes furore, Page 20

Laurent

acquires

Charles

of the Ritz

THE LEADING French haute cou-

ture house of Yves Saint Laurent

treated itself yesterday to a \$630m

birthday present by acquiring Charles of the Ritz, the fashionable

cosmetics and perfume company

owned by the US Squibb group.

The French fashion designer and

his partner Mr Pierre Berge had

long cherished the idea of taking over Charles of the Ritz, which

owns the highly successful line of Yves Saint Laurent perfumes, in-

cluding the Opium brand. This am-bition was inhilled yesterday on the

25th anniversary of the foundation of the house of Yves Saint Laurent with the help of a group of bankers and Mr Carlo De Benedetti, the Ital-

ian financier and entrepreneur who

recently became a partner in the

The transaction is also the third

The transaction is also the third largest US acquisition by a French group after the \$2.5bm takeover of Texasgulf by Elf Aquitaine and the recent \$1.06bm takeover of Big Three Industries of Houston by

the French fashion bouse for FFr

Yves Saint Laurent is believed to

Charles of the Ritz against rival

hids from Avon Products and Shis-

eido of Japan. The French group and its Italian partner are being backed in their acquisition by a group of banks including Credit Suisse First Boston, Banque Na-tionale de Paris and Banque Na-tionale de Paris and Banque Indon-

tionale de Paris and Banque Indos-

De Benedetti's main holding com-

Yves Saint Laurent and 14.3 per

The group of banks backing the

transaction will advance \$465m in

medium and short-term credits and

other facilities to complete the deal.

cent held by CIR International

fashion house.

255m (\$39m).

No. 30,088

Wednesday November 19 1986

D 8523 B

World news

Soviets 'direct torture in Kabul'

during torture sessions in Aghanistan, according to evidence from former prisoners which is contained in a report by the London-based human rights organisation Amnesty International

The report published today says political prisones are still being regularly tortured by Afghan security forces. Amnesty says many former prisoners state that Soviet officials are present during the torture and often participate in or direct the in-terrogation, but leave the applica-tion of torture to the Afghans. Report, Page 4, Bombing continues, Page 29

Kim II Sung alive

Kim Il Sung, the North Korean President, quashed reports of his ssination when he appeared at Pyongyang airport to greet visiting President Zhumbyn Batmunkh of Mongolia. Page 4

French reforms

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Page 41: Desi

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der Line der Tage

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عافيته عيري

French political reforms, including the reshaping of constituencies, were endorsed by the country's Constitutional Council. The Chirac Government reforms had been challenged by Socialists.

Brazilian talks

President Jose Sarney postponed talks with his senior ministers and instead called in Ulysses Guima-raes, leader of the Brazilian Democratic Movement for discussions on a new economic adjustment pack-

Rebel warning

Sri Lanka's Tamil rebels warned residents in the island's northern region that a new military offensive was imminent after the guerrillas rejected a peace formula put for-ward by Colombo.

Swapo 'raided base'

Namibian nationalist guerrillas (Swapo) said they killed 18 South African soldiers and wounded several more in an attack on a mili-(South West Africa), the official Angolan news agency said.

Sanctions rejected

Lucas Mangope, president of the black South African homeland of Bophuthatswana condemned western sanctions against Pretoria, saying they were slowing the process

Cyprus conference

Senior Greek Cypriot officials said they would continue to work for an international conference on the Cypros problem, an idea which is opposed by the US, as the best way of trying to reunite the divided eastern Mediterranean island. Page 5

Narcotics killing

Gunmen in Bogota shot dead Colonel Jaime Ramicez, the former head of the anti-narcotics police, who had mounted several major operations against Colombia's cocaine traffickers, police said.

Anti-pollution plea

Poland is renewing its efforts to get other Comecon countries to sign a controversial mutual agreement committing them—to pay mutual compensation for pollution of waterways arising from industrial accidents. Page 2

Mozambican exodus

About 200,000 Mozambicans have fled into Malawi in the past six weeks to escape rebels, said the official Mozambique news agency. It also reported that 44 peasants had

Anti-alcohol drive

Bulgaria announced mea turn saloons and taverns into coffee

shops and snack bars as part of a national drive against alcohol.

Business summary

Wall St stocks in sharp decline

WALL STREET stocks fell sharply during late trading as caution spread in the wake of the recent insider trading revelations.

By the close of business, the Dow Jones industrial average was down 43.31 at 1,817.21 after being 29.53

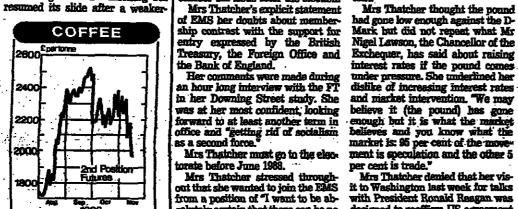
OIL consumption is likely to rise fairly slowly for the rest of this century, putting only moderate upward pressure on prices, according to an unpublished study by the International Energy Agency in Paris.

car maker, next year hopes it will sell at least 27,000 cars in the US - a market it quit in 1980 - giving Brit-ain's balance of payments a \$400m boost, said Mr Norman Braman, chairman and major shareholder in Austin Rover Cars of North Ameri-

LONDON'S Stock Exchange Council advised members to contact the Stock Exchange before they have any dealings with Ivan Boesky, the man at the centre of Wall Street's latest insider trading scandal,

GIORGIO ARMANI, Milan fashior designer, is planning to open 150 Emporio Armani outlets in the US and 30 new shops in Europe.

COFFEE: London futures market moved higher in the morning but



than-expected opening in New York. The Jamuary position fell £28.50 to £1.970.50 a tonne, giving a fall on the week of £74.50. Page 36

GOLD rose \$0.125 to \$391.25 on the London bullion market. It also rose in Zurich to \$390.95 from \$389.25.

In New York the Comex December settlement was \$394.50.

STERLING fell in London \$1,4235 (\$1,4285). It also fell to DM 2,8650 (DM 2,8750); Y231.50 (Y232.50); SFr 2,3625 (SFr 2,3925), and FFr 9,3800 (FFr 9,4175). The pound's exchange rate index fell to 68.2 from 68.5 Page 37

DOLLAR fell in London to DM 2.0126 (DM 2.0130). It also fell to Y162.70 (Y162.75) and FFr 6.5900 (FFr 6.5925), but was unchanged at SFr 1.6740. On Bank of England figures the dollar's exchange rate in dex was unchanged at 111.2.

TOKYO: Unfavourable influences receded and share prices staged a moderate rally. The Nikkei average added 65.38 to 17,273.53. Page 44

LONDON: Share prices were again lower on worries about Wall Street and the Boesky affair. The FT-SE 100 index fell 11.1 to 1,517.5 and the FT Ordinary index lost 6.9 to 1,271.6. Page 44

CHINA'S foreign investment fell further in the first nine months to \$2.40m, down 42 per cent on last

SIEMENS, West German electrica and telecommunications group, planned to pay an unchanged DM 12 dividend for the year ending in September 1986. Page 21 NIXDORF, West German computer

company, boosted turnover by 17 per cent to more than DM 2.8bn (\$1.4bn) in the first nine months of 1985. Page 21

Action Directe says it killed Renault chief

BY PAUL BETTS AND DAVID HOUSEGO IN PARIS

ACTION DIRECTE, the French extremists involved in the wave of new appointment would be formalleft-wing terrorist group with links terrorist bombings in September ly ratified by the Cabinet of Mr. extremists. ments, yesterday claimed responsibility for the murder of Mr Georges Besse, the chairman of Renault, the French state-owned car cessor to Mr Besse as head of Renault.

the British Prime Minister, has

firmly ruled out further consider-

ation of full UK membership of the European Monetary System until after the next general election. She said the British economy was

not "quite strong enough yet" for EMS. "We are getting stronger and one day we will go in," she added,

saying that she would expect to rec-

onsider the issue after the election.

Mrs Thatcher's explicit statement

of EMS her doubts about member-

ship contrast with the support for

entry expressed by the British Treasury, the Foreign Office and

Mrs Thatcher must go to the elec-

repetition of what happened before, when we came out of the snake," (the linking of EEC currencies which sterling left in 1972 after a

couple of months). "When we go in, we will go in strong and stay in." She repeatedly said that entry

would not be an easy or a soft op-

other EFC countries should recon-

the Bank of England.

borate before June 1988.

to other European terrorist move- which killed 13 people and wounded

quarters a short distance from his of the Usnor steel group. Mr Paris house on Monday night. But the police appeared to have no ches to the identity of the terrorists.

The police appeared to have no ches to the identity of the terrorists.

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The police appeared to have no ches to the identity of the terrorists.

Thatcher rules out

EMS entry before

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

next general election

MRS MARGARET THATCHER, ention of exchange controls in most one at the end of her list of priori-

She expressed concern about

used to have with devaluation if it

comes." She thought the pound

would be tested and that would

mean "swinging up interest rates very sharply" since "there is no way

you can intervene to any great ex-

had gone low enough against the D-Mark but did not repeat what Mr Nigel Lawson, the Chancellor of the

Exchequer, has said about raising interest rates if the pound comes

under pressure. She underlined her

dislike of increasing interest rates and market intervention. "We may

believe it (the pound) has gone enough but it is what the market believes and you know what the

enough but it is what the market believes and you know what the market is: 95 per cent of the move-

ment is speculation and the other 5 per cent is trade."

for the sale of Trident nuclear mis-

The Prime Minister conceded,

however, that following the discus-

sion of possible deep cuts in strate-

gic missiles at the Reykjavík sum-mit "people were casting doubt" on the issue. "I never had any doubt about it," said Mrs Thatcher. "We

negotiated there very thoroughly."

Mrs Thatcher said that she was

siles to Britain.

sider the rules, particularly the ret- putting deep cuts in strategic weap-

"hitching our wagon to a D-Mark an agreement on Intermediate Nu-standard and all the problems we clear Forces (INF) from the argu-

Jacques Chirac next Wednesday.

Tributes to Mr Besse poured in The French Government is ex-pected to decide quickly on a suc-leaders and unions, including the roup.

French police said that several witnesses had come forward to continuous bad shot Mr Besse at close Mr Raymond Levy, the former head come of the main additions a chart distance of the correct chair man of the nationalised Pechiney and the godfather of one of his five the main additions a chart distance of the correct and the godfather of one of his five the main addition. Communist-led CCT. An official

the police appeared to have no choes on the identity of the terrorists.

The killing of one of the most ble successor to Mr Besse.

The decision could be announced mando Pierre Overney — a reference of the most ble successor to Mr Besse.

The decision could be announced mando Pierre Overney — a reference of the most ble successor to Mr Besse. presents a major test for the French Government's anti-terrorist policies at a time when the security many meeting of the car group's main Paris plant 14 years ago by a forces have yet to arrest any of the

ties. Her primary concerns were

with separating the negotiation of

clear Forces (INF) from the argu-

ment between the US and the So-

viet Union over Washington's SDI

however, that no agreements were possible without adequate verifica-tion procedures. This, she main-

tained, was very difficult and it would take a long time to sort out

Mrs Thatcher firmly maintained

that no split had developed either between herself and President Rea-

further cuts in the higher marginal

rates were not the top priority

The Prime Minister stres

or Star Wars programme.

effective procedures,

Since May, Action Directe has made clear that its principal targets would be industrialists carrying out major restructurings in their companies and police officers.

Mr Jacques Maisonrouge, the for-mer head of IBM Europe recently appointed by the Government as the top civil servant in the French Industry Ministry, has disclosed that he believed he was on the Action Directe hit list.
The Government faces a major

test in its anti-terrorist programme because Action Directe - which announced that it had merged with the West German Red Army Faction early last year - is now be-lieved to be well organised Beckground and analysis, Page 3



Fresh move by France to ease

currency curbs

THE FRENCH Government yesterday unveiled a further relaxation of its foreign exchange controls and a new initiative to stabilise the international currency markets.

Mr Edouard Balladur, Minister of Finance and the Economy, an-nounced the end of "domiciliation," the bureaucratic controls on companies' trade-linked transactions first imposed in 1968. He also announced further relaxation of the currency controls on French citizens travelling overs

Banks are also to be permitted to make French franc loans to nonresidents, but subject to restrictions which are expected to prevent any growth in the Eurofranc loans mar-ket already in existence outside

gan or between Europe and the US Administration following the Reyk-Mr Ballachur said the aim was javik summit and other, more con-troversial, US foreign policy initiamainly to allow French banks to repatriate to Paris operations which they now earry but in London.

There will be limits designed to tie franc lending to non-residents to Eurofranc assets held abroad. On other domestic issues Mrs That her expressed caution about

the scale of any tax cuis. She argued that the higher public spending planned for next year than "we wished" must be "honestly financed" as in 1981. She underlined The main planks of French exchange controls - the block on complete freedom of franc lending to the public borrowing target for next French residents holding bank acyear of 1% per cent of gross domescounts abroad - remain untouched by the latest measures, which are Mrs Thatcher said tax reform the fourth batch of exchange conwas still on the agenda. "At the mo-ment the most urgent thing is peotrols removed by the Government since it came to power in March ple at the bottom because I think they pay far too much." She said the feeling of the country was that

The Government is not expected to abandon exchange controls entirely until it is more confident about the stability of the franc's exchange rate against the D-Mark within the European Monetary Sys-

should bring France immediately into line with the measures agreed by finance ministers in Brussels on Monday intended to liberalise all forms of trade credit, transactions in unquoted securities, and unit

central banks to stabilise exchange rates within specified reference zones, are therefore seen as playing an important part in his aim to remove exchange controls entirely.

Mr Balladur said yesterday that

ries very scorl "The idea of using zones of refer-

Speaking after the half-yearly meeting of the National Credit council, Mr Balladur confirmed a

L'Air Liquide.
Yes Saint Laurent's hopes of The exchange control relaxation gaining control of Charles of the Ritz were raised this summer when Squibb said it wanted to shed its

cosmetics and perfume subsidiary To mount the takeover against Jap anese and American competition, Yves Saint Laurent teamed up with Cerus, the new French holdi pany of Mr De Benedetti which has just bought a 25 per cent stake in

Mr Balladur's package goes be-yond the EEC moves in respect of the French franc loans to nonresidents - albeit within limits. Those might be regarded as purely financial transactions, which are only supposed to be compulsorily liberalised under the next phase of

Mr Balladur's efforts to promote international monetary co-opera-tion, with automatic intervention by

pany CIR plan to set up a new hold-ing company to control the US ac-quisition. The new company YSL-CIR will have a capital of £175m he was willing to join the recent Japanese-American exchange rate agreement and planned to make concrete proposals to partner coun- and will be 85.7 per cent owned by

ence for exchange rates is no longer a distant one" he said. The moment seems to me to have come for taking a decisive step towards the reconstruction of the international onetary system."

Continued on Page 20

Charles Hodgson adds from New York: The sale of Charles of the Ritz is the latest step in a long-term Continued on Page 20

Armani plans expansion, Page 21

The second secon

Goldsmith defends his role to Congress as a corporate raider

BY WILLIAM HALL IN WASHINGTON

Goodyear, the world's biggest tyre manufacturer, yesterday reacted angrily to allegations that he was an asset stripper and said that he had breathed "vigorous life" into several companies with which he

had been associated. Sir James, one of the most prominent corporate raiders prowling nation, I urge you to put some rea-Wall Street, went to considerable sonable curbs on the activity that is lengths in testimony before a House of Representatives sub-com-House of Representatives but the mittee yesterday to dispute the widely held view that corporate said that anyone seeking to take control of a company should be reing America's prize corporate as-

He said he had become involved than after a significant portion of those associated with it."

in Goodyear because it "had stray- the company's stock has been ed into industries about which it acquired. He also said anyone who knew nothing, jeopardising the gets five per cent or more of a convery heart of its business, competipany's shares should be required to very heart of its business, competi-tive position and the security of all keep that position for at least one He said that Goodyear manage— Sir James took particular excep— Sir James said that he felt as ment had lost its way and was partition to repeated allegations from a strongly in his views about corpocularly critical of its plan to boild a largely hostile audience that his ac-

SIR JAMES GOLDSMITH, the California and Texas, which he said ca. When Congressman John Sei-Anglo-French financier who has was "a wholly hmatic idea," liken-berling of Ohio, the grandsom of mounted a \$5.3hn bid for control of ing it to a "white elephant crossing Goodyear's founder, questioned his motives, Sir James snapped back: But Mr., Robert Mercer, Goodyear

"Check your facts before jumping to yet another prejudiced conclusion." chief executive, who was also testifying, hit back, saying the Govern-ment should put restrictions on un-restrained takeover activity to pro-He listed several Ohio compa-nies, ranging from the US Playing Card Corportion to the Heekin Can Company, which he had acquired and subsequently sold as part of an earlier acquisition of the Akrontect US companies. "While there is still time for our based Diamond International Cor-

sapping more and more of our in-dustrial strength", Mr. Mercer said. They had been sold to investor groups and Sir James said that their sales, profits and employment were all up substantially under quired to reveal his intentions at the start of the takeover bid, rather "That is what happens when com-panies are liberated from tired con-

glomerates. Up and down the country, hundreds of erstwhile stagnant porations have been freed," said Sir James, who stressed that corporate raiders created prosperity
Sir James said that he felt as

rate restructuring as Congressman 300,000 barrel a day pipeline linking tivities were detrimental to Ameri- Seiberling felt about Goodyear.

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Luxembourg Section IV

Two British airlines apply for range of new routes to Europe

Two UK independent air-lines, Air Europe and British Caledonian, are seeking rights to ity scheduled ser-vices between Gatwick and a range of European destinanewly-emerging competitive situation in European air transport, writes Michael Donne, Aerospace Correspon-

Air Europe has applied to the Civil Aviation Authority for rights to Paris, Amster-dam. Frankfurt. Geneva, Frankfurt,

Brussels, Zurich, Dusseldorf, Milan, Rome and Copen-hagen, British Caledonian is applying to fly to Copen-hagen, Oslo, Stockholm, Athens and Rome.

Mr Harry Goodman, chair-

man of International Leisure Group, the parent of Air Europe, said vesterday that its route bid was aimed at bringing the efficiencies of charter airline operations to traditional scheduled routes. Air Europe services would

high aircraft utilisation, strong marketing and high standards of service. Detailed fares were not being revealed just yet, but they would be 15 per cent cheaper at least than existing Club

Mr Goodman stressed that both ILG and Air Europe were convinced not only that the licences would be awarded by the CAA but also that the foreign governments would be obliged eventually to concede the rights to Air

tries.
"There is no half-way house

about our applications," he said. "We want the lot, and said. "We want the lot, and we are prepared eventually to go to the European Court if we are blocked, and go to the Court again and again, until we get our way."

Air Europe will expand its current fleet of two Boeing 737-200s and three Boeing 737-300s by next spring and 737-300s by next spring and two further 737-360s in 1988.

would add up to 700 new jobs in Air Europe at Gatwick, British Caledonian said its British Caledonian sain us applications were in fact renewals of bids made some time ago for the routes involved, but which were rejected by the European governments concerned.

Mr Alastair Pugh, vice chairman of BCal, said that the recent UK initiatives with the EEC transport ministers.

the EEC transport ministers failed in gaining improved access for British airlines.

BCal, nevertheless, intends to continue to compete vigorously for route opportunities in Europe for the development of our network hub at

He said that BCal's bld was accompanied by plans to apply cheap fares on the routes, at rates substantially below the normal economy return fares. One-Eleven aircraft would be used, but eventually the new A-320 Air-bus would be employed.

Flight plans take off into heavy weather

Tim Dickson on the European seats carve-up

FOR THE past four Mondays an Aer Lingus flight has left Dublin at 9 am, set down a group of Irish politicians and civil servants at Brussels' straightforward. Zaventem airport then taken off again with the remainder of its passengers for the ulti-mate destination, Milan. Given the specific requests

for a Monday morning service to Belgium by Irish passengers heading for the EEC—and given that Aer Langus's direct flight from Dublin to Milan has had large numbers of empty seats during the winter months
—this "triangular" route would appear to be a sensible solution for all concerned.

But under the current government - to - government regulations governing EEC airlines, putting on a new

Denmark plans EEC drive to curb pollution

By Hilary Barnes in Copenhagen

DENMARK is to launch a plan in the EEC to curb pollution, according to Mrs Britta Schall Holberg, the year. Minister of Agriculture. She said the scheme would be based on Denmark's own plan to

curb the pollution of Danish coastal

waters by nitrogen and phospho-A resolution in the Folketing yesterday called on the Government to submit a plan by February 1 pext year for halving the emission of nitrogen wastes from agriculture, in-dustry and households over the next three years and to cut phos-

phorous wastes by 60 per cent over the same period, The Folketing's action follows the discovery this autumn of areas of coastal waters in which life was suf-

schedule like this is seldom the modestly reformist British The plan has already run into opposition from the Belgium Government and its state airproposals for EEC aviation currently before the Community's Transport Ministers, the case illustrates the sort of legal reline Sabena, who claim that it contravenes a 1981 agreement between Belgium and Ireland carving up the number of seats strictions which those attempting to make European airlines more efficient hope will one day each airline can sell on the

Dublin to Brussels route. As things stand, Sabena is understood to have agreed that the new service should operate until March but only if Aer Lingus considers concessions on its side which would even out as a new competitive disadvan-

Aer Lingus's plans would auto- access, Ireland has consistently Aer Lingus's plans would auto-matically be sanctioned under raised the question of "fifth freedom rights" permission for

be swept away. The major British ideas on which agreement foundered last week are for more flexible conditions on discount and deep discount fares, an end to rigid 50/50 bilateral capacity sharing deals, and extra scope for airlines to introduce new services

aircraft to make intermediate stops, setting down and picking up passengers en route to a

As a small country on the periphery of Europe with a relatively limited number of aircraft the issue is central to Dublin's ultimate approval of any liberalising package.

Ireland's Transport Minister. Mr Jim Mitchell, has never-theless indicated that as an interim measure he would be prepared to accept "combination of points"—Euro-jargon for the automatic right solely to set pas-

principles at stake in the dis-pute over the Brussels-Dublin a position to capture. londay morning service. Until recently Irish passengers wishing to fly to Brussels on Monday morning had to board an Aer Lingus flight to Amster-dam, then catch a connecting RLM flight to the Belgian

capital The inspiration for the new direct service to Brussels was ironically only provided when KLM changed its schedule for domestic reasons, unwittingly stranding the Brussels-bound Irish passengers half-way to their destination and leading to direct passenger demands to Aer Lingus to find an alterna-

day morning flight will push the

compensation in the form of concessions elsewhere. Under the 1981 deal between Ireland and Belgium there is no provision as in some other

The Belgian airline initially threatened to prevent the Mon-

Sabena spokesman said last night that there had not been proper consultation on what represents a change to the 1981 agreement. "The flight is going represents a change to the 1301 agreement. The flight is going the cost of the damages." Mr last year, while hard currency ahead pending negotiations between the Belgian and Irish awaition authorities," he said.

An Aer Lingus spokesman claimed yesterday that the new service is thus aimed ate stop. This is one of the at existing traffic which Sabena principles at stake in the dis-

He explained that the new arrangement enables Aer Lingus to use the Milan-bound aircraft more efficiently, with consequent savings in fuel costs and wages for crews.

Sabena, however, counters that the extra flight contravenes the agreement signed by the Irish and Belgian Governments which lays down schedules for the Brussels-Dublin route on a roughly 60/40 seat sharing basis in favour of the Irish.

In winter it gives Aer Lingus In winter it gives Aer Lingus five flights a week, against Sabena's three, with six for the Irish airline in the summer and three for Sabena.

The deal does not cover fares, which are negotiated separately and are identical for both carriers.

Aer Lingus share of seats from around 60 per cent at the moment to nearly 75 per cent of the total. Sabena is looking for

bilateral agreements between airlines for "pooling" the re-venue from tickets on a negotiated basis.

day morning service going ahead but changed its mind when Aer Lingus pointed out that bookings had already been

An uneasy truce now exists. A

Turkey-US accord nearer on defence and economic aid

BY DAVID BARCHARD IN ANKARA

TURKEY AND the US appear been pressing for improved terms for military and economic help, including a medium term guarante intended to protect aid programmes from last-minute changes by the US Congress. The US position is that such a guarantee is constitutionally imposible to give.

Last week, however, Mr Richard Perle, the US Deputy Secretary of State, met Prime Minister Turgut Ozal and is reported to have undertaken that the US would try to provide more medium term commercial credit and to convince the other Nato members to do the same. Turkey is facing mounting difficulties with its belance of payments after the collapse of payments after the collapse of some of its best export markets in the Middle East. It seems increasingly probable that the Government will have to approach the IMF next spring to negotiate the first stand-by agreement for three years.

to be nearing agreement on a new defence and economic cooperation agreement (DECA).

after 14 months of sometimes acrimonious bargaining, but on terms which fall far short of Ankara's original expectations.

The last five-year agreement expired last December but it remains in force until a new promised to have promised to hav However, Mr Perie le 4

The US wants Ankara to accept a "side letter" to the formal DECA treaty. Under this arrangement, the today of the treaty would continue virtually as at present, while the new US offers would be eather than the continue of new US offers would be estitated in the letter which would be presented by Mr Gouge. Shultz, the US Secretary of State, or the Turkish Foreign Minister, Mr Vehit Helefagin during a visit to Washington early in the New Year.

It may take the Turkis soft time to make up their minds whether to accept this latest offer. Turkey is a key strategic ally of the US and elections intelligence operations of the Turkish soil play a major part in US intelligence extinction in US intelligence extinction the personal the respitations of the past year seem to suggest that Turkey's bargaining newer is much less than it believed in the outset.

Poles seek Comecon pact on pollution compensation

BY CHRISTOPHER BOBINSKI IN WARSAW

and the street of the street

to persuade other Comecon the Czeckoslovaks for not wars countries to sign a controversial ing Poland about the accident pay mutual compensation for in such cases were inadequal from industrial accidente

from industrial accidents.

Mr Jerzy Urban, the Government spokesman, said Poland first made the suggestion in 1984. It had been given new impetus by an oil spill in about the lack of warring.

Czechosłovakia last week when • Poland's hard currency sur50 tonnes of the high shiphur plus after 10 months of this fuel escaped into the river Oder which runs through Polish ter-

ritory.

"A commission is assessing

POLAND IS renewing its afforts ever, he implicitly criticised

In the summer Poland and no claim on the Soviet Unio for damages arising from the Chernobyl nuclear disaster but did make clear its concern about the lack of warning.

plus after 10 months of this year amounted to \$757m, latest Government figures show. Hard currency exports were 2.7 per cent down on the same period

UK 'determined' on air fares

BY TIM DICKSON IN BRUSSELS

tage. While it is not clear that

MR MICHAEL SPICER, Britain's of the "package" – outlawing those individual and specific practical different Minister, yesterday reaf-bilateral deals between govern-ficulties in, say, the Greek islands, firmed Britain's determination to ments which enable airlines to We are ready to support the neces-Aviation Minister, yesterday reaf-firmed Britain's determination to win agreement on its airline liberalisation proposals before the end of

In a markedly more upbeat mood than at the end of the last unsuccessful meeting of EEC transport ministers earlier this month, he told journalists in Brussels yesterday that there were tentative sizes that "obstructive" member states might be moving towards Britain's

This month's EEC transport council ended in disarray when only six member states could agree on British plans for relaxing the re-strictive conditions on discount and deep discount fares. However. hopes were raised by the fact that there seemed to be a clear majority

carve up seats on a particular route on a 50-50 basis and allowing airlines to challenge established operators on existing routes.

Mr Spicer and Mr John Moore, UK Transport Minister, will be hop-ing to capitalise on any change in sentiment in the next couple of weeks during a series of bilateral negotiations aimed at convincing the six countries against reform of the merits of their arguments.

Mr Spicer also went on record for the first time yesterday to indicate that special transitional measures could be applied to Greece, one of the member states most hostile to more airline competition. Addressing a lunch in Brussels, he said: "We clearly cannot have the develop-ment of Europe held up because of termine whether Britain puts the

We are ready to support the neces-

He added later that at present he could see no circumstances in which such exemptions could legiti-mately be granted to other member

Mr Spicer, however, also repeated that the present proposals were Britain's bottom line and that there was no room for further compromise. Ministers are known to have been hurt by the bitter criticisms of some consumer groups, who have claimed that the ideas now on the table are a "sell out" to airline customers and fall far short of radical reform.

The success or otherwise of negotiations in the next few days will de-

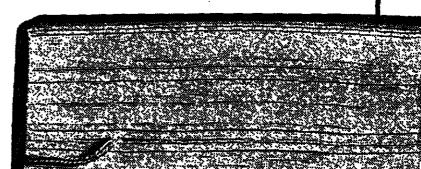


sirlines issue on the agenda of the December Transport Council, or indeed whether it will be formally discussed at the EEC summit early

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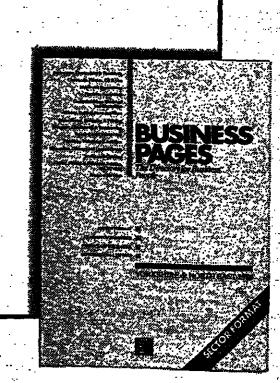
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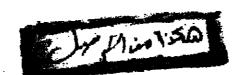
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French to pay more for health services

AN INCREASE in hospital charges payable by patients and the removal of most vitamins from the list of subsidised medicines were among the measures.

Contributions was faced with a deficit of FFr 20.5bn over the two years 1986-87.

He blamed the upward climb cines were among the measures amounced by the French Government yesterday to achieve FFr 9.3bn (£1bn) of savings in health spending.

The measures announced by The measures announced by Mr Philippe Seguin, the Minister of Social Security and Employment, are intended as a prudent rationalisation of health expenditure which in no way. calls into question the principle of the social security system.

principle of the social security

Defying members of his own party who would like a more fundamental review of social security spending. Mr Seguin emphasised that the measures had been adopted after the closest consultation with representatives of employers and union organisations.

In France, the social security

The social security of the social security

The social security into relating to initiate an inquiry into relating to initiate an inquiry into relating to

In France, the social security system is run as a partnership by both sides of industry—though repeated deficits in the social security funds have forced growing government. social security funds have forced growing government in-

Mr Seguin said that the spending cuts had been taken in the context that health spend-

m pad

ensation

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Under the measures announced yesterday patients will be expected to pay FFr 25 (£2,65) a day compared with FFr 23 (£2,44) currently as living expenses in hospital. The Government had earlier sought to raise the charge to FFr 31 (£3,29) but now intends to initiate an inquiry into relating patinet charges to the type and length of treatment.

Among other changes decided by the Government, or agreed with unions and employers, are reductions in sickness benefit in certain circumstances, the in the context that health spending had risen by 9.9 per cent last year and would rise a further 5.2 per cent this year. He tion of exemptions on prescription for exemptions on prescription for exemptions on prescription payments for patients insurance fund which is funded largely out of social security illnesses.

Bonn cool to taking new sanctions against Syria

BY DAVID MARSH IN BONN THE WEST GERMAN Government is damping down expectament is damping down expectations that it will decide any new sanctions against Syria, whatever the outcome of a trial of alleged terrorists currently under way in West Berlin.

The West Berlin trial involves the largerisms accused of the largerisms accused of the largerisms accused of the largerisms accused of the largerisms.

under way in West Berlin.

Bonn has said its attitude towards Damascus will depend on whether conclusive evidence comes to light in the trial of Syrian complicity in a March bombing in Berlin. The proceedings started on Monday, and a verdict is expected on November 24.

Officials said yesterday it was unlikely that West Germany would go much further than its actions decided along with 11 retracted an earlier confession of File 12 EEC members on November 10. The Community, with the exception of Greece, then agreed to ban all new arms sales to Syria and to suspend high level official contacts. This fell well short of measures sought by Britain to back up in East Berlin.

The West Berlin trial involves two Jordanians accused of planting explosives at the West Berlin offices of the German-Arab Society.

One of the defendants, Mr Nezar Hindawi, who was jalled for 45 years in London last ments in court on Monday, first ments in court on Monday, first retracted an earlier confession to politic and then said he was guilty after all of the bombing of the society's offices.

However, he refused to confirm his earlier statement to police that explosives had been supplied by the Syrian embassy in East Berlin.

its breaking of diplomatic relations with Syria as a result of

Cypriots in peace pledge

BY ANDRIANA IERODIACONOU IN ATHENS SENIOR Greek-Cypriot officials travelled to Ankara and Athens said in Athens yesterday that are reported to have informed they would continue to work for the Cypriot Government that an international conference on the Cyprus problem—an idea opposed by the US — as the best way of trying to reunite the divided eastern Mediter-

ranean island. The officials were accompanying Mr Spyros Kyprianou, the Cypriot President, who arrived in Athens to brief the Greek by the Spyrosed by the Sp Cypriot President, who arrived in Athens to brief the Greek Government on the results of a visit to Nicosia 10 days ago by two special UN envoys concerning the Cyprus problem.

The UN officials, who also

the Cypriot Government that soundings of Security Council members by the UN Secretary-General, Mr Javier Perez de Cuellar, had revealed that the idea of an international con-ference on Cyprus was not

Industry urges action on Irish public deficits

BY HUGH CARNEGY IN DUBLIN

THIS YEAR has been "a year of crisis" for Irish industry and the Government must act quickly to control rising zuhlic deficits and debts to restore expansion of output and employment, the Confederation of Irish Industry (CII) said yes terday.

Irish Industry (CII) said year terday.
In its submission to the Fine Gael-Labour coalition on the 1987 budget due in January, the CII said manufacturing output in 1986 would be no higher than last year, while manufacturing employment was set to fall by about 9,000 from 185,000 between mid-1986 and mid-1987.
Meanwhile, manufacturing investment was statuant.

vestment was stagnant.
This situation in large measure reflected the high current budget deficit this year, projected at about IEL.5bn (fl.4bn), or 8.5 per cent of Gross National Product, and the

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14 East 60th Street, New York, N.Y.

deficit was eliminated. A similar drastic adjustment had been successfully achieved in Denmark since 1982, it said.

The CII's recipe concentrates on public expanditure cuts of

on public expenditure cuts of more than 16300m in the first year. The coalition is talking of a similar figure but such heavy cuts have always been ducked in the past and are bound to meet resistance in the public scritor and from trade

unious. Irish industry suffered badly this year from falling competitiveness caused by the weakness of sterling and the dollar, its major trading currencies, which pushed up domestic interest

rates. The CII said Ireland should stay in the European Monetary System, despite the difficulties caused by trading heavily in currencies outside it. But com-panies should be allowed to borrow in European currency units with exchange risks government-guaranteed until Irish interest rates converge once more with European aver-

measures mended by the CII include private investment in state enterprises, cuts in high electricity and telecommunications Other charges and a one-year suspension of social insurance payments on new employees.

EUROPEAN NEWS

Quick decision likely on Besse successor

THE FRENCH Government is expected to move swiftly in naming a successor to Mr George Besse, chairman of the group which is in the midst state-owned. Remain motor group killed by terrorists on Monday night, although there is no immediately obvious candidate.

The company was in a state owned. The company was in a state five years 1986-67.

The company was in a state of first two years 1986-67.

The blamed the upward climb in health spending on a steady increase over 10 years in carcentions from prescription payments and in an overing increase over 10 years in medicines.

Under the measures an nonmed state of the group which is in the midst first the group which is in the midst and also a former steel indust and also a former steel industry chief attending the propagation. The company was in a state of next year, after a record Fr in the group winch is in the midst sin. Remail is expected to pay Fr 25 (22,85) a day company to the original part of the group which is in the midst and in the French car division. Remail is expected to five in the group which is in the midst and in the French car division. Remail is expected to program in the group which is in the midst and in the French car division in the French car divis

plea on talks over troops

Nato faces

MR VICTOR KARPOV, chief Soviet negotiator at the Geneva arms talks, said yesterday that issue an appeal to Nato for direct contacts on limiting and reducing conventional forces in Europe, Reuter reports from

The appeal would be issued following yesterday's previously unannounced meeting in Sofia group. This had been set up to study ways to implement pro-posals put to the West last June on sweeping cuts in the armies and conventional weaponer Europe.

He said there had been no reply from Nato to the June proposals issued after a Warsaw Pact summit meeting in Budapest, and Western officials simply said they were still being studied.

The proposals suggested mutual reductions in land and air forces as well as of tactical nuclear weapoury by the two blocs, starting with troop reductions on both sides of from 100,000 to 150,000 men.

In recent weeks, Soviet offi-cials have insisted that the pro-posals if implemented would help Western European countries overcome their fears of any total withdrawal of US medium-range missiles from

Terrorist group's range of targets grows steadily wider

ACTION DIRECTE, the French terrorist group which yesterday claimed responsibility for the murder of Mr. Georges Besse, has been involved in at least three other recent assassination attempts in France and in numerous bomb attacks on public build-

Since early last year it has had formal links with the West German terrorist group, the Red Army Faction, and close ties with similar movements in Belgium and Italy.

Its targets have included a range of international institurange of metriculational insula-tions and multivational com-panies in Paris, defence in-dustries, military officers and more recently businessmen—

in other words organisations or people symbolic of "Western imperialism."

French police believe that in the summer they uncovered one wing of the movement when they caught Andre Olivier, one of its leaders, in Lyons. His arrest and the discovery of a mass of documents

in his flat led to the capture of 12 other members. But the more extreme "in-ternational wing," which has forged links with other European terrorist movements, so far seems to have eluded investigators.

Action Directe's shift to political assassinations occurred in early 1985 at about the same time that it "merged" with the Red Army Faction. It then murdered General Rene Audran, the

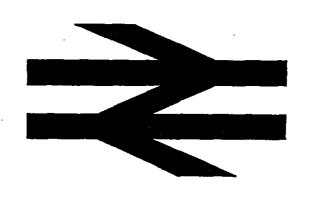
Since then, it has made un-successful attacks on a senior military officer and in April against Mr Guy Brana, the vice-chairman of the French employers' association. The attack on Mr Brana marked a further shift in strategy to-wards including prominent

Among institutions and companies that have been the target of bomb attacks have been Peugeot, Thomson, Pechiney, and the OECD,

buildings in Paris.
Statements by Action
Directe have been couched in a Marxist jargon of "imperklism" and "oppres-sive forces." Though Action Direction was believed at one time to have provided logistical support to the Lehanese Revolutionary Armed Faction group responsible for the September bomb attacks in Paris, its links with Middle East terrorist groups







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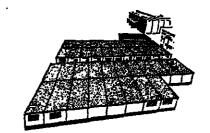
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paign.

tions of decelt, it is generally

accepted in Seoul that the South Koreans accurately

reported the contents of the

broadcasts, leaving two pos-sible explanations: that the broadcasts are the result of a

severe power struggle involving the North Korean military, or that they are part of an elaborate disinformation cam-

Speculation of trouble within

the military has been fuelled by the failure of Mr O Jin U,

to appear at recent public functions.

Diplomats are suspicious of this theory, however, because of the lack of any prior evidence that a serious problem had emerged within the North Korean leadership. It is also unclear how the broadcasts could be linked with any power

struggle.
The incident has already

seriously undermined the inter-national credibility of the South

been reported in Seoul, it was the official statement of the

South Korean Defence Minister which created international in-

machining centres, numerically controlled (NC) lathes and

erest. Despite the restrained tone

Diplomats are suspicious of

THE public appearance of President Kim II Sung of North Korea at Pyongyang airport yesterday to greet visiting President Zhambyn Batmunkah of Mongolia has failed to quell speculation about events in his rigidly controlled, closed

Reports of his death, including the statement on Monday by the South Korean Defence Minister that loudspeaker Minister that loudspeaker broadcasts from North Korea had said Mr Kim had been shot and killed aroused speculation that he had been assassinated by dissident factions in the

The loudspeaker reports continued until yesterday, the minister said, and later included an announcement that Mr O Jin U, the North Korean Defence Minister, had taken control of the Government, and that a mutiny had taken place in an un-named North Korean

army unit.

Analysts of North Korean although rumours of Freeze although ru at variance from North Korean radio news broadcasts, which claimed that all was normal

No independent confirmation of the loudspeaker broadcasts of the South Korean state-was available from US military ments, Seoul's ability to inter-officials on the demilitarised zone between the two Koreas.

Despite North Korean accusa-question.

BY IAN RODGER IN TOKYO

profits last year, is about to

apply for government aid with restructuring.

Japanese machine tool

industry may seek aid

JAPAN'S machine tool industry, US, has just agreed to reduce which had record turnover and its shipments to the US of

The industry's sales and to 1981 levels.

profits have been hard hit this year by the rise of the yen. For cutbacks. The industry exported

example, Okuma Machinery more than a third of its Works, one of the leading pro-ducers, recently reported a 6 year, and about half of its per cent drop in sales and a exports went to the US. Japan-63.5 per cent drop in profit in ese producers' share of the US.

the six months to September 30. market for machining centres

industry, under the threat of 50 per cent to about 75 per cent protectionist legislation in the since 1981.

The outlook is worse. The and NC lathes has grown from

Amnesty says Soviet officials see torture

By Our Foreign Staff

SOVIET officials are often present during torture sessions in Afghanistan, according to evidence from former prisoners which is contained in an Annesty International report published today.

The report*, says political prisoners are still being regularly tortured by Afghan security forces. Methods used include beatings, electric shocks to sensitive parts of the body, being burnt with eigarettes and hair being torn from the scalp.

Amnesty says that many former prisoners say that Soviet officials are present during the torture and often participate in or direct the interrogation, but leave the application of torture to the Afghans. One prisoner is quoted saying that Soviet officials gave orders for him to be subjected to repeated electric shocks.

Amnesty details the wide-

spread arrest of government officials, teachers, business-men and students, including many women. Some are said to have resorted to violence in opposing the Government; others have been arrested merely on suspiction of con-tact with the armed opposi-

The testimony of many former detainees reveals a pattern of torture and other illi treatment of prisoners," it says, with widespread viola-tions of international law and Afghan law taking place in government interrogation centres, both in Kabui and in provincial cities, as well as in prisons and military posts.

The report says many detainees remain in custody for several months without access to family or lawyers, and are later released withou being charged or tried. Others are tried in special revolutionary courts with no access to defence counsel, and without being allowed to call witnesses.

Amnesty has written repeatedly to the Afghan Government to voice its concern over torture and other human rights violations; *Afghanistan: torture of political prisoners. £2.50. Amnesty International, 5 Roberts Place, London EC1Ř OEJ.

Build-up in conflict throughout Afghanistan

By Mohammad Aftab in islamabad

HEAVY FIGHTING was reported from three key areas of Afghanibetween anti-Communist guerrillas and the Afghan regime and Soviet troops, Western diplo-mats said in Islamahad yesterday. Kandahar, Tadhar and Baghlan

were the areas where the fighting

was concentrated, the sources said.

The guerrillas have suffered heavy casualties along with civilians at Peshnul in the south-eastern province of Kandahar as a result of extensive bombing. Afghan government troops suffered 275 dead, including five officers. The losses include 150 dead at Panjwai and Argandab last week. Another 120 troops were killed at Peshmul five days ago. A total of seven So-viet helicopter gunships were shot down by the guerrillas, two of them

thousand troops were engaged in fighting at Takhar, north of Kabul, between November 3 and 9. Some of the heaviest fighting took place in the villages of Rustag and Nowabad, and there were "many casualties" on both sides. Two Soviet bases at Nowabad and

Western diplomats said several

Rustaq were also destroyed by the Most of the 120 troops at a military post at Nuri in Baghlan prov-ince, north-west of Kabul, were reportedly killed on the night of No vember 12 when the guerrillas over-

ran the post. Several Soviet soldiers were killed at Khitan on November 7 in

the same province. Soviet and Afghan forces have launched major attacks against the Moslem guerrillas throughout Af-ghanistan, and Western diplomatic sources said reports from Afghani-stan described heavy fighting in the north, south and east of the country, AP reports from Islamabad.

The report said that thousands of Soviet and Afghan government soldiers, backed by tanks and large formations of aircraft, had been attacking guarrilla positions.

Some of the heaviest fighting was in the south-east city of Kandahar where guarrilla fighters and Soviet

Many people were killed in fight-ing in Kwandebele, a poor and overcrowded enclave of 232,000 blacks troops have been locked in street north-east of Pretoria, over Mr Skobattles and where many civilians have been killed in bombardments and air raids, the sources said.

South African car plant strike ends after company ultimatum

BY ANTHONY ROBINSON IN JOHANNESBURG

Reserve Bank switches

US deposits to Europe

THE SOUTH AFRICAN Reserve the US into dollar accounts with UK

Bank has closed its commercial and European banks in recent bank accounts in the US and weeks.

BY OUR JOHANNESBURG CORRESPONDENT

Leader of troubled

black enclave dies

plants in Port Elizabeth, South Afri- was fought over union demands for ca, ended yesterday as more than severance pay and other claims. 30 per cent of the 2,400 workforce arising out of GM's disinvestment returned to work in the face of a and management buy-out.

company ultimatum which expired The union's bargaining hand was company ultimatum which expired

continue the strike have been disers in the area following the closure missed although 80 of the 565 work- of Ford assembly plants last year ers dismissed earlier for taking part and widespread layoffs in compoin an illegal sit in have been re-em- nent plants. ployed and re-instatement applica-tions for another 350 are being pro-al Union of Automobile and Allied

switched foreign currency deposits

to European banks in response to

the US comprehensive anti-apar-theid act which came into effect on

This follows similar precaution-

ary moves by South African com-

mercial banks which are not affect-

ed by the law prohibiting US depos-it-taking institutions from holding

or receiving deposits for the South

African Government or any of its

scores of people died in violence this year, has died after a long ill-

ness, AP reports from Johannes-

burg. Mr Klaas Mtsweni, the Minister

of Works and Water Affairs, has

been appointed acting Chief Minis-

THE STRIKE at General Motors ber 29 and lasted 13 working days.

undermined by the presence of The 219 workers who decided to thousands of unemployed car work-

Workers that it will not re-employ cessed, the company said. Workers that it will not re-employ
The strike, which began on Octostrikers who were proven to have

Confirming the Reserve Bank's

move, Governor Gerhard De Kock

said that the homework on alterna-

Last week, two principal foes of

dence from South Africa.

taken part in acts of violence or inti-

At least 80 of the several hundred

gaged.

Costs of the strike are still being lost production the strike also caused a two-month delay in the planned launch of the Opel Monza

warning to

tive arrangements was done during the International Monetary Fund The pro-Government Citizen newspaper greeted Mr Perkins with an editorial warning that antimeeting in Washington in September and put into effect following the Yank feeling" was growing in South Congressional overthrow of President Ronald Reagan's veto.

Mr Perkins, a career Foreign Ser The Reserve Bank has not taken vice officer who most recently was steps to switch its deposits with the US Federal Reserve Bank. These US ambassador to Liberia, was

sworn in nearly two weeks ago as ambassador to Pretoria. Commercial banks are believed appear to be unaffected by the sanc-to have moved up to \$300m out of tions legislation. Mr George Shultz, US Secretary of State, told Mr Perkins at the

cratic state

CHIEF MINISTER Simon Skosana, aide of Mr Skosana was killed in a who dropped plans to accept inde- car-bomb explosion, the homeland pendence for the South African legislative assembly reversed its deother attempts to crush them," the Johannesburg-based Citizen said. Last month, the US Congress homeland of Kwandebele after cision and decided against independopted tough economic sanction independence, Prince James Mahlangu and Prince Andries Mahlanintended to pressure Pretoria to

gu, were detained by homeland po-lice. That promoted lice. That prompted speculation that Kwandebele officials were reconsidering whether to become the fifth homeland to accept indepen-However, the South African Press Association quoted South Af-

job seekers who thronged the gates seeking employment during the strike have been employed, but the total numbers will depend on the number of dismissed strikers re en-

calculated, but apart from 13 days model which will now take place in

'Anti-Yank' US envoy

MR EDWARD PERKINS, the first black US ambassador to South Afri ca, arrived yesterday to take up his post, Renter reports from Johan

Washington ceremony that his task was to help bring South Airleans together to negotiate a truly demo-

"Americans should know that South Africans are . . . quite capable of ordering their own affairs with out US interference and will close ranks in the face of sanctions and

abandon its apartheid system. The paper said that, following the imposition of the sanctions, relations were at their worst since the days of former President Jimmy Carter.

"Go Home Yanks' will become a more persistent cry unless the Yanks leave us alone to get on with sana's plan to accept independence rican officials as saying there were reform in our own way, which is the only way that matters," the newspe-per added. from South Africa on December 11. no plans to go ahead with indepen-

committed to new labour laws

N. Zealand

By Chris Shorwell in Perth

MR ROGER DOUGLAS, Now Zealand's reismoist Fi Minister, yesterday realism his Government's aim of intro ms devertment a sint of minima legislation by the end of the year step in a series of returns w

have already begun deregulation New Zealand's Resociat, had-But it came as arguments heated up in Wellington hotores the Government and trade union movement over its industrial as-

more labour rigidities in balls the private and public sector element of the plan is expected to include the idea of "cash limits" in discussion paper on the proposal was only released last month, suggesting that the Government's timefalls for legislation is short.

He Douglas said yestering it was essential that greater industrial relations flexibility be introduced in both private and public sectors. At present, the system

sectors. At present, the system was too rigid to ensure the week force played a pars in eq

new taking place, he said, w seitlements had to reflect cha ing demand patterns for lai in order to encourage job shifts out of areas of declining profits

Tanker attacked

A LIBERIAN-registered tre was set on live in a missile site. was set on ure in a missile situde in the southern part of the Gulf on Massiay night, but the fire had been almost entinguished early resterday, Japanese sideping sources said, Reside repetivises Teleyo.

The fire on the 37,638-to Crown Hope was brought used control by foor tags, the sources said. The 25 crew, who escap on hoard a rescue tog book, has returned to the ship, which now anchored and una

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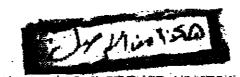
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AMERICAN NEWS

Shultz struggles to regain control of foreign policy

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7.25 the Iran controversy.

Mr Shultz, who hinted that he might resign during an extraordinary television interview at the weekend appears to have persuaded President Reagan to back him in his firm stand against sending arms to

But senior aides to Mr Shultz were reported yesterday as saying that Mr Reagan's news conference today—his first for three months—would test whether Mr Shultz had succeeded in defining the terms on which he is prepared to stay in the Government.

Speaking in Chicago on Mon-day, Mr Shultz continued to spell out his unease about the covert White House operation and his opposition to bartering arms for hostages. President Reagan denies any such trade with the Iranians.

Mr Shultz said: "It is a mistake for governments to get in the business of trading some-thing of genuine importance for hostages . . . All you do is the encouraging of taking of

MR GEORGE SHULTZ, US Secretary of State, is struggling to reassert his authority over foreign policy in the wake of of arms shipments which he of arms shipments which he described as "debatable."

Mr Shultz is recognised in Washington as a team player loyal to the President, but he loyal to the President, but he has also made it a matter of principle to build a credible anti-terrorist policy with US allies in Europe. This policy appears to have been undermined by the arms shipments to Iran, a state which Mr Shultz identifies as sponsoring terrorism.

More evidence emerged yes-terday that Mr Reagan has failed to persuade Americans that there is no link between the arms supplies and the freeing of American hostages held pro-Iranian groups

A poll by the Los Angeles Times showed that only one in five of those questioned be-lieved that President Reagan's Separation of the control statements were "essentially true." Thirty per cent of the 1,490 people interviewed after the President's nationwide TV address last Thursday, said his denial of a hostage deal was "essentially false."

weed was not exactly the world's most valued trading commodity. Today, observers in the American rural mid-west report bundles of the expected consequences of the success of the US Govermients drug cradication programme. The campaign has severely squeezed canna-his supplies in parts of the plant, a distant member of the cannabis family, selling for as much as \$60 a pound, writes David Owen in 10.000 tonnes per-year

Drug Enforcement Administration (DEA) officials have had the effect of creating a dischweed shortage and push-

prices still higher.
Ditchweed typically contains less than .1-12th the chemical which produces the smoker's "high") of a sood quality Sinsemilia plant. It has had some value among unscruppulous cannabis ven-

dors who mix it with pure marijuana to boost further their big profit margins. But the basis of the current bull market, according to Mr Franz Hirzy, a Chicago-based DEA official, is that cannadistivated constants are increased. starved consumers are increasingly turning to ditchweed.

Naturally, the intensified eradication programme in both the US and abroad in

places such as Colombia and Belize has also had an impact on the cannabis price.

Drug investigation officials say the shortage has pushed wholesale marijuana prices in Chicago and other big cities to \$3,000 per pound, compared with \$88 to \$1,200 a year

gratulating themselves on reducing both the number and size of the plots culticated. A number of predominantly sourthern Illinois farmers, who were presumably looking for a more lucrative cash crop in response to plummeting matze and soya bean prices,

Ford and GM cut car output in fourth quarter

from Detroit.

soaring ditchweed

General Motors blamed the cut on slack demand following the end of bargain-basement financing deals on new cars. Ford said its cuts were because it could not get enough com-

onents to meet demand for

its cars. Automotive News, an indus try journal, had estimated GM and Ford would each cut pro-duction schedules by 8 per cent. Mr Roger Smith, GM chair-man, said production would be somewhat less" than esti-

"We're still optimistic," he said. "It is going to be a good year, but we've also said we would do it without incentives." GM's fourth-quarter produc-tion schedule will be 1.04m cars, down from the September esti-mate of 1.18m, Automotive

AMERICA'S two largest car-News said. Ford's fourth-makers plan to cut fourth-quarter schedule will total quarter output, AP reports 430,000, down from a September estimate of 465,000. Chrysler's production schedule is reported unchanged at 298,300.

It was also revealed that the operating rate of US industry fell in October to the lowest level since 1983. Mining activity hit an all-time low and US manufacturers continued to suffer from foreign competition, the Government said. The Federal Reserve Board said US factories, mines and utilities operated at 79 per cent

July through September. In a separate report, the Government said the level of business inventories fell 0.3 per centi n September, a somewhat smaller decline than had been expected given strong car sales

of capacity last month, after holding at 79.2 per cent from

Brazil's poll victors seek share of power

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Cannabis shortage brings new high for the humble ditchweed plant

Brazil yesterday postponed talks President Sarney, who inherited with senior ministers and in-stead called in Mr Ulysses death of Tancredo Neves last Guimaraes, leader of the Brayear, has made it clear that he zilian (PMDB) for discussions on a team.

age.

The move demonstrates the party should have greater pregreatly enhanced influence that dominance in his government the PMDB is certain to exert on the Government following its their coalition partners, the landslide victory in gubernations at the weekend.

But some PMDB militants are already arguing that the party should have greater present the party should have gr tions at the weekend.

assure that the new package has minimal impact on the improved living standards achieved since February under the Government's anti-inflationary Cruzado plan.

With votes still being counted and the new Congress designaconstitution, the elections have

Democratic Movement will not change his ministerial But some PMDB militants

tions at the weekend.

Commentators are already and PFL supported joint candialready speculating that the dates. But in others, most centre-left party will attempt to assure that the new package has between the two led to substantial party. tial PMDB gains.

Ironically, many have attri-buted the new muscle of the PMDB to prestige reflected from President Sarney's economic strategy. Its consequence, however, will be to tie, to some extent, the president's hands. In the wake of his election

PRESIDENT Jose Sarney of left a legal vacuum in Brazil. victory, Mr Guimaraes, the of the price freeze, cuts in Brazil yesterday postponed talks President Sarney, who inherited PMDB president, assured Mr government spending and, poswith senior ministers and inthe office of head of state on the Sarney that he had no need to sibly, higher taxes.

Such moves will prove hard fear the consequences of a massive victory by his party, "We are pariners of the president of the republic," he said. Nevertheless, the near certainty that the PMDB will now have a clear majority in both Houses of Congress and, per-Houses of Congress haps, 21 of the 23 state gover-

CONTRACTOR OF CO

His assurance that the party was satisfied with the Govern-ment's economic and social policies will come as little comfort to civil servants now struggling to find ways to adjust the Cruzado plan to relieve serious inflationary pressures in the economy.

norships, has handed M Guimaraes substantial power.

Most businessmen and economists believe that efforts to reduce surging demand, and to generate finance for investment will have to involve some

to swallow for a party that has won much of its electoral success from commitments to fight to support the plan.
Formal discussions on the

new constitutions are not due to begin until February and look certain to continue for most of the year. In the mean-time, President Sarney will continue to take the legislative initiatives and may, if necessary, be obliged to use his decree powers.

Though he has publicly declared himself opposed to using decrees, the method has repeatedly proved necessary, particularly in the economic field, to push policies rapidly through Congress. At the very least, he will feel under a measure of moral

obligation to consult closely with the PMDB leadership.

FALKLAND ISLANDS DISPUTE

Argentina plays its trump card

JUST AFTER the surrender of a senior official in the Argen the 15,000-strong Argentine tine Foreign Ministry, the inten-garrison on the Falkland Islands tion behind the proposal is to in June, 1982, Britain was asked make a gesture of good will, by its EEC partners whether constantly demanded by the UK by its EEC partners whether fighting on the islands was over Mr Leo Tindemans, then Belgian Foreign Minister, who posed the question, was politely told that he should ask Buenos

The answer has been a long time coming. This week, almost four and a-half years later, Argentina has made the first firm indication that the moma-lous situation of no war, no peace, might finally be brought to an end.

hostilities in exchange for governing province out of Britain lifting the 150 mile military protection zone around the islands, is being made to try to tempt the UK to the negotiating table to discuss the

It follows Britain's move to create a 150-mile fisheries con-servation zone around the islands and to lay claim to the fish and seabed resources up to 200 miles away.

The protection zone reated after the 1982 created when it became apparent that Argentina's then military Government had no intention of formally ending hostilities. Even today, many prominent figures in the armed forces, as well as the nationalist opposi-tion to President Alfonsin's government, consider the 1982 war simply as a lost individual

The situation of no war, no peace, therefore locked Britain into a multimillion pound annual desence commitment to the islands and has been a continual source of tension souring relations between the

Given the political opposition at home. President Alfonsin's move is a courageous one. It precedes however next week's United Nations General Assembly debate on the Falkland Islands and the fisheries dispute, at which Argentina hopes to secure a major diplomatic

passed a resolution in November, 1985 implicitly recommending negotiations over the sovereignty of the islands by 107 votes in favour, 41 abstentions and only four against, one of which, of course, being that of the UK.

Argentina still intends any formal negotiations to include the sovereignty issue, and Britain's approach seems likely to come under increasing pressure both at home and abroad if Argentina's offer is seen to be a sovereignty.

tion behind the proposal is to to break the deadlock on future talks. As a result "negotiations on the sovereignty issue are no longer a precondition to ending hostilities," he said. The initial reaction from the

UK Government has been to play down the Argentine offer, saying it adds nothing to pre-

vious proposals. In another less-publicised, but equally significant move, however, the lower house of the Argentinian Congress recently



President Alfonsin:

Argentina's southernmost territory of Tierra Del Fuego. This will put it on an footing with Argentina's other 23 provinces, in a country where regional government wields considerable power. Resisting pres-sure from the Nationalist lobby the roling Radical Party successfully kept the Falkland Islands out of the bill, thereby

leaving options open One such option might be to offer the Falkland Islanders a large degree of autonomous self-government, but coming under formal Argentine

if Argentina's offer is seen to be genuine, not just a ploy to convince the UN.

that of the UK.

Argentina's target is to swing as many of the fence-sitters as possible over to a positive vote. A show of willingness to end hostilities is an obvious way to do that.

In the past, Argentina has always insisted that only when Britain agrees to negotiate soverelgnty will hostilities be formally stopped. According to somewhat uncertainly, and much earlier than most political observers expected. It remains to be seen whether the British government has one to match it. A refusal to explore the offer may suggest that it has not.

THE ADVANCES MADE IN THE NEW HIGH POWERED MERCEDES ARTIC TRUCKS ARE NO MERE COSMETICS & THEY ARE IN THE VERY HEART OF THE MACHINES. THE RESULTS ARE SIGNIFICANT INCREASES IN POWER OUTPUT AND REDUCED FUEL CONSUMPTION TO GIVE

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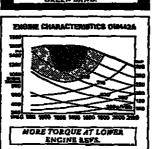
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UK launches attack on 'megaphone' diplomacy

BY JEMMY BURNS

PROSPECTS announcement Argentine announcement could break the current deadlock ever the Falklands appeared to be floundering yesterday with both sides drawing up diplomatic battle sovereighty.

Confusion Argentine linkage of laration of a ces hostilities to the issue of matched sovereighty yesterday with an intransigent statement from

British Foreign Office. Mr Tim Egger, Junior Foreign Office Minister yesterday described the Argentine offer as an "exercise megaphone diplomacy." He elaimed that the British Government had found out about the Argentine offer by reading it in the press.
"That's not really the way

to get serious negotiations and serious discussions going. and serious discussions going.
It is really a re-statement of
the normal (Argentine) position which is that anything
can be discussed as long as
we discuss sovereignty first,
"Mr Eggar said in an interview with Independent Radio

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Foreign investment in China suffers decline of 42%

BY ROBERT THOMSON IN PEKING

FOREIGN investment in China has continued to decline with contracted investment for the first nine months of this year totaling \$2.4bn (£1.6bn)—down 42 per cent on the same period last year, according to the Ministry of Foreign Econo-mic Relations and Trade

Zheng Tuobin, Trade Minister, said there were two reasons for the fall this year: a shortage of foreign exchange in China that has limited the ability of Chinese partners to contract, and an investment climate clouded by the high cost of doing business in the

Zheng hopes that 22 incentives introduced last month will lift investment, though foreign business people based in Peking have suggested that the new regulations will not be enough to reverse the decline. Contracted investment for the first six months of this year was

funds

Alsthom of France is due to sign a draft agreement with China for two power plants, Reuter reports from Paris.
The two coal power plants of 300 MW each would be built in the Peking suburbs and the contract would be signed by the end of this month. Industry officials said the deal would be treath EFE 1 7 by would be worth FFr 1.3bn (£138m) and would provide work for three or four years for the Aisthom plants in Le Bourget, and Belfort.

months total \$4bn, an 11 per cent increase on last year. The increase in actual funds used is mostly an overflow from contracts previously signed. Since 1979, about \$17.4bn in investment has been promised, though only about a quarter of that amount has actually been

"Generally speaking, we will down 20 per cent on the first half of 1985.

Chinese officials have always quoted contracted investment as a sign of the success of the foreign capital." China's trade deficit would be well below the a sign of the success of the foreign capital." China's trade "Open Door" policy, but Zheng deficit would be well below the attempted to shift attention \$8.4bn recorded last year by his away from the contract slump ministry, he added. The Chinese customs bureau said the 1985

Siemens rail deal stirs up political furore in US

urban light rail project in US market for digital tell Sacramento, California has been phone switching equipment. making unwelcome headlines in On September 28 1983 th the local press.

Unwelcome, that is, for Siemens, the West German electricals group, which signed the deal to supply the cars in February 1984, beating the Canadian Urban Transportation Development Corporation (UTDC) by a wide margin.

Siemens nevertheless had a good track record in supplying these powered cars in North America, having won similar contracts in Calgary, Edmonton, and San Diego.

This time though, the deal has gone wrong and what began as a tiny sore has developed into a major political wound

On September 28 1983 the Federal agency, the Urban Mass Transportation Administration (UMTA) had signed an agreement with the Sacramento Regional Transit (RT) to help fund the construction of a modern tram system in Sacramento - automatically trigger-ing the "Buy America" provisions of the Surface Transportation Assistance Act of 1982.

This meant that more than half the cost the cars had to be accounted for by components manufactured in the US.

On March 3 this year, however, the UMTA's chief legal counsel wrote to the Sacramento authorities to tell them that, in

of the components, by cost, be

of domestic origin. "Therefore it is our determination that Siemens is not in compliance with the 'Buy America' requirements applicable to the procurement of rolling stock."

By then, Siemens had built

15 of the cars in West Germany

and assembled them in the US. It offered compromise solutions but the UMTA would not budge. Siemens risked being debarred from future public

transport contracts where Federal funds were involved. Sacramento faced having to

find an extra \$11m (the money promised for the trucks by the UMTA and now threatened) and

summer, the UMTA appeared to have a change of heart that has aroused anger in Congress.

An Administrative Settlement Agreement, a compromise, was drawn up in which Siemens and the RT admitted violation of the Buy America" laws but which enabled the contract to go ahead provided the remaining 11 cars were built in the US.

They will be produced by Hall Industries — according to a draft dated October 14 and unlikely to be significantly changed before signing—which facilities to do so in Pennsylvania.

Siemens, which said yester-ay that "we assume that through the compromise with

FOR MOST of this year a that could jeopardise Slemen's its view (and in this case nothing else counted) "Slemens brief cloud.

Then, quite suddenly last wision of any current and support of the comment. Then, and the contracts funded by the support of the comment of the comment.

It has also told the US authorities that a major light rail car order being chased in Taiwan by Siemens, MAN and Thyssen could result in a lot of manufacturing in the US.

None of this has satisfied two senior Congressmen who have written to the Department of Transport to protest at the pro-

Both have promised to pursue the matter next year when the new Democrat-led and probably more protectionist Con-gress reconvenes.

Siemens, although probably richer than its competitors in the US telecommunications

The race between it and American Telephone and Telephone graph (AT&T) to buy control of the second biggest Franch telephone company, CGCT has

become dangerously political. Bonn and Washington are now openly pushing their national candidates in France and a Siemens victory might find a poor echo in a Congress already familiar with the already familiar with the name because of the Sacranaus

Luckily for Siemens, the Congressmen involved are probably just as angry with the Administration for agreeing to the compromise as they are with the West Germans.

Europe's distillers step up Japan protest

manufacturers stepped up their propaganda battle against discriminatory

They are appealings to the after the return of a top-level Agreement on Tariffs and Trade Japanese sense of honour to delegation to Japan. (Gatt) by the EEC as a test scrap the present system, which makes Scotch whisky up to four Japanese committees studying ported wines and spirits suffer

yesterday domestic brands.
propagauda Leaders of the Union Européenne des Alcools, Eaux-de-Vie priced their products out of a huge growth market.

Tange of powerful liquor manufacturers in the EEC — spelt out their complaints in Brussels,

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tax commission, and the ruling Liberal Democratic Party's own Japanese taxes and import et Spiritueux — an organisa- changes in the alcohol tax duties, which they claim have tion which embraces the whole structure in their recommendations due next mouth. The whole issue has now

been submitted to the General Agreement on Tariffs and Trade (Gatt) by the EEC as a test

EUROPE'S WHISKY and spirits times more expensive than tax reform—the government's unfair tariffs and taxes in relation to domestic products. However, the manufacturers are auxious that their case by the imminent committee reports, and renewed their appeal for urgent consideration. Imported alcoholic drinks accounted for less than 1 per

cent of the Japanese market, leaving a huge potential un-realised.

to Taiwan.

bought Pertamina tried to avoid dion INDONESIA about a dramatic revival in its

earlier this autumn.
As a result, its gas will arrive

Aiready the world's largest exporter of liquefied natural gas (LNG), Indonesia has just

Total has arranged to travel from Bontang, Indonesia, to the Everett terminal of Boston in the north-east US is only the second spot LNG sale of the

1902.
If the final approval is given to thus LNG deal, Total will buy 40,000 junates of LNG and carry it 12,000 miles and self it. We be to District the LNG heir to Districts. to Distrigas.

The longest-ever LNG mal units (Btu against a Japawhich has stood at 10,000 nautical miles since 1970;

the first LNG cargo sold to the US by another country

in Indonesea; one of a very few if not the first LNG cargo ever to be sold through an intermediary rather

than directly to the buyer from the LNG producer. Unlike the oil or coal business, LNG is a closed club. making spot deals unusual and difficult to arrange. By its nature, the LNG business is a dedicated trade. Due to the nuge investment involved, the buyers and sellers on a par-ticular route are locked into

mercial LNG trade, dating from 1964, there have been no more than 20 spot cargoes plus a few test runs. This is in a trade in which the 10,000th cargo was

has an involvement in both Bontang, Indonesia and Adgas of Abu Dhabi), also organised two of these earlier spot carges. They went from Abu Dhabi's Das Island plant (built to supply Japan) to Gaz de France. But on those occasions, in 1977 and 1979, the sale was direct, from Adgas to Gas de France. So why assuming the final

This might help deflect the Congressional attacks on the deal being prepared for next

oil revenues, it tried to resist a similar decline in LNG income. Its hard line, however,

precluded taking advantage of any new LNG marketing oppositunities in Japan, threatened to delay the start-up of its new trade to South Korea, and led

to a suspension of sales talks

Pertamina changed its states at the end of the summer and

agreed to seek a new way of indexing Japanese LNG prices

closer to market prices of crude

Later this year,

Indonesia is likely to send a spot cargo of

LNG to the US—the longest-ever LNG

voyage and the first-

of about \$2.20/m British thera-

The first Korean cargo left

21, and has now unloaded. The

wanted to play the market.
Following further recent pro-

gress in the LNG pricing talks

between Pertamina and its Japanese LNG buyers price settlements have also been

reached with South Rores and This was the final item Tal-wan and Indonesia had to

negotiate. Their LNG contract is thus substantially agreed and after final drafting, will prob-

ably be signed in early 1987.

At the same time, Pertamina's.
Pacific talks were progressing.
Total, a minority gas supplier to Bontang, was scouring the US market for sales opportunities for such correct of Index.

ties for spot cargoes of Indonesian LNG.
The more gas Indonesia sells the more revenue the gas supplies, including Total, makes

Seeing a 1m tonne a year spare LNG capacity at Bontang and under-utilised LNG storage, in

the US, Total tried to find a way to put them together.

Distrigas Corp of Boston, already under Chapter 11 US

sold to the US by another country

besides Algeria

barrel).

In September, it agreed to lover South Korea's price and visionally to an oil price equivalent of \$10 a barrel (a cit

INDONESIA BREAKS LNG RECORDS

Jakarta reverses its gas export fortunes

ping the price of its LNG to Japan, despite the collapse in oil prices to which LNG is meant to be linked.

Already squeezed by falling oil recognition in the links of the li gas exporting fortunes, by shifting its negotiating stance

in three new countries, not to mention scoring extra opportunities in its traditional Japanese market.

sent the initial cargo to South Korea, the Pacific's first LNG importing country outside Japan. It has also just agreed a sales country outside

deal with Taiwan paving the way for first deliveries in the early 1990s. But, substantial as these achievements are, they only open the list of new records Indonesia is entering in the LNG record book. For, later this year, it is likely to send a spot cargo of LNG to the US.

The spot cargo of LNG which the French oil company CFP

The first went from Algeria to Britain's Canvey Island in

The Indonesian cargo will Pysong Tack Korea LNG price

the first spot sale to originate

In the entire history of comwhich the 10,000th cargo was shipped on May 29, 1986, according to the LNG Log, published by the gas shipping society, SIGTTO.

Ironically, Total, which operates no LNG facilities (but has an involvement in both learning the latest learning the latest latest learning the latest lat

So why, assuming the final US regulatory approval comes through, will this unusual yoyage be made? The answer lies more in the Pacific than it

already under Chapter II Us-Bankruptcy Code protection, was finding it impossible its make a spot arrangement with its traditional supplier. Some trach of Algeria.

It also found that US sales plug restrictions made bringing LNG from the sole US export. terminal, Nikiski in Alaska un economic.

Before the deal produced its
first real LNG, however, District
gas Corp was put into compailsory liquidation under Chapter 7. But the judge transfered
Total's contract from Distrigat
Corporation to the Cabot Corporation subsidiary Cesco.

To complete the link, the idle
P&O LNG carrier Pollenger was
sitting in Europe awaiting

So why, assuming the final US regulatory approval comes through, will this unusual yoyage be made? The answer lies more in the Pacific than it does in Boston.

For most of 1986, Indonesia's state oil and gas company han Japan.

More trade bills ahead say US Congressmen

THE US Congress will propose new legislation next year to carb imports in a move to cut the country's huge trade deficit and protect jobs, a Con-gressional delegation said in Hong Kong yesterday, Reuter

could not sustain a trade deficit that topped \$127bn (£88bn) in the first nine months of this year, "There is going to be legisla". tion on the President's desk this year," said Mr Dan Rosten

kowski, chairman of the powerful House Ways and Means Committee. We are The visiting congressmen did not say what bills were likely, but they said the US world that it is coming." world that it is coming."

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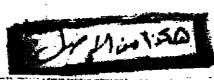
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FT COMMERCIAL LAW REPORTS

INLAND REVENUE COMMISSIONERS T BRACKETT Chancery Division: Mr Justice Hoffmann

WHERE A UK resident contracts with a non-resident ancy services to its clients in the UK income received by company from exploits tion of his services and from which he benefits is deemed poses, unless he can show that tax avoidance was not a purpose of the transaction

Mr Justice Hoffmann so held when allowing an appeal by the of the Special Commissioners discharging assessments for inome tax made on Mr Frederick John Hughes Brackett under Corporation Taxes Act 1970. An appeal by Mr Brackett against their decision upholding alternative assessments corporation tax under section 79 of the Taxes Management Act 1970 was dismissed on the footing that the Revenue would take no further action under HIS LORDSHIP said that Mr Brackett was a chartered surveyor. He retired in 1970

but continued to act as a con-In 1972 he was asked to dvise Banker's Trust International (BTI) on a proposed property development in Jersey, for which he would receive a share in the profits. He set up machinery for dealing with offshore income, namely a Jersey company called Drishane Investments, held by

Completion of those arrangents was followed by the collapse of the property market and BTI did not proceed with the development. Mr Brackett found himself prospectively in financial difficulty. He was con-cerned about the future needs of his wife and children. His UK assets consisted principally of domestic properties which had become very difficult to

1975. Mr Brackett entered into a contract of employment with Drishane to enable it to provide business consultancy services. He agreed to serve in that capacity until July 1984. He would draw no salary until July 1979, and would thereafter be paid what the directors considered the company could

It was agreed that Drishane would assist Mr Brackett to realise his assets, to provide him with some cash in the period before July 1979.

Pursuant to those arrangements Mr Brackett referred services to Drishane in Jersey.

Consultant's tax avoidance scheme fails

and the contracts for provision of such services were made with Drishane in Jersey. Mr Brackett rendered the services England and advised Drishane how much to charge. Invoices were rendered and

expenses paid by Drishane. When Mr Brackett undertook employment, Drishane assisted him in the realisation of assets. June 1975 it bought his Islington property, spent money on it, and sold it. In December 1975 Drishane agreed to buy his Barnet property for \$35,000, payable by quarterly

instalments with completion deferred for five years.

In addition to those transactions, which placed cash at hir Brackett's disposal, for the completion of Drishane entered into dealings with the trustees of an English trust which he had made for his wife's benefit. They involved the purchase of assets for

The Revenue responded to those transactions by raising assessments on Mr Brackett for the four tax years 1975 to 1979. All the assessments were ap-pealed to the Special Commis-

Assessments under anti-avoid ance provision, section 478 of the Income and Corporation Taxes Act 1970, were dis-The Revenue now Assessments under section 79 of the Taxes Management Act 1970, to corporation tax as the "branch or agent" of a non-resident company. upheld. Mr Brackett

Section 478 was designed to counter the avoidance of tax by transfer of assets abroad. The first requirement for its should be "transfers of assets ... in consequence whereof ... sons resident . . . out of the UK."

The second requirement was that an individual who made the transfer, alone or in con-junction with "associated opera-tions," should have "power to enjoy . . . any income of a person resident . . . out of the UK which, if it were . . received by him in the UK would be chargeable to income tax."

If those two requirements were satisfied and the taxpayer was unable to show that avoiding tax was not a purpose of the transfer, income payable to the the income of the individual who made the transfer.

held that Mr Brackett failed to show that tax avoidance was not a purpose of the transactions; but they discharged the assessments because they con-sidered there had been no transfer of an asset by Mr

Brackett to Drishane and that income thereby became purious and property as income had in Section 478 was a in any event no income had in consequence become payable to

Drishane. Section 488(8)(b) gave an extended meaning to "assets" which included "property or rights of any kind," and to "transfer" which "in relation to rights includes the creation

of those rights." The Revenue submitted that by entering into the contract of Mr Brackett employment created rights vested in Drishane and that by virtue of those rights together with the associated operation of carrying on trade as a business consuitant, income became payable to

The Special Commissioners rejected that argument on three

First, they said Mr Brackett's earning capacity was not an asset in respect of which rights could be transferred to or created in favour of Drishane. created in favour of Drishane. That suggested that the "rights of any kind" which would constitute assets under section 478(8) must be rights in remover other assets.

There was no basis for that restrictive interpretation. The Special Commissioners rightly found that the contract of em-

found that the contract of employment conferred on Drishane enforceable rights against Mr Brackett. O'Brien (1979) 53 TC 241 showed that such rights could be assets for the purposes of a disposal under the capital gains legislation.

Secondly, the Special Commissioners said the rights.

said the rights acquired by Drishane were not created by Mr Brackett because they came into existence under a contract to which he was only one party.
That too was an unduly

restrictive construction. In the context of section 478 and in particular the extended mean-ing of "assets" in subsection (8), it was appropriate to describe the rights of one party as having been created by the

Thirdly, the Special Comm sioners said the contract did not result in income in the sense of profits or gains of the trade of business consultance becoming payable to Drishane within the meaning of section 478. All that became payable were the receipts of trade. In Latilla (1943) 25 TC 107 the House of Lords rejected the

submission that it was not conceptually possible for anything other than the receipts of trade, as opposed to profits, to become "payable" to the trader. His Lordship disagreed with each of the reasons given by the Special Commissioners for say-

spectrum sixti-avoidance provision which should not be narrowly or technically con-strued. The Special Commis-

sioners did not give sufficient effect to that principle. The next question was whether the second requirement of section 478 had been satisfied. Did Mr Brackett in consequence of the transfer and of any associated operation

have power to enjoy any of the income of Drishame! "Power to enjoy" was given. an extended meaning by sub-section (5) which listed live cases in which the individual was deemed to have the power to enjoy income.

The provisions relied on by

the Revenue were where

the Revenue were where (b) the receipt or accrual of the income operates to increase the value to the individual of any assets held by him or for his benefit; and (c) the individual receives any benefit out of that income.

Subsection (6) said that in determining whether an individual had power to entry income within the meaning of the section, regard should be had in the substantial result and effect of the transfer and all penefits which might at any associated operations, and all penefits which might at any time accrue to the individual as a result of the fright.

fer "
It was clear that the 'substantial result and effect" of
the transactions was that Mr
Brackett received benefits provided out of a tax-free fund accumulated by Drishate in Jersey from its exploitation of his services under the contract

vision of liquidity in the form of cash payment for properties which could not be sold; the provision of money for repairs; and payment of salary and the discharge of Mr Brackett's moral obligations to provide for his wife and children.

Mr Brackett was therefore deemed to have power to enjoy income of Drishame under section 478(5)(c).

The appeal against the discharge of the section 478 assessments by the Special

It was strictly unnece the court to express a view about the cross-appeal under section 79. However, in relation to that section there evidence on which the Spe Commissioners were entitled to find that Mr Brackett constitoted a branch or agency. For the Revenue: Alan Ma (Solicitor, Inland Revenue).

Mr Brackett appeared

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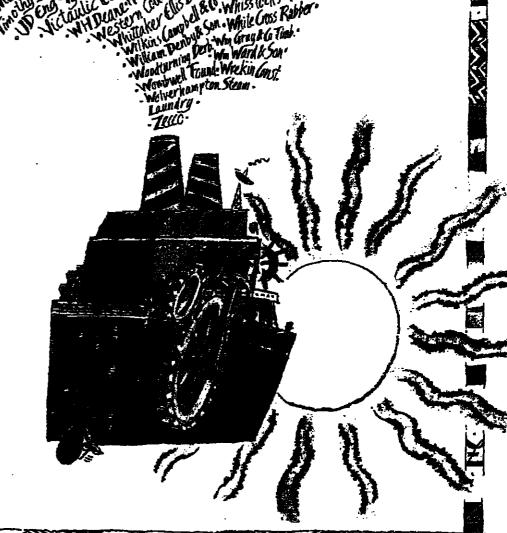
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GLOBAL WEATHER FORECASTS

Flightpath to big fuel savings

By Mary Wilkinson

MILLIONS of pounds a year can be shaved off airline fuel bills by making use of accurate, up-to-the-minute weather fore-casts from the Meteorological Office in Bracknell, UK.

Savings of £50m a year between the world's major air-lines already using the ser-vice are estimated by the Met

carry out global aviation fore-casts — Bracknell and the US world Forecasting Centre in Washington. Bracknell, how-ever, appears to have the edge as most of the large American as most of the large American and European airlines have opted for the British system in preference to Washington's. Customers include Pan Am, TWA, British Airways, Japan Airlines, Scandinavian Airlines, Lufthansa, Air France and American Airlines.

American Airlines. The forecasts provide wind a high reputation. speed, direction and tempera-tures across the world and for 15 layers of the atmosphere reaching six miles above the earth to the stratosphere. With

noticed a marked improvement since the airline started using Bracknell's forecasts. Fredriksson, responsible for flight planning support systems, says an average 35kg of fuel per flight hour is being saved, between the world's major airlines already using the service are estimated by the Met
Office, and the seven scientists
who developed the computerised
forecasting system have just
received an energy conservation accolade, the 1986 Royal
Society Esso Energy Award for
their work.

Only two centres in the world
earry out global aviation foreaircraft."

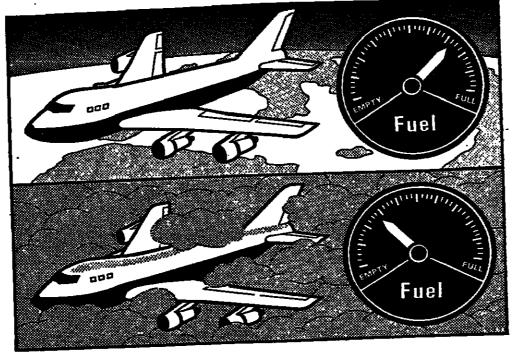
SAS receives the forecast data directly from the Met Office but the majority of airlines use a flight planning agency. One such agency, STTA supplies Met office forecasts to 14 airlines including Swiss Air, Singapore Airlines and Quantas. A SITA executive from the agency's data processing centre in London gave: "At the moment the don says: "At the moment the demand from the airlines is for the Bracknell system—it enjoys

But not all the airlines are so complimentary about the Met so companientary about the met Office service. British Airways, and British Caledonian, with the backing of the Civil Avia-tion Authority (CAA) standing this information at their fingertips, airline operators can
economise on fuel by choosing
routes to make maximum use of
prevailing winds.

Savings can be made even if
flight paths are already dictated
by airtraffic control (such as
on congested overland routes)
by using the wind data to calculate exactly how much fuel
will be needed—carrying too
much just increases the weight
of the aircraft and causes more
fuel to be burnt.

Flight planners at Scandinavian Airlines (SAS) have

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The airlines' chief complaint

due to the computing we do here as to the Met Office fore-casts."

The airlines chief complaint largest users of British airspace.
The Met Office argues the air-

lines are getting good value for money, and claims it would cost aircraft operators an extra £500m a year if there were no weather forecasts at all. To produce the forecasts the Met Office uses a Cyber 205 supercomputer from Control Data which is capable of performing 400m operations per second. This number crunch-ing power allows a global, 24-hour forecast to be produced in four minutes—the fastest in the

world, claims the Met Offices world, claims the Met Offices.

A quarter of a million items of observation data from ground sensors, satellities, etc., are processed and mapped on to a latitude/longitude grid of the world containing 300,000 points. Until the arrival of the Cyber in September 1982, the Met Office had been restricted by lack of computing power to a lack of computing power to a 10-layer model covering most

Since 1982 the Met Office's research effort has concentrated on fine tuning the numerical equations to improve weather

of the Northern Hemisphere, instead of the global, 15-layer

The US World Forecasting Centre also has a Cyber 205 but numerical uses different numerical methods and produces only a 12layer model.

Chuck (Charles) Lambert international aviation programme leader at the US centre, agrees the Met Office forecast is "slightly ahead" in terms of speed and accuracy. But the Americans are hoping to regain the world lead with the lines. the world lead with the intro-duction of an 18-layer mode within the next two month;

"It should enable us to im-prove the quality of the forecasts although it will require a longer running time on the computer," Lambert says. "But even once the new model is up and going, it'll be a while before it shows its full potential —it will need refining."

Another of the reasons the

airlines have flocked to the Bracknell system is because the Americans have stopped transmitting their forecasts in a code mitting their forecasts in a code known as a viation digital forecast (ADF) and switched to a more efficient code; gridded binary (Grib). The airlines have proved reluctant to reprogram their computers to accept grib. The Met Office transmits in

The Americans are obviously hoping their new, more powerful forecasting model will woo customers away from Bracknell But, Dr Peter White, who led the award winning team at the Met Office, says there are no immediate plans to increase the number of layers in the British model. Since its introduction there has been a sudden drop in the number of errors between the predicted and weather conditions When errors are reported, he says, the forecasts are often accurate and the problem lies in lost detail between grid

He cites the case of a Swiss Air flight from Tel Aviv to Zurich which ran into almost double the predicted headwind and consumed 7.8 per cent more fuel than had been calculated. The problem was a consider. The present was a jetstream which was too narrow relative to the grid lengths to be represented accurately. Higher resolution grids would therefore improve accuracy. All the same, there have been enormous improvements — a three-day forecast today is as

accurate as a one-day forecast, ten years ago. Further forecasting developrurner forecasting develop-ment depends on available computing power. With in-creased machine speeds, more observations could be taken, more layers added, grid resolu-tion improved and calculations

Tenned.

Dr White says his department is keeping an eye on computer developments but the computer developments but the computer developments but the computer of levels we would need 16 times the computing power. A

WORTH WATCHING

Edited by Geoffrey Charlish

Rapid orders on

the grape vine

WINE GROWERS, buyers and shippers can take advantage of an international computer network called WEX (short for "wine exchange").

All that is needed is a WEX terminal or suitable personal computer. A seller conserves the system over the sonal computer. A seller accesses the system over the phone network and enters his wine for sale while the buyer selects the wines he needs and closes the deal via screen and keyboard. Meanwhile the shipper is alerted immediately to the deal and via WEX he organises grouning. loading organises grouping, loading and transportation. Sellens stocks are automatically up-

This series of rapid transactions between the sub-scribers' terminals saves the exchange of stock lists, purchase orders, confirmations and other paper through the mail and is said to cut the order cycle time from up to three months to about 30

All that glisters n US electrics

ELECTRICAL CONTACTS ould be improved using ickel-based alloys developed Bell aboratories in Murray Hill, New Jersey in the US. Gold, though expensive, has seen favoured for high

peen favoured for high ruality contact surfaces because it is an excellent can-inctor of electricity and heat and does not easily oxidise to give poor connections.

The Bell Labs team in their

efforts to reduce costs, found that stable contacts are obtained when nickel is lloyed with small amounts of phosporus, antimany, silices and germanium. As such alloys age, they develop a highly conductive, thin surface layer. Further surface film formation is inhibited, but the low and stable con-

Short cut to circuit design

example), without actually building them. Designers can quickly see the effect on performance of circult or com-ponent changes, without using a soldering iron.

There are two versions of Analyses, for two maximum sizes of circuit, and they cost only £65 and £185 respectively.

 DEC joins drive to link automation

DIGITAL EQUIPMENT Corperation (DEC) has launched, a range of data networking products based on General Motore MAP (manufacturing automation protocol) that allows factory automation equipment to communicate regardless of make. Increasingly, MAP will be instrumental in implementing the integrated control of complete factories or production line. factories or production lines by linked computer systems. DEC says that users of its existing networking products (Decnet, for example) "new have the choice to more to MAP-based systems or to remain with current installations."

How to tell why ship went down

THE MARINE equivalent of a flight recorder has been developed by Germanischer Lloyd in Hamburg, the international ship classification

The recorder is designed to identify the cause of acti-dents and would be installed in a ship's radio distress busy on the wheelhouse top. Even if the ship sinks, the issay will float off for receiver. Data about the ship's operation will be recorded antematically and will include position and time, weather, water depth, radder position and other items.

• Germans opt for Texaco gas system COAL GASIFICATION plant using the Texaco process has been commissioned at the Oberhausen plant of Ruhr GmbH by German company Unde of Derimand.

In the Terrice process, under development for the last seven years by Unde and other German comp fier in the form of a coal suspension in tester by means of pumps and is gas-fied with the sid of oxygen. The system is claimed to be both simple and reliable. Ganification takes place under thove the ash melting point, preventing the formation of by products. The Obertaneen plant converts 38 tonnes of German hard coal into 50,000 cable metres of gas per hour.
The fine grain ash chained has a low carbon content and can be utilised by meta-

lurgical industries, obvisting

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The good old days?

They can't have looked all that good to these boys waiting to enter a Victorian orphanage: ill shod (1), oddly dressed (2) and probably left destitute by the early death of their parents. Of course, there are orphans and

neglected children today as then, and much in the human condition does not change.

But what dramatic changes there have been in most people's lifestyle and expectations over the past century. The improvements in healthcare, food, clothing and housing owe much to the practical application of chemistry; a field in which Bayer has been one of the leaders since 1863.

In healthcare, Bayer researchers produced the first sulphonamide, to combat infectious diseases and made the original Aspirin, the most widely used painkiller in the world. They have since produced new types of penicillins, and drugs that effectively treat

In agriculture, Bayer has helped to boost food production as and when it was most needed, with selective weed-killers and pesticides, and now with the latest developments in biochemistry. Clothing and home furnishings

too have benefited from the progress of chemistry. Man made fibres like Bayer's Dralon® have enabled clothes and furnishings to be made easy-care and inexpensive. Dyestuffs have added the vast variety of colour.

Bayer spends over £500 million a year on research into these and many other areas that affect our everyday lives. This is a commitment that will help to continue the improvement to the quality of our total environment.



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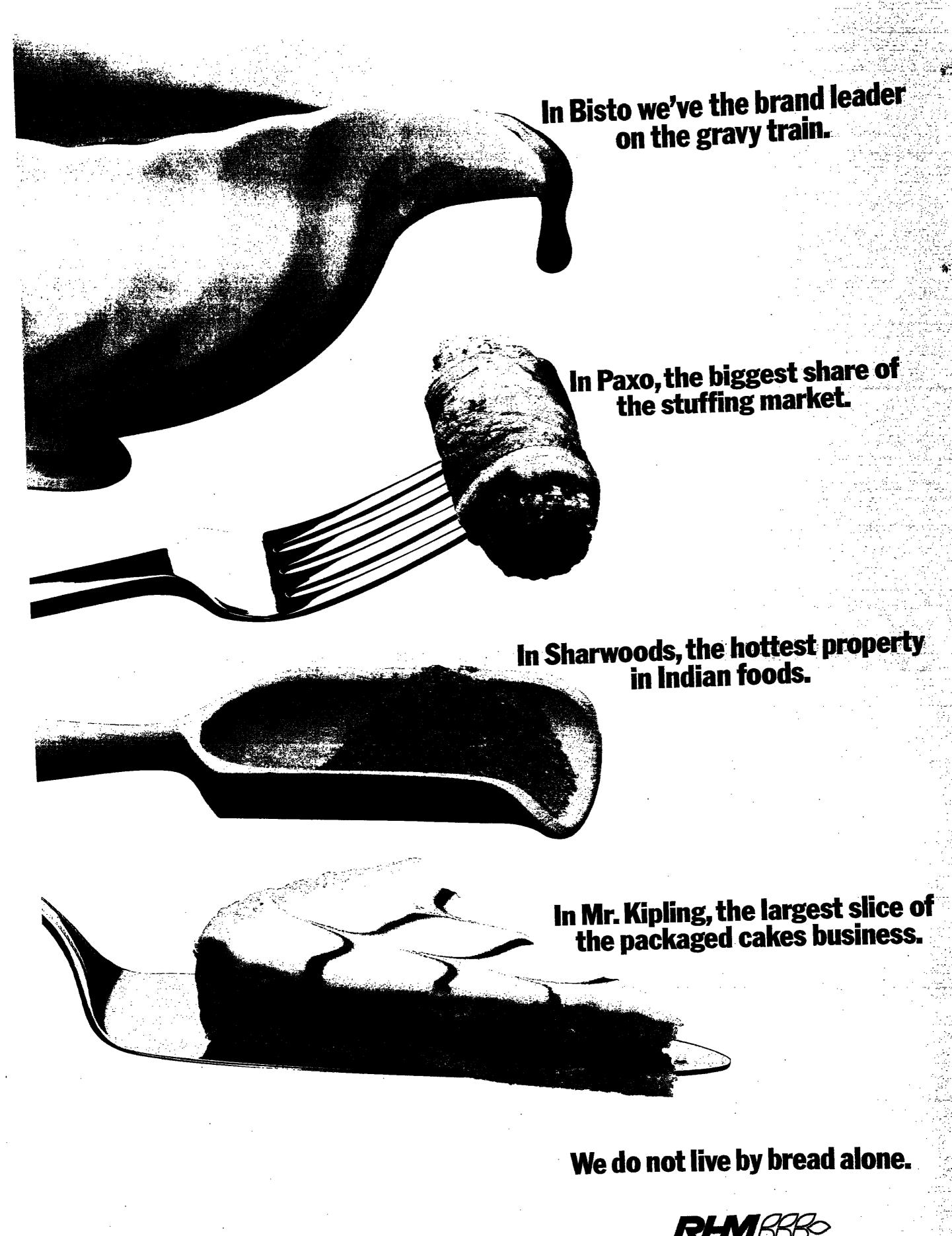
style is cramped.

We duly expanded our leg-room – and your knee-room. Without expanding the price. You still pay the normal economy fare. BA gives you less knee-room. Without

reducing the price.

As a competitor, they're closing in. Trouble is, it feels as though their seats are, too.









Government on | Currency case crucial for banks track to meet borrowing target

from outside the oil sector reduced month is expected to bring in at

provisional figures published yesterday by the Treasury.

Non-oil receipts, particularly of corporation and value-added tax, are running almost £2bn higher than forecast in the March budget, reflecting healthy company profits and consumer spending. Treasury

for the current fiscal year of \$7.1hn.

Mr Nigel Lawson, the Chancellor of the Exchequer, confirmed in his Autumn Statement that he expected the PSBR to be around £7bn this year dispite the overrun in public spending and the tax measures he announced to help the oil sector. He said the PSBR in fiscal 1987-88 would be 1% per cent of gross domestic product, near to £7bn.

compares with a requirement of £5.3bn in the year to October 1985, but it is difficult to make direct but it is difficult to make direct comparisons because the series is repayment of £200m in October,

expected in proceeds from the sale ment of £500m. of state assets are also yet to come. Consolidated Fund revenue was

THE BUOYANCY of tax receipts The sale of British Gas later this government borrowing to a negligible level in October, according to British Airways early next year provisional figures published yes around film. The Government can tarded by the Transmissional figures.

and consumer spending. Treasury of the year, it appears likely that officials said the Government is on the gas loan repayment could be track to meet the Public Sector Borshifted to next year to give the rowing Requirement (PSBR) target Chancellor more scope for tax cuts.

September's PSBR was revised down from £2.2hn reported in the Treasury's provisional figures to £2.09hn. Additional data cut £100m from the cumulative borrowing of local authorities in the first seven months and £300m from the public corporation borrowing require-

The Treasury said Customs and Excise receipts in the first seven months were £2.3bn higher than a mestic product, near to 1700.

The PSBR for October was a very small £9m, giving a cumulative requirement in the first seven months and inland Revenue receipts were and inland Revenue receipts were seven to the first seven months. up £1.2bn or 4 per cent compared with the first seven months of 1985.

not seasonally adjusted.

The officials noted that the bulk the first seven months to £10.1bm. of Inland Revenue receipts fell in Local authorities made a net repay-the last quarter of the fiscal year. A ment in October of £100m while large proportion of the total £4.75bn public corporations had a require-

The Government's accounting £10.2bn in October, giving a total of treats privatisation receipts as ne £59bn in the first seven months of

Treasury blocks fuller view of the PSBR

BY PHILIP STEPHENS, ECONOMICS CORRESPONDEN

THE TREASURY has blocked a move by the Bank of England to whiish mouthly figures which would give financial markets a

The Bank had planned to publish seasonally-adjusted figures for the public sector borrowing requirement (PSBR) as part of a nge in the presentation of outhly data for movements in

Jert

the money supply.

When the first set of money supply figures on a new calendar month basis are published by the Bank tomorrow, however, they will exclude its seasonal adjust-ment to the PSBB. Instead, the

the most obvious of such fluctuarkets with a better guide

should publish such figures has arisen because the PSBR is a counterpart in the measuren of the growth rate of sterling M3, the broad money supply mea-

Adjusted PSBR figures on a calendar month basis could be used by economists to provide more accurate forecasts of the borrowing outtarn over a full fi-

nancial year.

The Treasury says that it opposes their publication because they could mislead the markets.

The official argument is that the adjustment of the PSBR to take necount of seasonal changes is a lar more complex and less pre-cise exercise than similar

er of exatic fac would not be smoothed out by to an adjusted series, despite any official disclaimers.

The Bank is expec lain those and other technical ifficulties involved in switching er month bes

figures tomorrow.

There is general agreement in the City of London, however, that the Government has long gone out of its way to make it difficult

SE guides members on Boesky

By Hugo Dixon

THE LONDON Stock Exchange Council yesterday advised members to contact the exchange before they had any dealings with Mr Ivan Boesky, the man at the centre of Wall Street's latest insider trading

scendal This is an interim measure, while the stock exchange waits to see what controls the Securities and Exchange Commission (SEC) puts on dealing by Mr Boesky in the US.

The Department of Trade and Industry (DTI) is being briefed by the SEC on the Boesky affair under the information-exchange agreement signed between the two earlier this year. The DTI is then passing this formation to the stock exchange. But the stock exchange does not yet know whether Mr Boesky is going to be allowed to buy and sell securities in the US until 1988, or whether he is going to be restricted to un-winding his existing positions.

The intention of the stock ex-

change's advice to its m seems, is to ensure that it does not impose restrictions which are inatible with those being devised by the SEC. Members who contact the stock exchange, it is said, will be given the latest infor-

mation on where matters stand.

The council also discussed yesterday how members should bearing technical aspects, including dealing and settlement, of the British Gas flotation. Advice is expected to be issued by the end of the week.

US court clears way for Lonrho

By Andrew Taylor

TWO Lonrho-controlled companies have been given the go-shead to proceed with claims for damages against International Trader Crystals SA, its former partner in a Zambian amethyst mine by a court

Lonrho had claimed that Crystals and its former managing director Mr Daniel Mayers had sold ame-

The Denver District Court upheld a default judgment against Crystals which had failed to produce documanded. Another default judgment against Mr Mayers was not sus-

All parties have 60 days in which to lodge appeals and for the two Lonrho-controlled companies, Northchart Investment and Corons tion Syndicates, to present claims for damages against Crystals and Mr Mayer

During the hearing Northchart claimed that Crystals' actions had resulted in damages estimated at 59.2m (£8.6m) and said it would be claiming 55 per cent of this figure.

The 20 per cent stake in the mine formerly owned by Crystals has now been taken over by the Zambisubsidiary, now owns the rest of the

UK NEWS

IT SHOULD come as no surprise that Mr Justice Harman has de-cided to seek the Government's opinion on Scandinavian Bank's plan to denominate its equity in several currencies.

Whichever way it goes, the High Court case will mark a major milestone in the development of UK company law and would have wide repercussions in the banking indus-

Although the case is technical and has been launched by a foreignowned (albeit UK-registered) bank, it challenges the basic assumption that the capital of a UK company can only be denominated in a single currency ~ usually sterling.

For this reason it is being widely watched in the business and accounting community. The case might even prove politically con-troversial because it could raise questions about a company's real nationality. Scandinav avian Bank is the UK's

11th largest bank with shareholders funds of about £115m and a balance sheet totalling £3.3bn. Established in London in 1969 as a consortium bank to handle the UK interests of several Scandinavian banks who were too small to have offices of their own, it is now owned by five large Nordic banks: Skanding Easkilda Banken of Sweden with 33 per cent, Bergen Bank of Norway with 27 per cent, Union Bank of Finland with 27 per cent, Privat-banken of Denmark with 10 per cent and Landsbanki Islands of Iceland with 3 per cent.

David Lascelles reports on Scandinavian Bank's plan to denominate its equity in several currencies.

Ever since it was founded, the bank has kept its accounts in ster-ling, although most of its assets are plate and have involved an arduous denominated in foreign currencies, round of discussions with authoriprincipally the dollar. This meant, ties in several countries. The Bank that as sterling declined in value of England finally approved the against other major currencies, the idea earlier this year. The Inland bank had constantly to raise new Revenue has also been consulted sterling capital in order to preserve and given the go-ahead, as has the the ratio of its capital to its total Registrar of Companies. On top of

the chief executive, the shareholders have had to double their investment over the years just to keep the ratio level and this is becoming a heavy burden now that Scandinavian Bank has grown to be "capital currency unit" which would Althe

change in the value of, for example, its dollar assets, would be compensated by a parallel change in the different premiums in order to give value of its dollar capital.

D.Marks.

The four classes would be allotted to raise loan capital in dollars to boost their foreign currency revalue of its dollar capital.

larger than some of its owners.

The remedy that Scandinavian vided into dollars (50 per cent), sterling (23 per cent), D-Mark (12 per tute its capital in four currencies in cent) and Swiss francs (15 per cent). proportions which broadly reflect This approximately mirrors Scanthe composition of its assets. This dinavian's balance sheet which is

and these premiums could be changed to match any major alterations in the currency structure of the bank's balance sheet.

The capital currency unit itself would be denominated in starting and the bank would continue to present its accounts and pay its dividends in the UK currency. However, the bank would express its net worth in foreign currency, and if it was ever dissolved the pay-out would be in dollars, D-Marks, tranes and pounds in proportion to the weightings in operation at the

Scandinavian Bank has argued that its scheme would have present a number of advantages, among them easier planning, no more sudbalance sheet. This ratio is set by that, Scandinavian has also worked the Bank of England to ensure that out wholly new accounting princibanks have sound underpinnings.

According to Mr Garrett Bouton, tors.

According to Mr Garrett Bouton, tors.

However, to obtain the High Court's approval it will have to satisfy the judge that UK company law can be interpreted to mean that capital can exist in many currency

Although Scandinavian's problems are rather special, the pros-pect of banks being allowed to denominate capital in several curren-cies is potentially of wide interest. Most large UK banks, including would automatically neutralise the denominated 40 per cent in dollars, have as much as effect of currency movements on 17 per cent in sterling, 15 per cent in their assets in foreign current the bank's gearing because any in Swiss frances and 12 per cent in their ratios from the decline in sterling in the value of, for example.

Unsung Falklands heroes find home is highest bidder

BY FIONA THOMPSON

the national service. The result of punters chustered round it, their labours has been described tentatively, as one of the wonders of needed to build the airport

employed in constructing the Falk-land Islands' Mount Pleasant Airport, built in the peat bogs 25 miles south-west of Port Stanley.

They were on parade again yesterday in a huge aircraft hanger at Blackbushe Airport in Surrey, south-east England, to be sold to the highest bidders at an auction of machinery demobbed after the air-

the vehicles, spare parts, stores and dealers from plant hire and electri-plant for the Property Services cal companies.

Agency, which maintains and manages the Government's civil and de-fence estate.

THE TRUE mud and grit veterans

The selling was brisk, sharp and of Fortress Falklands were back non-stop, from 10am to gone 6pm home yesterday, unsung, ready for on both days. Two auctioneers and one spotter (to identify bidders) All had made their 16,000-mile were ferried up and down the aisles round-trip to the South Atlantic in a Popemobile-like vehicle, the

Literally everything that was needed to build the airport - apart The Goliath crushers, the heavy-weight dumpers and, perhaps most unexpectedly, the egglayer blockmaking machines, have all been employed in constructing the Eathland Island Island and Island Island

airport was compled, it was shipped

It took British Car Auctions finve weeks to transport the 120 container loads and 70 heavy items of plant from the docks and set up the auc

The hanger was croweded yester-day, the majority weatherbeaten faled men in thick coasts, boots and port campaign.

The two-day sale of 1,016 lots short of £Im, according to British Car Auctions, who sold contractors, civil engineers and

> Thacher rules out negotiations, Page 14

WHO'S REALLY GOING TO GET THE MOST OUT OF **OUR NEW INVESTMENT?**



TIMOTHY BEVAN

Bardays is one of the worlds largest banks, and one of the most profitable. My job as Chairman is to ensure that we remain so, not just today, but in the future, too.

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Throughout industry here in the U.K. and around the world, banks corporate chents are ourning to the capital markets and the inelegantly termed securitisation of debt as alternatives to more conventional lines of finance. Particular expertise is needed to intermediate between issuers and investors.

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MARTIN JACOMB

'As Chairman of Bardays de Zoeie Wedd my role is to ensure that we deliver, both to clients of the Bank and to major institutions. services that are complementary to but different from those of our parent

"Distinctions are becoming increasingly blurred between different but similar intermedianes in the global securities market. And in a financial world that is also global in both its outlook and the scale of its financial needs. there is an increasing requirement for an investment banking group with equivalent human and financial resources.

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"And, of course, I believe it will also be a rewarding investment for the entire Barclays'



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UK NEWS

Nick Bunker watches the Queen open Lloyd's new headquarters

Lime St stages a grand theatre

THEY WERE taking no chances at Lloyd's of London yesterday. Moments before the Queen arrived in mid-morning to open formally the insurance market's new home in Lime Street, in the City of London, a woman member of staff appeared from the

Her job was to sweep with a vacuum cleaner the red carpet that snaked up the steps leading into the vast steel-and-concrete underwriting room of the London insurance market. As the royal party took their seats on a sez-blue dais facing the Latine Bell, high above their heads two men from O&K, the escalator company, were on station to watch for technical bugs in the

building's moving statrcases.
For Lloyd's, yesterday's ceremony and the champagne party afterwards, was the climax of

ceived for a new headquarters in the autumn of 1979. The new architect Richard Rogers, is the ninth to house the world's most famous insurance market since Edward Lloyd opened his coffee house in Tower Street in 1688.

But the ceremony had a symbolic value as well. Lloyd's has been steering a delicate course recently, as it emerges from the shadow of its well-publicised scandals, and battens down the hatches to await the Government-appointed Neill inquiry's report on the market's standards of self-regulation.

Yesterday was an opportunity for a piece of theatre. It was a grand re-assertion of pride and self-confidence and a chance to exhibit once again the nautical and patriotic imagery which Lloyd's men have always liked to ness of insurance. Everyone played their parts as

they were expected to. Even Mr Bogers lived up to his role by ap-pearing in a white suit, blue shirt

Escorted by Mr Peter Miller, the market's chairman, the Queen (in a green coat and matching hat) passed a detach-ment of sallors from HMS Illustrious, the Royal Navy aircraft carrier which Lloyd's has adopt-

To Aaron Copeland's Fantare for the Common Man (played by the City of London Sintonia comducted by Sir Charles Groves, she took her seat on the ground floor of the 240-foot high atrium. which Mr Rogers has made the central feature of the new build-ing. Later, before the Lutine Bell rung twice in celebration, was entertained with

Hayda's Mass in D Minor (com-posed in honour of Lord Nelson's victory at the Battle of the Nile). Mr Miller made a point et a lading to the new Room's reput

tion as the City's most contro siel new building The new Lloyd's is "in ex-

architecture of the modern City, said Mr Hiller. "If it is controversial let it never be said that Lloyd's cannot take a risk. The Queen was left to refer ob faced at Lloyd's in 1982. "Ale been faced with some major d effort has been spent in d made, and I am sure will contin-ue to be made, towards a better

HALF YEARLY REPORT FIGURES NOV 1986.

MARKETING WEEK FEB 1985.

Underpowered, overloaded

juggernauts do not turn on a

sixpence, and Thames Television

won't be turned around in a

hurry.

IUANU	THAMES TELEVISION PROFITED INTERIM RESULTS FOR THE SIX	LC & SUBSII Months End	CHARIES ED 30 SEPTE	MBER 1986	
		Six mont 30th Sej 1986	ts ended stember 1985	Year ended 31 March 1986	
TURNO		£'000 104,523	£'000 80,935	£'000 190,907	
PROFIT	/(LOSS) BEFORE TAXATION	10,264	(2,966)	14,625	
	/(LOSS) AFTER TAXATION	6,392	(1,993)	8,278	
EARNIN	IGS/(LOSS) PER SHARE	13.32p	(4.18p)	17.40p	

When a juggernaut is on the right road try stopping it.



for banking records

BY HUGO DIXON

from their auditors' annual reports mark below which no banks would on their accounting records and be allowed to fall. their internal control systems under proposals contained in a consul-

If the reports are delayed or qualified, the auditors will have to let sheet transactions; interest rate the Bank know immediately, giving

their reasons.

The paper details the criteria auditors should use in deciding by sector and country. whether banks have adequate records and internal control systems. The criteria complement the provi-sions of the Banking Bill published ance that transactions and commitfrom the experience of the Johnson the management's general or spe-

proposal does not mean it is farm- able to monitor regularly the bank's responsibility. It is simply improvement in a structure of the simple of ing its information-gathering capac- tempt to attract more mortgage ity, its says, as it will still be its re-

nor the internal controls will re- started, the offer has attracted quire major changes in the way more than £500m in loan applicamost banks operate, the Bank says, tions. although some modifications may be needed. The main concern has this year is now over £1bn,

BANKS WILL have to commission been to provide a minimum bench

The paper suggests that accounting records should be good enough tative paper issued by the Bank of to provide their managements with information on, among other things: large exposures; off-halance mismatches, overdue and out-of-or-

On internal controls, the paper proposes that, among other things, last week, which seeks to learn ments are entered into only after Matthey Bankers collapse and give cific anthority has been obtained, auditors a more central role in bank that there are measures to minimise the risk of loss from fraud and The Bank emphasises that the errors and that the management is

sponsibility to decide whether the 1.5 percentage point discount on its rate of 12.25 per cent seems to be Neither the proposals on records working. In the two months since it

Gross mortgage lending so far

Auditing guide proposed Falklands negotiations ruled out by Thatcher

BY TOM LYNCH

the sovereignty of the Falkland Is agreements on waters that affected lands as long as the islanders wish us we had no option but to declare a to remain under British rule, Mrs 150-mile conservation zone. Margaret Thatcher, the Prime Minister, strongly reaffirmed in the time understood that

her discussions at Camp David with cepted on all sides of the House that US President Ronald Reagan on the wishes of the islanders were the future of the islands and the paramount. This was before British decision to impose a 150mile fishery conservation zone, she had discussions with President insisted that the wishes of the islan-Raul Alfonsin of Argentina ders remained paramount

She told the Commons that the

her US trip, she was asked by Dr Norman Godman, a Labour MP, whether the President had offered any criticism of the reckless deci- her Government's sims for belsion to impose a fishery zone suced reductions in nuclear and around the Falkiand Islands, or did chemical weapons, while buying he offer he support for this foolish. Trident to update Britain's nuclear

as I explained to the President. We ate Nuclear Forces talks at General have tried since April 1985 to nego-should be a 50 per cent cut in strateentina would not co-operate.

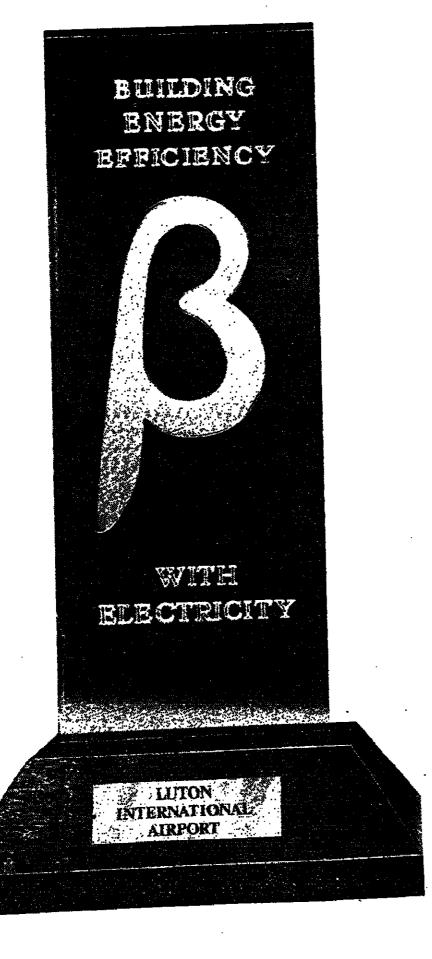
THERE will be no negotiations be "I explained to the President that tween Britain and Argentina about when Argentina made bilateral "I think the President for the first

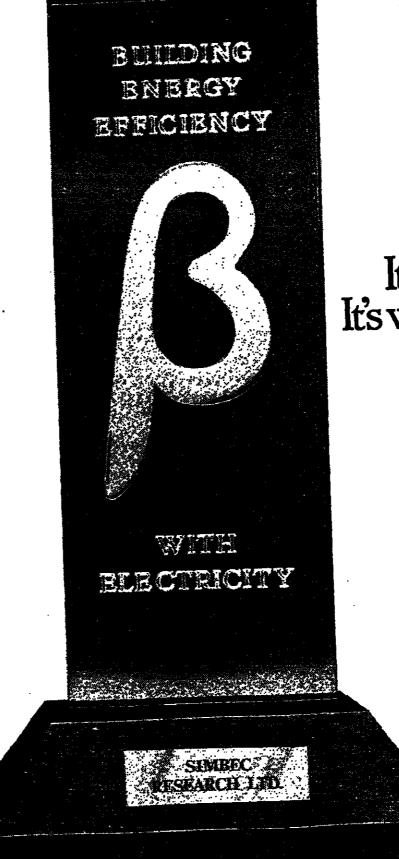
She told Sir John Farr (Conserva-Questioned by Labour MPs about tive) that it had been at one time ac-

In her statement, she said she had told the President that Britain's eroment's decision, perhaps for the preference remained a multilateral tine Government was prepa

She decribed her visit as useful The agreed statement confirmed

The Prime Minister returned: "It She and the President had agree was an absolutely justified decision that the priority in the Intermeditiate a multilateral fishing agree- gic defensive weapons, a ban on ment. We have not succeeded. Arg chemical weapons and restrains -on shorter range systems."





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BUILDELECTRIC

US expects Rover to deliver cream

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE 150 US dealers who consider themselves bucky enough to have won the Rover Sterling car franchise are already complaining. They say they will not have nearly enough cars to meet demand this

That is music to the ears of the Austin Rover executives in Miami for the US dealer launch of the executive car known in Europe as the Rover 800 series and which will mark the company's return to the US for the first time since 1980.

Mr. Tim Lewis, of Long Beach, California, echoes the sentiments of many of the dealers when he said he hopes to get 30 Sterlings a month but we could sell many

He has dealt with more than 20 inquiries from potential customers in the past few days since Austin Rover of North America (Arcona) ran its first "teaser" advertisement in Time magazine to create some interest before customers take delivery of the first cars at the end of

Mr Lewis reckons the advertising slogan hits exactly the right note. It says: "If only the Japanese could build a car like Japane. If only the English could build a car like Honda." This capitalises on Jaguar's recent revival in the US as well as the fact that Sterling was jointly developed by Avictin Rows and Honda of oped by Austin Rover and Honda of

So the President

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Austin Rover's financial recovery depends heavily on success in the US. Arcona has committed itself to take 27,000 Sterlings next year and 50,000 in 1988, about equal to UK sales of the executive Rover 800

Mr Norman Braman, chairman and major shareholder in Arcona. after judging the dealers' reaction yesterday is now almost certain he can build annual sales to 90,000 within five or six years to match BMW and Mercedes sales in the US today. That would be a substantial addition to Austin Rover's annual rate of output of about 420,000 cars as well as making the US the company's major export market.

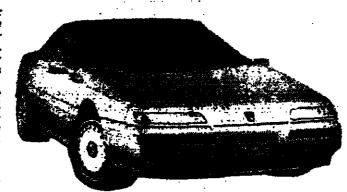
The business should be highly profitable too. Mr Bramen says Arcona should make a good profit in the first year if all goes to plan and Austin Rover would share in that through its 49 per cent shareholding in the import company.

Sterling's success in the US would also help reverse the seem-ingly-inexorable downward-trend in the UK motor industry balance of trade. According to Mr Trevor Taylor, Austin Rover's director of sales. for, Anstin Rover's director of sales and marketing, the 27,000 ears Arcona will take next year will be worth about \$400m to UK exports.

This corresponds with a take of \$2.710. This compares with a total of 23,719 cars (Mostly Jaguars and Rolls-Royces) worth \$700m exported from the UK to the US last year.

If Mr Braman meets his objectives, Sterling will be selling at an annual rate of 90,000 within five to six years and the UK trade balance will benefit by at least \$1.5bn. Honda will reap some of the benefits because its engines and transmissions are used in the US Sterling, accounting for perhaps 6 to 10 per cent of imports.

Mr Braman says that to achieve his medium-term goal he will have to be provided with a full range of cars to carry the Sterling badge in the US so that dealers could justify setting up separate showrooms - a move he considers essential if the



A coupé version of the Rover 800 for the US market is likely to follow the lines of the Coupé Concept Vehicle (above) which was seen at this year's Paris and Birmingham motor shows.

He has met Mr Graham Day, new chairman and chief executive of the state-owned Rover Group, Austin is impressed by his commitment to the US venture.

Mr Day already has restored a coupé version of the Rover 800 to Austin Rover's development programme, a project previously put on ice because of the company's de-teriorating financial situation. It suffered an operating loss of film in the first six months of this year compared with a £800,600 profit in the same period of 1985.

The coupe, expected to follow closely the design of the CCV (come concept vehicle) shown by Austin Rover at the Paris and Biram motor shows this year, will arrive in the US in 1989, the year after a hatchback to be known in Europe as the Rover 600.

Mr Braman could not have been more pleased with the reaction of the US dealers yesterday when many of them saw the Sterling for the first time "in the metal". He still has some reservations, but says he will know very quickly, perhaps in three months from the launch, if Sterling is to be the success he

He reckons he has the best dealer network in the US but the key to Starling's success will be strategic pricing and the quality of car the Cowley, Oxford, factory can pro-

Most of the dealers here seem to feel the indicated prices for the first two versions of the Sterling - about \$20,000 and \$24,000 - will offer good value for money and halp them hit sales targets. About 1,400 dealers applied for the Sterling franchise which they see as one of the last chances to get a footbold in the fastest growing sector of the US car market - that for luxury European

The sector has doubled in size to been on sale in the US for six

new brand is to have a long-term fu-nonths as well as Europeans such ture. as Andi, BMW and Mercedes. Jaguar is in a different price bracket. up and poor financial performance Rover's parent, three times since of Austin Rover has caused some Mr Day's appointment in May and concern among the Sterling dealer-is impressed by his commitment to ships, but none has said that it

wants to give up the franchise as a result of the publicity.

About one-third of Sterling deal-ers have Cadillac, General Motors up-market car range, as their main franchise, and the British car for them, in Mr Braman's words, will provide some "cream." However, if for some reason all does not go well they will quickly lose enthusiasm for the marque and begin to look elsewhere for that cream, he points

more confident about Sterling's fu-ture in the US after yesterday's launch to dealers and their wives at which their enthusiasm was almost tangible.

Arcona dispensed with the hype which usually attends the introduction of new cars to dealers. "I am a dealer myself," says Mr Braman, "I know what I like to hear. That's why the launch was mostly a question-and-answer session with no bullshit. These dealers are my peers and I have to treat them with

Arcona is spending \$20m on the launch and first-year promotion and advertising, a relatively modest sum for the US motor industry, but Arcona is a small company in the The Honda connection is very important too Mr Braman points out.

Honda's reputation for reliability in the US will help persuade some customers to buy the Sterling soon at the launch who stands to make his third for time from the migration for reliability in the US will help persuade some customers to buy the Sterling soon at the launch who stands to make his third for time from the migration.

Now aged 54. and the standard for the launch who stands to make his third for time from the migration. US. "But, however much I had to spend I would have launched the

lion dollars. Three years later he was restless and bought a Cadillac dealership from a neighbour. That business, now known as Braman Enterprises, has grown to take in more than 20 car dealerships, mostly in Florida, which last year generated sales of \$600m.

Mr Braman put up "a very substantial sum" for his 51 per cent of Arcona but he suggests that the return could be more than worth-

Arcona should be highly profitable even in its first year of opera-500,000 in the past five years and is tion and Mr Braman mentions with forecast to double again in the coming five. But it is increasingly competitive and the Sterling is having to battle with Honda's version of stock market more than Fuji, the the joint car, the Legend, which has producer of Subaru cars, is worth in

British Coal plans £400m mine project

By Maurice Samuelson BRITISH COAL is to seek planning

consent next year for a new £400m mine in the Midlands despite grow-ing strains on its finances caused by the drop in world energy prices. The application, for a colliery at Hawkhurst Moor, near Coventry, could embroil British Coal in its biggest planning battle since the inqui-ry into its plans to mine coal be-neath the Vale of Belvoir in Leices-

British Coal, which is already no gotiating to buy the land for the pit's surface installations, has tried to defuse local opposition by choosing a site least likely to interfere with local amenities.

It expects opposition but hopes this will be mitigated both by the lay-out of the new pit and by the boost it will give to the local economy. Some 700 men would be employed during the construction of the pit and some 1,800 miners when it is at peak production.

There has been speculation for several months that the project might be shelved because of the oil price collapse which has put back British Coal's break-even target by another year. But it has been given approval after Government assurances of continued support for British Coal's £850m a year capital spending programme,

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IN THE MATTER OF ISOLAMIN MIDDLE EAST LTD AND IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113 NOTICE IS HEREBY GIVEN that the NOTICE IS HEREBY GIVEN that the Creditors of the above-named Company, which is being voluntarily wound up, are required on or before the 19th day of December 1986 to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if eny) to the undersigned Mr Antony Hajirousses. FCCA of Julia House. 3 Themistocles Dervis, PO Box 1512, Nicosis, Cyprus, the Liquidator of the said Company, and if so required by notice in writing from the said Liquidator, are, personally or by their solicitors, to come in and prove their solicitors, to come in and prove their solicitors, to come in and prove their solicitors or claims at such time and place as aball be apacified in such notice distribution made before such debts are proved.

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The bonds will be reimbursed at par on December 20, 1986, coupon due on December 20, 1987 and following attached, according to the modalities of payment on the bonds.

The numbers of such drawn bonds are as follows: 8.037 to 12.036

Amount outstanding after December 20, 1986: 16.000.000. THE PRINCIPAL PAYING AGENT SOCIETE GENERALE ALSACIENNE DE BANQUE 15, Avenue Emile Reuter

LUXEMBOURG

AYER HITAM TIN DREDGING MALAYSIA BERHAD

(Incorporated in Mataysia)

NOTICE OF MEETING

E IS HEREBY GIVEN that the Tenth Annual General Meeting of membera

F Hisam Tin Dredeing étalisytus Berhad will be held at the PRIS Thesizrette.

Sor, Menary PNIS, 2014, Jalan Tim Razak, 50400 Kyala Lumpar, Malaysia

Solay, 16th December, 1986 at 9,00 a.m. for the toliowing purposes;

to publider and, if thought 8t, pass the following as ordinary rasolutious:

at the profit and loss account for the year ended 30th Juine 1986 and the
ance sheet of the Company at that date and the statement of source and

lication of funds of the Company at that date and the statement of source and

colors and Auditors be and are hereby received and adopted, and the
and is hereby aperoved and declared payable on 19th December 1988 the

members of the Company resistered at the close of brillers on 27th

we or more propes to attend and wore in me boom. Or now member of the Company of

Crédit Foncier de France

US\$ 200,000,000 Floating Rate Notes Due 1995 with 200,000 Warrants to acquire by exchange of US dollar Notes or by purchase ECU denominated Floating Rate Notes Due 1995

For the period June 16, 1986 to December 22, 1986 the interest amount will be US \$ 335.05 per US \$ 10,000 Note, payable on December 22, 1986.



The Agent Bank

Personal

ARROW CAPITAL N.V.

NOTICE TO SHAREHOLDERS
fit the Special Christa Meeting of Space
holders held in Curatao on Septamber 18.
1986 it was resolved that the company
make a one-off repayment of stare premium out of its share premium resolves in the aggregate
ameum, of USS4.000.000. As from November 24, 1986 holders bearer shares are therefore engited receive repayment of share premium the amount of US\$14.46 per share on presentation of Coupon No. 1 to:

000.000.0032.2.U to steel Issie of U.S.JORRI, DUILLOND BANQUE FRANCAISE DU COMMERCE EXTERIEUR Floating Rata Notes due 1996 which U.S.\$350,000,000 is being in accordance with the provisions of the above mentioned Floating Ram Notes, the Rate of Interest for the Notes the Rate of Interest for the 1987 has been tated at 8.3175% per Januar. Interest will be U.S.\$1,495.81 or each Note of U.S.\$50,000 and U.S.\$7,479.05 on each Note of U.S.\$250,000. BANQUE INTERNATIONALS
A LUXEMBOURG
SOCIETE ANONYME

made on November 13, 1986.
Pursuant to Conditions 5 (C.) (v) of the Terms and Conditions of the Souds, the Conversion Price was adjusted from Yen 510.0 to Yen 503.8 per share, of Common Stock of the Company effective as from November 14, 1986, Tokyo time. SEKISUI MOUSE, LTD.

AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED Sterling Floating Rate Notes due 1997 In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 14th Novembor, 1986 to 16th February, 1987 has been sand at 11.375 per cent per nanum.

On 15th February, 1987 interest of starling 146.47 per sterling 5,000 nominal amount of the Notes, and interest of starling 732.36 per sterling 25,000 nominal amount of the Notes, will be due to the component of the Notes, will be due to the Notes of the No

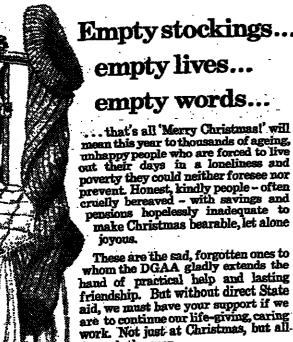
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empty lives... empty words... ... that's all 'Merry Christmas!' will mean this year to thousands of ageing, mhappy people who are forced to live out their days in a loneliness and poverty they could neither foresee nor prevent. Honest, kindly people - often cruelly bereaved - with savings and

pensions hopelessly inadequate to make Christmas bearable, let alone joyous. These are the sad, forgotten ones to whom the DGAA gladly extends the hand of practical help and lasting friendship. But without direct State aid, we must have your support if we are to continue our life-giving, caring

through the year. There is so much emptiness still to be filled with kindness, care and simple comforts. Please, please help. Today.

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THE WORLD VALUE

'Doom and gloom' on oil attacked by minister

MR Alick Buchanan-Smith, the Minister of State for Energy, yesterday attacked "doom and gloom merchants" for painting a black pic-ture of the future of the UK off-

The minister said that this year he had approved 12 oilfield develop-ment projects worth £2.1bn only slightly down on last year's development spending figure of £2.3bn. This is hardly the story of an in-

He pointed out that 58 explora- produced mainly in the west of tion wells had been started this Scotland, admitted that he was conyear, only three fewer than in the same period of last year. Appraisal drilled were done because the op- 1988. erators were under obligation in their licenses to drill them.

speaking in the Glasgow Exhibition Centre at the opening of Wescon 86,

cerned about the future faced by the offshore platform and module wells numbered 33 as against 40 in fabrication yards after current or-1985. Only 40 per cent of the wells ders run out in late 1987 and early

But he said: "I don't think that the oil scene in Scotland is anything it's hard, but there's still a very long

OIL DISTRIBUTION WORKERS ACCEPT JOB CUTS AND SHORTER HOURS DEAL Wage rises of 33% in Shell restructuring

BY PHILIP BASSETT, LABOUR EDITOR

EMPLOYEES in Shell UK's oil dis- concluded, especially in the private tribution division have voted to accept a restructuring package which includes basic rate pay increases of up to 33 per cent and 2% hours off their working week in return for years of the comprehensive nationjob cuts of 30 per cent and new

The proposals, which have still to be signed by the unions involved, the Transport and General Work- • Hours: Drivers' and other em-

sector, if they are funded by extensive changes in working practices.

The terms of the proposed deal, which is the first redrawing for 20 al agreement covering 1,600 tanker drivers, terminal operators and aviation staff, are complex. They in-

pkyees' normal basic 40-hour week welcomed them - indicate that will be cut to 37% though under a smaller - increases of perhaps 5-6 some high pay deals are still being committed hours scheme drivers per cent.

• Pay: Those that agree to such a step will move to a new salary level which will feature a sharp increase on annual basic pensionable pay - from £9,131 to £12,220. Although this is an increase of 33.8 per cent, Shell insists that because of the reduction in overtime involved in the committed hours scheme, the overall effect on earnings could be much

will work an additional average of 7% hours a week.

• Jobs: In introducing larger but full workforce flexibility between the control of the as part of the package for 501 fewer jobs, cutting the workforce down to

• Work standards. This will in and pensionability of a higher pro

to be implemented on January 1,

The proposals, which are the reabout 1,100. The company's normal suit of year-long negotiations, have and unpublished redundancy terms been accepted at depot level by balare being offered, which Shell says lot by a majority of 2-1 Shell says are generous. To allow for the deal that the deal if implemented will Shell is looking for acceptances of it needs to make to its distribution its voluntary redundancy offer by division, and says that it offers a

Loyalist MP faces lengthy Dublin trial

witnesses in the case against Mr able for security reasons. The spe-Peter Robinson, deputy leader of cial court is presided over by three the Rev Ian Paisley's Democratic judges sitting without a jury. Unionist Party, when he goes on trial in Dublin on serious public order charges, the Irish Special Criminal Court heard yesterday.

The East Belfast MP travelled to

Dublin from Belfast for a brief hearing in which Mr Justice Robert Barr set January 13th for the opening of the trial and remanded him on continuing bail of 1210,000

(£9,500).
Mr Robinson faces II charges arising out of a midnight Loyalist incursion across the border into the charge of Clonfi-County Monaghan village of Clonti-bret in August, during which he was arrested. They include assaultthe charges.

His case was transferred to the

ment of public prosecutions said it intended calling 59 witnesses, Mr Justica Barr said it was clear the Dublin during the trial or travel back to Northern Ireland every day. He said this had not yet been de

Whatever he chooses, police will have to deal with the secarity headache of getting him sale ly to and from the city-centre courthouse each day. Yesterday, Mr Rob-

were his wife, Iris, and the Rev Wilspecial criminal court, which is Ire-land's anti-terrorist court, because Unionist Party MP for mid-Uister.

GEC wins £51m order for American fighter

BY LYNTON MCLAIN

(£51m) export order for cockoit dis-play systems for the US General Dynamics F-18C fighter aircreft.

The British company, part of the None of the head-up displ GEC group, based at Rochester, ders involved any offset an coincide with the first flight by Mr. Fer by Boeing to offset 130 per cent George Younger, the Defence Sec. of the cast of a British Awars order retary, in the Nimrod AFW six raft. with work for UK industry. The

trol Sysem aircraft (Awacs). He GEC Avionics said.

as in the US military market, field of view from their cockpits.

GEC AVIONICS, the prime contraction on the day of Mr Younger's Nimrod tor for the Nimrod airborne early flight, GEC Avionics said it was "exwarning system, has won a \$72m pedient to do so, because the latest contract was a very good example of a UK company selling its equip

ments with US companies, GEC Avionics said, in a reference to the of-Mr Younger is evaluating the General Dynamics order helps to Nimrod in a contest with the Bos- secure the jobs of some 300 people ing E-3 Airborne Warning and Confor about two and a half years,

borne early-warning aircraft for the lographic head-up display system to Royal Air Force. A decision is ex- be put into volume production. GEC Avionics said. It uses ontical tech

THE BREAKFAST TIME TOAS

At 9am each day the board members of James Burrough may be found making their toast.

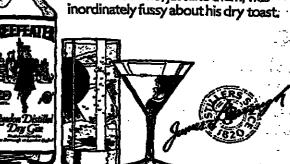
That's the time when they sample and 'nose' the previous day's distillation of Beefeater London Dry. They like their toast to be clear, brilliant and subtly balanced. With a dry softness that doesn't overwhelm

Only then is it allowed to leave the distillery

bearing the proud name of Beefeater. Invariably it meets the required high

Which is undoubtedly what prompts them to raise their glasses to the memory of their founder Mr. James Burrough.

Aman who, just like them, was



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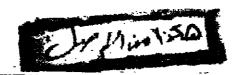
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Jenufa/Covent Garden

Max Loppert



Eva Randova and Ashley Putnam

those unsatisfying Royal Opera appearances as Marina and Venus, it is good to report renewed vocal strength and steadiness, with hardly a flinch

or squall under pressure.
Ashley Putnam in the title role misses only the impulsive countrygirl energy that other Jenufas have shown us. She is radiantly beautiful of person, with a kind of fine-china delicated that country the contract of the country that the country the contract of the country that the country the country that the country tha

cacy that suggests real sweet-ness of soul; and radiantly beautiful of voice, the most limpld, lustrous Janacek

impid, instrous Janacek soprano I have heard. Philip Langridge (Laca) and Neil Rosenshein (Steva) are not sufficiently contrasted of phy-

grateful to be at Covent façade, visible much of the time, can suddenly be laid flat semaphoring, just absorbed, (by figurants) in moments of psychological crisis. Apart from the bridal chorus of Act 3, there formance of this opera—glad to be alive.

The later, stranger, knottier Janzeek operas—even the "impossible" Osud—have all made to be according to the proper costumes.

Expressively choreographed to be according to the choice of original language non-naturalism continually was worth the sacrifice of that

The later, stranger, knottier Janacek operas—even the "impossible" Osud—have all made huge headway with the British public. Now it is time to return to the earliest of his operas to be acclaimed a masterpiece, and to find that it pales not the The later, stranger, knottier Janacek operas—even the "impossible" Osud—have all made huge headway with the British public. Now it is time to return to the earliest of his operas to be acclaimed a masterpiece, and to find that it pales not the tiniest bit in comparison. The strength of Lyubimov's production is its surging theatricality: the celebrated Russian has restly to the dramatic economy of the work, to its psychological and social honesty, and to a poetic lyricism of sound less compressed in those later works yet still in perfect control of its dramatic articulation. The instrument of Gabriela modern cosumes.

Expressively choreographed to continually benefitates the action, outlining direct communication between cast and audience that Jenufa cor leaf-throwing; in Act 1 of the Kostelnicka's past (much of its surging theatricality: beared, with the movement inbiblied, pride disappointed, ambition thwarted, ever more gaunt — but never melodare cosumes.

October departure of Gabriela Benackova from the title role), the choice of original language was worth the sacrifice of that direct communication between cast and audience that Jenufa or leaf-throwing; in Act 1 of the Kostelnicka's past (much of its surging theatricality: beared) with seasonal petal-or leaf-throwing; in Act 1 of the Kostelnicka's past (much of the Kostelnicka's past (much of the Kostelnicka's past (much of the Kostelnicka's past (more continually was worth the sacrifice of that direct communication between cast and audience that Jenufa or leaf-throwing; in Act 1 of the Kostelnicka's past (much of the

For myself, I prefer Jenujo to take its dramatic tone from the confines of the libretto. I trol of its dramatic articulation.
The first Covent Garden trol of its dramatic articulation. The first Covent Garden
Jemifa, though it declined into unimaginative rote in later years. had the merit of Jan Brazia's scenery, simple and realistically localised in ways currently out of fashion. Picturesque Moravia figures very little in its successor. A bare stage is bounded by revolving side panels, a striped backcloth, and a small grave with cross permanently over the with cross permanently over the all of the characters. The proprompt-box. There are no sets duction is anchored, and saved, to speak of; a wooden house by the power of its perform-

sique or manner (Steva is as morose and hangdog as his sup-posedly less prepossessing half-brother). Both are tenors of Intelligence, sensitivity, with keen stagecraft; Mr Langridge's reen stagectar; ar Langringe's top notes do not ring out, as Janacek presumably expected, but he sings with wonderful distinctness of phrase. In a cast without weakness Grandmother Burya (Elizabeth Bainbridge, a Jenuja veteran). Karolka (Claire Powell), and the mayoral couple of Eric Garrett and Maureen Morelle are out-

Haltink's first encounter with

an opera is almost always an announcement of intentions to be realised, gradually and per-sistently. In Act 1 I noted a lack of rhythmic punch in the dances; a general tendency to soften and sentimentalise instrumental summaries of scenes will no doubt be counteracted with experience. (The use of the amplified, now discredited Kovarovic scoring appropriates the tendency. It is encourages the tendency; it is claimed, unconvincingly, that the Mackerras edition pioneered by the Paris Opera, the Decca recording, and Welsh National Opera was "unavailable.") The dramatic impulse of the performance is already urgent: if formance is already urgent; if this is the sort of company show Haitink is aiming for, the Royal Opera is in for a golden period.

But away with those bideous distractions flashing above the proscenium arch! From a seat in mid-stalls, the head movement required to catch them was sufficient to interrupt concentration on the actors; and what one read was pitifully what one read was pititly feeble gain. Whenever more than one character was singing —one of the things, surely, that opera is "about"—the ability of the titles to keep up simply collapsed (so much for the "opportunity to follow more closely the intricacies of a libration"). And to learn gracial libration". closely the intricacies of a libretto"). And to learn crucial information — such as the Kostelnicka's "Til deliver the child to Godl"—before it has been heard from the character's lips denies the very nature of theatrical communication.

Television/Christopher Dunkley

A series of fallacies

Has television changed politics? No, though politicians seem to have changed politics somewhat because of the way in which they seek to exploit television. Has television changed history? No, but the royal family has probably changed history a little by the manner in which they use television. Has television increased violence in society? No, television is an electronic system of communication and is incap-able of increasing violence: no one has ever been mugged by a 21-inch Pye. Moreover, no mug-ger was ever induced to hit an old lady over the head by television, though he may well claim it was all the fault of the telly when he is taken to court. In the immortal words of Mandy Rice Davies, he would wouldn't he?

Such thoughts about the Such thoughts about the relationship between television and the way we live are prompted by an almost volcanic explosion of programmes devoted to the subject of television itself. Fourteen years ago when I succeeded T. C. Worsley as the occupant of this trace. I also started presenting Worsley as the occupant of this space I also started presenting a weekly late-night BBC2 series called Real Time. produced by Philip Speight, which sought to deal with television's own problems and triumphs. We were regarded as, at best, eccentric. Many within the industry clearly found us deeply suspect: why did we want clips of such why did we want clips of such and such a programme if not to subvert television from within?

Today there is Saturday Re view which quite often deals with television subjects, and with television subjects, and Did You See? which does nothing else. The South Bank Show opened its current season with a programme devoted to John Mortimer (it looked disappointingly like a puff for ITV's Mortimer series Paradise Postponed), and the new season of American which starts on Friday. Arena which starts on Friday will include a programme all about television chat shows. The first of a new series of Just Another Day last Friday con-sisted of John Pitman visiting the standing set of EastEnders

Public access slots enabling viewers to appear on screen and comment on programmes have become fashionable. Best by far, thanks to the rigour of Gus Macdonald in playing the om-budsman, is Channel 4's Right To Reply. It is the clear superiority of this series, I take it, which has finally induced the BBC to modify Points of View, a programme which, all too often, has consisted of the presenter scoring cheap points off the absent letter writer.

However, it was not so much regular programmes which induced the speculation about television and its sup-posed social effects, but the rash of special programmes produced to mark the 50th anniversary of the opening of BBC Television. Rather cleverly these have not been presented as some monu-mental monolithic series; instead various producers have taken different aspects of the subject and shaped individual

The Story of Royal Broadcast-ing was a 65-minute programme made by Maryse Addison for BBC1. Television And Number 10 was an excellent two-part was an excellent two-part adventure.

ious original between high-kicking

and gaudy chorus numbers. (1572626).

I'm Not Rappaport (Booth): The Tony's best play of 1988 won on the

larity for the two oldsters on Central Park benches who bicker uproar-

iously about life past, present and future, with a futury plot to match.

ens classic is an incenious musical

dience picks an ending. (239 6200).

HETHERLANDS

irnhem, Schouwburg. The Bristol Old Vic in Vaciau Ravel's Largo Desola-to directed by Claude Watham (Mon) (42.7741).

CHECAGO

Pump Boys and Dinettes (Apollo Cen-ter): Facetious look at country music

down-home country life with a

ngs, especially one played on hit

with music-hall times where the su-

(239 8200).

ngth of its word-of-mouth popu-

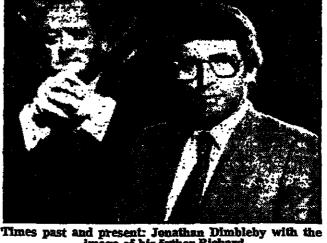


image of his father Richard

programme made by Sally With acknowledgements to Doganis and Michael Cockerell Ruskin I call this the pathetic Organis and Michael Cockerell (the reporter on the notarious Panoroma episode "Maggie's Militant Tendency") shown on two successive nights on BBC2. In Television and Foreign Reporting Jonathan Dimbleby recalled his father's great days and, with the help of a host of clips, reminded us of the high quality of menering we need to fallacy, that being the phrase he used to ridicule those poets who habitually attributed sate objects ("every flower enjoys the air it breathes" etc). quality of reporting we used to enjoy from men such as James Mossman and James Cameron, whose vocabularies were not pruned to suit the supposedly demotic requirements of a mass audience.

There are more of these 50th

bithday programmes to come, the climax being timed for the end of November in a two-hour programme made in the form of a public inquiry with the title Television On Trial. That will directly address such ques-tions as the relationship between television and violence in society, and television and moral values. But we do not moral values. But we do not have to wait for that programme to be able to see that attitudes towards television are dogged by a series of fallacies, widely and strongly held, but still fallacies. This has emerged clearly during the course of the special programmes already screened, and in the ensuing discussions.

The first involves the attribution of human characteristics to television as though the very wires and transistors were somehow capable of maintaining or debasing—a moral code. Party and crossing the floor of the House to join the Opposi-tion."

There are two main reason why television commercials sell detergent: first, that is what they are intended to do and immense efforts are put into ensuring that they will; and secondly, viewers are highly receptive to the message because they like and need deter-gent. If programmes were intended to "sell" violence, and if immense efforts were put into ensuring that they did, and if viewers were highly receptive to the message because they liked and needed violence, then matters might be very different. The usual response to this,

The usual response to this, and of course it recurred last week, is that "You are not taking account of juvenile delinquents, they just copy what they see." If that were so, then generations of delinquent teenagers would have been running around crucifying one another, since the most familiar image in every city, town and hamlet in western Europe for namet in western Europe for the last 2000 years or so has been that of a man nailed to a cross, with blood running down his body: a vivid and violent image if ever there was one (and incidentally often three-dimensional). Where are the imitators?

Anyone who seriously believes that it is television which has spread the riots of our time across the country needs to explain how the tollgate riots and the agricultural machinery riots and a dozen other sets of riots spread so fast in the centuries before television. Then they need to explain why it is always the unemployed and poor youths of places such as Brixton and Toxtheir well-heeled contemporaries in Cheltenham and Stoke Poges. Don't rich teenagers watch television?

(the broadcaster) and the receptiveness of those at the receiving end (the viewers). In a recent Nemsnight discussion Conservative MP Tim Brinton encapsulated these ideas when he mouthed the cliché that recently discovered means of communicating with one people believe anything they see. Clearly he excluded himself from this judgement. His assertion will carry more weight on the day that he come before us declaring "I believe and women who make the probefore us declaring "I believe and women who make the pro-anything I see. I have just seen and women who make the pro-anything I see. I have just seen grammes, not wires and tran-Labour's latest party political sistors. The 21-inch screen in broadcast and tonight I shall be the corner is wholly amoral.

Mr & Mrs Nobody/Garrick

Michael Coveney

The liberation of Carrie Hollowsy. Waterhouse's Carrie Pooter in print was effected in print was a specific social ambitions: she refers constantly to Lady Carthouse's Diary was a spirited and very funny gloss on the Grossmiths' imperishable classic. By interleaving his own fiction with The Diary of a with a duil Pooter compliment with The Diary of a with a duil Pooter compliment of the print was an armony to be print was constantly in the print was a prin fiction with The Diary of a Nobody, Mr Waterhouse has new produced a pleasant, whinasical play in which Judi Deach and Michael Williams have ample opportunity to elaborate on their Fins Romance television relationship as well as the suburban double act in Pack of Lies. Their play-ing together is a delight and of

an evening to make one feel grateful to be at Covent Garden (there have been all too

a high technical order. Ned Sherrin's production is urashamed presented 25 Victorian flashback, with a piano and violin playing parlour tunes on the first floor of the Hollowy terraced street and the sitting room of "The Laurels" trundling forward in the authentic shape of Julia Trevelyan Oman's Arts and Crafts sitting room complete with tasselled table cloths, Will tasselled and a heavy traverse curtain to keep out the

smog from the railway. It was Carrie's first deed in keeping her diary to scotch her husband's assertion that the rumbling locomotives caused no inconvenience. Williams' pipesucking, bearded Charles is impervious to the rattle of windows and the clouds of smoke which make Peckhan, from where they have moved, ever more attractive to Carrie than is replaced in Waterhouse with the news that Pooter's boss has catching frenzy.

matic curlers.")

illusioning of Carrie gives us Pooter's hungover headaches one of those irresistible Dench and serving the over-familiar emotional silent screams; and blancmange with an eyempton attractive to Carrie than is replaced in Waterhouse with the news that Pooter's boss has

The hiberation of Carrie Holloway. Waterhouse's Carrie on her meat tea before an excursion. The dramatic upshot is a couple of overlatiping monologues with several moments of sentimental affection when

jekes are shared. More often, though; Miss Deneh is firing critical brickbats at her chuckling spouse who keeps open house for constant friends like Cummings and Gowing (yes, we have that joke too) and fails to mend the sash cords. The episode of the bath painted in vermilion is told according to both diaries, the comic explo-sion skilfully detonated once Pooter stands crimson and abashed after a long hot soak. The physical impact of the sarcastic commentary which outsiders is confined to some prepares the way for a serious old Punch-style one-dimen-sional cut-out crowds for the

over lowers and other riffraff. (886 6111, CC 836 1171).

Resultance (Berbican): Rarely seen Shaw, and a much underrated play, given the full RSC works by John Caird, a Polish new woman crashing the first concernations in her

into the surrey conservatory in her monoplane. Jane Lapotaire sparkles alongside Brian Cox, Elizabeth

Spriggs and Development (628 8795, CC 638 8891).

Lend Me a Tenor (Globe): Ian Talbot leads the new cast in Ken Ludwigs fizzing comedy about backstage tribulations in Cleveland, Ohio, dur-

and newcomer Richard



in Islington and the Mansion House are topped in furious, row and the departure to stay

Michael Williams and Judi Dench

a full-blooded disputant in purchased the freehold on their domestic matters and a writer home reduces her to enraged who is easily Pooter's match. The outings to the Tank Theatre in Charles's entry) which she in Islington and the Mansion smothers in an heroic accept. smothers in an heroic accept-ance of her fate and a bottle of Jackson Frères champagne. At least she has won the battle, with Pooter's increment, for the Wenham Lake ice safe, triumsional cut-out crowds for the with new Mansion House Ball and the (now Mrs James) of Sutton. Miss Peckham dinner, a scenic device more quaint than satisfactory, but the raffishness of is further fuelled by two of stockier than in Weedon Grossyoung Lupin is well conveyed Waterhouse's main inventions:

We Williams projecting the work with Penny with Penny with Penny and an with Penny with Penny and an with Penny with Penny and an with Penny and with Penny a factory, but the raffishness of is further fuelled by two of stockier than in Weedon Grosyoung Lupin is well conveyed Waterhouse's main inventions: smith's drawings, inturiatingly by Mr Williams projecting the her skidding filiration with the master's voice, or Miss Dench delivering a scathing descripand her plan to exchange houses lightfully done, with Penny Ryder's literally speechless and her plan to exchange houses lightfully done, with Penny Ryder's literally speechless and her plan to exchange houses lightfully done, with Penny Ryder's literally speechless and her plan to exchange houses lightfully done, with Penny Ryder's literally speechless and her plan to exchange houses lightfully done, with Penny Ryder's literally speechless and chaotic maid Sarah flicking the matter curiers.")

Demidenko/Elizabeth Hall

human characteristics to insen-

The second is the assumption

that while you and I can of course see through television's

wicked ways, the rest of the audience — thickies all — are being led by the nose. This we might call the Whitehouse fallacy, after the woman who

believes that, whereas the effect

of television's sex-and-violence

upon her is to turn her more and more firmly against it, the effect upon everyone else is

The third fallacy is the belief that "If television sells deter-gent it must sell violence too,"

and in a way this virtually en-compasses the other two. It is a

misconception arising from the failure to consider both the intention of the message sender (the broadcaster) and the re-

precisely the opposite.

Dominic Gill

The Russian planist Nikolai The kinship with Horowitz orchestral plane - at the Gate And now, as part of its new daytime service, BBC1 has started Open Air, which provides 55 minutes or a full hour every weekday for public discussion of television. Clearly many people are factional are factional and the first amounts ago, as soloist with the custion. Clearly many people are factionated by many people are factional plants. The amusual plants in the faction was established in the of Kiev.

In a group of ten Rakimaninov Preludes the energy was no less intense and the distillation no less vivid; the pausing for breath between superlatives, were moved to invoke the name of Horowitz: and at Demidenko's South Bank recital debut on Monday their praise was amply confirmed. He is a sensational young

artist-31 he may be, but the platform manner is that of an arrogant, boyish 20—gifted with an absolutely phenomenal command of the whole range of keyboard colour, steel-cord fingers, tireless energy, and the keenest self-critical ear. Every minute of his recital was a sequence of brilliant calculated risks, exhilarating on their profusion, and for the most part gloriously successful. He is clearly in love with the piano, and that is whet counts most of and that is what counts most of all: in everything he played on Monday he communicated the thrill of that continuing affair,

mic pulse. It was the sort of as near perfect as makes no playing whose quality and excitement are exceptionally diffierence, brillianty conceived, exquisitely rounded. His playing whose quality and excitement are exceptionally difficult to describe in general terms — the tension was generated by the musical detail: a pedal cloud at the end of "Tuileries" from Mussorgsky's Pictures which took the breath away with its audacity and beauty (the pedalling was uncommonly inventive throughout); a hard, crystalline chord of "Catacombs" melting, before its resonance had died away, into velvet; the jubilant peals of bells — a consortium of the

of bells - a consortium of the in years.

Saleroom/Antony Thorncroft

Old Masters boil over

Demand for works of art of buyer for a Watteau, three the highest quality seems almost insatiable at the moment. In New York on Monday night Sotheby's sold the 46 Old Master

and modern drawings which John R. Gaines had collected in the past 14 years for £14,681,586 (\$21,288,300). Only one, very minor, lot failed to find a buyer. Gaines concentrated on works by the big names, and the auction established 26 records for individual artists. By far the most important item was a page of drawings by Leonardo da Vinci, with sketches of children on one side and of

machinery on the other. Very few such pages remain in private hands and not surprisingly this one sold for £2,503,448, to the London dealer Adrian Ward-Jackson. Ward-Jackson was buying on

half of the Getty Museum. The price, a record for a Leonardo drawing, was above the high forecast, while the auction as a whole exceeded the top estimate by 50 per cent. Among the modern masters Picasso's charcoal drawing Picasso's charcoal drawing Fête d'homme à la pipe doubled its forecast £1,137,931 while an "inter-national dealer," often a often a pseudonym for Wildenstein.

paid £758,621 for the Degas ballet pastel "Le pas battu." The Rembrandt landscape, a view of Hontewaal, with figures on the Anthonisdijk on the reverse, which Gaines had acquired at the Duke of Devonshire's famous sale at Christie's in July 1984 for £400,000, went to the American collector lan Woodner for £660,000, a record

studies of a head of a young girl; a record £550,000 from a Japanese collector for a Millet, the famous pastel of the strid-ing peasant, "Le semeur," which has been much engraved.

Records for Fra Bartolomn and Veronese, for Carracci and letto—a pen and ink sketch of east front of Warwick Castle which made £493.103. There was also a record for a Turner watercolour: his Vene tian scene of a storm approaching San Georgio sold for 5398,276. Another wealthy private buyer was Armand Hammer. He paid £303,448 for Durer's "The satyr's family" and the same sum for a sheet of sketches by Veronese.

A group of Roman figures dating from around the 2nd century AD, which were brought to this country during the Grand Tour but have spent their recent years on the bed of a lake, fetched good prices at Phillips yesterday. MacAlpine Ancient Art paid £28,400 for a marble figure of Venus Genetrix while two other successful London dealers were Anti-quarius which paid £19,800 for a figure of Diana and Faustus which secured Dionysus for £17,600. Bacchus sold for £20,900. All the figures are in poor condition and show 18th century additions.

At Christle's Spink paid £12,000 for the Field Marshal's baton and medals of Sir Henry Wylie Norman, the distinguished Imperial warrior of the 19th century. In the Japanese sale a rare model of a roistering Dutchman, sitting astride a gin cask, made in the 18th century,

Arts Guide

LONDON .

Les Lizious Dangereuses (Ambassa-dors): Christopher Hampton's mas-terly version of Lactor epistolary novel is saxy, withy and wise, like a collaboration between Marksun and de Sade, Howard Davies's sell-out and Resolutioners magnetion

out pre-Revolutionary production for the RSC has moved from the Fit with Alan Rickman and Lindsay

with Alan Rickman and Lindsay Duncan still battling and bitching

Theatre

Niusic/Monday. Opera and Bellet/Tuesday. Theatre/ Wednesday. Exhibitions/Thursday. A selective guide to

ing a doomed 1982 tour of Verdi's Otello. A blight at the opera, (437 1592, CC 379 6433). Kafka's Dick (Royal Court): Alan Bennett resurrects Kafka as a tortoise in the living room of a conter rary dogsbody researcher, an insur-ance clerk like his hero. Brave, strange and funny pley about biog-raphy hinging, in part, on the en-larged matter of a small member.

narged matter of a small member. (736 1745/1857). Vocasan in Mind (Vaudeville): Alan Ayckbourn's new comedy has a bril-hant performance by Julia McKen-

zie as a dissatisfied housewife visit-ed on her own garden iswn by an imaginary ideal family. Bleak but fumny, hailed in some quarters as vanguard feminist drama; be not put off by that. (838 8987/5845).

only in the sense of a rather staid

and overblown idea of theatricality. (239 6262). 42nd Street (Majestic): An immodest 42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gens from the original film like Shuffile Off To Buffalo with the appropriately brash and leggy hoofing by a large chorus line. (977 9020).

La Cage aux Folkes (Palace): With some tuneful Jerry Herman somes, Harvey Fierstein's adaptation of the French film manages, havely, to capture the feel of the sweet and hilarloos original between high-kicking

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. Elliot's children's poetry set to trendy music is visually startling and choreographically feline, but classic

The Mystery of Edwin Drood (Imperi-al): Rupert Holme's Tony-winning resurrection of the unfinished Dick-

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November 14-20

chen utensils has proved to be a du-rable Chicago hit. (935 8180).

The Marriage of Betty & Boo (Arena):
Christopher Durang's latest swipe
at domestic life and marriage has an
amphiographical str as it dissects
times generations of a contemporary American family. James C. Nicola directs a cast headed by Casey
Higgs, Donna Snow and Thomas
Anthony Quinn. Ends Nov 23.

TOKYO stuka All-Ghis Revue. This

menon, the antithesis of Kabuki where all the roles are played by girls but with typical Japanese innocence and carnesiness and intally un-camp, is a must for visitors. Takarazuka perform elaborately staged and skilled musical adapta-tions of both Japanese and Western plays – also revues and standard revues and standard revues and standard plays – also revues and standard musicals. Highly improbable plots are more than compensated for by are more man compensated or or speciacular stagings and lunge casts. Tekanazuka provide another insight into the incongruous mosaic of Jap-anese culture. Detailed <u>Knglish</u> summaries in the programme – in case the original story is altered be-yond recognition, Takarazuka Theatre, near Ginza and main hotels. Afternoon and evening performances. (591 1711).

ngiris: Michael Bennett's Broadway Tony and Grammy Award win-ning musical. The story of a 1960s famale pop group, this is an original production brought to Tokyo by Ise-ian Department Store and Asahi Television as part of Isstan's centen-zial celebrations. Kosei Nankin

for a Rembrandt drawing "La danse," by Matisse, sold for £644.828, another record.

And so it went on—a record £587,931 paid by an American

FINANCIAL TIMES

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Wednesday November 19 1986

Insiders and raiders

INVESTIGATIONS into alleged insider trading dominate press headlines on both sides of the Atlantic, Well known companies such as Goodyear and Gillette in the US, or Allied Lyons and Ocean Transport and Trading in Britain, have come under unwelcome pressure from cor-porate raiders, both domestic and foreign. Industrialists comand foreign. Industrialists com-plain, in the columns of the American press and at the annual conference of the Con-federation of British Industry, that the financial community has become little more than a gambling den. In short, there is a smell of easy money and scandal in the air, accompanied by a fair measure of sanctimonious comment from all around. Is this merely the inevitable froth on top of a market that has run out of steam? Or is there a more fundamental malaise?

In Britain the immediate focus of attention has been the departure of Mr Geoffrey Collier from Morgan Grenfell following a breach of internal rules. He is said to have made a profit of £15,000 on the pur-chase of shares in a company for which a client of Morgan Grenfell was about to make a bid. Many in the City argue that this deministrates that self-regulation works, since the breach of rules was detected and followed by disciplinary action. Others claim that it is action. Others claim that it is the tip of the iceberg. Since insider dealing is a criminal offence in Britain it is for the courts to pass judgment on Mr Collier. But on the more general question of whether insider dealing is rife, there is every likelihood that the City's critics will have further opportunities to go on to the attack in the near future, though not necessarily with good grounds.

More ammunition

Those who stand to lose most from insider trading are arguably the market makers. With margins coming under pressure in London in the aftermath of the Big Bang, and with business being more widely spread across a greater number of partici-pants, those same market pants, those same market makes; are both sensitive to the a discipline to industrial potential losses from inside management. But to do so transactions and less able to effectively requires more sions that would previously have prudent banking, a more been dealt with via the ship by the investment institution and a readiness to eschew club are thus more likely to short term returns. If the own interests. The more severe expected to extraot the inevitany downturn in the markets, able price, in the form of the more ammunition the critics increased regulation from the of the Citly will enjoy.

That said, it is hard to believe that insider dealing is taking place in Britain on the scale implied by the Securities and Exchange Commission's allegations against Mr Dennis Levine and Mr Ivan Boesky on Wali Street Mr Collier's profit looks Street Mr Collier's profit looks laughable when compared with the \$50 million profit that Mr Boesky has agreed to give up. The extent of arbitrage operations in US markets in the course of the present takeover boom is also far greater than anything experienced in Europe.

Banking imbalance

There is, however, a common feature in ai this, apart from greed. The frentic takeover climate, in which both corporate raiding and insider dealing are prone to flourish, has been fuelled by an imbalance in the banking and securities system that arises from an overload of bad debts in sovereign and corporate lending. A shortage of good borrowers has encouraged the world's larger banks to promote the interests banks to promote the interests of corporate raiders without adequate regard to risk and the ability to repay. American Savings & Loan institutions are savings or loan institutes at the equally ready to purchase high yielding junk bonds in the hope of making good the hole in their profit and loss account and their profit and loss account and their profit and loss account and the profit and loss account balance sheet arising from poor

lending in the past. The result is that corporate raiding is increasingly financed by equity disguised as loan capital on which the servicing obligations can only be met if the bonds are refinanced on different terms.

This is unhealthy and in due course will become self-correcting as unsound borrowers go to the wall. But in the meantime the corporate raiders will pose a threat not only to long term investment in productive assets by mainstream industrial companies but to the financial system as a whole. The social climate also becomes more divisive as those outside the financial community cast envious eyes on the short term profits made in the markets.

market makers protect their prevail the politicians can be own interests. The more severe expected to extraot the inevit-

Markets can and should apply

Political market in the regions

but even more markedly political; the reminder last week from the Knowsley by-election, where the Tories came a poor third, was hardly needed. It is a third, was hardly needed. It is problem to which the Government could make a characterisot through to the Prime Minister, as our interview today makes clear, and the holders of many Conservative marginals will be relieved to know it. This argues for a well depend on the Government of project-by-protection. but even more markedly poli-Their chances of re-election may well depend on the Government offering some imaginative mew proposals for this most persecution with established sistently insoluble of British economic ills. Otherwise the Labour and Alliance approaches, depending in a different balance in each case of central funds and devolved decision-making, will be the only fancied runners.

Expansion Scheme decision-making, will be the only fancied runners.

local opinion, but they are fast and dynamic.

Frontier economics

This approach recreates the economics of the frontier, where wealth creation comes first, and London, in an urban wasteland Labour - especially a heavily depopu-lated wasteland. Many of the problems, however (and most of the votes, if that is relevant), are found in much broader, heavily developed regions, ture of roads and largely education-based.

THE north-south divide in publicly-owned housing serves Britain is not only economic, a sick regional economy, but even more markedly polining such regions some varia-

Mrs Thatcher is clearly inspired by the remarkable in the regions, and that half of success of the London Dockland Development Corporation in transforming the one great urban wasteland in the south of England into its most vigorous regions (nearly always problem regions (nearly always problem regions) where they are extracted, that national insurance lot to be said for this very British piece of pragmatism—a body with sweeping decision—ment should spread its financial patronage to regional brokers Business Expansion Scheme British piece of pragmatism a body with sweeping decision-making powers which is only vaguely answerable to anyone. as opposed to the political market in regional grants and planning constraints; its results may be sometimes inelegant, non-partisan—it echoes the former Labour-sponsored

regional employment premium.
It certainly seems desirable
to reduce the role of official intervention and amplify marthe Chancellor is arguing in the wages field). However, there are two more strands to be woven political constraints follow in its in to any convincing pattern: wake. It does work, but it is not active steps to encourage local a universal solution; it will financial decision - making work best, as it has worked in (already recognised in the proposals); and a greater stress on human development. It is arguable greater that the main reason for the superior performance in parts of Scotland, as well as the successes recorded in Brittany where an impressive infrastruc- and the Irish Republic, is

RS Margaret Thatcher hopes to "get rid of force" in British politics in the course of one or perhaps two more terms of Conservative

The Prime Minister told the Financial Times in an interview on Monday that the main themes for the Tory manifesto at the next election will include reforms in education, more initiatives to renovate the inner cities, investment in nuclear power and more-much more-

privatisation.

She remains committed to cutting taxes, especially at the bottom end of the income scale, but warned that if public expenbut warned that it public expenditure looks like getting out of hand, the Government is prepared "to do another 1981"—when taxes went up.

Mrs Thatcher said that she was "quite pleased" with the

economic growth prospects at the moment — 3 per cent next year on the Treasury forecasts — and "quite pleased with the steadily improving performance of manufacturing industry." But: "We are not quite the same as West Germany yet. I

wish we were."

In a central part of the interview she argued that the economy will have to become stronger before she is ready to commit Britain to full membership of the European Monetary System, and that time will come system, and that time will come almost certainly after the general election. Although "one does not rule out anything at the moment, that is when I would expect to have to reconsider it," she said.

The Prime Minister's main assuments against full mem-

arguments against full mem-bership at present were as First, she thinks EMS members ought to observe the same rules. "For example, some of them have exchange control . . .

That obviously gives them a control mechanism, which we do not have." Secondly, while Germany does not have exchange controls, it also does not have the petro-currency problem. "When the price of oil goes down it is 100 per cent benefit to Ger-many and only 50-50 to us."

"Thirdly, people think of going into the EMS believing . . . that somehow you go in and everything in the garden will be lovely without you hav-ing to make so much effort. That is just not true."

If Britain went in along those lines, Mrs Thatcher said: "The lines, Mrs Thatcher said: The speculators will come in." To resist them, "you have to do one of two things—you have got interest rates or intervention. There is no way in which you can intervene to any great extent." Support operations from other central banks, she added, amounted only to other people lending you money.

Asked whether full membership might not lock in a low inflation rate, the Prime Minister replied: "Ah, but that means

then that I have to swing up interest rates very high regard.

less. They might fluctuate much more because we would be tested . . . I do not want interest rates any higher. I have to put them up in order to keep a limit on inflation."

very much to the storling/dollar rate. What we are talking about," she said, "is a D-mark standard, and then you have all the problems that we used to have with devaluation, if it be backed by economic freedom to build and commission nuclear and one day we will go in."

The problems that we used to that political freedom had to 10, but it takes about 10 years of delegating power and responmakes goods for Marks and their you could get another to build and commission nuclear sibility and of spreading both ownership and management.

The problems that we used to that political freedom had to 10, but it takes about 10 years of delegating power and responmakes goods for Marks and their you could get another sponmakes goods for Marks and their you could get another sponmakes goods for Marks and their you could get another sponmakes goods for Marks and the political freedom had to 10, but it takes about 10 years of delegating power and responmakes goods for Marks and the political freedom had to 10, but it takes about 10 years of delegating power and responmakes goods for Marks and their you could get another sponmakes goods for Marks and the political freedom to build and commission nuclear sibility and of spreading both ownership and management.

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The problems that political freedom to build and commission nuclear sibility and of spreading both ownership and manage

An interview with

the Prime Minister

Two more terms to eliminate socialism

By Geoffrey Owen and Malcolm Rutherford

son for her reluctance to go in now. "You know, we came out of the snake" (a forerunner of the present European monetary system). "It is exched on my She is undecided on whether mind. We went in and we came out. When we go in (to the EMS) we will go in strong and stay in."

To a question about the current sterling D-mark rate, the Prime Minister said: "I think it has gone low enough." However, she refrained from making any ledge that the trans will be suppledge that the rate will be sup-ported. "We may believe it has gone enough," she went on, "but it is what the market believes and you know what the market is: 95 per cent of the movement is speculation and the other 5 per cent is trade. That is why I said to you earlier that if we had confidence that we will have a clear run-you will have alternative governments to this one, but if they were not socialist governments—then I do think that the prospects for this country would be trans-

back to what she said at the control of state, increasing con-trol of ownership . . . then I adamant: "You cannot do with-think the prospects for this out nuclear power and more country would be really bright nuclear power . . . oil is at a

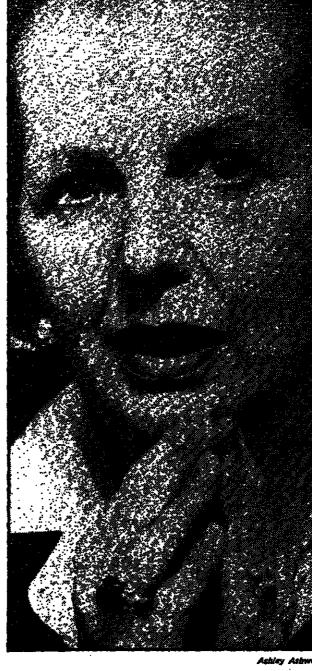
Mrs Thatcher was barking

to accept the terms of the teachers' agreement reached last weekend, mainly on the grounds that the best may not be sufficiently rewarded. "Differentials matter, what your top teachers are paid matters and it matters to your mathematicians and physicists that they have a chance, if they are good teachers, that they get a reasonable salary in a reason-able time, so the pay structure is absolutely critical." Whatever the decision here,

education is part of what the Prime Minister called "very much a forward movement" for the next manifesto. Inner cities will feature prominently there will be more Urban Development Corporations, with powers over the heads of the local authorities.

Nuclear power is another priority, though what kind of reactors and whether any are commissioned before the elecback to what she said at the tion depends on the Sizewell start of the interview about the Report which Mrs Thatcher need for a third term: "If may have to use as her Christ-people could be sure that we mas reading. (Two Christmases would never have another socia- ago, it was the report on the list government, increasing fourth London airport.)

and if only we could get low price at the moment. It is



the order and the form. "The the other day. What struck her longer I am in government," was "the attitude of the people the Prime Minister said, "the there; because of the way in more I know that governments which they had been treated ought not to have to make some of the decisions that they do on nationalised industries. If you look to see why an industry is nationalised, the only reason that I can really work out is so that government can interfere."

She was asked to be more specific. That, she replied, was not possible at present. "You look and see which are the best ones to take first and also how best to do it, because sometimes you do it piecemeal, sometimes you will take a whole industry. Sometimes you will do it with 50 per cent and then . . " In various ways, the electricity, coal and steel industries are all

possibilities.
The coal industry, she said, "really is getting into a much healthier state than it has ever been and I find myself saying ise that under a Conservative

there; because of the way in which they had been treated by management, every single person knew that his job was significant." One of them told her: "We

do not have to call in the unions very much, because if we have a problem it is sorted out there and then on the shop floor between whoever is res-ponsible and the next management up."

She made a speech saying that within a few years our standards and quality would be every bit as good as the Japanese and the workers inter-rupted and said: "No, ours will be better." The Prime Minister also scat-

tered praise on some British companies, and not only Jaguar: Carrington Viyella, for instance. "Manufacturing raw materials, like polyester cotton," she said. machines that there is no earthly reason why we cannot repatriate it here from the Far East." Mr Peter Black who

"all companies which were a one with their people."

Jaguar apart, she sees the
British car industry as a problem expressing her disappointment at the successful opposi-tion to the deals involving General Motors and Ford earlier

this year.
"Ford," she said, "has done
a lot for this country. Ford actually contributes to the revenue of this country. ... It contributes to the money that we have been paying to British
Leyland. What was terribly
difficult to get over to people
was that BL was no longer a
big volume car manufacturer
whereas we had 4 per cent of the cars of the European market, the others had 11-13 per cent . there is no way in which you can spread your overheads over 4 per cent, no way in which you can do your new models."

Mrs Thatcher thought that

she might have handled the matter better if she had been in power longer. We came across sometimes you get it in politics—a political feeling which you just cannot, at that moment, overcome, and then you have to say: 'All right, we will just have to put it on one side at the moment." With the assistance of Mr Graham Day, she will try again in the New

Year.
The Prime Minister seemed rather less happy about tax and public expenditure than the public persons at the time of the autumn statement two weeks ago. "We have got higher public expenditure than we would have wished," she said: "Insofar as money has been spent, it is not available for too-relief. When we get that higher expenditure, as we have, then the only thing that I can do is as we did in 1981; hasks: ao is as we did in 1981. hash that it is soundly financed."
On tax cuts, she went out "The most urgent thing at the moment is the people at the bottom." However, she is also giving consideration to cutting the top rate of fractors for the most for the control of the control o giving consideration to curing the top rate of income lax from 60 to 50 per cent, if only because lower tax rates and higher salaries in the US could induce a further brain drain from Britain. She added: "I cannot promise that that would be top priority," though she said she was concerned about the position of selentists. tion of scientists.
"The fact that the American

top rate is coming down so much? she claimed, "will affect some of our top people and that does give me cause for concern because to our top scientists they can offer both a fantastic laboratory facility as well as fantastic salaries and family, and that is not a bad

that particularly the science and technology side because so much industry is science-based and so much of the future is going to be science-based."

Mrs Thatcher also referred to—as is the habit of Chancellor Nigel Lawson—the problem of high unit: Isbour costs in Britain. Britain.

Asked what could be done

about it, she said only. "I can only point out... look, if you lose business, people must be intended to presume the cause quences of their own action." interview came at the end when she returned to the need to eliminate socialism as alternative government.

BET makes bankers conform

BET, the diversified services group, has struck a blow for companies which actually pick up the tab for those "tomb-stone" advertisements which grace the pages of the financial

press.
"Tombstones" record the members of banking consortia involved in capital raising and other deals. They are studied closely by other bankers to see who is doing what, and for

Traditionally the banks have determined the lay-out and style of the "tombstones," although the advertising bill has been picked up by the company involved.

pany involved.

BET has now achieved what it believes is a breakthrough in determining the typography and general style of a "tombstone" for a recent £55m convertible bond issue lead managed by Credit Suisse First Boston.

It will look more like a BET promotional advertisement in

promotional advertisement in its style than the usual bland recital of the banking pecking

order.

"We seem to have created quite a stir in that market place," says Nell Ryder, head of corporate communications at 2227 "It of the street is an appor-

already have a creative department should lose no time setting one up.

Out of control

Spain's socialist government suddenly found itself deprived this week of the legal weapons with which it has been pursuing people accused of smuggling money out of the country around the time it came to power in 1982

The country's Constitutional Tribunal, upholding an appeal on Monday in one currency evasion case, ruled that the foreign exchange control act brought in by the previous government in 1979 was invalid.

Men and Matters

The law should have been storing up untold dangers of approved by a majority of all nuclear weapons proliferation, the members of parliament, it he said. said, since it affected funda-mental liberties.

mental liberties.

The decision is expected to be applied to other pending cases, including the so-called "Palazon affair," in which a former Spanish consul in Geneva, Francisco Javier Palazon, was alleged to have co-ordinated an exchange control evasion network involving several members of Spanish high society. Palazon subsequently vanished after subsequently vanished after being released on bail. Another alleged network was uncovered this summer, leading

to the resignation of an Army general who held a senior post in the Ministry of Defence. The Tribunal's ruling could also effect some of the charges made against former executives of the Rumasa banking and business conglomerate, seized by the government in early 1988. Currency offences were among the original charges laid against Jose Maria Ruiz-Mateos, th eformer Rumasa chairman, who was extradited last year from West Germany.

Nuclear strike

Robert Jungk, the grand old nan of the German anti-nuclear movement, was in a troubled mood yesterday. The 73-year-old writer was forced to give a press conference in Bonn to deny claims that he incited protestors to violence at a demonstration against a nuclear fuel factory 10 days ago.

Jungk, softly spoken and erudite, explained that he remained as opposed to violence as ever — but that his patience was running out with the Government over its proclaimed pro-nuclear course.

West Germany's move into the "plutonium economy" through the planned building of a com-mercial reprocessing plant was

And he could understand people turning to anti-nuclear violence — though it was " politically wrong."

Jungk, who may be prosecuted for urging demonstrators to render the nuclear fuel factory at Hanau, near Frankfurt.
"kaputt," voiced concern about
general measures to tighten
security and give the police
more powers." If Hitler had had the same technological appara-tus of control as today, then the Third Reich would have been a lot worse," he said.

King restored

Next year is the 750th anniversary of the city of Berlin. Surprise, surprise, the divided portions, east and west Berlin, will be celebrating separately. East Germany is spending billions of marks to spruce up east Berlin for the occasion Among the larger outlays has been 100m marks to re-equip and restore one of Europe's most beautiful opera houses, the Deutsche Staatsoper on Unter den Linden boulevard. The house was re-opened this

The opera house has a fine record of survival. It has been destroyed seven times. When it was last rebuilt from ruins in the 1940s the new communist landlords dropped the inscription dedicated to Frederick the Great over the wair arch. Great over the main portal. It may be a sign of changing times in east Europe that now, 30 years later, it is back again in golden letters—conveying in Latin the message: King Frederick for Apollo and the Muses.

But the authorities have not gone so far as to restore Fred-erick's monogram over the first tier balcony in the position of honour. Instead there is a ham-

mer and compass, the east German state seal.
Unlike the rebuilt Dresden opera house opened last year, all the fixtures and fittings in the east Berlin house have been produced in the country, except for ideologically - acceptable Cuban marble in the vestibule. Opening night guests marvelled at the exquisite hand-made silk tapestry wallpaper, and the delicately gilded mir-

Political view

So the BBC thinks it has trouble with Norman Tebbit. Live television is an even for merilous where power is so sensitively divided and every political party is obsessed with the treatment it receives from the magic eye. Casting even one small pebble into the smooth waters is liable to cause an almighty splash — as the plump and diminutive, bearded Italian comedian, Beppe Grillo, is

Grillo's sin was to rehearse one act but perform another during the live broadcast of the top-rated spectacular on RAI I, "Fantastico."

He decided to have a go at the politicians, including Prime Minister, Bettino Craxi, still highly sensitive because of criticism of the number of family and friends who accompanied him on a recent trip to China. In Peking, joked Grillo, craxi's socialist party deputy asked him if it were true that all one billion Chinese were Socialists. "Yes," confirmed the Prime Minister. "Then who is left for them to rob?" asked his collective.

colleague.

Pretty tame stuff, you may think—and none of Grillo's other jokes were exactly side. splitting. But they were sharp enough to bring screams of outrate from across the body

The newly appointed Socialist president of RAL Enrico Manca, was put in the job to prevent this kind of excess, and he is now leaning on his Christian Democrat director-general to "do something about it."

Observer

LOUIS BRANDT

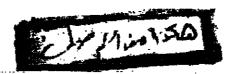


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"CHEQUEMATE the taxman in one beautiful move," promises the glossy booklet advertising the "independent" black homeland of Ciskel as "Africa's new tax haven." At first sight it seems an unlikely offer. The Ciskel, a wedge-shaped strip of land the size of Wales with nearly one million Xhosa-speaking black inhabitants, is a monument to the art of boundary gerrymandering by Pretoria's homeland architects.

Nearly 12m blacks live in what are, on the whole, poor, overcrowded and remote homelands created as part of the grand strategy of apartheid. The aim of the homelands policy, now recognised as unrealistic even by Pretoria, was to create a constellation of black "states" around a central core of "white South Africa"—where blacks would have only the status of immigrant workers, not citizens. A few of these states, like Bophuthatswana with its platinum mines, wans with its platinum mines, have considerable natural resources. But most, like Ciskei, independent since 1981, are the image of poverty,

Separated from the larger Separated from the larger Xhosa-speaking homeland of Transkei to the north by a narrow strip of "white South Africa," its very existence contradicts Pretoria's principle of separate homelands for each of the main tribal groups. Instead of one homeland, the Xhosas, with their distinctive clicking language and history of strong language and history of strong resistance to white domination, have been divided into two have been divided into two. Together with the Tswana tribal homeland of Bopbuthatswana and Venda close to the border with Zimbabwe in the far north they are both classified as "independent homelands" by Pretoria which has bestowed upon them a sovereign status recognised by no other country in the world.

A land of faw natural whole

A land of few natural riches, Ciskel's overgrazed soil is now home to thousands forcibly up-rooted from the neighbouring

THE COLUMN

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Faced with the almost impossible task of trying to make such an artificial state economic-ally viable, the Cisketan govern-ment, led by President Lennox ment, led by Fresident Lennox Sebe, has opted for a fairly extreme version of supply side economics. Ironically, its free-wheeling private enterprise approach comes closest to that advocated for white South Africa by think-tanks like the Free Market Foundation—but resisted by the government in Pretoria.

On March 1, 1985, the Ciskei on March 1, 1985, the Cisker abolished company taxes, deregulated the small business sector, reduced personal tax to a maximum of 15 per cent on incomes above RR,000, and offered foreigners freehold title to land. Other advantages included a 60 per cent rebate on rail tariffs to all destinations ment Bank, Despite recessionary within Southern Africa, a 60 conditions in South Africa as

South Africa's homelands



The supply-siders of Ciskei

By Anthony Robinson

per cent subsidy on mortgage a whole, 40 new companies have rates for key managerial been attracted to the Cisket personnel, cheap electricity, and over the past year and 19 existing factories expanded. New on government tenders. The only tax applicable to business is a flat 15 per cent withholding tax on repatriated profits.

The decision to offer investors tax-free status, and embrace the tenets of "supply side economics" stemmed from the realisation that the existing incentives offered in line with Pretoria's "industrial decentralisation" policies—aimed at attracting investment to the homelands—were too expensive. Not only did they bring in capital intensive investment and marginal companies of doubtful viability but were open to abuse by companies which received cash wage subsidy grants but paid their labour less than the subsidy itself. According to Mr Dave Hart, general manager of the Ciskei People's Development Bank, the tax-free regime is not only cheaper for the Ciskel—as well as for Pretoria which funds half the decentralisation subsidies—it is attracting profitable, viable and dynamic

a whole, 40 new companies have been attracted to the Clsket over the past year and 19 exist-ing factories expanded. New industrial investment of R68.7m flowed into the homeland with the creation of 5,744 new jobs while, for the first time, private capital invested exceeded public sector finance by 29 ner cent sector finance by 29 per cent.
Ten years ago, when the
Ciskel Development Bank was
founded there were only four

factories in the area, Together they employed 1,100 workers. Today Ciskei boasts 141 factories employing over 30,000. They are situated mainly in the three grounts are printed three grounts.

three growth points of Dimbaza, Fort Jackson, and Disa,
At Dimbaza, some 50 kilometres by road and rail from East London, Ciskei's development policies have clearly borne fruit. The town was highlighted in a BBC television documentary a few years ago, which focused on the misery of displaced homeland blacks: its displaced homeland blacks: its



title, "Last Grave at Dimbaza." But where once the graves looked out upon emptiness, they now lie sandwiched between a township of over 50,000 people and a new industrial estate where the hundredth factory, run by an Indian-owned paint company with branches in Johannesburg and Durban, was opened recently. The lure of a tax-free environment rather than cheap labour was the main

But so far the policy has only scratched the surface of Ciskei's massive unemployment prob-lem. Wages are low and trade unions are banned; trade union-ists have been harried ruth-lessly. Clakei remains heavily dependent on remittances from emigrant workers living in the white Republic, and on Ciskei residents holding jobs just across the border within South

While jobs are being created at Dimbaza and the other growth areas, some of the worst unemployment is to be found in to be round in townships like Mdantsane at the southern extremity of the homeland. Originally developed to supply cheap and abundant labour to the port of East London and its associated industries, the township has been hard hit by the recession and has received little of the invest-ment which has been channelled into the growth points and the

development of the new Ciskei capital of Bisho on the hills

above Ring William's Town. Opponents of the homelands system in general, like the Afrisee states like the Ciskei as a key element in Pretoria's policy of divide and rule. Their leaders are revised as unprincipled "sell-outs."

Critica reserve special cours.

Critics reserve special oppro-bium for President Lennox Sebe. But despite widespread allegation of top-level corruption and nepotism, and accusations of wasteful expenditure on prestige projects, Ciskei's economic policies have attracted applications of the projects of the proj considerable discreet interest from other homeland adminis-

trations.
Politically the Ciskeian gov ernment under President-for-life Lennox Sebe has acquired an unenviable reputation for brutal suppression of dissent. Two years after independence dozens of Ciskeians were killed and hundreds arrested in an attempt to break up a year-long bus boycott. The security forces were then headed by the President's half-brother, Gen Charles dent's hall-brother, den charles Sebe, a former sergeant in the South African security forces, who created a climate of fear in the townships.

The bad publicity generated by Ciskei's handling of the bus boycoft and a general tendency

to take independence more literally than Pretoria intended. led to second thoughts about the Ciskelan leadership. Rumours of an impending coup reached President Sebe while on a visit to Israel in July 1983, prompting him to return unexpectedly. Since then, many of his closest advisers, including some of his immediate family, have found themselves in jail.

The President's opponents have called on him to resign and allow free elections but there seems little chance that he will agree. The greatest challenge to the future of the homelands systems as conceived by Pretoria, however, comes not so much from feudcomes not so much from feud-ing at the top à la Ciskei but from the pressures caused by rising population, unemploy ment, overcrowding, soi erosion and other consequences of poverty. And although less wolatile than urban townships in South Africa, the homelands, are no longer insulated from the turmoil.

Ciskei believes it has found a way of creating employment through a tax regime that attracts capital and which it hopes will also encourage the creation of an indigenous black entrepreneurial class. That is what Pretoria also wants to achieve in the Republic itself. At the moment, Clakel seems to be ahead of the game. But the political clouds appear to be gathering on the horizon and with them the question marks over supply side econo-mics in such a fragile environThe Channel Tunnel

Time for competition on the tracks

By David Starkie

NOW THAT Eurotunnel has railway which are truly a raised an initial \$206m in the natural monopoly from other financial markets (and Parliabits (train services) for which mentary matters are well on competition can provide the the way to being finalised) this spur to both increased efficiency is an opportune time to consider one aspect which so far. The aim would be to emulate a
has received less attention than
it deserves. I refer here to the
both road and air transport: railway services, or more pre-cisely who will own and operate

Existing proposals are for two way system and rival airlines distinct kinds of service. First, (some in the private sector) a railway shuttle carrying utilise airports which are in vehicles from Cheriton near separate, and often public, Folkestone to Frethun, south-west of Caleis. This will be operated and managed as well as owned by Eurotunnel; it is seen as the raison d'etre for the existence of the tunnel. The shuttle will either supplement or, as some would have it, eventually replace existing ferry services on the short sea crossing between Kent and Pas de Calals. But initially at least the market will be a very competitive one and much of the argument concerning the via-bility of the project has centred on the extent of competition, and the tunnel's share vis-a-vis the ferry services.

The other rail service is of a more conventional mould—the operation of through services of both freight and passenger trains by BR and its French counterpart SNCF.

Although there is potential for some competition between the two state railway organisa-tions, business thus far has proceeded on a co-operative basis including proposals to develop designs for new high-speed trains jointly. For rapid pointto-point passenger traffic the only element of competition faced by the rail deopoly comes from air passenger services. Rail freight services too will not be subject to internal competition but to limited competition at the margin from road freight (using either RoRo shipping services or the tunnel shuttle). What is missing entirely under the present proposals is any competi-tive element within-the railway

system.
I have illustrated how this could be achieved in my contri-bution to a book to be published on December 11.* The essence of the idea is to view the track and the trains as separate entities for ownership purposes — to distinguish the bits of the

National Express coaches com-pete against private coach companies on the state-owned motor-

The last analogy is the more useful because of the scheduling and safety implications. Airlines arrange for access times to the terminal, runways and imthe terminal, runways and immediate air space; in effect they rent this access. Translated into the rail context, access to lines and terminals would be rented by companies competing with BR/SNCF. These companies would then sell their services directly to the public.

It cannot be argued that these are false analogies; the quintes-sential feature of the concept is embodied in the heads of agree-ment exchanged between Eurotunnel and the railways on September 24. This agreement sets out the basic principles for sharing track capacity, and the operating patterns, speeds and train priority. It also contains a specific provision enabling Eurotunnel to charge BR/SNCF

Such an opportunity might attract a number of interests including inclusive tour com-panies. Some, like the Thomson organisation, have purchased large fleets of aircraft to carry their inclusive tour bookings in spite of the competitive nature of the airline charter market. Conveying tourists using their own trains to Continental cities would provide the inclusive tour company with a further option. capacity in bulk to the inclusive

tour operators. Privately operated freight trains might appeal to internationally-minded freight forwarders, carriers of express freight and parcels and to multitransport glomerates.

To enable the competitive potential of this approach to be realised it will be necessary for the Government to establish and enforce clear "rules for entry" and to discourage final agree-ments which prevent competiments which prevent competitive use of the tunnel by enterprises other than BR/SNCF. The existing heads of agreement (these are not yet legally binding) give BR/SNCF an entitlement of up to one half of the tunnel's capacity. This alone should not preclude Eurotunnel selling further capacity provided, that is, that state rail.

selling further capacity provided, that is, that state railways are not given the exclusive rights to use the tunnel
for through train services or a
financial stake in the project.

The allocation of capacity
entitlements to BR/SNCF
should not in principle, preempt this capacity from use by
third parties. What is necessary
is a requirement (possibly is a requirement (possibly introduced as a modifying clause to the Channel Tunnel bill) that BR "wholesale" both the tunnel entitlement and its extensive network capacity to its own operating sectors and to private interests on equal and fair terms—terms which the Office of Fair Trading would subsequently adjudicate. The object should be to facilitate the provision of additional common of additional Eurotunnel to charge BR/SNCF for the use of the tunnel infrastructure. The challenge now is to apply these same principles and agreements to the BR rail network this side of Cheriton (and to the Continental Cheriton (and to the Continental Cheriton (and to the Channel).

Introducing competing rail services through the tunnel would have the advantage of would have the advantage of reducing BR's need to invest in rolling-stock and locomotives leaving it to concentrate its limited capital resources on the basic infrastructure. But the chief beneficiary will be the consumer who can expect to gain from a greater variety of services, from product inpovaservices, from product innova-tion and possibly from lower fares and freight rates as com-Alternatively, one might see the development of specialist train charter companies selling operating costs.

Intellectual asset stripping

Sir, On August 20 you reported that BTR had sold to company that has developed a computatised tyre assembly system which could revolutionise the tyre industry world-

wide,"
On November 11 you report
that Goodyszr was closing the
British plant, employing 70,
and transferring the technology

and transferring the technology to Ohio and Luxembourg.

It seems an extraordinary state of affairs, when everyone seems agreed that industry should be investing in new technology, some are hell-bent on selling it off, worse, to vested overseas interests.

Such "intellectual asset stripping" gives little support

Such "intellectual asset stripping" gives little support to the popular myth that bottom-line financial manage-ment benefits technology-based ment beneaus terminogy-asset companies. On the contrary, it must be obvious that this will increasingly inhibit their ability to compete in future world markets.

Eric T. Parker, Andrews, Byrne & Parker, 63 Lincoln's Inn Fields, WC2,

Insider trading

From the Chairman, Wider Share Ownership Cauncil

Sir, Clive Welman (November 15) is less than fair to the City in stating that right up to the '70s insider trading was widely condoned and indeed regarded as an acceptable "perk." I can assure him that at least the better investment bouses took no such view. houses took no such view.
What many of us doubted was whether the best corrective to the insider trading that did occur was to make it a criminal occur was to make it a criminal offence; and one main reason for such doubts was the considerably more stringent requirements in the matter of evidence which, as you say in your leader of the same day, criminal proceedings impose. The record, both here and in the United States, does indeed

the United States, does indeed tend to support this view of the The pragmatists may well be right in contending that as long as there are opportunities for profitable insider trading there will be those who will take advantage of them, and more particularly if criminal pro-ceedings are unlikely to be brought. If this is accepted, some more radical approach may well be called for. It might, for example, be made a condition of employment (to stand the "perk" argument on its head) that fund managers and securities dealers should. in consideration of the generous salaries and fringe benefits which they apparently enjoy, refrain altogether from dealing

Letters to the Editor

for their own account. Their to control directly the services existing portfolios could be for which they are responsible. for their own account. Their existing portfolios could be transferred to corporate or other approved trustees for the period of their employment.

Meanwhile this council naturally agrees wholeheartedly with you that the greatly enlarged coverage of share ownership increases the necessity for strong deterrence of insider trading and shares your hope that the new regulatory framethat the new regulatory frame-work will prove effective in this regard. Edgar Palamountain, 94 St Paul's Churchyard ECA.

Local authority services

From the Chairman, Association of Metropolitan Authorities

Sir.—I was most concerned to read the article "Government gets tough on tenders" (November 12) and I would like to put the AMA's point of

view.

The AMA objects to the proposed Bill not because we fear "grosion of powers" but on several grounds. We are completely opposed to the introduction of compulsion in order to require competition in the provision of local authority services. Many councils, including Con-

servative controlled authorities, have considered going out to tender on a range of services and have rejected the option in and have rejected the option in the light of local circumstances. The Local Government Chronicle survey 1985-1986 identified that only 16 per cent of local authorities have pri-vatised services. A massive 84 per cent have chosen to con-tinue to provide services in-house. The survey also lists 19 examples of privatisation in reverse where councils have brought services previously contracted out back in-house. The councils are politically almost evenly balanced.

Your article does not make clear why local anthorities have rejected privatisation. We share the Government's objective of securing increased efficiency and maximum possible value for money but privatisation does not lead automatically to better

services. Pressure will be put on local authorities to ignore the quality of service and the needs of the community and to concentrate on cutting costs. This will lead to worse services and bad pay and working conditions for workers. Democratic control of local services will be diminished

Local authorities will be left unable to guard against private monopoly and potential default of a contractor. Recent ex-periences of privatisation has shown that fewer firms are competing for local authority services and at present two contractors dominate the street cleaning, refuse collection, office

and school cleaning markets.
Pulse has claimed that councils could save 80 per cent of their overheads by going out to competition. Why then are councils rejecting this opportunity? Because it is not true that the large councils. that it always costs less to privatise.

Councils will be faced with

inescapable extra costs incurred by the tendering process itself. The track record of private companies in local government and the NHS is a consistent catalogue of declining quality and contractors incurring financial penalities and lost contracts for failing to carry out the job. The cheapest is not necessarily the best deal. The facts are clear, the experience in many authorities where services have been privatised is of unswept streets and overflowing rubbish bins.

Councils may pay less to out-side contractors for services but side contractors for services but
worse services for the ratepayers are the result.

AMA authorities have considered the option of privatisation fully and the vast
majority are not convinced that
it will lead to better services
and a better deal for local
neonle

people.
John Layden (Councillor),
35 Great Smith Street, SW1.

Labour and industry

From the Honorary Secretary, Labour Finance and Industry

Sir, — In his article about Labour's industrial policy (November 13) David Thomas commiserates with the Labour Party that it lacks a dialogue with industrialists and mana gers and so must rely on academics and researchers for advice. Not true.

The party has the benefit of this organisation which consists of party members in senior positions in industry, finance and commerce, and this group has been active since 1972. The group has regular meetings with the relevant front-bench spokesmen, organises conferences, meetings and study and councils will lose the ability groups on industrial and man-

lishes papers from time to time.

As a result, Labour's industrial policies have been discussed with practical managers and industrialists and many managers — particularly in the manufacturing sector — are impressed with the relevance of circumstances. Simon Haskel

Drawing the line

From Mr M, Meadmore
Sir,—The map accompanying
Tim Coone's article on the Falklands fishing dispute (November 12) is the best graphic representation in any British newspaper of the various south-west Atlantic maritime zones. (In the sphere of economics and

law, Argentine businessmen, by discounting the mystical claim to the "Malvinas," are showing a like appreciation of reality, which one hopes Argentine poli-ticians and the brick-throwing activists they excite may one day emulate.)

The legal entitlement of Britain and thus the extent of the disputed maritime area, however, is somewhat exag-gerated in the map. Britain is not making a claim to Argen-tine waters: the Foreign Secre-tary made clear on October 29 that the Falkland Islands' 200 mile fisheries limit is subject to delimitation (ie, to an equitable or median line) with Argentina, The conservation zone, too, is drawn a little in-accurately: it is not a circle of 150 miles radius but is what geometricians would be quick to distinguish—the major segment of that circle.
M. R. Meadmore.
8 Pennard Road, W12.

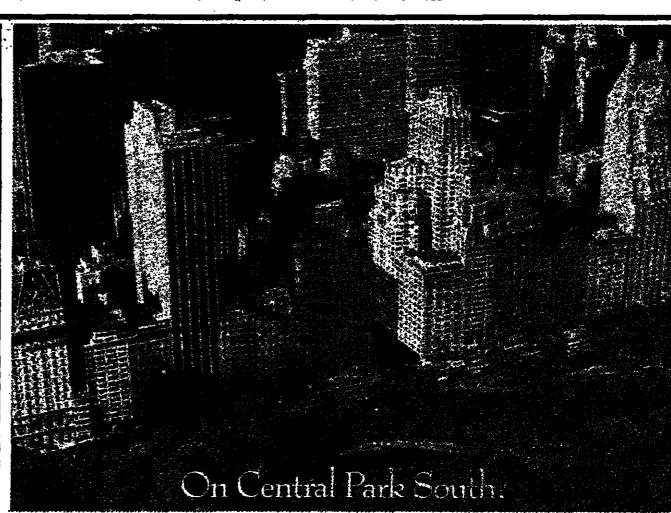
The new strategy From Mr R. Heinemann

Sir,-The Chancellor's state ment appears to have given the original Tory economic strategy a decent burial some time after its death.

The original contention was that public spending tended to create excess money supply resulting in higher inflation. The PSBR has been doctored by asset sales and is no longer a good guide to fiscal stance. Sterling MS targets are now disregarded and the exchange rate target level is unknown. The new generosity with tax payers money is not supposed to lead to higher inflation presumably because velocity has declined itself largely a result of higher

real interest rates.

The new strategy is therefore, one of high interest rates, required to keep the pound up and velocity down. It is diffi-cult to see how this is a recipe for renewed non-inflationary growth by British Industry. R. P. Heinemann. 12, Greystoke Rd,



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sumptuous details of Trump Parc make it a particularly appealing investment choice for the international homeowner.

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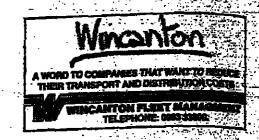


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FINANCIALTIMES

Wednesday November 19 1986



Soviet bombs create a wasteland

AERIAL hombardments of Aighan several times each day and it villages have been stepped up in recent weeks despite Moscow's promise to withdraw some 8,000 of its troops from the country. Thousands more refugees are fleeing across the border to neighbouring Paki-

Much of Paktia province, where I travelled for a week with Mujahideen resistance fighters, has become a virtual wasteland. The fertile valley of Skandar Khel was home to around 30,000 Afghans before the Soviet invasion of December 1979. Today only a few farmers remain, obliged to work their fields by night, hiding from Soviet bombing during the day.

During the past month, jets and belicopters have flown daily bomb-ing missions against Skandar Khel and other nearby valleys. Mujahideen gunners harass the attacking aircraft with heavy machine gun fire and occasionally shoot one

Despite their air superiority the Soviets have made little headway in controlling much of Afghanist mountainous countryside. Nearly 90 per cent of the country remains in the hands of the Mujahideen. Soviet influence is confined to the environs of Kabul and other large

A few British and US surface-toair missiles have now found their way into guerrilla hands, but they are not nearly enough to tip the strategic balance of the war in fa-

Western aid workers returning from Afehanistan tell of increase Soviet bombing throughout the country. "The aircraft came in Pakistan mountains. While this is

WORLD oil consumption is likely to

rise fairly slowly for the rest of this

to an unpublished study by the In-

ternational Energy Agency (IEA) in

The study, which set out to inves-

tigate the effects of the collapse of

oil prices this year, suggests that

prices are likely to remain close to

the range of \$15 to \$20 per barrel
mitil about the middle of the next

If prices were to rise significantly

igher than this, the study suggest

that demand for oil would be

choked off. At much lower prices

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

century, putting only moderate up real terms (1986 prices), oil demand ward pressure on prices, according in the industrial world would be ex-

demand would rise relatively rapid-Countries (Opec) will have risen to ly, thus enabling oil producers to over 20m b/d compared with 16 to

hieve higher prices after a year 17m b/d at present. Some of the

chael Barry, a co-ordinator for the French medical relief organization "Medecins du Monde." Mr Barry reghanistan's central highlands.

tance to fight more freely." in the past the Mujahideen have often been hampered in their efforts to launch attacks on Soviet military posts by the fear of enemy revenge

Richard Evans finds little evidence of Moscow's claim to be moderating the Afghanistan conflict

de Torsiac, a young French murse accompanying Mr Barry. "You see more dead than bacily wounded." Other reports tell of the heavy bombing of crops and harvests in

the northern provinces of Balkh, Kunduz and Badakshan, which border the Soviet Union. In many places the rural economy has been wrecked, perhaps beyond repair. Repeated bombing of irrigation canals has often made farming impossible even for those willing to risk becoming the targets. Prices of imported food have spiralled.

Moscow recently began the with-drawal of 8,000 of its estimated 130,000 troops from Afghanistan, but at Skandar Khel there is no evidence of any Russian effort to moderate the conflict.

Fresh bomb craters 40ft wide dot landscape. Local cemeteries have grown to the size of villages. The entire civilian population of The enure tayman popular the area has been driven out," said med Nawaz at his base in the

in the \$15 to \$20 per barrel range in

pected to rise by about 3m to 5m barrels per day (b/d) by 1990 or

ever, growth in demand is expected

to decelerate quite quickly during the next decade as prices become

year's level of about \$28 per barrel,

demand would be expected to rise at about 0.6 per cent a year. In the early 1990s, the study sug-

gests, demand for oil from the Or-

ganisation of Petroleum Exporting

IEA forecasts slow rise in oil prices

"The Soviets are using such heavy bombs that many villagers are already empty we have are killed outright," said Lemarine de Torsiac, a young French murse Mujahideen in Paktia province.

> Resistance fighters counter the daily Soviet bombing raids on Skandar Khel by launching night attacks on nearby Soviet and Afghan communist outposts. Although food is in short supply the Mujahideen have adequate stocks of RPG-7s and BM-12 anti-tank rockets, acquired from China, the Middle East, or captured from Rus-

An attempt by Soviet ground forces to pacify the area around Skan-dar Khel failed 10 days ago when the Majahideen ambushed an armoured convoy coming up the val-ley from Gerdez, capital of Paktia province. Three Soviet tanks were stroyed and the remainder with-

In a second incident, Mujahidsen guerrillas recently ambushed a Soviet regiment leaving Afghanistan as part of Moscow's partial troop withdrawal, killing 35 Soviet soldi-

ing oil at full capacity, so it is thought that Opec would then have

a good chance of pushing up prices.

1990s to \$20 or a little more per bar-rel would tend to reduce the growth

of demand again. The study sug-gests, therefore, that by the late

1990s demand for Opec crude would

be unlikely to rise much above 27m

or 28 m b/d with its present produc-

The price ontlook in the IEA

mption rather than a forecast.

study is described as a working as-

However, it is clear that the agen-cy's analysis has led it to conclude

that real prices much below \$15 or

above about \$25 per barrel are un-likely to be sustained for very long

during the period under study up to

tion capacity of about 30 m b/d.

However, rising prices in the

porting and recently returned from his third trip to Afghanistan.

The rise in demand for oil is ex-

pected to come mainly from the

transport sector rather than from

power stations and industrial boil-

ers. However, the agency's analysts

believe that prices at the low end of their range could stimulate some

additional consumption in power

the long lags observed between a change in oil prices and a change in patterns of consumption. This

year's fall in prices may not have fully worked through into consump-

The IEAs findings are based on

data from member countries and oil

companies. It has not yet decided

the form in which it will publish its

UK court

tion until the early 1990s.

Mujahideen leaders are scentical

about Moscow's stated intention to

find a peaceful solution to the war.

"The fighting is not decreasing," says Gulbuddin Hekmatyar, who

heads the nationwide Hezb-i-Islami

resistance party. "In fact it is esca-

lating in many regions." Western di-plomats working in Pakistan also

indicate they see little sign of a let-

There are fears that the latest

bout of Soviet crop-bombing may lead to a widespread famine in Af-ghanistan this winter. The destruc-

tion of harvests this autumn comes

after three years of drought and

Despite the increased campaign

of terror against Afghanistan's civ-ilian population, resistance morale

ilian population, resistance morale remains high. At Skandar Khel,

groups of encamped guarrillas are determined to

viet effort to occupy the valley. They are dug into the surrounding hills and could only be dislodged by

Such an attack would result in

heavy casualities for both the guar-rillas and the Soviet troops. The

Mujahideen are generally skilful in

waging close-order battle, and they

have become experts at laying anti-

tank and anti-personnel mines. To

face such enemies on the ground in

unfamiliar terrain is an option Mos-

Richard Evans is an American wri-

ter and journalist living in London. He specialises in southern Asian re-

cow appears unwilling to try.

ermined to thwart any future So-

growing food shortages.

an all-out ground attack.

set Eurofer deadline for steel cutback By William Dawkins in Brusseli

Ministers

EUROPEAN industry ministers yesterday agreed to lift production quotas for galvanised sheet steel and welcomed proposals by the EECs major producers to make vol-

untary capacity cuts.
Their decision, at a meeting in Brussels, means that the proportion of community steel output subject to price and production controls will fall from 65 per cent to 60 per cent

next January.

This is a long way short of the European Commission's own pro-posals to scrap quotas for three fur-ther products besides galvanised sheet, wire rods, light sections and merchant bars. This would reduce to 45 per cent the share of output

subject to EEC control.

However, the move is designed to give Eurofer, the European integrated steel producers' association a breathing space until March 1 to produce alternative plans to cut excess capacity voluntarily instead if being forced to accept a free mar-

ket for more products. Eurofer told the Commission las week that it was prepared to shed 11.9m tonnes of production capacity between the middle of next year and 1990, more than half of the 19.9m tonnes of overcapacity it esti nates would have built up in the

In exchange, it asked the Commission to keep in place until 1990 the six-year-old system of price and production controls, which is offiially due to be run down by the end of 1987.

Industry ministers have given Eurofer until next year to come up with "detailed and specific propos-als" as to how and where the cuts will fall.

They have deferred until next March any decisions on whether to go ahead with the Commission's roposals to lift quotas for wire rod and merchant bar – areas where in lependent producers are strong and the lighter types of heavy sec

Mr John Butcher, UK Junior In-dustry Minister, said: "The Eurofer nitiative is not seen as an excuse to stall on the issues. The March dead line is a message that Eurofer must be very serious in implementing their avowed objectives.

He said that it should also be seen as an opportunity for more Eu-rofer independent steel producers to come up with matching capacity

Some member states had doubts over the ability of Eurofer's 22 member companies to agree on who should make the cuts, an attitude shared by the Commission. Mr Karl-Heinz Narjes, the Industry Commissioner, told the meeting that Euroder's estimates of the size of overcapacity were in any case optimistic and gave the plan a 50 per cent chance of success.

Steinberg lifts Mercury stake to 13%

By David Lascelles in London

MR SAUL STEINBERG, the US corporate raider, yesterday in-creased his stake in Mercury International Group, the UK parent of the S.G. Warburg merchant bank. MIG said it had been informed that Mr Steinberg's Reliance Group had bought 3.5m shares. In addition to those he already owns, this would bring Mr Steinberg's stake close to 13 per cent. A spokesman for Mr Steinberg in New York declined to comment.

Under UK disclosure rules Mr Steinberg must declare any change in his holdings in Mercury within five days. On the Stock Enchange, Marcury shares closed 21p higher at 411p, down slightly from the day's high of 415p.

The purchase follows Mr Stein-herg's repurciation last

berg's renunciation last month of his one-year-old standstill agree ment with Mercury, whereby he agreed to hold his stake at 10 per cent. He said he was dispatisfied with the management of the group and was acting to protect the inter-ests of its shareholders. His an-nouncement said he might raise his stake to more than 15 per cent. Mercury last night stood by its position that the group should re-

main independent, without a domi-nant shareholder, and that it did not welcome Mr Steinberg's increased investment. He is already Mercury's largest shareholder.

His New York spokesman said it ports had done, to describe Mr Steinberg as an arbitrageur, since such activity was prohibited for executives of insurance companies, of which Reliance is one. Arbitrageurs trade the stocks of potential takeover candidates in the hope of mak-

THE LEX COLUMN

A premium for panic

Hysteria about Aids seems to have swept even more quickly through the Fund management community than among those most at risk from the disease.

So far purchases of condoms in the UK have not increased, while Group shares have raced ahead. The US condom market is now growing - at about 5 per cent a year and multiples on companies ex-pected to profit from Aids are even higher than LIG's.

The UK is no doubt merely lagging the US trend, and with some help from the next Government ed-ncation programme, LIG can look forward to increasing UK sales in a year or so and perhaps an even higher p/e. The short-term caution accompa-

nying yesterday's interims, which showed a pre-tex profit sain of 18 a pre-tax profit gain of 16 per cent to £12.2m, knocked 11p off the share price to 236%p. Even so, the prospective multiple on profit forecasts of £28m (£24.1m) is still

The Government's advertising for LIG's products is not free and the extra spending on research and product development is likely to ex-ceed any Aids-related gain in the current year. But as nearly 30 per cent of LIG's profits are made from the family planning and surgeons' gioves businesses (the latter selling well to dentists), LIG could see a significant benefit in a couple of

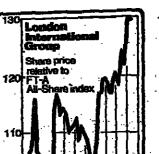
Life has also had to spend to generate sales in its Royal Worcester Spode division. That was hit so hard in the first half by tourist hysteria that it may not make up the hortfall in the second half.

Here, too, the return on promotional investment will come later. But once the profit from its Wedg-wood stake is included, LIG will have net cash at the year end, and with its Aids-boosted multiple, it is no doubt looking for acqu although not the size of Wedgwood. Ramines dilution does not look likely to be a problem.

C E Heath

Shareholders in C E Heath must be deeply bemused by the conflict-ing claims of the two candidates to take over the management of their

against and leave open the possibil- 2p, the shares can at last assume transity that it should be taken over (if that the earnings potential will zero.



that is the word for such an umbitions operation) by PWS. Nobody outside the insurance

market can take a strong view as to which would be likely to make a go of the rather trampled inherits that Heath represents; but there is little doubt that if Fielding is quired, a very full price will have en paid by the Heath sharehol-

Metal Box has much in common with a man who has just stopped banging his head against a brick wall. The relief at not having to throw the group's earnings into bestructuring must be blissful. The difference is that although pre-tax profit increased by £7.4m to £38.6m in the half year to September, attributable profit came up from nothing to a little over £30m. Indeed, the scale of rationalisation at Metal Box is now so small that such provisions as are being made have to be taken against trading profit.

still modest – nearly half the profits increase is a holiday from pension contributions - the direction is certainly right. Earnings are now being generated in acceptable places, and from products with a bit of technological edge to them, as the increasing flow of licensing income

The challenge is to keep the cash coming from old product lines while profitability. Though some highly the major oil companies want to publicised novelties do not make it, sell in small quantities to the end At today's meeting, they can efmentalists, others do: the squeezy enormous built in advantage of befectively choose whether Heath sauce bottle is making an encouraging able to sell from chest first genshould try to solve its problems by ing start, notwithstanding Mrs Cureration North Sea fields through rie's stricture on diet. At 175p, down

mostly arrive at Metal Box spitting line; but the single figure multiple suggests that the City still wonders how fast Metal Box can grow in a desperately competitive work may

Gas

fer closes.

Next month a multi-billion gas transmission company will indicate the least on the London stock minket. Its borrowings are about 114 per cent of shareholders made to the control of the the shares yield around 1.5 per the shares yield around 1.5 per cent.
No, the Government has not the
rided to tighten the terms of the
British Ges offering These size
some of the vital statistics of Contal Corporation, a US ges
mission company whose shares the
to be listed in London on Determine f, the day after the British Gas a

It is bold of Samuel Mor effect such an introduction of time when the markets are large time when the much higher yielding gassy shares. But then County is not armally trying to sell here shares. It is also true that with British Gas is no growth stori. Coastal can boost carming by rething about \$300m a year of just debt incurred in the acquisition American Natural Resources. Mars speculatively Coastal was this month awarded \$124m damages against Occidental. Who knows Coastal may one day even collect

Yet Coastal's premium rating over British Gas is much more a reflection of the greater optimism with which US investors view pres ects for the oil and gas in UK investors may view with horse the state of the US natural gas in dustry since deregulation last year has combined with a continued oversupply of gas to create inte-competitive pressures.

Naturally the sponsors of the

British Gas flotation are not making much of the fact that the UK deregulated UK gas supply, and so moved British Gas's monopsony powers. But it is difficult to see Brit-ish Gas suffering from US-style the new are brought to the point of competition, even assuming that Petainer being a hope that seems user, rather than whole fields at a

Siemens faces attack in US

BY PETER BRUCE IN BONN

the company violated US local con-tent laws on a California mass munications Commission (FCC). transit rolling stock contract. Siemens has described the US transit rolling stock contract.

can laws in as seem contract for 20 as the forest of France - a old in carriages for a Sacramento light which it is in direct competition rail project. The federal agency said with American Telephone and Telephone content fell "substantially" begraph (AT&T), the US telecommulow the required minimum. The law incitions group.

The FCC claims that the West

the US Congress over claims that being investigated by another gov-

The new threat to Siemens' plans telephone market as "vital" to its for expansion in the US follows a long-term survival as an independing in March by the Urban Mass deat supplier of telephone switch-transportation. Administration ing equipment. The West German (UMTA), a federal agency, which said Siemens broke US "buy Amerimian group has also come into conflict with the US authorities because of can" layer in the \$24m contract for an its bid for CCCP at Fernance and the conflict of the contract for an its bid for CCCP at Fernance and the conflict of the contract for an its bid for CCCP at Fernance and the contract for an its bid for CCCP at Fernance and the contract for an its bid for CCCP at Fernance and the contract for an its bid for CCCP at Fernance and the contract for an its bid for CCCP at Fernance and the contract for an independent can" laws in its \$24m contract for 26 its bid for CGCT of France - a bid in

avolved.

German Government has unfairly
The expected congressional assault could prove particularly da-maging for the West German group, details of Siemens' current and pos-

STEMENS, the West German elec-tricals group, is likely to face a strong hipartisan political attack in switching equipment are already companies and has said it will propose a new rule giving it anthority to bar US telephone companies from buying foreign switching

Now, in letters written late last month to Mrs Elizabeth Dole, the US Transportation Secretary, two senior Congressmen have called for Siemens to be punished for its alleged violation of the local content laws on the rail contract. They have also protested at a proposed com-promise between Siemens, its cus-tomer and the UMTA which would allow the contract to go ahead, even though 15 of the carriages do not contain enough US parts. These carriages were built in West Germany before the UMTA ruling.
Political furore in US, Page 6

France to ease currency curbs

Continued from Page 1

number of measures aimed at liberalising France's credit policies and announced plans for helping individuals and companies to renegotiate fixed-rate loans taken out between 1980 and 1983 at a time of very high interest rates. He repeated that the Encadre-

ment du credit, the French system of quantitative credit controls, would be abolished on Jamary 1 in favour of a monetary policy carried

World Weather

seven years, instead of two years.

backed up by a system of pruden-ing the renegotiation of fixed-rate tial ratios and mandatory reserves loans are mainly aimed at home buits issued by banks will be permitted with maturities down to 10 days
from March 31 next year, instead of
a minimum of three months as at
present. Commercial paper issued
by other companies will be permitted up to a maximum maturity of
source years instead of the manufacturity of In addition, certificates of depos- yers who took out loans at fixed

YSL buys US perfume group Continued from Page 1

non-pharmaceutical businesses and concentrate its operations in the health care field.

lacklustre medical electronics oper-ation into a new company called Westmark International

Mr Richard Furland, Squibb chairman, said the sale would "rennite the Yves St Laurent cosmetic and fragrance business, currently operated by Charles of the Ritz, with the rest of the Yves St Laurent

He said this should improve Charles of the Ritz's competitive po-

pioneering bank plan A PIONEERING plan by Scanding

delays

vian Bank, the large London based consortium bank, to hold its capital in a mixed basket of foreign curren-cies rather than just in sterling has been delayed by the High Court. Mr Justice Harman, whose ap-proval for the plan the bank sought

at court hearings in September and October, has decided that he needs an independent opinion on its legal-He has asked the Attorney-Gen-

eral to appoint an amicus curiae

literally, a friend of the court—
who would be able to present an outside view. This would probably be prepared by the Treasury.
Scandinavian Bank's application has potentially far-reaching implications for UK company law because it would establish whether a

UK-registered concern could denominate its equity in several currencies. This is an important issue for companies, particularly banks. which hold large non-sterling assets and are vulnerable to exchangerate fluctuations.

Mr Garrett Bouton, the bank's chief executive, said yesterday that he understood the first available court date was in the second week of December. The bank is anxious for a ruling before December 31, when its financial year ends, and intends to write to the court to point

Scandinavian Bank, which is UKegistered but owned by five Nordic banks, is the UK's eleventh largest bank with shareholders' funds of El15m (\$163m). It wants to inate that sum in the proportion of 50 per cent dollars, 23 per cent sterling, 15 per cent Swiss francs and 12 per cent D-Marks.

In his evidence to the court, Mr Bouton stated; that the breakdown of the Bretton Woods agreement and the abolition of fixed parities for exchange between currencies had led to significant exchange rate

Currency case crucial for banks, Page 13; Sier cast, Page 21

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All-round drop in executive opportunities

BY MICHAEL DIXON

"IT IS an ill wind turns none to good," observed the poet Thomas Tusser. But the wind UK ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF (12 months to September 30)

	currently chilling the advertised demand for executives and		UK ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALIST STAFF (12 months to September 30)										
	higher-ranked specialist staff in the United Kingdom seems to be an exception—as witness the table alongside. It is drawn from the latest		Posts Posts adver- tised	Share of total	1984 Post adver- tised	4-85 Share of total	19i Posts adver- tised	13-84 Share of total	7983 Posts adver- tised	Share of total	1981 Posts Adver- tised	I-82 Share of total	
	of the checks of job advertise- ments which have been made every quarter-year since 1959 by the MSL International recruitment consultancy. The figures show that over the 12 months to September 30 none of the eight categories of execu- tive-types listed has done as well	R & D Marketing Production Accounting Computing Personnel General Mgt. Others	4,263 6,068 5,152 6,368 3,724 900 1,277 5,484	12.8 18.3 15.5 19.2 11.2 2.7 3.8 16.5	7,129 6,566 7,267 6,492 4,304 963 1,308 6,407	% 17.7 16.2 18.9 16.1 10.6 2.4 3.2 15.8	7,538 6,932 6,767 5,923 3,958 1,057 1,313 5,503	% 17.3 17.3 15.2 10.2 27 3.4 14.1	4,702 4,257 5,473 5,679 2,715 855 1,271 3,642	% 209 195 17.1 15.9 8.5 2.7 4.0 11.4	4,234 5,825 3,964 4,233 1,748 593 1,131 2,967	% 17.6 20.9 16.5 18.0 7.3 2.5 4.7 12.5	
į	as it did in the previous 12- month period. The award for the least bad	Total Oct-Dec	33,236 8,5%	100.0 25.8	40,434 8,893	100.0 72.0	38,991 8,560	100.0 22.0	31,994 6,468	100.0 20.2	24,015 4,586	100.0 20.8	

The award for the least bad performance goes to accounting and finance specialists with a decline in demand of only about 2 per cent. Even there, however, the fact that the fall has been so minor it attributed by the consultancy's managing director, Scott Anderson, to the knock on effect all over the whole UK of the big bang recruitment frenzy."

If so once the said frenzy is

intake of higher-ranked staff by demand for computing spe-companies in Britain, no sign cialists is down between the One reason has reached me yet that they latest two 12-month periods by are again taking the are to 13.5 per cent, and for "Others" coming in the

whole UK of the big bang recruitment frenzy."

If so, once the said frenzy is straitjacketed, what next?

Although some of the Jobs to have fears. Experience over accounting and finance people, there is one development I would not wish to see over the coming months. It is the demand for the coming months. It is the demand for the coming months are the people at the tops of companies, like the arrival of cuckoos in nests, is, a sign that other types continues to slide down.

Whatever the decline in the safe again taking the axe to 13.5 per cent, and for "Others"—including lawyers, economists and various internal consists and various internal constitutions and such—by 14.4.

The production-management group has suffered a 21.5 per cent drop. Worst of the lot, the number of openings for research, design and development about to be ejected.

Even without that sign, the call for all the other types continues to slide down.

Whatever the decline in the were recruited by companies in and around the oil business. What has been happening to the energy industry's demand for upper rankers is sadly spectacular. In the 12 months to the end of September 1985 it was 4,367 jobs-worth. Since then it has totalled only 2,230.

Moreover it is evidently continuing to fall. From 920 in the finel quarter of last war. the final quarter of last year, it went to 659 in January-March, 352 in April-June, and

that level,

Fortunately the position is better in the only two other industries on which MSL International makes particular checks. The higher-rank intake of food, drink and tobacco is down between the two 12-month stretches from 1,150 to 994. But retalling's demand is up a bit — from 1,038 to 1,125.

Searchers WHAT seems even more fortu-nate is that although advertised recruitment is falling, for the second week in succession the Jobs column has been asked to find consultants for an agency specialising mainly in unadver-tised recruiting of executives

The openings are with CRC International which has sprung from what, by the standards of the headhunting trade, is the old if not venerable Cambridge Recruitment Consultants. CRC's chief, Geoffrey King, wants someone with extensive contacts in high-tech companies as well as thorough understand.

as well as thorough understanding of executive-search opera-tions at very senior levels, to join him at the consultancy's London base. The salary indica-tor is £40,000 with profit share

The overall drop in recruitment by other high-technology industries has been still greater. Over the two latest 12-month periods it fell from 6,151 UK advertised openings to 2,968. But it mercifully seems to have stabilised at that level.

and car among the other benefits. Inquiries to Mr King at 168 Sloane Street, London, SWIX 9QF: Telephone 01-235 0168. His fellow director John Graham, who works from Cambridge, is seeking an unspection 2,968. But it mercifully seems to have stabilised at that level. consultants with wide acquaintanceship across industry in general, as distinct from just the high-techlonogy parts. Salary indicator is up to £30,000, again with profit-share and car. Inquiries to Mr Graham should be addressed to 1a, Rose Crescent, Cambridge, CB2 SLL. Telephone 0223 311316.

Counsellor

THE GOOD sign of headhunters seeking their own kind may seem to be a bit tarnished by today's last offer. It comes from Peter Rooke at London-based Executive Action — a careers consultancy, which is usually a euphemism for a redundancy counselling concern.

But Mr Rooke assures me that he and his colleagues are retained to give advice on carear matters to people who are securely employed as well as those on or beyond the skids. Candidates should have ex-perience in senior management, and be skilled negotiators. Salary around £15,000 with bonus expected to add at least another £10,000.

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with drive and initiative, and who has already established a name for him/herself as an achiever. The person must be capable of making an exceptional contribution to the development of James Capel's fund management business over a period of years. A generous remuneration package will be negotiated including a profit sharing

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An International Trade House with offices in major centres is looking for an entrepreneur-type individual, who can provide profitable growth and leadership for a well established Cocoa Operation.

Apart from a proven record in the business the key characteristics of the successful applicant will be strong leadership qualities, the presence and ability to represent and promote the activity towards the outside at all levels, and interface closely and constructively with other divisions as well as the

corporate management, This is a Board level appointment.

In the first instance write or telephone Mr Graham Stewart or Mr Ken Jacob at Commodity Appointments.

e Group

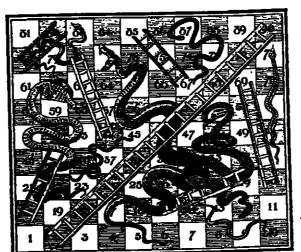
IF YOU'VE REACHED THE TOP RUNG, MAYBE YOU SHOULD BE LOOKING FOR A LONGER LADDER.

Fidelity Investment Services is a company which offers outstanding potential for the future and which is determined to become one of the key players in the financial services industry of the 1990's.

To help us reach this objective, we now require several senior directors who may already be running Unit Trust companies, or who hold equivalent positions elsewhere in the

financial services industry, such as insurance, stockbroking, financial advertising or product and business development. In all cases you should be at the top of your profession and ready to take on a new challenge.

We can offer you the backing of massive financial



resources (assets under management total £40 billion worldwide), a dynamic management team and a very successful track record.

You will have the satisfaction of developing your own ideas and seeing them through to fruition, together with the reward of a substantial equity share and a remuneration package that will be amongst the highest in the industry.

So if you're interested in climbing even higher and would like to talk further in the strictest confidence, please contact Barry Bateman, Managing Director, at Fidelity Investment Services, 25 Lovat Lane, London EC3R8LL.



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NatWest Investment Bank, formed from the merger of County Bank, Fielding, Newson-Smith and County Bisgood, is one of the UK's fastest growing financial institutions.

We are expanding our Compliance Team to ensure that our business operations are conducted within the requirements of the new Financial Services legislation and of the various regulatory bodies.

The role of the Compliance Team is to advise the Bank on registration and regulation of investment business, ensure that all its employees understand the statutory and regulatory constraints relating to their area of operation, and to monitor the Bank's activities ensuring that they are within regulatory requirements. Members of the Team need to become conversant with all the business areas of the Bank and to develop an overview of its activities

We are looking for candidates with relevant experience on which to build, whether from the securities markets, the professions or elsewhere, who are keen to be involved in further developing this crucial function. They should have good commercial sense, be determined and creative, and have the ability to work at all levels within the Bank, whether on an individual basis or as a member of a team.

An excellent salary package is offered, including preferential rate mortgage and non-contributory pension scheme.

Applications, with full career details, to: Rodney Lonsdale, Director of Personnel, NatWest Investment Bank, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

& The NatWest Investment Bank Group

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This major U.S. bank successfully markets a comprehensive range of product and services to Financial Institutions, coordinating the resources of both the commercial and merchant banks, as well as specialist dearing and custody services.

This position carries full marketing .responsibility, with particular emphasis on the securities industry. Candidates will ideally be young account officers servicing this sector within an international bank. The role offers broad customer contact and a chance to participate in product development in one of the fastest growing specialist banking sectors.

Interested candidates should phone Kevin Byrne, or write enclosing a C.V. to the address below. All applications will be treated in strictest confidence.

2 London Wall Buildings, London Wall

London EC2M 5PP Tel: 01-628 4200

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£13,150-£14,500

ancy exists within our Head Office Marine Department for an an Superintendent to assist in the production of worldwide Marine perment financial and statistical information. The Jobholder will also itse the handling of all tuxation aspects of Foreign Agency Accounts, sixion could offer the right person an excellent opportunity for caree

progression.

Applicants, who should be qualified as an ACCA, must have a thorough knowledge of financial accounting, business statistics and Mathematical techniques, and have gained extensive experience in marine accounting. Experience in marine underwriting would also be an advantage, although



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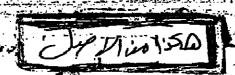
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WILLIAMS DE BROE

We are extending our research service to cover Australian securities and need to recruit a graduate with knowledge of accountancy to work in our London office. He/she must have first-hand knowledge of the country and its economy and markets. A stockbroking or investment management background would be desirable.

Please write in confidence to Peter Clarke at:-WILLIAMS DE BROE HILL CHAPLIN & COMPANY LIMITED Pinners Hall, Austin Friars, London EC2P 2HS



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Major Stockbroker

Personnel Officer

to £25,000

Our Client, a major stockbroker and now an autonomous part of a leading international banking group, seeks a Personnel Officer to work with the newly appointed Director of Administration on the development of a Personnel function.

They seek a man or woman who is a graduate member of the IPM and who already has at least two years' of working in Personnel in a financial institution - ideally a stockbroker. The job holder can anticipate a considerable degree of responsibility and must be a person with high self-motivation.

In addition to a generous salary, there is a discretionary bonus element of up to 20% and other benefits. The company is entering an interesting development phase which will include a move to new offices and the recruitment of additional staff as the business expands.

Please apply in writing giving full details of age and experience, qualifications and money expectations to James Curtis, quoting ref. 778, at Overton Shirley and Barry, 64 Queen Street, London EC4R 1AD, Tel: 01-248 0355.

Gilt Trader

We are looking for an enthusiastic young person with 2/3 years trading experience in the Gilt Market and a knowledge of Dealing in Gilt Futures to join our Treasury Division. Applicants will be in their twenties, keen to extend their trading experience—a good mathematical qualification will be beneficial.

We offer an attractive salary according to age and experience and the benefit package includes mortgage subsidy, low cost personal loans, BUPA and lunches.

Please write with full curriculum vitae to: Mrs Elaine Douglas, Assistant Manager-Personnel, Kleinwort Benson Limited. 20 Fenchurch Street, London EC3P 3DB.

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Scotland

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They now wish to set up an Overseas Fund and wish to recruit a talented overseas specialist to join this young and spectacularly successful ream. The key tasks will be to set up, develop and manage the trust to equal the performance of the other funds, and to provide a specialist overseas function to the team. You will be a graduate with several years

European or the U.S. This is an ideal opportunity to make your name with responsibility for a start up situation but with the significant help of having four of the company's multi-million pound funds already well established at the top of the performance league.

The remuneration package includes a performance bonus, non-contributory pension, car scheme, mortgage assistance and if relevant a relocation To apply, send a detailed cv stating current salary to Douglas Kinnaird CA quoting ref: 96/1095/FT or telephone his secretary for an application form.

PA Personnel Services

Fitzpatrick House, 14/18 Cadogan Street, Glasgow G2 6QF Telephone: 041-221 3954 Telex: 779148

Business Development

North of England

Salary Negotiable

We invite applications from successful corporate banking professionals for an important new position with a prime European bank currently expanding its activities in the North of England.

Based in Manchester, the individual appointed will be responsible for identifying and developing business within a designated geographic area and will market a full range of banking products to a wide variety of industry sectors.

The successful applicant, probably aged 27-35, will preferably be a graduate with at least 5 years' corporate banking experience and a proven track record marketing to large and middle market corporates. He/she will be self-motivated and entrepreneurial and have the personal qualities to play a major part in the bank's development. Longer-term career prospects within the bank's London office or overseas are excellent.

The remuneration package is negotiable, according to age and experience, and relocation will be provided where necessary.

Those interested should contact Fiona Collins in London on 01-404 5751 or Paul Lyons in Manchester on 061-228 0396 or write, enclosing a comprehensive curticulum vitae, to Michael Page City, 39-41 Parker Street, London WC2B 5LH quoting ref: 3701.

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A US bank with an established sales team seek a US corporate trader with a minimum of 2 years experience.

A market leader in short-term paper, active in both the primary and secondary markets requires an individual with at least one year experience of money market sales to join the banks sales team.

For further details please write or telephone in strictest confidence, quoting reference SL300

Recruitment C



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Not less than £23,000 plus benefits

The Hongkong and Shanghai Banking Corporation, one of the The expansion has created a challenging opportunity for an Account Manager in the Bank's Credit Division.

This is an important role marketing the Bank's extensive range of services to corporate clients throughout the UK. You will be part of a credit and marketing team at the forefront of developing the Bank's

Aged about 30 and, ideally, a graduate with the AIB diploma, you should have at least 5 years' corporate lending experience gained in a major bank. General credit skills are essential, including the ability to research a market, to analyse a company's performance and to sell. the Bank's services. Strong personal qualities, particularly selfmotivation, determination and initiative are essential to assist the development of client relationships.

In addition to the salary indicated, an attractive benefits package includes non-contributory pension scheme, car, mortgage subsidy and BUPA.

Please write enclosing full personal and career details to:

Assistant Manager Personnel, The HongkongBank Group, PO Box 199, 99 Bishopsgate London EC2P 2LA Tel: 01-638 2366, ext. 2005.

HongkongBank 🗱

Fund Manager **Equities**

The Municipal Insurance Group is a large U.K. general insurance company. Through its M.L.A. subsidiaries it also has interests in life assurance, unit trusts and property development. Total funds under management are approximately £1,000 million.

The Westminster-based Investment team is currently small but has a successful track record in both U.K. and overseas markets. Future expansion plans mean that we now wish to find an additional Fund Manager for selected portfolios of U.K. equities.

The ideal candidate is likely to be a graduate, in his/her early or mid-twenties, with around two years relevant experience in a similar environment. Consideration will also be given to individuals with a background in ment analysis who now wish to make a career

move into fund management. Prospects for advancement within the Group are good and we offer an attractive remuneration package. Initial salary will be approximately £22,000 and other benefits include a company car, subsidised mortgage, private medical cover and contributory pension scheme.



Applications in writing and accompanied by a detailed CV. should be sent to: M.G. Lewis, M.A., FLA. Municipal Mutual Insurance Limited 37/41, Old Queen Street London, SW1H 9JG.

We are an equal opportunity employer.

New Issues Syndications Officer Major International Bank City of London Up to £32,500

Our client, a major participant in the

New Issues market, is actively seeking to appoint a dynamic New Issues Syndications Officer. Rapid progression into a management role is anticipated.

Reporting to the Deputy General Manager, your responsibilities will encompass servicing North American clients, close liaison with our client's New York office, and maintaining contact with other City Issuing

Houses. Some travel to overseas markets is envisaged.

Probably aged 27-32 and educated to graduate level, you will have gained one to two years sound experience working within the New Issues Department of a major House. A legal background would be an additional advantage.

Please telephone or write in confidence to Leslie Bensley quoting Ref: LB105.

International • Search and Selection 160 New Bond Street, London W1Y OHR Telephone: 01-409 1371

Jonathan Wren

HONG KONG

Our client, a prime US investment banking institution and a major innovative force in the field of international securities trading and processing, seeks to strengthen and expand its securities processing management team as follows:-

SUPERVISOR - EUROBOND SETTLEMENTS

A minimum of 3 years eurobond supervisory experience is sought combined with extensive technical knowledge of the eurobond market. The other key criteria include excellent people management ability, first class oral and written communication skills, the ability to operate effectively under pressure for extended periods, commitment and potential for personal career growth. *Contact Bryan Sales*.

BRANCH LIAISON/TRADE DESK SUPPORT

To provide daily supervision and liaison for overseas and head office locations. The role requires detailed knowledge of trade entry and settlement procedures, clearing related enquiries and other support functions including interest claims. Running a clerical support team, you will offer, as above, extensive man-management capability, strong technical skills, covering all aspects of the securities industry and the will and ability to succeed in a fast moving, commitment related environment. Contact Bryan Sales.

SUPERVISOR - GILT SETTLEMENTS

An outstanding opportunity for an individual with extensive technical knowledge of the gilt market, good management skills, organisation and planning ability, to supervise, control and motivate the gilt settlements area. The successful candidate will have at least 3 years gilts supervisory experience and the ability to operate efficiently under pressure. The position offers excellent potential for personal growth. Contact Ann Winder.

All the above appointments offer a competitive salary and performance bonus, plus a full range of excellent tringe benefits.

Recruitment Consultants No.1 New Street, (off Bishopsgate), London EC2M 4TP. Telephone: 01-623 1266

Salomon Brothers International Limited seeks two dynamic young professionals. Successful candidates will combine a strong analytical capacity with proven first-hand knowledge of the capital markets and corporate finance services as they relate to the Scandinavian or Spanish markets.

Scandinavia

Operating out of our London-based international Corporate Finance Department, these two individuals will be responsible for marketing our broad base of services to clients throughout the Nordic countries and Spain, respectively.

For the Scandinavian Group a finance background of 4-7 years is required. Some direct experience in dealing with corporations whether in marketing products for a financial institution, or working in the finance area of a corporation - would be a distinct advantage.

For the Spanish marketing appointment, 2-4 years overall experience is required which must include marketing products for a financial institu-tion. You should ideally be a Spanish national.

A sound knowledge of the capital and money markets and swaps are essential in both cases and preferably also of equity products and M&A.

Fluency in English and Swedish or Spanish are prerequisite. As a highly visible leader in the rapidly growing international capital markets, we can provide a fast-paced, stimulating environment with scope for rapid advancement. A highly attractive starting package will be negotiated, to reflect fully both your expertise and potential.

Please write in confidence, with full career details, to: Pandit Crite, Employment Manager — Human Resources, Salomon Brothers International Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W 0SB.

Salomon Brothers International Limited

UK Equity Sales

London and Tokyo

Due to an increase in international business our client needs to add to their sales team dealing with Japan. In LONDON, the requirement is for a person with a sales or research background to sell UK Equities to Japanese institutions. Ideally, candidates should speak fluent Japanese and have a track record of

successful client contact, not necessarily acquired specifically in UK Equities In TOKYO, the requirement is for an English speaker, with a good research-based knowledge of UK Equities. The ability to speak Japanese would be an advantage. Based initially in Tokyo, there will be a need

These two opportunities carry substantial responsibilities and are critical to the development of our Japanese business. Career prospects are excellent and the reward package will appeal to the ambitious. Please write with full details. These will be forwarded direct to our client. List separately organisations to which they should not be sent. Brian Woodrow, ref. BGW/B/1.

MSL International, 52 Grosvenor Gardens, London SWIW 0AW.



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Naturally, the demands on your ability will be considerable. Especially adept at imposing creative and practical solutions on complex strategic problems, your self-belief and ambition will therefore be crucial to your success.

If you are aged 26-36 with a degree or an MBA and have spent at least the last two years in the treasury field, we'd like to talk to you

And, if you are interested in joining a company where people find success, please send your resume, including a daytime telephone number, quoting ref. F 01/35, to Bob Lockwood, Coopers & Lybrand Associates, Phinniree Court, London ECAA 4HT.

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Our established expertise in City recruitment has given us close contacts with the institutional departments in many of the City's most important securities houses, both UK and international.

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Division, 39-41 Parker Street, London WC2B 5LH, or telephone 01-404 5751. Strictest confidentiality assured.

Only those with relevant City experience should apply.



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Financial Information Service Support

A new service - A new era

Recent deregulation of the London Stock
Exchange has again emphasised the urgent
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The product is a real-time quotation and financial information service delivered through a personal computer or mini computer. It provides real-time quotes of any asset traded (stocks, debt instruments, options and futures) on any exchange in the United States and Canada. While comprehensive information is provided on each asset, the main advantage of the product is its use of an intelligent workstation to study and monitor the relationship between assets and provide a private presentation of the product and provide a unique presentation service. Users can create their own strategies involving any of the traded assets and monitor

market developments in real-time. In anticipation of the UK launch of this product early next year, two Customer Support Specialists are

now required for pre and post-sales activity. Responsibilities will include the introduction of new customers to the service and the ongoing support and education of users. The ongoing support and education of users. The Support Specialists will also participate in the design and implementation of enhancements to the UK service and the continuing integration of the service with our clients' full range of information processing hardware

Candidates must have a thorough working knowledge of Futures and Options Markets and be familiar with the use of computer technology in this environs

technology in this environment.

In return for your valuable experience, our client will provide comprehensive product training and a highly-competitive salary, accompanied by a generous package comprising company car, pension, private comprising company car, pension, private health care, life assurance and stock purchase

> To apply, please send full cv which will be forwarded to our client unopened. (Address to our Security Manager if listing companies to which it should not be sent).

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The West Midlands Enterprise Board is a regional development agency providing investment finance, training, technical advice and other facilities for expanding businesses in the West Midlands region. The Board provides equity and long-term capital for developing unquoted businesses and, in addition to investing its own funds. WMEB is joint manager with Lazard Securities Limited of the £6m West Midlands Regional Unit Trust.

The Board wishes to recruit two Investment Executives to work on their own initiative, as members of a team of six executives, reporting to the Deputy Chief Executive—investment. Each executive will be responsible for appraising investment proposals coming to the Board, negotiating appropriate financial packages, making recommendations on new investments to the Directors of the Board and supervising legal implementation of approved investments. He/she Directors of the Board and supervising legal implementation of the total portfolio.

The Board is seeking candidates o fhigh quality, in addition to a university degree or professional accountancy qualification, candidates will be expected to have at least three years industrial, merchant banking, venture capital, or post-qualification experience. Sound judgment of people and commercial opportunities is an essential quality for the work, also a keen interest in assisting the successful development of business through an interventionist and publicly accountable development agency.

An attractive salary, on a scale from £14,862 to £27,126, will be offered to candidates with appropriate experience. The Board also has an attractive pension scheme and can offer assistance with relocation expenses to appropriate candidates.

Further particulars and an application form are available from:

Assistant Chief Executive

West Midlands Enterprise Board Limietd

Wellington House, 31-34 Waterioe Street, Birmingham B2 51]

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Systems strategies managing change Marketing and business strategies ...and would respond with enthusiasm to the challenge of making an important contribution to a dynamic and expanding financial services

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Ernst & Whinney

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Our growth record makes us one of the most successful groups in the rapidly expanding financial services industry. Our Investment Division, with its excellent performance record, now has over £400 million under management and we are continuing the rapid expansion of Crown Unit Trust Services to meet the boom in demand for unit trusts.

Our expansion has created several new opportunities for professionals at a senior level reporting to our Unit Trust Marketing Director.

Unit Trust Sales Executives

Working alongside our existing broker consultants in London and the regions, you will be responsible for developing sales through stockbrokers, insurance brokers, financial planners and investment advisers. You will preferably have some unit trust experience but more important are the skills and qualities you display.

Manager — Marketing Services

You will write, design and produce all our sales aids and promotional material, marketing both within our existing distribution arms and direct to the public through press advertising. You will have excellent oral and written communication skills and experience of a marketing function, probably in a financial environment.

Manager – **Advisory Services**

A key area of our development is the new advisory services department. You will form the new Link Line Service Deskand will answer all customer and intermediary queries as well as providing advice and information on portfolio structuring and unit trust investment performance. You will have relevant experience and be seeking the opportunity to create ware own team.

In return for your skills we will offer excellent remnneration packages for the right people to reflect the importance and seniority of these roles.

If you feel you can match our needs please write with full GV: quoting ref 357, to Andrew Rudge, Human Resources Manager, or telephone Stnart Perilli, Marketing Director Crown Unit Trust Services, at Crown Financial Managemer Crown House, Wolding, Surrey GU21 1XW. (04862) 5033.

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Salary Level

to £70,000

to £50,000

to £50,000

to £45,000

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£20,000 to £40,000

VESTMENT MANAGEMEN

Jonathan Wren is a leading consultancy with over 10 years experience of investment management assignments. Our services are currently retained by a substantial number of major institutions, some of whose requirements are listed below:-

Senior UK Manager European Fund Manager ... Unit Trust Manager UK Fund Manager Far East Fund Manager US Fund Manager Private Clients Fund Managers Junior Bond Manager

Institution Major institution Major institution Investment company Merchant bank Major institution

Merchant bank Merchant banks/stockbroker international bank

c£20,000 We would be delighted to discuss these and other relevant positions with candidates who have current experience and expertise in stockbroking or fund management. Applicants should note that as 'register search' consultants we are able to offer employers and candidates alike a service which offers maximum market coverage. Complete confidentiality and professionalism is guaranteed by our established market credibility.

Please contact Roger Steare and Mark Forrester.

Recruitment Consultants.

No.1 New Street, (off Bishopsgate), London EC2M 4TP. Telephone: 01-623 1266

TREASURY MANAGEMENT

Anglia is looking to increase its Treasury Team to take advantage of the new opportunities available to building societies created by recent changes in legislation and the new market environment following

Responsibilities will include dealing in Gilt-edged and other marketable securities. During 1987 there is likely to be an involvement in stock lending, futures and options. Experience in this area is required together with the ability for taking decisive action which must be based on sound economic and technical

knowledge of the markets. A new dealing room with the latest technology has just been installed which demonstrates the importance the Society places on the Treasury function for the future.

The job is located on the outskirts of Northampton in rural surroundings but is still within easy reach of the City. The remuneration package will incorporate a range of benefits including a car, pension scheme, subsidised mortgage facilities, BUPA and relocation expenses where applicable.

Interested? Please write with full career history and current salary details to our Consultant, Kevin Mitchell, at Austin Knight Selection, Tricom House, 51-53 Hagley Road, Birmingham B16 8TP, quoting ref. ABT 530.

Corporate Dealers

Our client is one of Britain's major international banks, with extensive assets and a vast international network.

The Bank has an excellent reputation in the treasury field and, due to expansion, is seeking to recruit professional Corporate Dealers to join an already highly successful team in their City-based International Banking Division. Responsibilities will encompass the servicing and marketing of both traditional and innovative treasury services to the comorate sector.

Applications are invited from candidates, aged 25-32, who have at least 2 years' experience in this field.

They should also possess a sound understanding of the foreign exchange and money markets, together with the maturity and ability to advise and develop relationships with major customers.

Remuneration will be highly competitive and will

include the usual generous banking benefits. Please apply with comprehensive C.V., to Ref: RL 695, Robert Marshall Advertising Limited, 44 Wellington Street, London WC2E 7DJ. Please list separately any organisations to which your details should not be forwarded.

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As part of further global development and to keep ahead of market changes, the bank has decided to expand its forward foreign exchange dealing capability. It is therefore appointing a number of key individuals in London and New York. To join the team you will need to demonstrate substantial experience in forward trading in the major currencies or the exotics. Probably a graduate aged 25-35, you will show the sophistication of approach which is bred in a high calibre

In return you will be offered remuneration and prospects second to none. For further details please contact Victoria Ward Krickic on 01-404 5751, or write to her at Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strictest confidentiality is assured.

Michael Page City

International Recruitment Consultants-London Brussels NewYork Paris Sydney A member of Addison Consultancy Group PLC

Analyst

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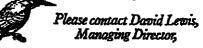
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Ref. No. UK27, Human Resources Division, Asian Development Bank, P.O. Box 789, Manila, Philippines

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1786 /// 1986

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday November 19 1986



Armani plans major expansion of US and European outlets

BY ALAN FRIEDMAN IN MILAN

Giorgio Armani, doyen of Milan's fashion scene and one of Italian's outlets in key cities. The average of American Motors.

The new ciothes company, which in the US is \$500,000, while the cost in the lan's fashion scene and one of Italy's most famous designers, is planning, an international expansion
with the opening of 150 Emporio Armani outlets in the US and 30 new

alout \$300,500.

shops in Europe.

The five-year plan, the biggest foreign retail venture by an Italian clothes company since the launch of the Benetion network, could cost more than \$80m.

more than 500m.

Emporio Armani, the designer's secondary line, was aimed at a young and casual market and would be priced below the level of usual Armani fashion but above that of Benetion, the company said. The design house, which last year made an operating profit of LATon (\$33.6m) on turnover of L282bn, derives about a third of revenues from

There are six Armani boutiques in Milan, Rome, Bologna, New York, London and Paris. Armani also supplies 72 Emporio franchises in Italy and 312 stores which sell

Emporio in Europe.

Most of the 150 new shops in the
US will be franchises, although Ar-

Nixdorf

increases

turnover

by 17%

Klaus Luft, chairman.

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THE

BANK

NIXDORF COMPUTER, the West

German company which has just amounced plans to raise more

money through a DM 500m bond issue, lifted turnover by 17 per cent to more than DM 2.8hn (\$1.4hn) in the first nine months of 1986, said Mr

Profits were growing at an even

faster rate. Lest year, Nixdorf's net profits spurted ahead 43 per cent to

DM 172m. But for the fall in the dol-

lar against the D Mark, turnover would have grown faster this year. Including the premium for the eq-uity warrants, the bond issue will raise DM 72m for Nindorf, which

has already tapped the West German stock market for nearly DM 2bn in the past three years. Mr Luft said that canital spending this year

would be some 30 per cent higher at DM 600m, with a further 20 per cent

The spending would be split roughly equally between West Ger-

many and foreign markets, where Nizdorf projects include a new soft-

ware plant in Singapore and a ser-vice centre in London.

Mr Luft made clear that the mon-

ey was not being raised so that Nix-dorf could pursue US acquisitions,

taking advantage of the strength of the D-Mark as have other German

companies. Nixdorf's aim was to

grow as much as possible internal-

The decision to issue the new

bonds with equity warrants reflected ed growing foreign interest in Nix-

have five warrants with an entitle-

ment to 10 shares (five ordinary and five non-voting preference).

rise likely in 1987.

The Emporio line was launched five years ago originally as a leans line but has since expanded to include casual and even more formal clothes. Armani employs 123 people in Italy and farms out production to Società Italiana Manufatti (Sim) of

Sim, a casual clothes manufacturer which recently went public on the Milan bourse, last year made net profits of L9.6bn on turnover of

Mr Eduardo Salvia, managing director of Sim, said yesterday that the international successes of Italian fashion were making this sector attractive for new investment and stock market quotations.

that Sim was shortly to launch a 50-50 joint venture company with Gior-getto Giugiaro, the car designer, to create a new fashion line. Giugiaro

next 12 months, may also be floated on the Milan bourse.

Other fashion deals are said to be under preparation in Milan with stockbrokers sitting down with de-signers for the first time to discuss fund-raising and share issues.

Mr Carlo De Benedetti recently

bought 25 per cent of France's Yves Saint-Laurent and hopes to bring the leading French fashion name to the hourse as well Japan's Kashiy-ama trading group recently took control of the Milan-based Luciano Soprani feshion house in a deal which is expected to be followed by

Italy is likely to export 1.12,500ba (\$8.90n) of men's and women's clothes and knitwear this year, a forecast increase of 20 per cent on last year. The Italian clothing industry, which employs 328,000 peo-ple, is thus one of the world's biggest exporters and in menswear is Europe's largest exporter, followed by West Germany and France.

Siemens to hold its dividend at DM 12

BY PETER BRUCE IN BONN

SIEMENS, the West German elec-1.5hn (\$746m), little changed from it had built three nuclear power

The Munich-based company, which has a worldwide workforce of 360,000 said, however, that orders for the year had fallen from DM 51.8bn to DM 50.2bn and that group turnever, which increased 19 per cent in 1984-85, had fallen 14 per cent to DM 47.1bn.

Siemens implied that both the order and the turnover figures had been distorted by fluctuations in DM 6.2km duri the nuclear power plant market. 50 per cent, an Domestic orders had risen 2 per cent but the company said that if development.

stricals and telecommunications the rise totalled 10 per cent.

group, said yesterday it planned to pay an unchanged DM 12 dividend for the year to September 1986. It expected net profits to total DM increased by 2 per cent. In 1984-85

company said, had caused orders from abroad to fall 7 per cent to DM 25.9bn, although they had increased

plants and none in the year just

Turnover would rise sharply this year, partly with the help of a new nuclear power plant.

ons said that it had invested DM 6.2hn during 1985-86, up nearly 50 per cent, and said it had spent a record DM 5.5hn on research and

Phelps Dodge to buy Columbian Chemicals

BY STEFAN WAGSTYL IN LONDON

PRELPS DODGE the fast-recovering US copper company, is buying Columbian Chemicals Company, a rivately-owned producer of carbon

The price has not been disclosed and has yet to be finalised, but is understood to be in the region of 250m. The acquisition is Phelps Dodge's second major purchase this year – in September it bought a two-thirds stake in Chino Mines Company, a New Mexico copper producer from Kennecott which is a subsidiary of BP's US offsboot, So-

dorf's shares, he said. The bonds, in DM 5,000 denominations, will each hio, for \$93m.
Mr Robert Durham, Phelos
Dodge's president, said Columbian
Chemicals would fit comfortably in

the group. Its earnings would be less cyclical than copper's so would less cyclical than copper's so would help bridge the deep troughs that periodically affected copper. After plunging into loss in the early 1980s, Phelps Dodge has returned to profit in the past two

years by cutting costs in its core copper operations and selling as-sets to reduce debt. Columbian Chemicals, which is based in Atlanta, Georgia, made a profit of \$23.2m on sales of \$305m in 1985. It has five US plants and five abroad, including one at Avon-mouth in the west of England. Carbon black is mainly used to

strengthen natural and synthetic

Bank halts work on **Fermenta** prospectus

By Kevin Done, Nordic Correspondent, in Stockholm

SVENSKA HANDELSBANKEN. Sweden's second largest com-mercial bank, which has tradi-tionally served as the house bank of Ferments, the troubled Swed-ish antiblotics and animal health group, has withdrawn from work on an offer prospectus for the sale of part of Mr Refact El-Say-ed's personal holding in the com-pany amid continuing uncertainty over the future ownership of

Mr El-Sayed, Fermenia's main shareholder and chief essentive, is planning to offer 3m to 4m B shares to existing Fermenta shareholders as part of his ef-forts to raise cash to pay off his pressing debt burden.

He accumulated debts of

and SKr 1.4 bn (\$202m) at the beginning of the year as a result of his abertive co-operation deal with Volvo, and the first repay-ment of around SKr 500m is due

Two wage carner investment funds, which were to have hought 600,000 of the B shares from Mr El-Sayed and were to have underwritten the offer of a in ther 23m of a total of 3m B shares to existing Fermenta shareholders withdrew from the deal at the weekend.
Their involvement had been

dependent on a new industrial dependent on a new industrial partner coming into Fermenta, and prespects for this now appear bleak following the successive collapse of ownership deals with both Montedison, the Italian chemicals group, and Procordia, the Swedish state holding

mpany. Handelsbanken's role as gnarantor of the offer prospectus may well be taken over now by Göta-banken, the medium-sized Swedish bank, which has also maintained a close relationship

maintained a close relationship with Mr El-Sayed.
Mr Tommy Marklund, head of the bank's investment banking division, said that Götabanken had begun work on the prospectus on Monday. "Handels-banken was working with it previously," he said. "But they did not want to have their name in the prospectus.

"We have not decided yet whether we will go ahead with it, but we will decide at the beginning of next week."

Mr El-Sayed's earlier sale of Im A shares (the A shares have one vote, and the B shares one-tenth of a rotal to Bailer The in-

tenth of a vote) to Beijer. The investment company, is also threatening to come ansinck.

May Stores earnings up in quarter

MAY DEPARTMENT Stores, the large US retailer, yesterday re-ported improved third-quarter net profits of \$73.5m, or 47 cents a share against, \$58.5m, or 37 cents, in the corresponding peri-od lost page.

od last year.
May, which this week an-

May, which this week announced the sale of its Joseph Horne unit in a leveraged buyout, said sales in the quarter rose to \$2.5hn compared with \$2.25hn in the 1985 quarter.

The Missouri-based retailer said the latest figures reflect pretax charges of \$174m related to its \$2.47hn takeover in July of Associated Dry Goods, the large New York department store group, which owns the Lord & Taylor and J. W. Robinson chains.

The figures also include pre-tax gains of \$149.4m resulting from the sale of various propert-

ported net profits of \$167.8m, or \$1.06 a share, compared with \$151.4m, or \$1.06, in the 1985 pe-

against \$8.43bn.

Dayton Hudson, another of the top six US stores groups which is involved in a significant restructuring, said that higher income tax rate and inventory accoun-

ting charges were responsible for a decline in its third-quarter Net income from continu operations was \$51.9m. or 54 cents a share, compared with \$56.9m, or 58 cents, a year earlier, despite increased sales of \$2.33m against \$2.97bm.

For the nine months, the

Minnesota based group reported net profits from cont ations of \$127.2m, or \$1.31 a share, against \$130.3m, or \$1.34, on sales of \$6.5hm, compared with

BORG-WARNER GOES ON THE DEFENSIVE AFTER TAKEOVER SPECULATION

Fending off the corporate raiders

MR CLARENCE "Red" Johnson.

president and chief executive of on.

Borg-Warner, may be doing his utmost to play down suggestions that the accelerating stream of company is industrial products the company's industrial products the company's industrial products sustained an annual seal, nuclear values and mechanical seal me

But last week's decision to sell its financial services unit marks an abrupt, if not altogether unexpect-ed, change of tack for the company which has been steadily building up the financial services division for more than a decade.

Mr James Bere, chairman, is credited with picking out the long ormant financial services business for rapid growth in the mid-1970s. It has since grown into the 14th largest finance company in the US.

Meanwhile, services of all kinds (as opposed to manufacturing) benefited from the group's diversifi-cation in 1978 into security guard and cash transportation services, and earlier this year into consumer credit reporting. These activities, which Borg-Warner lumps together as services, have expanded to ac-count for about 50 per cent of net ssets compared with 15 per cent in

Recently, however, the sector has fallen on hard times, losing \$16.2m in 1985 because of discontinued insurance operation losses and problems with agricultural loans. While the business has staged a moderate recovery in the first nine months of recovery in the first nine months of 1986, posting a \$30.5m profit, the company has evidently decided to the lack of cohesion between its proceed with the sale of the finan-various business units. The compa-cial services side while several pot-ny's structure seems almost tailor-

ential buyers are still on the horiz- made for an acquisition partially fi- fectively cleared the decks for a

ers - and the spin-off last March of its \$634m air conditioning business. Assuming the group follows Mr Johnson's plan to make no further major divestitures over the next year, it will be left with the two remaining services units (guard services and credit reporting) two core manufacturing business – automo-

The automotive division which includes transmissions, engine con-trols, drive chains and ayles, has been struggling to cut costs in re-cent years, under pressure from intense worldwide competition and generally depressed demand. Per-formance in the chemicals division, meanwhile, has given more cause for encouragement - particularly in Europe, where thermo-plastics sales have been strong since last year's joint venture with CdF Chimle, the French state chemicals

tive components and chemicals.

Overall, the company's performance has been flat for the past five years. Net earnings, which totalled \$172.im (\$2 per share) on sales of \$2.60m in 1981, rose to only \$178.5m (\$2.01 per share) on sales of \$3.3bn in 1985. But what really

enced by the sale of unwanted di-

accumulation of major holdings in the company by both Mr Irwin Jacobs, the Minneapolis investor, and GAF, the New Jersey chemical group. Mr Jacobs recently raised his stake in the company to 7.8 per cent while GAF has admitted holding a 9.6 per cent stake, almost half in the form of options. Both may also have been influenced by Board. Warner's announcement in September that it plans to buy back as many as 15m of its 86.7m outstanding common shares as another part

of its restructuring programme. GAF is a much smaller company than Borg-Warner but it appears particularly well placed to launch a hostile takeover bid. It has accumulated a sizeable cash hoard partly as the result of a similiar attempt last year gain control of troubled Union Carbide. GAF collected \$115m from its disposal of a large block of Union Carbide stock earlier

Analysts point to Borg-Warner hemicals subsidiary, particularly its engineering plastics operations, as a prime target for GAF and fur-ther reason that the New Jersey concern would be happy to spin-off either or both of the protected seroffset any debt in curred.

staunch defence by announcing its intention to sell its financial ser-This partly explains the recent vices interests. The debt which the

interest in the company which it so have been influenced by Borg- has held for some nine years. The West German automotive parts maker has an agreement with Borg-Warner not to increase its stake in the company, and is seen by some as a possible "white knight" in the event of a last-ditch defence.

So how likely is this staid and solid performer to fall into enemy hands? Mr Heller believes that the break-up values which he puts at \$36 to \$44 a share - "conceivably \$47." If this assessment is accurate and bearing in mid that both apparent suitors would turn a neat profit by cashing their chips at the cur-rent \$41.25 per share market price, in Mr Heller's words "the chances of takeover not developing are grea-

Both Mr Jacobs and, Mr Samuel vices and automotive divisions to Heyman, head of GAF, are practised exponents of the corporate Yet Borg-Warner would not be easy prey. Earlier this year Chicago company adopted an anti-takeover provision involving the distribution of stock purchase rights to shareholders. Analysts believe it has effective exponents of the corporate raider's arts — Mr Heyman gained control of GAF in 1983 after a protocompany adopted an anti-takeover provision involving the distribution of stock purchase rights to shareholders.

AT&T buys stake in optics group

established a bridgehead in Europe land, Eire and the three other Norfor marketing optical fibres by
acquiring a 51 per cent share in the
optical fibre manufacturing plant of AT&T is that it gains direct and im-NKT, the Danish electro-technical

2.2hn (\$293m). Its optical fibre plant as a potential exporter of optical fi-near Copenhagen has an output ca-bre. pacity of about 30,000km a year . NKT recently obtained an order, which it sells to the Danish telecom which has not been finalised, to pro-

AT&T, the giant US company, has administration, Kuwait, Switzer-

mediate access to the EEC and Norgroup.

NKT has a group turnover of DKr AT&T will strengthen its position. dic markets. For NKT, the link with

vide the technology for an optical fibre factory being set in India by the state-owned Hindustan Cables. The value of the contract is, about DKr

The Danish part of the contract will be financed with soft loans from the Danish aid administration ks. The deal in India will not be affected by the link with AT&T.

Coca-Cola cuts unit selling price

COCA-COLA, the US soft drinks group, said it cut the expected price for the initial offering of Coca-Cola Interprises, a bottling subsidiary, to \$18 to \$21 a share from \$21 to \$24. The new expected price range for the offer - one of the largest in and final contracts are expected to offerings on Wall Street - was filed be signed within the next few in an amendment to its registration statement with the Securities and

This announcement appears as a matter of record only.

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November, 1986

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Union Bank of Norway

Banco de Bilbao lifts

BANCO DE BILBAO, Spain's fourth largest bank, registered a 23

The figure surpassed the group's earnings of Pta 19.1bn for the whole of 1985, which was 30 per cent up on

were almost 28 per cent higher for the nine-mouth period at just under Pta 17bn. It told shareholders it had consolidated its leading position among Spanish banks in terms of lending volume, with a 13 per cent increase to Pta 119.2hn over the past 12 months compared with the ector's average growth of 8 per

Customers' deposits had meanwhile risen by 14.5 per cent to Pta 190.6bn, against an average growth of less than 4 per cent in the banking sector as a whole.

profits by 23%

By David White in Medrid

per cent increase in its consolidated net profits for the first nine months to Pta 20.6hn (\$1.52m).

The parent bank's pre-tax profits

The bank said that its emphasis on banking services had enabled it to maintain a large proportion of cheap deposits and that the cost of its liabilities had been reduced to 4.81 per cent compared with 5.85 per cent at the end of last year. Income from services rose 6 per

cent to Pta 18.7bn in the nine-

month period, while general running costs, excluding wages, were

reduced by 7 per cent.

INTL. COMPANIES AND FINANCE

First Interstate pursues \$3.4bn struggle for rival BankAmerica

BY WILLIAM HALL IN NEW YORK

FIRST INTERSTATE Bankcorpor- would be remiss in our responsibiliation, the US West Coast banking ty if we did not pursue every pru-group, has refused to drop its \$3.4hn dent measure to bring about such a group, has refused to drop its \$3.4bm bid for BankAmerica, its ailing ri-merger," a statement from First Inval, indicating that the battle for terstate said. control of America's second biggest banking group is far from over.

about a merger of First Interstate and management remain convinced that a combination of the two com- lems. panies provides advantages so over-whelming to all parties that we

First Interstate's decision to press ahead with its takeover plans for thight after Bank America had ment to continue its efforts to bring asked it to drop its bid so as to give BankAmerica's new managemen

The bank proclaimed the issue

terests of the shareholders of both companies for its proposal to "re ceive a proper evaluation and be acted upon. Its decision not to drop its bid, which is worth about \$22 a share, is embarrassing for Bank-America since the group cannot le-gally ignore an offer which is at a substantial premium to the group's

current share price of \$15%. BankAmerica announced plans to bolster its capital ratios and sell up to 110bn of assets last week but this had no immediate impact on the group's share price which re-mained unchanged.

Gillette moves to block Revion

GHLETTE, the US razor and con-

Stearns By Our Financial State BEAR STEARNS, the largest US investment bank and brokerage firm, achieved a more than four-

fold increase in not income for the second quarter to October. Rurnings were ahead at Stain, or 62 cents a share, from Sixin, The result was after a f control or the creation of an inversed to the to provide for the rede

Heiero this has, not prolif for the quarter was \$32.25m, or in

Fourfold

at Bear

profit rise

For the first six mouth Steams showed not count at \$68.5m, or 85 cents, a \$12.2m, or 52 cents, against \$12.2m, or 52 cents. After the less on the redemption, the last year total this time was \$72.14m. Revenue for the latest there months reached \$100.00m, in

from \$418m a year age.
The figures for last year include the results of Bear, Steams and Co, the prodecessor parine ship, resisted as if the parine ship had been conducted as

in Liechtenstein shares By Our Financial Staff

sumer products group, has filed an amended claim in a federal district court in Boston seeking to enjoin further purchases of its stock by a principality's ruling family, decided last month to go public with an offering of non-voting shares to selected clients. group led by Mr Ronald Perelman chairman of Revion, the US health care and beauty products group, on the grounds the perchases violate federal securities law. The group has bid \$4.9bm for Gil-lette.

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and BankAmerica. "All directors team time to see if they could conquer the group's serious prob-First Interstate said yesterday ng to all parties that we that it felt that it was in the best in-

Big demand for Bank

BY OUR FINANCIAL STAFF

BANK in Liechtenstein (BIL) said its first public share offering was oversubscribed "many times." Trading in the stock is expected to begin tomorrow on the over-thecounter market in Zurich, Geneva "extremely successful" and finan-and Basic. The shares are said to be cial analysis speculated that it

changing hands unofficially at SFr 1,700 (\$ 1,062), nearly three times the issue price of SFr 600.

BIL, which is controlled by the

Rio Algom offers six banks control of mine

BY BERNARD SIMON IN TORONTO

RIO ALGOM, the Canadian arm of Trust, Mitsui Bank and Barclaya. Britain's RTZ mining and industrial group, has asked a group of six banks to take control of North Amford The Cont erica's only primary tin producer as result of the collapse in tin prices.

willing to co-operate with the banks to keep the mine open.

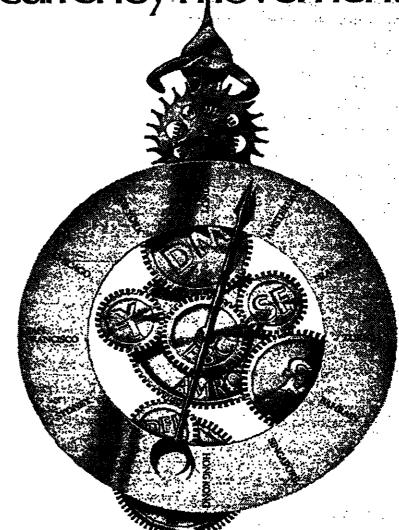
An official at Bank of America Canada, leader of the consortium which financed construction of the tin crisis on the London Metal Exmine, said: We're reviewing our op- change (LME), is on the point of

assets without recourse to Rio Ala result of the collapse in tin prices.

The fate of the new mine, at East that, in the event of the banks takKemptville, Nova Scotia, remains ing control of the project, the comuncertain. Rio Algom said it was pany would write down its investment of about CS20m in the fourth quarter of the current fiscal year.

The mine, which began produc-tion just four days before last year's tions." The banks have until mid-becomber to notify Rio Algori of their plans. Other members of the lending group are Chemical Bank, and 1,500 tunnes of copper concen-vational Bank of Canada, Mostreal trates a year.

currency movement



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Standard Chartered Merchant Bank Limited Agent Bank



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For the six months

For the six months

19th November, 1986 to 19th May, 1987
the Notes will carry in
interest rate of 6%% per amium. The relevant Interest Payment 19th May, 1987.

Agestr Bank

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November 19, 1986, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANC



BANQUE INDOSUEZ US\$200,000,000 Floating Rate Notes Due 1997

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US\$4,072.92 per US\$250,000 nate Listed on the Luxembourg Stock Exchange by

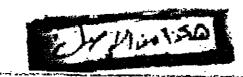
Den norske Creditbank

Primary Capital Perpetual Floating Rate Notes In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 19, 1986 to February 19, 1987 the Notes will carry an Interest Rate of 65/2% p.a. and the Coupon Amount per U.S.\$10,000 will be U.S.\$161-32.

mber 19, 1986, London Bibank, N.A. (CSSI Dept.), Agent Bank

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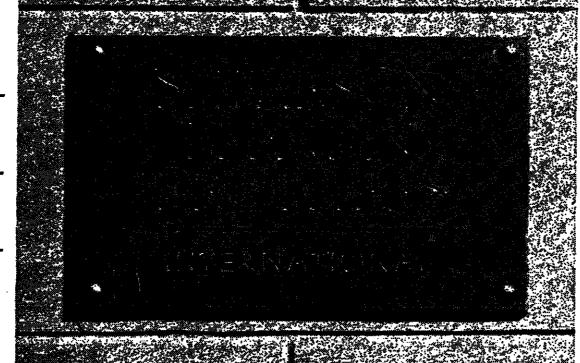
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Quentin Peel and Alexander Nicoll on EEC exchange control moves

Symbolic step towards deregulation

capital movements from ex-change controls was the speed with which the decision was taken: barely five months from

The truth is that the measures to liberalise transactions in such investments as unquoted securities and trusts, on the one hand caught question a range or trusts, on the moment, and highly sensitive issues: not the mood of the moment, and highly sensitive issues: not only the obvious one of how unquoted securities and unit any drastic changes from any-

body. None the less the package represents a small, if symbolic, first step on the path towards what is rapidly being perceived as a much more ambitious goal: complete freedom of capital movements within the Community—or the great majority of its member states—by 1992. Mr Jacques Delors, the president of the Commission, has promised to table a second package of measures in the first half of next year. He knows that it will be much more difficult to swallow.

This week's moves should mean that all financial trans-actions related to the free movement of goods and services in the EEC should chemselves be free from ex-change controls in seven mem-ber states — Britain, Belgium, Denmark, France, Luxembourg, the Netherlands and West Germany. The other members have been granted exemptions until their payments balances can

marketing specialist, is to be-come the latest in a series of

senior executives to leave Citi-

corp Investment Bank in Lon-don. He will join County

Citicorp swaps specialist

to join County NatWest

MR MARK D. Blundell, a swaps Botts, chairman of Citicorp In-

NatWest Capital Markets in be a director with responsibi-

January.

Mr Blundell, an American, ing swaps and other interest aged 36, said yesterday that he rate risk management instruwas leaving Citicorp mainly bements, as part of County's build-

cause he wanted to ensure that the would remain in the UK. But his move will undoubtedly be seen as a further sign of uncertain morale at Citicorp following recent departures.

These have included Mr John Brothers in France.

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cause he wanted to ensure that ing of a swaps team. he would remain in the UK. But County also said

THE MOST remarkable feature The next phase should of the European Community's liberate purely financial transto free cross-border actions not directly related to both domestic and foreign currencies, money market opera-tions, bank deposits and being proposed by the European Commission to being That means taking controls off
approved by the 12 finance transactions which could be purely speculative — including currency speculation — rather than backed by any visible purchase of assets.

It is also likely to call into

less prosperous member states and regions can prevent an outflow of capital, but also the differing tax rates of savings, prudential rules for financial institutions, and the super-vision of banks in different member states.

The next round of negotiations will therefore be much more protracted and more difficut, but is the ultimate objective completely unrealistic? "If you had asked me that question two years ago," one national banking official com-mented, "I would have said probably, yes. Given the pre mood in the Community, I am not so sure. It could happen." The practical effects for finan-cial markets of Monday's direc-

tive will be limited, particularly in the short term. in the short term,
Though it represents part of
broader moves to harmonise
and liberalise financial markets
within the European Community, the package's scope is restricted to authorisation by member governments for the use of foreign exchange to in-

vestment Bank, Mr Kent Price, country corporate officer, sev-eral other top executives and a number of less senior ones.

At County, Mr Blundell will

lity for structuring and market-



rest in some instruments. EC directives already require such authorisation for a much broader range of more main-

stream investments.
With some small exceptions, however, seven of the 12 member countries have already reoer countries have already re-laxed their foreign exchange controls more than the mini-mun required by EC directives so far, including Monday's. The biggest effect would come if Italy decides to relax foreign exchange controls. It is exempt

exchange controls. It is exempt until the end of next year from applying the existing EC requirement, but has been indicating it may relax foreign exchange controls soon to allow freer investment abroad.

Farm finance corporation

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19th November, 1986

launches £90m loan facility

to invest abroad place an interest free deposit up to 15 per cent of the value of the investment, subject to case-by-

case exemptions.

Spain is exempt from applying the directives until 1990 and Portugal until 1992. Ireland and Greece are expected to seek continued exemptions

The seven countries while have already adopted a more relaxed attitude are Britain. which has not exchange controls and thus no bar on the move-ment of expital; Denmark, West Germany, the Netherlands, France, Belgium and Luxembourg. There will be small effects in some of these

The Netherlands, for example, will have to alter its rules on long-term credit and on per-mission for Dutch residents to buy guilder bonds issued abroad
—currently this is not technically allowed but exemptions are routinely given. There may be changes by other countries which will ensure that flows of capital are two-way — so that once capital in invested, it may also be withdrawn.

The steps taken this week, however, are separate from continuing EC discussions covering the securities markets concerned. Though investors may be able to acquire foreign exchange to make the investments concerned, other domes tice regulations may actually prevent them from doing so. Rather, the measures prepare the ground for more comprehensive steps in the future.

sterling money market rates of 10 basis points excluding the cost of mandatory liquid assets

required under Bank of England regulations on sterling lending

by the Bank of England, Agri-

cultural Mortgage Corporation is not eligible to tap the sterling

commercial paper market be-cause it does not have a stock

Carrefour, the French super

market group, has appointed Credit Suisse First Boston and

exchange listing.

Though 27.4 per cent owned

Argentina is rather bleak. It says it expects the country's debt burden to remain among the highest in the world with debt more than five times export earnings until 1988, and declining only slowly

Ciba-Geigy warrants issue

By John Wide in Zurich BZ BANK ZURICH has BZ BANK ZURICH has added 50,000 further covered warrants to the 190,000 already placed in connection with future purchases of Ciba-Geigy registered shares. This follows the announcement at the weekend of a private placement by the City of Zurich, every SFr5,000 of whose houds bears two Ciba-Geigy warrants.

Geigy warrants.
The bank, which earlier this month pioneered covered warrants in Switzerland by

Dollfus-Mieg raises FFr 360m

DOLLFUS-MIEG, the French textile concern, has raised FF736m through a share issue of which more than two-thirds was placed internationally, mostly in the London market.

Banque Nationale de Paris, Englida Securities and Smith New Court led the FFr 250m international tranche, with

new court ten the FFF 250m international tranche, with Credit Lyennais handling the remainder domestically. The 675,900 new shares, priced at FFF 535, at a 4 per cent discount, will expand the company's capital by 17 per cent.

Europaper for Coleman

Coleman, the UK food and

Argentina Eurobonds rated BA3 by Moody's

rating agency, has announced a new rating of BAS for Eurobonds issued by the Republic of Argentina and BA1 for debt issued by Brazil, as part of an attempt to extend the range of its rating service on sovereign borrowers.

The rating on Argentina puts its debt clearly into a category that Moody's describes as a speculative grade investment. The agency said, however, that it expects Eurobond holders to continue to receive preferential treatment compared with other creditors, given the technical difficulty of setting up a rescheduling mechanism for bondholders and the weaker leverage that can be exersed over anonymous credi-

tors.

Its rating underlines the clear distinction that has developed in the markets national capital markets between the way in which the countries reschedule, and the way in which their back debt is treated. bank debt is treated. Mr Kenneth Pinkes, a vice

president of Moody's, said yesterday that a bank credit to Argentina would not have received as high a rating as its Eurobond debt. Indeed Moody's forecast for

Argentina will sooner or later demand substantial conlater demand substantial con-cessions on the terms of its external bank debt which will "quite likely" include below market rates of interest, Mr Pinkes said. However, Moody's expects such conces-sions to be negotiated and, as long as they do not fail, Euro-bond debt, which amounts to bond debt, which amounts to \$589m, should continue to be

Moody's rating for Brazil, by contrast, puts its \$1.2bn in outstanding Eurobonds on the borderline between speculative and investment grade paper. It warned that Brazil may face problems with its current account balance, of payments because of its exansionary economic policies. This may make it hard for Brazil to return to voluntary borrowing on international markets, although reschedul-

markets, although rescheduling agreements with bank creditors "are reasonably well assured." Eurobond debt should continue to be serviced in a timely fashion.

Separately, Moody's also announced an A2 rating for Korea, BAA1 for Malaysia and A1 for Portugal.

Zurich adds to

warrants in Switzertant by placing the first 190,000 of the Ciba-Geigy warrants, has secured the necessary 50,000 additional registered shares of the Basle chemical com-

household products group, has appointed Chase Investas dealers in a \$75m Euro-commercial paper pro-gramme, Reuter reports. The programme will allow Coleman to issue fully dis-counted bearer notes with paturities of seven to 183 days in denominations of \$500,000. Manhattan Bank issuing and paying

Coupon differential puts Canadian deals in vogue

the currency's steady parity against the US dollar. This has drawn investors to the coupun differential between Canadian and US dollar paper.

Caissee Nationale des Telecommunications (CNT), the telecommunications entity, launched a C\$100m 9} per cent 1994 bond, led by Banque Nationale de Paris, and priced at 1011. The issue is guaranteed by the Republic of This is the first Canadian dollar deal for a French govern-

ment agency this year. BNP reflected the borrower's credit quality in what was viewed as a correctly priced deal. The paper was selling well at around its fees by mid-after-

CNT is converting its funds into fixed-rate French francs at a considerably more attractive rate than it could achieve via a seven-year Euro-French franc

both US and Canadian dollars remains rather fragile but BNP made a strong case for the CNT bond, which was launched at 62 late afternoon.

Late afternoon.

The secondary Eurodollar Canadian Treasury bonds.

Moreover, the yield curve by to points for 10-year maturities and around point firmer to two to five-year paper.

were in vogue in the Eurobond points; against a margin of with selective issues between primary market yesterday as about 30 basis points between 10 and 15 basis points higher in a market 3 to 4 basis points the decree of the basis points and the basis points are a market 3 to 4 basis points a market 3 to 4 basis points are a ma Dominion Securities issued a C\$100m 9} per cent 1991 deal for General Motors of Canada,

priced at 1011. Though quite tightly priced, dealers expected a good reception for the Euromarket debut of GM's Canadian operation, which is Canada's largest company. The paper is linked with an interest rate

tion issued a C375m 10 per cent 1992 bond, led by Orion Royal Bank and priced at 1011. The borrower is the Canadian sub-sidiary of Household Finance Corporation, the US financial services group, which is guaranteeing the issue.

In the straight Eurodollar market, Nippon Credit International led a \$100m 7; per cent 1991 bullet issue for Nippon Credit Bank Curacae Finance, guaranteed by Nippon Credit Bank.

very quickly, with investor demand coming largely, but not exclusively, from the Far East. The issue was trading well within its 12 per cent fees by

CANADIAN DOLLAR issues of around five to seven basis ing among floating-rate notes, were in vogue in the Eurobond points; against a margin of with selective issues between firmer across the board.

Rautarukki, the Finnish government-owned steel manugovernment-owned steel manifacturer, continued the revival of the Ecu primary sector with a Ecu 50m 7½ per cent 1982 bond, led by Nippon European Bank, and priced at 1011. The issue, which is being swapped into floating-rate dollars, was recting ince within its fees by trading just within its fees by late afternoon.

Vestijorden (VEAS), the Norwegian waterworks, issued a SFr 140m 12-year 5 per cent par priced bond, led by Soditic. The issue, guaranteed by the City of Oslo, has a SFr 75m tranche payable next January and the lance in May.

balance in May.

The coupon on the SFr 50 issue for Nippen Denko Canpany was fixed at 2‡ per cent.

Toyo Radiater's SFr 45m issue was fixed at 2‡ per cent.

Secondary Swiss market prices were unchanged to a shade weaker yesterday in decreasing volume. West German secondary issues were about ‡ point firmer in fairly thin trading. Nixdorf's equity linked issue fell 2 points to around 143 hid.

The coupon on the \$70m equity warrant bond for Toshiha Ceramies was fixed at 34 per cent. The foreign exchange rate

Merrill UK seeks Tokyo branch

MERRILL LYNCH of the US hopes to open a branch in Tokyo of its London banking subsidiary in order to engage in foreign exchange business, making it the first foreign securities company openly seeking to break ground in Japanese banking. Although Japan has allowed

some integrated foreign banks to undertake securities dealing new route by obtaining a Tokyo through subsidiaries, no foreign brokerage licence for a Hong

permitted to begin banking business either directly or through a subsidiary. Mr Wililam Schrever, Merrill's chairman, said in Tokyo yesterday that Leutsche Bank, Nomura Securities and Citicorp

were regarded as its chief Deutsche Bank pioneered a

securities house has so far been Kong subsidiary in which it had permitted to begin banking hived off a 50 per cent holding business either directly or in friendly partners. Citicorp has been engaged in broking business through Vickers da Costa in Tokyo since 1984, while in the other direction Nomura has been granted a licence to establish a banking subsidiary illo the

MH31

Merrill Lynch stock closed at Y6,450 on first-day volume of 97,300 shares.

FT INTERNATIONAL BOND SERVICE

| Deltar | D

986 C.db C.qp
99.42 18/10 10.8
99.55 30/10 62
180.35 281 7.8
180.35 18/10 18/2
180.35 18/10 18/2
180.42 19/12 18/2
180.42 19/12 18/2
99.44 8/10 18/2
99.23 28/98 6.7
19.23 28/98 7.2
180.86 12/91 6.5
180.41 19/12 7.6
19.17 30/17 7.5
180.41 19/12 7.6
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And the first of the first of the state of the

Orient Leasing's pre-tax profits increase by 90%

BY YOKO SHIBATA IN TOKYO

ORIENT LEASING, Japan's largest leasing company, showed a 90 per cent jump in pre-tax profits to a record Y15.75bn ducts for commercial and service industries and private capital investment in domestic service industries and a decline in interest rates.

Leasing contracts by sector 41 per cent of the total. Despite keen competition with banks, its ment up 17 per cent and products for commercial and service industries are cent. Instalment sales gained private capital investment in domestic service industries and a decline in interest rates. a decline in interest rates.

Revenues climbed 20 per cent domestic contracts up by 188 Britain, it set up Lombard to Y399hn and net profits were 12 per cent higher at Y3.39hn. Growth also reflected a few with Lombard North Central big aircraft contracts with finance company unit of domestic and overseas airlines. National Westminster Bank.

On a per-share basis the net carnings rise was more muted-from Y62.23 to Y63.37—following the early redemption of s70m in convertible bonds. The annual dividend per share was increased by Y1 to Y13.

New receivables totalled Y1,023.6bu, an increase of 22 per cent over the previous year. Leasing contracts rose 14 per cent to account for 35 per cent of the total.

Significant contracts with the finance company unit of National Westminster Bank.

A government scheme for the past two years has provided low interest rate financing for the emergency import of aircraft bat by the expansion of new by domestic airlines which included imports by leasing companies. However, cross-border aircraft leasing contracts rose 10 per cent to account for the year.

The group's loans business to show a 24 per cent drop.

First-half reverse for Kyocera

KYOCERA, the dominant Japanese maker of integrated circuit ceramics, yesterday reported a 38.9 per cent fall in format video cassette recorders, format video cassette recorders, letternic and optical equipment as semicongenetax profits to Y15.41bn (\$94.7m) in the first haif to September 1986.

Net profits fell 36.7 per cent to Y7.04bn. However, kyocera is counting on a sales increase in electronic and optical equipment as semicongenetary reported by solid demand for the supported by solid demand for the mail printer heads and amorphous silicon drums.

The company has chosen not the forward exchange market, and the rise in the year thus cappered by the yen's appreciation. Stiffer competi-

Sasebo falls into the red at halfway stage

By Our Tokyo Staff

brand

TOTAL DE LA COLUMN DE LA COLUMN

The training to County of the

SASEBO Heavy Industries, one of the members of the troubled Kurushima Dockyard group, fell into pre-tax loss of Y1.35bn (\$8.3m) for the first half to September, compared with profits of Y840m in the 1985

It failed to receive a single new shipbuilding order, and had contracts cancelled on two essels for the bankrupt Sanko.

vessels for the bankrupt Sanko
Steamship.

The net loss was Y1.8bn,
against profits of Y440m.

With sluggish shipbuilding
and ship repair work, sales
plummeted by 47.1 per cent to
Y22.18bn. Sales of securities
brought gains amounting to
Y350m.

Erry the second half Sankia

frozen food sector had a
materially adverse effect on the
half-year's results.

First-half turnover increased
to R511m (\$229.2m) from
R448m, and pre-tax profits rose
to R16m from R15.5m.

Err Da Tolt says that an upswing in economic activity
should help Fedfood and that

smaller ore carriers. from 35 cents and the interim earnings totalled 26.2 cents and full-year sales are projected dividend has been cut to 10 a single final dividend of 12 at Y64bn, down 10 per cent. cents from 12 cents. Last year cents was declared.

Fedfood cuts interim but sees improved profitability

BY JIM JONES IN JOHANNESBURG

FEDFOOD, the South African a total dividend of 32 cents was food group, suffered materially from competition and low prices in the six months to September, and has cut its which, in turn, is a subsidiary interim dividend. But it expects of the Sanlam insurance groups trading conditions and profits.

The net loss was Y1.8bn, against profits of Y440m.

With sluggish shipbuilding and ship repair work, sales plummeted by 47.1 per cent to Y22.18bn. Sales of securities brought gains immounting to T350m.

For the second half, Saseho expects a return to the black because of the delivery of a 240,000-tonne very large crude carrier (VLCC) as well as

interim dividend. But it expects trading conditions and profitability to improve in the second half of its current year.

Mr Josias Du Toit, the chief executive, says that strong competition and low prices in the frozen food sector had a materially adverse effect on the half-year's results.

Of the Saniam insurance group.

CNA-Galle, South Africa's largest distributor of books, records and stationery, continued to be affected by the country's recession during the first half of its current year. Nevertheless, turnover increased, last year's profit decline has been reversed and the directors are cautiously

Australian **ICI** gains 19% before write-down

ICI AUSTRALIA yesterday reported a 19 per cent net profit increase to A\$69.28m (US\$44.5m) in the year to september. The chemicals and plastics group, which is 62.4 per cent owned by ICI of the UK, has forecast further sales and carmings growth

in the current year.

The profits came on sales 12.6 per cent ahead at A\$2.05bn, and were struck before extraordinary losses—reflecting write-downs at an ethylette plant—which left the attributable result 48 per cent lower at A\$32.63m.

The annual dividend has been held at 16 cents a share with a final payout of 9 cents. Mr Chris Hampson, the managing director, took the opportunity to criticise the Australian Government's attitude to the local chemicals industry.

industry.
He said the Labor Govern-He said the Labor Government's decision to cut tariffs had severely affected the company's ability to compete with its international rivals.

Mr Alan Bond, one of Australia's best-known entrepreneurs, added his voice yesterday by calling on the Government to slash taxes and legislate ogninst labour disputes in order to promote disputes in order to promote investment and enhance competitiveness, writes Chris Sherwell in Perth.

Without an appreciation of Australia's serious predicamest from Government and unions he would turn away from the promise still held by the country, he told an international conference on trade and investment in the Asia-Pacific region. This followed controversial remarks last month by Mr John Elliott, head of Elders IXI, who suggested it was currently not worth investing in Australia.

Bombay SE expected to reopen today

AGREEMENT has been AGREEMENT has been reached between Indian tax authorities and representatives of the Bombay Stock Exchange, India's largest which should enable dealings to resume today following the seture of share certificates during radios on 21 stock-brokers last month. brokers last month,

An intervention by Mr V. P. Singh, the Finance Minister, has secured the release of impounded scrip, for which the tax officials have agreed to accept bank guarantees and pledges of property as security covering about half the paper involved.

Steady growth by Japan's top drug groups

FOUR OF Japan's five leading affected by increased research pharmaceutical companies and development and advertise-and the first half-year to September, benefiting from newly introduced ethical drugs fared well and pre-tax profits for the first half-year to September, benefiting from newly introduced ethical drugs for boundard products.

Takeda's Tarivid, a broad-spectrum anti-bacterial agent which was also did well with newly introduced drugs for bronchial sample of the first half-year to September, benefiting from newly introduced ethical drugs for bronchial sample of the first half-year to September last year.

Sankyo also attributed its strong earnings performance to sales imported materials where the sector was helped by the year's sector was helped by the yen's appreciation.

appreciation.
This was despite cuts by the Ministry of Health and Welfare in official drug prices by 5.1 per cent in April this year, bringing price reductions in the past five years to as much as 50 per cent

Takeda Chemical, the largest, was also the only company to report a flat pre-tax result

PHARMACEUTICAL RESULTS

4.89 5.26 5.32 4.39 3.27

a Y4bn favourable effect from the yen's appreciation as it depends heavily on imported raw materials. Fujisawa drew strength from a streamlinng of

For the second half-year to March 1987; all six expect improved profits and sales. The extent of these will, however, depend largely on new drugs developed in-house.

This announcement appears as a matter of record only.

echo bay mines

New Issue / November, 1986

3,600,000 Shares Echo Bay Mines Ltd.

> Common Shares (without nominal or par value)

Price U.S. \$20.875 Per Share

Of the 3,600,000 Shares, 600,000 Shares are being offered initially by the International Underwriters named below, 2,000,000 Shares are being offered initially by the U.S. Underwriters and 1,000,000 Shares are being offered initially by the Canadian Underwriters.

Salomon Brothers International Limited

Burns Fry Limited

Goldman Sachs International Corp.

Wood Gundy Inc.

Credit Suisse First Boston Limited

Banque Louis-Dreyfus

Deutsche Bank Capital Markets Limited

EBC Amro Bank Limited

Hambros Bank Limited

These securities have been sold outside the United States of America and Japan. This anno appears as a matter of record only.

NEW ISSUE

15th October, 1986



OUTOKUMPU OY

U.S.\$30,000,000

9 per cent. Bonds due 1991

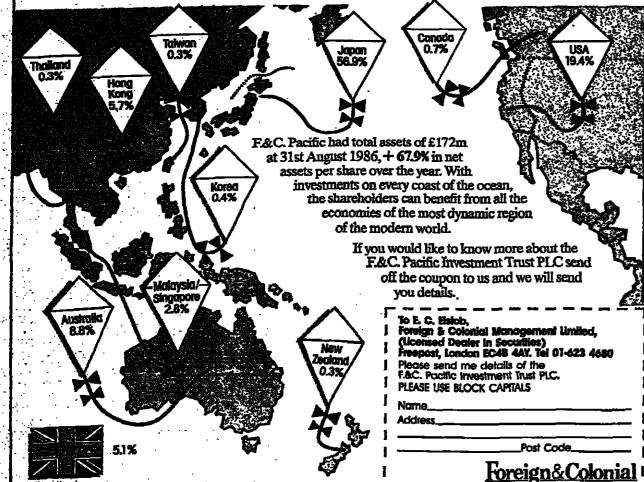
Essue Price 1071/s per cent

Nomura International Limited

Toyo Trust International Limited

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F. & C. Pacific Investment Trust PLC



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ECU Commercial Paper Program

ECU 200,000,000



CREDIT LYONNAIS NORTH AMERICA, INC.

Unconditionally Guaranteed by Credit Lyonnais Paris, France

We initiated and structured this transaction and serve as dealer in connection with this program.

PaineWebber

REORGANISATION BENEFITS FLOW THROUGH

Metal Box improves to £38.6m

market's expectations yesterday with pre-tax profits for the half year to September of £38.6m, a jump of 24 per cent. Net profits were the highest for any six month period in the group's history.

The suspension of persion fund contributions helped profits by £3m. This was partly offset by £1.4m of reorganisa-tion and redundancy costs charged to operating profits. In previous years these costs had been charged below the line as extraordinary items.

The group said it could not foresee any major provisions for redundancy and rationalisafor redundancy and rationalisa-tion in the rest of the year.

Mr Brian Smith, group chair-man, said: "The past twelve months have seen very real change in the company. Although tightening up the business never ceases, we be-lieve the major part of our rationalisation is behind us, and

of a bid and at yesterday's

price the company is capita-

In the last couple of years

The company said that a

further amountement was expected as soon as possible, and meantime adviset share-holders to take no action.

BENNETT & FOUNTAIN:

Acceptances have been received

for its offer for Godwin Electrical in respect of 9.8m shares or 93.9 per cent of the

equity and the offer has been declared unconditional. Bennett

acquire, com-any outstanding

the company's profit has been going ahead strongly, rising from £886,000 in 1983 to £3.12m in 1985. In the first half of 1986 it was £1.38m

Metal Box came up to the that we are now building on a products. "Our new ventures should be ready by next

weakness and the sale of the US can operation in March com-bined to reduce sterling sales by £24m, the group said. The can operation had made profits of US\$600,00 in the first half of the

Operating profits were up by 11 per cent to £44m, but would have been 19 per cent up on constant exchange rates, said Mr Murray Stuart, group finance director. Pre-tax profits would have been 33 per cent ahead on the same basis.

the same basis.

The tax charge was 24 per cent, against 25 per cent in the previous year. Mr Stuart said the group's effective UK tax rate was only 6 per cent, a level which he expected to be maintained for another three years.

Mr Smith emphasised that the group's main hope for growth was in its new packaging.

very secure base."

Group sales were down by aspect of our recent development," he said. are perhaps the most satisfying autumn.

The group pointed to the 50/50 joint venture with the US aluminium group Alcoa, now named the Genesis project. This involves the building of up to nine US plants making advanced food packaging over the next four years, at a joint cost of \$200m (£141m). The first plant, costing \$16m,

SIX MONTHS' Food and drins

Mr Stuart said the venture was expected to generate annual sales at least equal to the \$200m investment cost. On a projected margin of between 12 per cent and 15 per cent, this would give Metal Box annual profits of between \$12m and \$15m after a three-year start-up

However, the group said the joint venture to make PET cans in the US had run into environmental opposition. There was likely to be a substantial holdup, affifecting the development of the project around the world. Even so, the group's investment of \$4m in the venture made it much less important than the Genesis project.

Earnings per share for the six months were up 35 per cent to 10.1p, and the interim dividend was raised by 11 per cent to 1.7p net. The shares fell 2p to 175p.

Staveley in £7m US expansion Derek Crouch shares jump on bid talks

Staveley Industries yesterday announced plans to extend its presence in the US weighing of the deal, and the balance will components industry by taking a 51 per cent stake in Minnesota-based Weigh-Tronix, for an initial \$10.4m (£7.3m), which it will marge with its avieting as \$1.9m after tax. Staveley is advised by Samuel, and the vendor plants to the paid out of its own resources. Staveley will make an initial \$10.4m (£7.3m), which \$10.4m and additionally a five-site will marge with its avieting. An approach that could lead An approach that could lead to a full-scale bid sent the shares of Derek Crouch up 25p at one time yesterday. At the close they had eased to 193p for a rise of 18p. The company is based in Peterborough and is engaged in civil engineering and open cast mining. The approach confirms recent market talk it will merge with its existing TIS electronic weighing sub-

payment to Weigh-Tronix of \$10.4m and additionally a five-year loan of \$5m which will be interest-free provided repayment conditions are met.

Combined sales for the first

Staveley is advised by Hill Samuel, and the vendor placing

Staveley's strategy is to build up its interest outside its British Sald division, which contributed £7m to the £13.5m trading profit sdiary, NCL ment conditions are met. in the last financial year, as a Staveley has arranged a Combined sales for the first Monopolies Commission report vendor placing gof 1.6m new nine months of Weigh-Tronix has limited future salt price shares (9.7 per cent of its and NCI are \$42m and combined rises.

Charles Baynes in talks

ental and property development group, is negotiating an injection of assets into the company in return for a 29.9 per cent stake in its enlarged

The new shares would be issued at about the current market price, the company said yesterday. Its shares rose 9p to

Baynes has been active in buying and selling businesses over the past year paying £300,000 for Stoneguard, a stone

the linen cleaning company, last Novem ber and selling three property services companies for £300,000 in February 1986.

> SUTER, through its subsidiary Clearpas, has acquired from the receiver the business, including fixed assets, stocks and goodwill, of the Magnatez group of companies which manufactures parts for the motor industry, principally injection moulded plastic components.

Approach to Ford & Weston

Bowmer and Kirkland, the unlisted construction group, has made a hid approach to Ford and Weston, the building contractor and shopfitter which came to the USM last June.

Bowmer said it wanted to legotiate a recommended offer for Ford, which made a pre-tax profit of £254,000 on turnover of £18.49m in the 26 weeks ended March.

Ford's shares were unchanged at 80p yesterday, valuing the company at £7.07m.

This advertisement is published by J. Henry Schroder Wagg & Co. Limited on behalf of IEP (UK) PLC. The Directors of IEP (UK) PLC are the persons responsible for the information contained in this advertisement. To the best of the knowledge and belief of the Directors of IEP (UK) PLC (who have taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information. Each Director of IEP (UK) PLC accepts responsibility



IEP (UK) PLC Cash Offer

Ocean Transport & Trading plc

Value of our offer:

Ocean share price:

251p

IEP (UK) PLC has purchased 29.96 per cent.

of Ocean's shares

Final closing date of our offer: Friday 21 November 1986

*The Increased Offer is final, will not be increased and will remain open until 1.00 p.m. on Friday 21 November 1986 unless it has become or been declared unconditional as to acceptances by then. IEP (UK) PLC reserves the right to extend the Increased Offer until 1.00 p.m. on 23 November 1986 and to revise or increase or extend the Increased Offer in the event of a competitive situation arising or of securing the recommendation of the Ocean directors. † IEP Securities

The Ocean share price is the closing price at 3.30 p.m. on Tuesday 18 November 1986. # IEP Securities Limited owns 27.1 per cent. and has agreed to purchase a further 2.86 per cent. builds up stake in OT & T

Brierley

IEP (UK), an investment company run by Mr Ron Brierley, has increased its stake in Ocean Transport & Trading to just under 30 per cent by purchasing a further 7.24m shares over the last two days.

At the end of August, IEP bid 225p a share for OT&T valuing it at £238m. In mid-October the offer was increased and made final at 260p which values OT&T at £258m. The offer closes on Friday and acceptances so far amount to only 0.2 per cent of Ocean's shares.

Including the cost of the 9.8 per cent of OT&T that IEP owned before the bid was nade, Mr Brierley has spent some £82m, the equivalent of 238p a share, in building up the stake in the freight forwarding, fuel distribution, shipping, storage and waste

Last week OT&T wrote to shareholders asking them to reject the IEP offer as inadequate and said that Mr Brierley was attempting to acquire the group and its assets cheaply.

OT&T closed last night unchanged at 251p.

EPIC purchase

Estates Property Investment Company (EPIC) is to acquire a portfolio of warehousing units for £6.58m. The current annual income receivable from the proper-ties, all of which are fully let, is £777,765 per annum, on the basis of which the purchase price represents a yield of 11.8 per cent (before acquisition costs).

The acquisition will be financed by the issue of 4.16m new ordinary 25p shares in EPIC. These shares are to be placed on behalf of the vendors with institutional and other investors at 158p per

British Dredging

British Dredging has sold for £2.08m its 50 per cent interest in Bristol Sand and Gravel Co., together with a freehold wharf and crane at Bristol, which were rented from BD by Bristol Sand.

The purchaser is Arc Ltd. which has also acquired Holms Sand and Gravel Co. (1985)—owner of the remaining 50 per cent of Bristol Sand.

TR Property Investment Trust has acquired a 20 per and will provide further finance by becoming an equity particiby becoming an equity partici-pant in individual projects.

The major part of Skillion's equity is retained by Mr Ric Hawley, chairman and manag-ing director. Skillion will by-pass the USM and go for a full listing at the earliest oppor-

Skillion has specialised in setting up a chain of business centres, together with residen-

Hammerson Property

Traders Associates, part sidiary of the Hammerson Property Investment and Deelopment Corporation, has sold industrial and commercial land in Mississuaga for \$44m (£30m). The sale is in accordance with aim to concentrate on invest-ment and development properties.

Backing for Skillion

tial developments for sale.

LIG pledges funds for AIDS research as profits rise 16%

London International Group (LIG) yesterday announced 16 per cent increase in pre-tax profits to £12.2m for the six months to September 30 and said that it was allocating substantial additional resources to research and education about protection against acquired immune descioncy syndrome

The consumer products and services group is the world leader in the manufacture of condoms, the use of which is being promoted by governments and health agencies to prevent the transmission of the virus which is believed to cause the deadly disease.

deadly disease.

Despite widespread publicity, sales of condoms by Schmid Laboratories, LIG's North American subsidiary, had only recently begun to show a modest increase. In the UK, where LIG has more than 90 per cent of the condom market, there had been no significant rise in sales, the company said. LIG would i ncrease its LIG would ! herease its annual research spending by an amount "into six figures," Mr Alan Woltz, chairman and chief executive, said yesterday. It was co-operating with the Govern-ment on the "rapid provision of information."

Its research will include



clinical tests of possible anti-viral agents to be added to spermicides. It is test market-ing in the Netherlands a thicker condom, developed at the request of the country's AIDS co-ordination committee, primarily for use by homo-

LIG lifted interim pre-tax profits to £12.2m (£10.5m) on turnover that was 15 per cent ahead to £128.9m (£112.2m). The company's full - year

sion fund contributions as extra-

WCRS, formerly Wight Col-lins Rutherford Scott (Hold-ings), was formed in 1979 and

was the first British agency to

obtzin a USM quote. It moved to a full listing in September

It made its first major acquisition (Biss Lancaster) in

1985 and has since expanded rapidly in the UK and the US.

The group's shares closed at 540p yesterday, a rise of 7p on the day. They were 239p earlier this year.

results will show an extraordinary gain of about 18m, before tax and expenses, on shares in Wedgwood bought before LIG launched an abortive hid for the fine china group. LIG com-mitted the shares to Water-ford Glass's eventual agreed takeover of Wedgwood after its own offer was referred to the Monopolies and Mergers Com-

mission. Profits fell at Royal Worcester Spode, the fine china division. Increased sales in North America, as a result of more competitive pricing, failed to offset the UK downturn which followed the fall in US tourism. Nevertheless, home products and services increased profits to \$6.9m (£6.4m) on turnover of £66.5m (£57.2m). The Colour-Care photographic business made a strong contribution, which would increase in the

second half with the integration of further acquisitions. of further acquisitions.

Tighter cost controls helped to boost health and personal products profits by 21 per cent to £6.3m (£5.2m) on sales of £62.4m (£55.0m).

The company is recommending an interim dividend of 1.75p (1.50p), an increase matching the 17 per cent rise in samples of £6.45m) increases for £1.5m (£5.5m).

ings per share to 6.16p (5.25p).

WCRS surges to £3.5m and makes further acquisition

WCRS SURGES TO £3.5M AND high-profile and creative agen-MAKES FURTHER avequisition cies, each billing close to \$300m. (£211m). Consideration for the acquisinications concern, yesterday tion of Siebert Head will be revealed that its profits for the first half of the 1986-87 year had suitsfied in cash and half in surged to £3.47m at the pre-tax WCBS ordinary shares and a reel. debenture to secure further That was an improvement of consideration of up to £2.1m

533 per cent over last time's payable over the period to end-£547,000 and some £854,000 April 1989 depending on profits. ahead of the figures returned At March 31, 1986 Siebert At March 31, 1986 Siebert Head had net assets of £85,000 for the whole of the previous rear. and profits for the year to that it was also amounced that date were £218,000 before pen-

conditional agreement had been sion fund contributional agreement had been sion fund contributions. Head, a leading package design consultancy, as part of a positive drive to set up a range of ings), was former transmitted.

top quality design services within the group. Mr Robin Wight, the chair-man, said the half-year improvement reflected a continuance of rapid organic growth and the impact of UK and US acquisiions in recent months.

He fully expected each of the

operating companies to continue their strong organic growth during the second six months and at the same time was hopeful that WCRS would continue its expansion internationally and into further marketing service areas.

The interim figures (to October 81 1986) included only four months' contribution from HBM Creamer and FCO and only one month's contribution from Della Femina Travisano d Partners and Saunders Design Group turnover for the open-ing half-year jumped from £25.83m to £143.47m. Tax accounted for £1.39m (£0.23m) and left net profits at £2.08m, up from £0.32m last time.

Earnings worked through at 14.64p (3.55p) per 10p share and the interim dividend is being stepped up by 0.8p to 1.85p net on the capital enlarged by last June's rights issue.

In the US, which now accounts for the majority of group profits, the directors have decided to run the Della Femina and HBM Creamer advertising agencies as separate and competing groups. Offices in New York, however, are being merged under the Della Femina Travisano name.

Mr Wight said that once the merger had been completed, the group would have two strong,

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McLurency Properties PLC ("McLurency Properties").

Permission has been granted by the Council of The Stock Exchange for the entire issued share capital of McLurency Properties to be admitted to the Official List.



McInemey Properties PLC

(Registered in Eire No. 20561)

Introduction to the Official List

SHARE CAPITAL Authorised IR£2,040,000 Ordinary shares of IR10p each IR£1,291,791

McInerney Properties principal trading activities include the construction of Private and Local Authority houses in the U.K. and Ireland, together with Civil Engineering work. The Group is also involved in Property and Leisure Developments in Ireland, the U.K. and Portugal. Its Associated Companies are involved with Construction and Spacemaker manufacturing in Qatar, Bahrain, Saudi Arabia and Oman. McInerney Properties has previously been listed on The Stock Exchange Dublin.

Stockbrokers to the introduction

COUNTY SECURITIES

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Two acquisitions by Merchants² Warehousing

Merchants' Warel Dublin-based grain discharge and storage group, Yesterday announced plans to acquire two unquoted companies in a move which would substantially enlarge its activities.

Jut 11

The company's shares were suspended at its own request at 65p yesterday to value it at IE3.9m (£3.7m). It has approached its major

the first approached as major shareholders to seek their backing for the deat. They include R & H Hall with \$2.77 per cent, N Barnett Group with 24.44 per cent and WP & RO Holdings with 10.37 per cent.

Lee Ming Tee lifts Aitken Hume stake

Lee Ming Tee Group, an investment and financial services company controlled by a Malaysian businessman of the same name, has increased its stake in Aitken Hume, the British floancial services group from 10.94 to 12.15 per cent.

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LCAH prefers MAI bid but supports rival

BY CLAY HARRIS

it could not risk, however, a rejection of the Piccadilly deal, which it has already recommended, only to find the MAI bid blocked by a reference to the Monopolies and Mergers Commission.

Commission.

"We don't want to fall between two stools," Kleinwort Benson, LCAH's advisers, said merger situation qualifying for investigation."

LCAH's advisers, said merger situation qualifying for investigation."

LCAH shares fell 2p to 120p yesterday, equal to MAI's cash offer. MAI added 1p to 425p, to value its 27-for-100 share alternative at 114.7p. It is advised by Hambros, Piccadilly House by Barclays de Zoete Wedd.

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Merchanic

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London & Continental Advertising Holdings, the outdoor poster group, yesterday welcomed in principle the £28.3m takever bid from MAI but to reduce this to close to 30 per cent by selling some LCAH sites to approve a rival rescue plan on Friday.

LCAH made clear that it preferred the 120p per share cash bid from MAI, the financial services group, which also operates in the poster business as Mills & Allen, to a rights issue at 110p which would raise 27.4m and give a 29.9 per cent stake and management control to Piccadilly House, an investment group

It could not risk, however, a rejection of the Piccadilly deal, which it has already recommended, only to find the MAI bid blocked by a reference to the Monopolies and Mergers Commission.

The Monopolies and Mergers can be roadside poster market, although MAI has already recated conditional agreement to reduce this to close to 30 per cent by selling some LCAH sites advertising group. Further disposals are under consideration.

MAI said yesterday that it to 24.6 per cent and again urged the defeat of the Piccadilly deal. Although MAI's allied to 24.6 per cent and again urged the defeat of the Piccadilly deal. Although MAI's better has left open the possibility of proceeding even if the rival plan goes through, Mr Clive Hollick, managing director, said yesterday. "Our mind at the moment is focussed on getting it voted down."

MAI has offered to underwisely the commission.

MAI said yesterday that it to 24.6 per cent and again urged the defeat of the Piccadilly deal. Although MAI's better holders to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to close to 30 per cent by selling some LCAH sites to reduce this to cl

this year, an immediate £8.1m cash injection. LCAH warned

Tomkins sells Pegler subsidiary for £5.3m

By David Goodhart

F. H. Tomkins has said for £5.3m a subsidiary of Pegler-Hattersley, the valve company it acquired last June for £190m. The company, Para-gon Piasties, has been sold to Polypipe, the plastic plumb-ing systems

to Polypipe, the plastic plumbing systems concern
Tomkins, which has no other plastic interests, said it had no plans for further dispessis of Pegler businesses. Since the takeover it has closed one other Pegler company, J. J. Braimbridge, a scrap metal merchant, and removed more than 30 senior moved more than 30 senior

managers.

In the year ended March 1988 Paragon achieved pretax profits of £47,000 on a turnover of £7.3m.

Polypipe is paying for the company through the issue of 4.5m new shares of which 3.5m are being placed by Panmure Gordon at 157.5p per share. Polypipe also announced the acquisition of Procell—snother plastics company based in Kent—for for £1.6m.

Polypipe, which turned in

for £1.6m.
Polypipe, which turned in pre-tax profits of £2.15m for the year to June 30 1986, said that its first acquisitions would broaden its customer base and enlarge its product range.

Debron spends £66m cash in US on first acquisition

Debron Investments is acquired. At the time of the disposal and its offer becoming unconing for \$95m (£66m) in cash of Carpets International. Mr ditional, the US office-fabric manufacturer, Guildford, It is Debron's man and chairman of Interface, deal out of existing cash float carried the Color manufacturer. first acquisition since the John said the proceeds would be Crowther Group bought its main used towards acquiring busi-UK carpets business in Septemnesses in the furnishing indus-ber 1985 and its other carpets tries interests were hived off. Debron was formerly known as Carpets International.

Debron believes that Guilford's business will dovetail into that of Interface Flooring Sys-tems, its only remaining significant investment and its prin-ciple shareholder.

debt provision for 1986 of up to

Ramco Oil Services

faces £0.7m bad debt

Guilford generated turnover of \$74m and pre-tax profits of \$13m in the year to March 1986. In view of Guilford's size relative to Debron, Debron's shares were suspended yesterday up 2p at 50p, giving it a market capitalisation of £20m, pending shareholder approval

Berkeley acceptances

energy group, won acceptances from just 0.1 per cent of the shareholders of Berkeley Exploration to its original film thates owned before the bid or acquired since, this took the Ranger stake to 34.3 per cent. THE directors of Rameo Oil resolving the situation and had Services stated that Join secured two major contracts Howard Group being put into the hands of the receiver has meant the possibility of a bad meant the possibility of a bad The directors said the conpany continues to operate within an extremely difficult Ranco was carrying out substantial contracts for Howard positive position which would mean has been a bitter blow."

Since the receivership was announced in September, Ramco had been committed to within an extremely difficult environment. However, they sentiment that it had secured a positive position which would significantly reduce the burtant this "unexpected development has been a bitter blow."

The trading position had been improving and directors said it would continue to do so for the remainder of 1986. Clyde Petroleum, a UK independent oil group, has since made an agreed offer worth £14m for Berkeley, but Ranger returned with a second offer worth £15.1m last Friday. Berkeley's shares fell 2p to 63p

deal out of existing cash balances, amounting to £13.4m at the end of October, by loans from its US bankers, and loans from Interface and Interface

Additionally, £1.4m is being provided by Interface Overseas recent exercise of options over shares of Debron, Debron intends after the acquisition is completed to raise

Norton's gearing is already 79 per cent and that the value of its shares would be vulnerable in the event of a McCorquodale additional equity finance amounting to about £17m

BY DAVID GOODHART

management buy-out team.

Norten Open would have to group, since 30 of the senior bear costs of £7.6m if it suc-ceeds in its bid for McCorquo-have personally backe the rival dale which represents 60 per cent of shareholders funds according to the offer docu-

offer," it states.
It is also revealed, for the first according to the offer docu-ment of the rival bid from the chairman of Electra Investment Trust, one of the main backers The buy-out team states that of the management offer, would become non-executive chairnen of McCorquodale if the buy-out

was successful. The Norton bid reaches its ake-over.

It adds that a merger beances of that offer—of 303p
ween Norton and McCorquoper share in cash and 310p in It adds that a merger between Norton and McCorquodale would cause serious
damage to McCorquodale's
security and legal printing
The document also points to
the commitment of McCorquodale's senior staff to the buy-out.

"It is extremely unlikely that
"It is extremely unlikely that is clear that the
buy-out—offering 315p a share
cash—will succeed. An agreement between Mr Robert Maxwell who holds 22 per cent of
has avoided the possibility of dale's senior staff to the buy-out.

"It is extremely unlikely that McCorquodale, and Norton Opax Norton Opax can better motivate McCorquodale's management, which is responsible for Norton not achieving the 50 per the present success of the cent.

COMPANY NEWS IN BRIEF

Norton bid success

'would cost £7.6m'

ELAN CORPORATION (pharmaceuticals): Turnover 123.2m (£3m) up from 1£2.7m, operating profits 1£426,000 (£408,000) for six months to September 1888. 1986. Unfunded R and D expenses 15291,000 (£304,000)

expect the traditionally strong second half to ensure another year of record earnings.
ACSIS JEWELLERY incurred increased pre-tax losses of £480,000 (£348,000) for the six and investment income months to July 31 1988, on 1£806,000 (£118,000). Net profits turnover of £1.81m (£1.46m). I£692,000 (£212,000). Earnings Loss per share was 9,44p

Outwich unveils plans for partial unitisation

Outwich Investment Trust has unveiled plans for the partial unitisation of its £120m portfolio and for the creation of show earnings up from £1.18m a new investment trust.

The proposals stem from the desire of Baring Brothers, the merchant bank, to cash in its £20m stake in Outwich and use the money in its mainstream business. Barings itself owns 19.6 per cent of the Outwich

Under the proposals, Outwich shareholders are being offered 835p worth of units in a selection of five Baring unit trusts plus one ordinary share in the new Stratton investment trust valued at 95p, for every four Outwich shares held.

The offer is worth 232.5p per Outwich share and is approxim-

show earnings up from £1.18m to £1.34m for the half year to September 30, 1986, representing 2.66p (2.33p) per share. The interim dividend is 1.2p (1.1p).

Bestwood raises its holding in Buckley

Bestwood, the investment and property services group, has in-creased its holding in Buckley's Brewery, the Llanelli-based drinks company, to 21.97 per cent. It also disclosed a 25.31 per cent stake in John Perkins Meats, the USM-listed wholesaler based in Taunton

DIVIDENDS ANNOUNCED

				Total	
	Current		pondin	g for .	
Di	Ameni	payment	div.	year '	year
Abbeyerest2nd int			_		
B. Ribett	_1	_reo z/			
Metal Boxint.			1,53**		4.75**
MK Riectriciut.		Jan. 8			
Moran Tea			7.5	20	18.5¶
Scottish Cities	19	· -	17	1.1	1
Thames TV		-	17	26	23
WCRS		Jan. 7	1.25	. —	
WHILEMSON Hidnes		. 2411.1	20	20	4.25 20
Young & Co. Brew. int.	4 .	_	3.3	20	20 7.3
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Dividends shown in pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. † USM stock. † Unquoted stock. ¶ For 18 months. ¶ Makes 2.5p to date in respect of 16 months accounting period. ** Adjusted for share subdivision.



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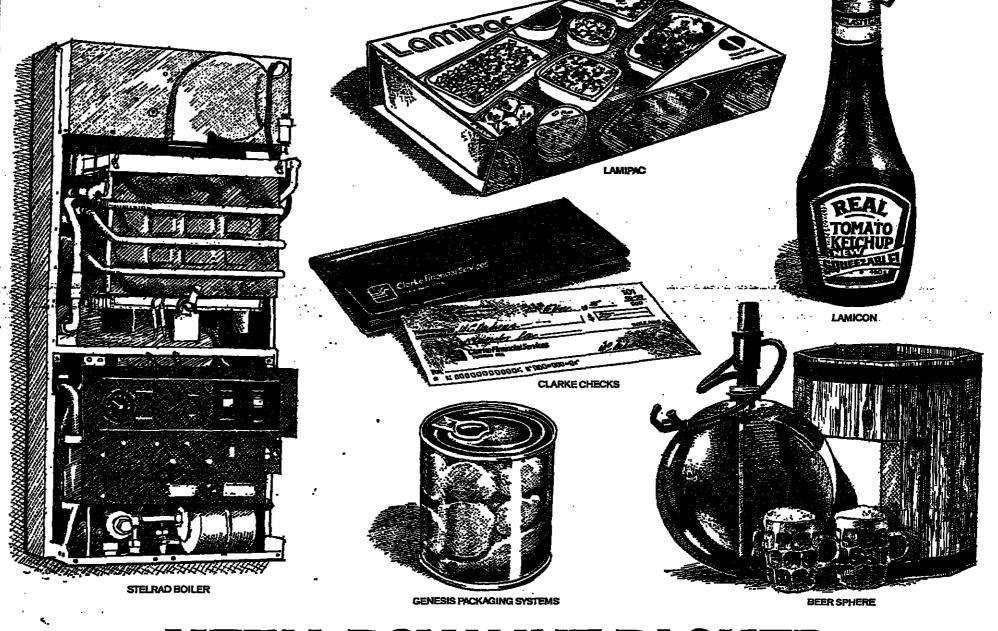


Sabah Development Bank Berhad

U.S.\$40,000,000 Floating Rate Notes due 1989

In accordance with the provisions of the Notes notice is hereby given that for the six month Interest Period from 19th November 1986 to 19th May 1987 the Notes will carry an interest Rate of 6.3125% per annum. The Coupon amount payable on Notes of U.S.\$10,000 will be \$317.38.





METAL BOX HAVE PACKED A LOT INTO SIX MONTHS

It has been a productive period for Metal Box since last April.

A period that has seen many of our packaging ideas come to fruition, the result of our decision to develop new markets using our technical expertise, product innovations and commitment to research and development.

Our 'Lamicon' squeezy bottle is now on the market, being used by major manufacturers of tomato ketchup. But perhaps more importantly for Metal Box is that Lamicon's potential is as great as the range of sauces that are available. A trip to any supermarket will confirm that.

Another of our products which opens up an equal number of possibilities is the PET 'Beer Sphere'. Coming in three sizes, the Beer Sphere can hold anything from 10 litres to 30 litres of beer, cider or soft drinks. Its light and tough properties will help it go down well with the offlicence trade as well as with the clubs and wine bars and incidentally provides access to a new market for Metal Box, the on-trade.

In hardware and DIY shops the 'Polycan' plastic paint cans will be very much in evidence and soon consumers will also be seeing a lot of the new 'Lamipac' plastic processable food containers appearing on supermarket shelves in this country.

In the USA, construction has now started on the first 'Genesis' Packaging System plant in Pennsylvania. The joint venture with Alcoa will manufacture the new generation of high barrier plastic food packaging developed by the Metal

Box research and development team. SUMMARY OF RESULTS Sex Months to 30th Sept 1986 Trading Pro (10.2) Interest (net) 10.1p

Extracts from the Chairman's statement: Profit before tax improved by 23.7%

Earnings per 25p share rose by 34.7%.

We have also been active in our other key business sectors.

Stelrad, Europe's leading central heating subsidiary has extended its range by developing a high efficiency boiler that does not have to be fixed to an outside wall.

In Florida, USA, Clarke Checks, the Metal Box security printing operation, has opened up a new plant for producing cheque books. Clarke now has 15 plants in 10 states employing over 900 people.

As you can see, we haven't been idle in the past six months. And we are strongly committed to even greater activity in the coming years.

The half year ended 30th September 1986 followed a year in which many changes were made to operations, organisation and strategy. It has been a period of developing our existing businesses, evaluating our future opportunities and achieving some growth. The Board believes that the strategies now being implemented, coupled with the benefits of the reshaping of recent years, provide the basis for further profitable growth.

A leaflet setting out the Interim Results and comments in more detail will be despatched shortly to the shareholders.

	Please fill in this coupon for a copy of the Metal Bos Interim Results and send it to: The Company Secretary Metal Box plc, Queens House, Forbury Road, Reading RG1 3JH, or telephone: (0734) 581177. These results will be available from November 25th 1986
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UK COMPANY NEWS

Nick Garnett considers the future of Simon Engineering

Trying to polish a dull image

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DEEP INSIDE Simon Engineer-ing, the subject of a hostile £173m "buy-in" bid, directors have scratched their heads for some time over the overall shape of the group's business and the lack of zip to enliven

and the lack of zip to enliven its duli image.

The big difference between them and Mr Philip Ling who leads the City-backed consortium bidding for Simon is that they believe the present management and not Mr Ling are best placed to turn this head scratching into action, Mr Ling says they have had ample time to do it already.

In an interview only days before the unusual form of bid was announced earlier this

was announced earlier this month Mr Tim Leader, chief executive for just more than a year at the Stockport-based engineering group was candid about some of the group's

For one thing Simon, which employs 9,800 worldwide in a range of activities including designing and installing process plant, manufacturing lifting gear and storing chemicals, could be much more efficient. For another it had not handled

the US market correctly.
Its total number of separate companies at about 50 was too many for a group turnover of £540m and some of the prin-cipal businesses did not have good growth prospects.

This hard-headed view was

this nard-neaded view was coupled with some reflections on the group's undoubted strengths, which are built on its highly-respected engineering skills and which have helped it to generate 14 years of uninterrupted profits.

Yet there was no mistaking that Simon has not found it easy to find new furrows big enough to plough profitably.

"Yes it needs a change of direction but I don't know what there was a change of direction but I don't know what a change was "said Mr. Leaders." change yet," said Mr Leader, a former head of what is now Babcock Power who ran Simon's process plant operations before slipping into the chief executive's seat last year. The consor-

Simon divides its businesses

Simon has been very active buying and selling in the past 4 years but this has done almost nothing to simplify its structure'

into three groups. Contracting, which accounted for 49 per cent of sales last year, includes designing, up to final commissioning of process plants mainly for chemicals, food and animal feed as well as a diverse range engineering companies. But it is also this mixture that much City criticism that feed as well as a diverse range of specialist plant. This group includes Drake and Scull purchased three years ago for \$22m which specialises in building services, including heating and ventilating, fire protection and industrial piping.

Manufacturing machinery properties 32 per cent of sales

Manufacturing machinery generated 33 per cent of sales. It includes cereal milling equip-ment, vegetable oil and corrugated board production machinery, gearboxes and winches, waste water treatment plant, poultry processing, blast-furnace coal injection and bulk handling systems

handling systems. The balance of sales are derived from marketing and dis-tributing chemicals, storing bulk liquids and oil services which include the supply of fluids and seismic exploration

capabilities.
It is this mlasma of different activities that has allowed Simon to build profits steadily if unspectacularly, from £2.6m

£26.Im last year and to ride the recession without the cata-strophies that befell some other

it is a rather sleepy formless company that has bought into too many unrelated ectivities and that, rightly or wrongly, exudes an impression of a lack head office. Simon has been very active

Simon has been very active buying and seling in the past four years but this has done almost nothing to simplify its structure. During that period it has closed 10 operations and sold a further seven, a good doal of this in its activities. deal of this in its activities

companies, of which only two, Drake and Scull and Geo-Search Corporation in the US cost it more than £5m. Of the rest, 11

more than £3m. Of the rest, 11 cost less than £3m.

Mr Leader, who was due to get a new chairman next year in Mr Roy Roberts, managing director of GKN, says he is well aware of the management difficulties this plethora of rela-

One of Simon's solutions was to try to reduce the number of businesses to about 30 within the next 18 months, either by collapsing one company into another, selling or closing them The group has the become slowly more centralised with more performance monitoring

more performance monroring at Stockport.

Simon had seemed confident that the Access business, which produces equipment like self-propelled and trailer-mounted platforms, had good growth prospects as did engineering services. Mr. Leader also believes that at some point engineering services and contracting should be merged into an international contracting operation.

operation.

But one of the big problems exercising the minds of Simon directors before the unwelcome buy-in proposals was that storage and mentional does not have any significant growth potential and neither did cereal maling.

milling.

Any likely acquisitions, which would almost certainly have included a substantial divihave inclined a substantial divi-sion of another engineering-based company, are now on the backburner while Simon mar-shalls its defence against Mr Ling. The difficulty Simon was having, though, in choosing can-didates has been all too evident. Mr Leader said two weeks ago that Simon was not really ago that Simon was not really interested in more "smoke-stack" industries, would not buy anything that makes less than £0.5m on sales of £5m to £20m and that overall there would probably be a shift to more contracting rather than

manufacturing.

He revealed, however, that Simon has found it very difficult to find potential purchases and that while he wanted the group to go through some apring-cleaning, there would be no sell-ing of its birthright.

"If you look around at pub-

companies, it is very hard

securities market, announced yesterday that its offer for sale had closed oversubscribed.

scription and basis of allocation are expected to be an-

nounced this afternoon.

TSB CI

issue news

Spandex joins the unlisted market

Spander, which sells computer-aided sign-making equipment, yesterday joined fine USM via a placing which values the company at £14.43m.

Spander was founded 10 years ago by Mr and Mrs Charles Dobson to exploit Mr Dobson's invention of modular leated sign expens. slatted sign systems. And it has continued to develop its

puter-aided sign making equip-ment when Gerber, a US com-pany, appointed it UK distributor for its "Graphix" Systems, Spandex now draws all the lettering and for alphabets that sell as slot-in circuit boards for Graphix Systems.

Spandex has recently acquired the European rights (except France) to distribute Gerber's System 48, computer-aided equipment based on Graphix technology for cutting such materials as plastics timber, and metals.

In the year to end February, Graphix System X activities accounted for about 60 per cent of Spandex's turnover of £6m. Profits were £1.06m, a 47 per cent increase on the previous year, giving margins of 16.8 per

In the first balf of the curren In the placing Spandex will release 8.5m shares, or 18 per cent of its equity, at 170p per share. It is sponsored by Stock

The placing will generate £1.11m for the directors, and £1.35m for the company which will be used to fund its over-seas expansion, including part of the costs of purchasing its Dutch subsidiary. It will also pay for its new headquarters outside Bristol.

The company expects to pay 2p per share net dividend in of the year to end respect of the February, 1987.

FS Ratcliffe

Approximately 85 per cent, or 1.01m shares, of the 1.18m FS Ratelific shares offered by way of rights were taken up.
The balance of 178,000 shares
were sold in the market and the excess over subscription price wil be distributed among the original allottees, except that amounts of less than 250; will be retained for the com-

BOARD MEETINGS TODAY Black

Gibbon Lyons, Jersey General Invest- ment Trust, Lewmer, Lendon Trust, Sketchiey, Warnford Investments,	
Whithread, Finals:—Australia Investment Trust. Ranka Havis McDougail.	
FUTURE DATES Interime:— Carleas Capal and Leonard Nov 27	
Northern Foods	ı
Stoddard	

Fletcher King share price gives £12m value

retcher King, the commercial estate agent about to become only the second company of its kind to join the stock market, yesterday set a price on its shares which will value the whole of the company of 15.3 after an estimated at £11.9m

Some 2.3m shares, a third of the equity, are to be offered for sale by Lazard Brothers, the Broker to the issue is Cazenove and the prospectus will be pub

Unlike Baker Harris, which is primarily a City office agent Fletcher King offers a range of services to clients throughout the UK. Apart from offering agency services for acquisitions and disposals, it manages pro-

tax profits rising from £33,000 in 1982, when the company's performance was held back by a move to its present offic

TSB Channel Islands, the main-land banking group subsidiary which is seeking an indepen-dent quotation on the unlisted

36 per cent tax charge.

CHEMICAL NEW YORK CORPORATION USSSESSESSES FLOATING RATE SUBORDINATED CAPITAL NOTES DUE 1997 In accordance with the provisions of the notes, notice is hereby given that for the interest period from November 19th, 1986 to February 19th, 1987 the notes carry an interest rate of 6½ per

cent per annum.

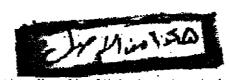
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February 19th, 1987 against coupon No. 8 will be US\$765.62 per

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Too complicated to bear close analysis	
Possibly worth a second look	

In truth, computer leasing is a huge and growing business.

In 1985 alone, over £5 billion of IBM equipment was financed worldwide by independent leasing companies. Most of these computers were leased to the world's biggest users. To multinationals and to governments.

As major players in this expanding industry, we were recently rated the third largest independent computer lessor in the United States. In the United Kingdom we are a close-run second. And we are amongst the largest in Germany.

Last year we supplied over £200 million of IBM equipment to customers such as British Aerospace, E. F. Hutton, Hill Samuel Group and Ciba Geigy.

Many think that our business is complex. Maybe esoteric. But successful computer leasing is built on the same principles as any other business operation: customer service, on-going relationships and - most of all - repeat business.

We supply, plan, install and finance sophisticated computer systems designed specifically to meet the needs of our customers. We provide maintenance and disaster recovery facilities. We trade-in, upgrade and enhance machines. All these services give us a unique position in the market.

Next time you think about the computer leasing sector, think of United Leasing. A British company competing with the world's best-successfully.



United Leasing plant 14 Welbeck Street, London WIM 7PF. Tel: 01-935 7104.





UK COMPANY NEWS

PROPERTY SECURITY INVESTMENT TRUST p.l.c.

£50,000,000

Sterling Commercial Paper Programme

Dealer

County NatWest Capital Markets Limited

Issuing and Paying Agent National Westminster Bank PLC

MK Electric back to growth with 7% rise

MK Electric returned to tended Gent's recently launched the Chancellor. First, the cut growth in the half year ended system 3400, advanced fire despetember 27 1986. Turnover tection and alarm system, had turn an uninspiring 8 per cent the pre-tax profit showed a gain of 7 per cent, from £7.8m to directors claimed.

The color of the Chancellor, First, the cut in corporation tax has helped turn an uninspiring 8 per cent are arrived in care and are always to contain the color of the cut in corporation tax has helped turn an uninspiring 8 per cent are arrived and pre-tax profits into a rather more impressive 19 per cent advance in earnings per cent a

88.4m.
Net operating costs were nearly £5m higher at £57.5m and there was net interest payable of £200,000, compared with £500,000 received. Earnings came to 14.4p (12.1p) and the interim dividend stepped up to 3.7p (3.4p) net.

The group makes electric and electronic connection, control, and circuit protection equipment. In the UK prospects remained good, the directors said, with activity expected to continue satisfactorily.

Overseas, no immediate im-

provement was expected in the traditional markets, although hat would be mitigated by the increasingly strong performance in the newer European and North American markets. Development of new products

Its recently appointed invest-ment director, Mr Alan Frost, has been reviewing the whole investment set-up, ar is imple-menting a number of changes.

APPOINTMENTS

Abbey Life expands investment side

Abbey Life Group, a major will be responsible not only for life assurance and financial the £2bn funds internally in the services group, is to greatly group through its life and penexpand its investment opera-sions, unit trust and other director. Mr Gary Jones.

group through its life and pen-sions, unit trust and other activities, but will expand into external fund management. It has applied to become a licensed dealer in securities.

The new company intends to recruit four top flight fund directors/managers. Mr Frost feels that the flexible remunera-

was performing well and making a positive contribution to profits. Trend Control Systems, purchased earlier this month, added building and

Friedland, acquired last year,

environmental control systems to the product range.

The South African interests were sold to local interests. This removed loss making activities which, although modest in scale, had required substantial management attention in a difficult economic climate.

Shares acquired in the aboutive bid for Rotafiex. The buoyancy of the UK market combined with a stabilisation of the downturn overseas should enable way are end, but a disgruntled market lopped 18p off the share price to leave it at 168p. With the p/e still at 11 it is hard to see where the excitement in

directors claimed.

UR sales benefited from share, and second, the prospects for the pre-tax profits themfrom the refurbishment and selves would be significantly private housebuilding sectors. private housebuilding sectors.

Overseas, turnover and contribution was reduced because of the adverse economic conditions in the traditional markets of the Middle and Far East.

Existing would be significantly to serve would be significantly to serve would be significantly to serve it not for it not for it not serve would be significantly to serve it not serve it not serve would be significantly to serve it not serve it not serve would be significantly to serve it not the whole of the profits increase is accounted for by the elimina-tion of losses in South Africa. the first-time contribution from Friedland and the sale of the shares acquired in the aboutive

see where the excitement is going to come from to take them

continued to be a key strategy. Climate.

The range of Powerlink products, the versatile high quality power distribution MK Electric has two good system, continued to be ex-

B. Elliott £0.5m in profit midway FOLLOWING A sharp recovery with export orders; the lomestic in the second half of last year, demand for machine tools being B. Elliott, machine tool maker, low.

made a pre-tax profit of £542,000 in the six months to September 30 1986, against a £730,000 loss

that it was well placed to enter a new phase of growth, but warned that the short term outlook was difficult to predict, with some signs of a fall in engineering demand at home.

LET TRECTORS FOR THE METERAL TRACTORS FOR THE METERAL TRA

to 72p yesterday.
First-half earnings per 25p share were 1.68p (4.25p losses) and the interim dividend is held

An extraordinary charge of

been eliminated at Butler Newall. The forward workload

This low home demand had greatly reduced the contribution from the UK machine tool last time. Turnover rose 6 per merchanting business which cent to \$30.6m.

Elliott said it was confident markets. In addition, sales of its Japanese lines had affected by the strength of the Yen. Similar factors led to the merchant-

ng demand at home.

The company's shares fell 5p machine tool operations by the South African group, coupled with the strong performance of share were 1.68p (4.25p losses) its steel business, transformed and the interim dividend is held at 1p net—last year a total of 3p was paid on £1.11m taxable profits.

with the strong performance of its steel business, transformed earnings there. The company expected to be able to remit worthwhile dividends to the UK in the coming months.

New acquisitions—Clarke in the UK and Weldon in the US An extraordinary charge of \$478,000 this time related to the sale of the South African machine tool business and was after deducting the minority interest and release from the revaluation reserve.

New acquisitons—tax the the UK and Weldon in the US —had done well, performing even better than the forecasts on which the purchases were made, Elliott said.

The company was looking at

The company was looking at The company said losses had what other engineering compens the liminated at Butler panies which would further improved the balance of invest-

Firth reduces stake in Porter

G. M. FIRTH (HOLDINGS)

has sold 500,000 ordinary continuing strategy of it shares, or 10.6 per cent, in ducing new shareholders Porter Chadburn, engineering Porter. Firth considers equipment manufacturer, reducing its holding to 54.1 per cent. Firth also own 800,000 rate of expansion to Porter 8 per cent convertible achieved.

1. February, Firth plice (39.4 per cent). redeemable pref (39.4 per cent).

The buyer is Mr R. Dinkin with whom negotiations commenced in March. The consideration is £875,000, payable next March.

continuing strategy of intro-ducing new shareholders to Porter. Firth considers that the separate development of Porter will enable a greater

In February, Firth placed with institutional investors, an arising under Porter's rights issue of convertible preference

ent is issued in compliance with the requirements of the Council of The Stock Exchange

SPANDEX PLC

(Incorporated in England and Wales under the Companies Acts 1948 to 1967 – No. 1266024)

Based in Bristol, the Company's principal business is the marketing and distribution of specialised computer-aided signmaking equipment, associated consumable materials and accessories, and the manufacture, design and distribution of aluminium sign systems.

PLACING

STOCK BEECH & CO LIMITED

of [1,550,000] Ordinary Shares of 10p each at [170p] per share

Authorised 10,000,000

Ordinary Shares of 10p each

issued and to be issued fully paid [8,489,000]

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued ordinary share capital of the Company on the Unlisted Securities Market. A proportion of the shares being placed are available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to listing.

In accordance with the requirements of the Council of The Stock Exchange, Stock Beech will place a total of 387,500 Ordinary Shares being 25 per cent. of those being issued with Phillips & Drew, Capel-Cure Myers and County Securities Limited.

Particulars relating to the Company are available in the Extel Statistical Services and copies of the Placing Memorandum may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 4th December 1986 from:

Warnford Court, Throgmorton Street, London EC2N 2AY

Stock Beech & Co Limited The Bristol & West Building, Broad Quay, Bristol BS1 4DD

75 Edmund Street, Birmingham B33HL

group finance director VALIN POLLEN INTERNATIONAL has appointed Mr
Norman Lindsay as group finance director from January 1. Currently finance director of the UK

Thermal Industries.

Valin Pollen International

A new investment company feels that the flexible remunera-will be established—Abbey tion structure, salaries in the Life Investment Services. This £70,000 range, will attract and

rently finance director of the UK
subsidiary of Kidde Inc, Mr
Lindsay was previously European
financial controller of Alberto
Culvet. From the same date
VPTs current group finance
director, Mr Michael Horstead,
will become deputy chairman of
Valin Pollen International, in
which role he will be able to
devote more time to VPTs
acquisition activities generally
and more specifically, his role
as chairman of MWB and
as chairman of MWB and
director of VPT&K and APT.

INBUCON
MANAGEMENT
COMMUNICANTS has appointed to
managing director of the projects division, and comes from
Outs Elevator Co., where he was
managing director of its subsidary, Evans Lifts.

INBUCON MANAGEMENT CONSULTANTS has appointed Mr R. E. Potter as director,

Ms Joan Christmas has joined the board of LITTLEWOODS chain store division as marketing director. She was marketing director of H. Samuel — retail

From January 1 Ms Jan Murray will become secretary-general of the URANIUM INSTIgeneral of the URANIUM INSTI-TUTE in succession to Mr Terence Price, who is retiring. She was assistant secretary-general. The Uranium Institute is the principal international forum of the civil nuclear fuel industry.

Mr Ronnie Wilson has joined the board of CONTROL SECURI-TIES as an executive director in charge of acquisitions and developments. He was, until 1983, senior partner in Bell Ingram.

SIMON ENGINEERING has appointed Mr Brian Newbury as

NORCROS has appointed Mr E. W. Goold, formerly produc-tion director, as managing Norprint Inter-

Mr Robin Atkins, chairman of Riley Advertising, has been appointed to the holding com-pany board of REX STEWART

Following the recent reorganisation of NIVISON
CANTRADE, the new board consists of the following: Mr Gerrit
van Riemsdijk, cheirmen; Mr
Christopher Lyttelton, chief
executive; Mr Geoff Chaplin,
Lord Chetwode, Mr Roger
Eddleston, Mr Teny Fisher, Mr
Bernard Le M. Lawrence, Mr
Peter Rickett, Mr Tony Ward
and Mr Eigin Joos, directors.

In conjunction with Abbey

Life's newly-appointed sales director, Mr Gary Jones, Mr Frost intends to significantly raise the group profile in the whole area of investment

To date, the overall invest-ment performance of Abbey Life's funds has been adequate, but without any sustained dominate performance.

* Mr Nicholas J. Phillips has
Mr David Doe has joined
OFFICE INTERNATIONAL as
group commercial director. He
was financial director of Universal Office Supplies. *

Mr Nicholas J. Phillips has
been promoted to general managen, property, for the CORPORATION OF LLOYD'S. Mr Chris
Engert has been promoted to
estates manager.

Mr Timethy Fox has been appointed managing director of BARDON LONDON, part of the Leicestershire-based Bardon Hill Group. He succeeds Mr David Manchip, who left the company recently. Mr. Fox has been associated with the group since the early sixties. Since 1982 he has been a director of Bardon Concrete and Bardon (Building crete and Supplies). and Bardon (Building

COMMERCIAL INDUSTRIES (UK), which recently acquired Elemeta, has made the following appointments: chairman and chief executive Mr 'Viv' Davidson; managing director Mr Andrew Brown; and financial director Mr Brian Stewart.

Two men from BIS applied systems training division have been appointed divisional directors: Mr David Harris-White and

executive in addition to his existing responsibilities. The existing management team of Mr David Johnston as marketing and sales manager, Mr Mike Ranson as technical manager, and Mr David Cox as production manager will remain. Mr Duncan Makin, former major shareholder and chairman of Polycol PVC, will be remaining as a consultant to be remaining as a consultant to Atochem UK.

BENSONS CRISPS has appointed Mr A. M. Fiddism as group finance director.

Mr Timethy H. H. Dalton, who until recently was financial con-troller of Blue Circle Industries, has joined ALLIED-LYONS as RUSH & TOMPKINS has appointed Mr Ian Richards as local construction director in the south east. He was director of Lovell Construction's northern

THE THROGMORTON
SECURED GROWTH TRUST
has appointed Mr Brian Rout director.

Mr Paul Rersley, with Hill Samuel for the last 12 years in London and New York, has become chairman of HERBERT DAWE, carbonated soft drinks manufacturar. He has also taken manufacturer. He has also taken a controlling stake in the com-

CANTRADE, the new board consists of the following: Mr Gerrit van Riemsdijk, cheirmen; Mr Geoff Chaplin, Chief executive: Mr Geoff Chaplin, Lord Chetwode, Mr Roger Eddleston, Mr Teny Fisher, Mr Bernard Le M. Lawrence, Mr Bernard Le M. Lawrence, Mr Bernard Le M. Lawrence, Mr Reger Herwood, manager, Mr R. K. Lawrence, Mr STAR: Mr N. J. D. Ames, chief investment manager; Mr R. K. Lehman and Mrs C. A. Ames, chief investment manager; Mr R. K. Lehman and Mrs C. A. Ames, chief investment manager; Mr R. K. Lehman and Mrs C. A. Ames, chief investment manager; Mr R. K. Lehman and Mrs C. A. Ames, chief investment managers.

Mr James Grover has been appointed in the investment manager; Mr R. K. Lehman and Mrs C. A. Ames, chief investment managers.

Mr James Grover has been appointed in the investment manager; Mr R. K. Lehman and Mrs C. A. Ames, chief investment managers.

Following its recent acquisition of Wilkinson Sword's home and garden division. Mr Godos Spice, currently chairman and managing director of Spice, will continue as executive chairman. Mr Derek Spice, a ion by Atochem, Polycol PVC will operate as the Polycol division of ATOCHEM UK. Mr David

Senior changes at Racal subsidiaries Mr J. A. D. Timus has been

appointed deputy chalrman of RACAL-BCC and Mr David Poole becomes managing director of Racal-BCC and Racal Carlton. Racal-BCC and Racal Carlton.
Mr Timms remains deputy
managing director of the Tactical
Radio Group. He was formerly
managing director of Racal-BCC
and Racal Carlton. In his new
post he will be organizing a
method of international procurement for Racal Electronics until
his retirement in 1987. Mr Poole
was production director of RacalMobileal.

COUNTY INVESTMENT MANAGEMENT, the NatWest management bank group, has appointed Mr James R. Holbrook as assistant director, responsible for marketing to institutional clients based in Europe. He was a director of City Consulting Group.

Mr Alan Mole is to take over as chairman of SHANDWICK COMMUNICATIONS. Mr Basil

Mr Kenneth J. Gilder has joined the board of INSERTECH GROUP INVESTMENTS. He will have overall responsibility for Insertech, which includes the project engineering centre at Barton-on-Humber. He was a director of John Laing International and John Laing Construction.

DOBSON PARK INDUSTRIES has appointed Mr S. A. Greaves as a director of its mining division subsidiary company Herbert Cotterill. He is general manager of its Pinkton Works, Nottinghamshire.

International Insider Publishing Company Limited

incorporating



screeninsider

has been acquired by

International Business Communications (Holdings) plc



The undersigned assisted in the negotiations and acted as financial advisers to the shareholders of International Insider Publishing Company Limited



ORION ROYAL BANK LIMITED

A member of The Royal Bank of Canada Group September 1986



Towers & Co., Limited

a company owned by

Dalgety Crown Limited Southland Frozen Meat Limited Towers International Limited Waitaki International Limited

Farmers Meat Export Limited Wesfarmers Limited

has been acquired by

Hillsdown Holdings plc

The undersigned assisted in the negotiations and acted as financial advisers to the shareholders of Towers & Co., Limited in this transaction



ORION ROYAL BANK LIMITED

A member of The Royal Bank of Canada Group

Norway's FOREIGN EXCHANGE BANK

Union Bank of Norway is one of the biggest and most experienced participants in the Forex market with particular expertise in Scandinavian currencies.

We also offer a complete range of asset and liability management services. This includes currency options, financial futures and interest rate and currency swaps.

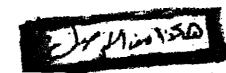
Please contact Bjørn Kaaber or Knut Grimsen in Norway. Tel: (472) 31 90 50. Telex: 19550 UBN FX. Union Bank of Norway is known domestically as ABC bank.

Also in Copenhagen, Helsinki, London, Luxembourg, New York and Stockholm.



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Financial Times Wednesday November 19 1986

UK COMPANY NEWS

Increased revenue returns Thames TV to the black

day London ITV programme contractor, turned pre-tax losses of £3m into profits of £20.3m in the six months to September 30 1986. Turnover in the same period moved ahead from £81m to £105m—an increase of 30 per.cent.

Mr Bugh Dundas, the Thames chairman, said that the results reflected not only the growth in the total advertising revenue of the ITV companies but also a significant increase in Thames' share of that total.

The increase in profits resulted in a significant increase in payments of Exchequer Levy. In the equivalent period last year Thames paid no levy; this time it contributed £5m.

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time it contributed E5m.

However, Mr Dundas added that changes in Exchequer Levy which came into effect from April 1 1986 would yield a net benefit to the company despite the extension of the charges to profits on overseas sales. Currently the rate of levy on relevant UK profits has been reduced to 45 per cent while a levy of 22.5 per cent has introduced on profits from the distribution of programmes overseas.

Abbeyerest, the USM quoted producer of gold and silver jewellery, lifted its profit by £93,000 to £381,000 in the six

months ended August 31, 1986. This gave a total of £1.01m

for the 12 months to that date in an accounting period running for 16 months to the end of

1986. In the comparative period

Mr Michael Lever, chairman, said the substantial growth in

YEARLINGS-Interest rate for

this week's issue of local authority bonds is 11% per

authority donds is lift per cent, up to fa a percentage point from last week, and compared with 11t per cent a year ago. The bonds are issued at par and are redeemable on November 25, 1987.

the profit was £760,000.

Thames Television, the week-remained good although the fifths at £92m, accounting for a rate of growth was slowing down from the exceptional levels reached in the first nine months of 1986.

Following the recent publication of the Peacock Committee report on the financing of the BBC, the Government is considering extending the franchises of the ITV companies, which are due to expire on December 31 1989.

Trading profits amounted to £15.5m (£2.3m losses) and are calculated after Thames' sub-scription of £14.3m (£13.7m) to the funding of Channel Four. The extraordinary item of £502,000 (nil) was in respect of Thames' floation costs when it came to the main market in July and was accounted net of Exchequer Levy.

After tax of £3.8m (£973,000 credit), earnings per 25p ordinary share worked through at 13.32p (4.18 loss). The company declared an interim dividend of 4p—having forecast one of not less than 3p.

bution of programmes overseas. Buoyant advertising revenues Mr Dundas said that he expected full-year profits to be
substantially ahead of those for
the year 1985-86.

He added that the outlook for
television advertising revenue

Buoyant advertising revenues

Buoyant advertising revenues

Buoyant advertising revenues

Winced that more is to be gament at less risk from an arms length relationship with the hardware end of the business. For the share from the 3p forecast at year £22m pre-tax puts the flotation. Net advertising shares at 327p on a prospective revenues were up almost two-

profits resulted from the expansion of all activities. A

pansion of all activities. A significant strengthening of the product range led to increased

product range led to increased penetration of the market for high wolume, inexpensive jewellery.

Turnover in the second period was £4.36m (£3.61m) and up to £9.87m (£7.6m) for the 12 months. Mr Lever said indications were that further substantians.

tions were that further substan-tial growth would be achieved

COMPANY NEWS IN BRIEF

WELPAC, which wholesales pre-packed hardware, DIY pro-

ties £6,000 (£7,000).

ago. The bonds are issued at pare-packed hardware. DIY propar and are redeemable on November 25, 1987.

November 25, 1987.

A full list will be published tomocrow.

CONSOLIDATED:

Dividend 1.1p net (1p) for year ended March; 31 1986. Profit and gas explorer); pre-tax loss before tax £324,000 (£801,000), of L£181,000 (L£1m loss) for six including dividend and interest months to June 30 1986. Sales £249,000 (£280,000), other trad-parameters and properties of the parameter and properties of the parameter and properties of L£181,000 (£617,000).

Onwaying expenses and electrical goods, returned to growth in the half year ended July 31 1986 with the pre-tax profit up from £128,000 in £175,000.

Abbeycrest growth continues

bigger proportion of turnover than usual due to the drop in overseas programme sales to £7m (from £11m). London now has 27 per cent of the national television advertising spend and Thames, with 16.3 per cent, has won some share off LWT. However, last week's flurry of interest in the independent television sector looks to have been overdone in the case of Thames. While an American investor has a small (less than 2 per cent) stake, the company is hardly a bid target before 1989, when the committments of BET and Thorn-Emi to the

of BET and Thorn-Emi to the IBA come to an end, However, the value to be placed on Thames' hidden reserves — its archive — is probably the decisive factor in persuading it to stay out of DBS and possibly Superchannel as well. Thames may consider that Wertheim's \$80m valuation on the catalogue is "uninformed" (based as it is on multinlying by seven last on multiplying by seven last year's figm trading contribution from Thames Television Inter-national) but it is clearly con-

Product selection and order indications from major customers for 1987 also augured

Earnings for the 12 months came to 9.8p (7.2p) and the company has declared a second

interim dividend of 1.5p to

make 2.5p to date—the directors

expect to recommend a final.

They have again waived dividends of £30,000.

penses £475.000 (£675.000). In-

(£300,000). Interest payable £357,000 (£662,000). Gain on

sale of Government Securities £110,000. Tax £200,000 (£149,000). Loss per share 0.3p (1.4p)

WHITBREAD - INVESTMENT

COMPANY, an investment trust reported net asset value per share up almost 22 per cent from 243.8p to 297p in the six months to Sentamber 20 1988

receivable £450,000

(£574,000). Net production income £93,000

(1.4p)

Earnings 3.4p (9.15p) after tax (£7,000). Administration ex £109,000 (£283,000) and minoringeness £475,000 (£675,000). In

Operating expenses and pro-duction tax £13,000 (£80,000). £2.6m to £3m.

33% advance at CML **Microsystems**

were 10.11p (9.33p).

Young

Brewery

disappoints

UNCHANGED midterm pro-

fits of £2.02m pre-tax at Young & Co's Brewery were

described as disappointing by Mr John Young, the chair-

man. He pointed out that prices

in the company's pubs were generally much lower than its competitors, with a re-sulting sharp effect on profits

at a time when beer sales

were continuing to fall.

"We have also incurred some non-repetitive costs in the past six months, mainly in setting up our export drive is the US and in installing a new bottling line at the brewery," he stated.

Mr Young added, however, that the group was confident of reaping the benefits of its investment in the US and it was taking steps to strengthen

twag taking steps to strengthen its share of the take-home market in the UK.

For the six months ended September 30 1986 there is an interim dividend increased

from 3.3p to 4p—last year's final was 4p from pre-tax profits of £3.35m.

Midway turnover rose from fig.61m to £21.34m while after (ax of £707,000 (£811,006) earnings per share

were continuing to fall.

with £2m

CML Microsystems, a USM quoted maker of electronic devices, raised pre-tax profits by 33 per cent from £678,000 to £962,000 for the six months to September 30, 1986. Turn-over increased 21 per cent to

Mr George Gurry, the chairman, said the results sup-ported his optimism that the group would achieve satisfac-tory growth in the current

Higher sales were recorded by each of the group's opera-ting companies and budgeted profits were in all cases met. Mr Gurry said the group's product and market development activities were all pro-ceeding well and significant benefits from these were ex-pected to show through next

First-half tax charge was £343,000 (£271,000) and after minorities, the attributable balance came through thead from £372,000 to £524,000. Stated earnings per 10p share increased from £3p to £1p. As in previous years, is no interim dividend,

Moran Tea lower at £639,000

As expected, Moran Tea Holdings, the tea estates, freight forwarding and property development concern, turned in reduced profits for the 12 months to June 30, 1986.

Pre-tax figures for the period came out at £639,000, against £2m for the previous 18 months and a stated annualised £1.4m (not 12/18ths of reported figures because Trans-Global shares were only segurized on July 5. were only acquired on July 5,

At profits the after-tax level, came to £433,000, £491,000 for 18 and an annualised

profits came to £423,000, against £491,000 for 18 months and an annualised £358,000. Stated earnings per £1 share increased to 92.74p (71.17p for 18 months and 47.45p annualised).

A final dividend of 12.5p net is recommended making a total of 20p, against a forecast of not less than 15p. This compares with 12.32p on an annualised basis (18.5p for 18 months)—an increase of 62

Tea price fall cuts Williamson profits

A drop in tea prices hit pre-tax profits at Williamson Tea Holdings and the company reported an almost 82 per cent decrease from £19m to £3.5m in the year to June 30 1986. Turnover slumped from £51.6m to £32m

The directors said the profits fall was as forecast but added that prospects for 1936-87 were encouraging.

Tax fell to £1.7m from £9.6m making earnings per £1. share of 47.54p (273.54p). The proposed final dividend is 10p (20p), making an unchanged

U.S. \$400,000,000 BANQUE FRANÇAISE DU COMMERCE EXTERIEUR **Guaranteed Floating Rate**

Notes Due 1997 For the three months November 19, 1986 to February 19, 1987 the Notes will bear interest at 65/6% per annum. US\$161.32 will be payable on February 19, 1987 per \$10,000 principal

> I.G. INDEX FT for December 1,266-1,273 (-9) Tel: 01-828 56899

GRAND METROPOLITAN HOTELS LIMITED

(GRAND METROPOLITAN PLC) US\$25,000,000 71/2% Bonds 1980/87

WE HEREBY GIVE NOTICE THAT, in accordance with the terms and conditions applicable to the above mentioned Bonds, Bonds having a principal amount of US\$132,000 have been purchased by the company and accordingly Bonds for the principal amount of US\$2,868,000 have been drawn for redemption at par on 15th December, 1986.

The following Bonds have been drawn and may be presented to Chemical Bank, 55 Water Street, New York or other Paying Agents named in the

Bonds surrendered for redemption must have attached coupon number 15 due on 15th December, 1987. Coupon number 14 due on 15th December, 1986 should be detached and collected in the usual manner. [Amount outstanding on 15th December, 1986: US\$3,000,000].

19th November, 1986

Grand Metropolitan PLC



Queens Moat Houses PLC:

Placing of

22,500,000 Ordinary shares

to finance the acquisition of The Bilderberg Group

Financing and placing arranged by CAPEL-CURE MYERS ANZ SECURITIES UK LTD

Members of The Stock Exchang

Member of the ANZ Group

Announce the opening of their new London office at:

2-5 Warwick Court, London WC1R 5DJ Telephone: 01-405 4581 Fax: 01-404 4166 DX: 474

London Managing Partner - Nigel Watkins

Birmingham Office: 10 Newhall Street, Birmingham B3 3LX Telephone: 021-233 2001

in Amsterdam? The Leader in Europe!

Call us or write: EOE, PO.Box 19164, 1000 GD Amsterdam, Telephone •31 20 262721, Telex 13473.

EUROPEAN **FXCHANGE**

The Options Exchange

Davy Corporation

Surviving on natural caution

Tony Jackson explains the UK process plant group's faith in R & D

DAVY CORPORATION, Britain's biggest process plant engineer, seems to be on the mend. Last week's announce-ment of a proposed \$200m deal with Standard Oil of the US contrasts strongly with the dark days of 1983, when profits plunged from £20m to £5m, the dividend was halved and the share price plunged to under 40p—a fifth of the level of two

years before.

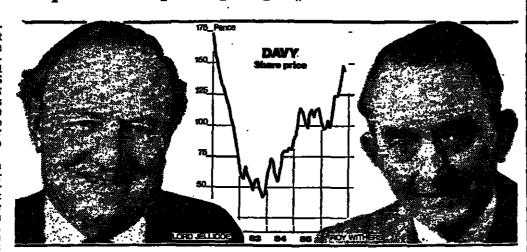
Davy's recent rebabilitation with investors began four months ago, with the announcement of full year profits back up to over £16m. The share price is now nudging 150p. This is 50p short of the 1981 peak, but then profits are also £10m short of the record £26m in 1970

Davy has survived a particu-larly atrocious period for big plant contractors. Petrochemi-cals, a big chunk of the group's business, are a fair sample of what has happened in most of What has happened in most of Davy's markets; wildly optimistic overbuilding in the late 1970s, a period of heavy losses by customers in the early 1980s. and the industry still more con-cerned with overcapacity than

with new investment.
Part of Davy's survival strategy was grimly familiar; from
a peak in 1980 of 20,000, the group's employee total is now under 8,000. The financial cost was heavy, resulting in large net losses in both 1983 and 1984. The group has a tradition, though, of cautious financial management; the year to March 1983, which saw a bottom-line loss of £14m, also finished with the balance sheet showing net cash and investments of over

Caution and conservatism crop up throughout Davy's own

Roy Withers, Davy's vice laboratories, chairman, says "no-one foresaw Davy is un the quite astounding decline in cess plant of the quite astounding decime in process plant in the early 1980s. But we maintained our interests in India, South East Asia, Australia and so on, pre-this is small beer compared with the likes of ICI, Britain's water chemicals group, but as Asia, Australia and so on, pre-cisely because we saw that you can't foresee where activity will be strong, and you therefore



able to do that because we'd set up our stall in China before-

Peter Waite, head of the group's petroleum and chemicals business, says "Davy has always prided itself on having a broad base of technology, and not being too exposed to any one area. So when the North Sea fell off a cliff, for instance, we didn't fall with it." didn't fall with it." The group has had its disas-

ters, such as an olefins plant in the USSR which cost it over £14m in the early 1980s. But it was less involved than most in the mega-projects which characterised the late 1970s. Waite says: "Davy has not really gone for the low-margin projects where the skill is marshalling a large number of bodies." Or, as the chairman Lord Jellicoe puts it: "It is pro-cess technology we're selling, not just hours of engineering

account of its survival. The is an example of this, proposing group has been careful, it as it does that Davy should argues, not to put all its eggs into one basket, in terms either costing an estimated \$200m, of industrial areas or of which will use technology developed in Davy's own research

Davy is unusual among promajor chemicals group, but as Waite says, "a couple of years

recondite chemicals—1,4 buta-nediol, gamma - butyrolactone and tetrahydrofuran—is derived to develop a cheaper way of making Oxo alcohols, used as plasticisers in making PVC.

The first plant to emerge from that project was built for Union Carbide in Puerto Rico in 1976. Twelve more have been built since, in the US, Sweden, West Germany. Sweden, West Germany, Zimmer Poland, China, Japan and us to

Davy meanwhile carried on independent research in its UK We then ought to be able to go laboratory at Stockton. The on to PBT fibres, which should chemistry is complex, but it be very competitive with nylon would appear that the process fibres. There are various exit threw off an unwanted by-points along the route, all of product which the researchers worked at reclaiming. The resulting process, says Davy, turned out to lead to the chemicals involved in the Standard deal. They can now be made from the intermediate chemical maleic anhydride, produce cheaply using butane

acetylene as a feedstock.

The Standard construction The Standard construction comer to the company—sees it contract—which is not yet differently. "I wouldn't necessigned—is not unusually big sarily discard a joint venture or in this business. It is the fringe benefits which point up the advantages of proprietary technology. Davy would aim to get for Davy—but I wouldn't rule it out." need to think on a world basis. ago when we were only making advantages of proprietary tech-when Brazil and Iran were fom pre-tax the temptation to nology. Davy would aim to get for Davarning down, we got 31 con-turning down, we got 31 con-trim was great—and we didn't." a lump sum payment for the it out."

As another Davy executive puts it: "Staying in R & D was natural caution."

The technology for the standard Oil project, involving the manufacture of three rather possible of the properties. the technology.

Much of Davy's technolo and tetrahydrofuran—is derived has come through the acquisi-from a research project which originated 15 years ago. Davy, Johnson Matthey and Union Carbide joined forces in 1971 specialises in plant design and the supply of proprietary equip-ment to the artificial fibre industry.

For Waite this raises all sorts

of optimistic ideas. "With Standard, we will have a chain which takes us from butane through to butanediol. Our Zimmer technology then takes us to PBT (polybutylene terephthalate), which is the route into engineering plastics. which have significance, and all involving plant which Davy can supply and build."

This might suggest Davy moving into new areas of activity. Most Davy executives -cautious as ever-demur, saying that they are plant con-tractors pure and simple. The chairman Lord Jellicoe—like Waite, a relative new-

ventional wisdom. In the 19th century the number of limited liability companies grew only slowly after limited liability legislation was first introduced in 1855. By 1885 there were still only 60 "limiteds" in domestic manufacturing and distribution quoted on the London Stock Exchange. Then growth was rapid: with 500 new public companies in two decades. Now—100 years after this boom in public quotations there is a wave of centenaries,

and a wave of company his-tories to celebrate them. Few chairmen and managing directors realise how organising a company history can tie them up in knots. GEC, the electronics group—despite commis-sioning distinguished authors and blue chip publishers— ended last year without its planned centenary history. Others—from retailer Marks and Spencer through Inchcape, the international trader, and British Petroleum, to retailer W. H. Smith—got it right. There are more to come soon: Grand Met (hotels and leisure), Glaxo (chemicals and pharma-ceuticals), GKN (engineering) and Morgan Grenfell (merchan

Not all are centenary histories (and it reduces the time pressure on the author if they re not), but most go back 100 years or more.

How does a company go about biring a historian? The favourite route is via the chairman's alma mater.

This is the classic route pioneered by the UK textiles history.
group Courtaulds, Pilkington, Comp the glassmaker, and Unilever, detergents and foods group. Their histories were written by Donald Coleman, Theo Barker and Charles Wilson, all economic historians of Cam-bridge, the London School of Economics and Cambridge, respectively.

If the conversation with the favoured university historian "clicks," this method is fine, but it is difficult for a company otherwise to get impartial professional advice. Publishers will sometimes take on the task; Tim Farmiloe of Macmillans, for example, has some expertise in

PR firms are good at advising brochures, but usually flounder when full-scale book publication is wanted. Some literary agents (AP Watt; Jennifer Kavanagh; and Campbell, Thomson, McLaughlin are among the best) will advise on authors, but they are, of course, acting for the authors rather than the company.

A new enterprise seeking to

IT TAKES about a generation Corporate histories for new ideas to become con-

Limited liability offers a 1980s boom

Leslie Hannah advises companies on literary approaches to their centenary celebrations

Theo Barker is chairman and Stephanie Zarach (formerly an Electricity Council and Atomic Energy Authority historian) is Director of Research, coordinating a team of freelances.

for the history on a commer-cial basis and are slowly build-ing up a portfolio of clients including Linklaters & Paines and other professional firms.

The Business History Unit at the London School of Economics has 82 firms among its sponsors, and provides a (free) advice service for directors considering commissioning a

Companies need to get clear in their mind on what basis the writer is working. The best authors will only accept com-missions on a "warts and all" basis. Litterati of the past, like Compton McKenzie were known for only accepting business commissions at ridiculous fees, but I have not yet encountered one in England who followed the example of a German professor I once met. His fee was DM 100,000 if the book were published, but DM 200,000 if the company suppressed it!

fill the gap started up last year trading as Debrett's Business more controversial than one History Research. Professor might think, as British TV more controversial than one might think, as British TV viewers have been reminded recently by the Monocled Muti-

Many are the company chair-men who have had to admit that in the end their view of They take full responsibility the offending manuscript is not of the Communist Party of the Soviet Union on the que the freedom to write history!

But for history to be taken seriously, the author has to be free to make his own reasonable judgments, subject only to arbitration in matters where pre-mature divulgence of recent his-tory would be commercially costly. Patents or antitrust are common areas of difficulty, but most authors will accept reason-

Of course, some companies have more fundamental problems which require really creative writers. In particular, the ravages of wartime bombing. Thames flooding and the combined impact of rats and take-over bids have quite devastated many companies' records. Advice on archival questions is available from the Business Archives Council, which now has more than 50 years' experi-

the old hands think they could have done the job better them-

delighted companies find their corporate culture reinforced by the historical record; it is no accident that almost all Japanese companies and most of the companies mentioned in the "Excellence" books by Peters and Waterman have corporate historians.

Many comment that history Many comment that history provides experience cheaply which originally cost dearly. The result is that the corporate historian is drafted in to participate in in-house management training; he provides a broader perspective and a ready source of case studies.

But business historians in Britain still have a long way to go. There are still no history consultancies as well established and professional as the Windows throp Group in the US And it remains rare to hire his-torians to write contemporary history, as some US corpora-tions are now doing Wells Fargo Bank has a team of 13 historians working on archives (some of them part of its publi-city team) and making collec-tion of recorded interviews with retiring executives to preserve

the corporate memory.

AT & T. US telecommunications group, has aked Professor Peter Temin of MIT to record the results of deregulation in America from inside the corpo-ration, using contemporary documentation. (A lesson here for Sir George Jefferson and British Telecom?)

One of the surprise spin-offs of Mrs Thatcher's university policies is an increased willingness on the part of academics to take on contract research of this kind to supplement departmental budgets and provide employment for their graduates. The current boom in company nostalgia may be demand-led from the accidental concentration of centenaries; but the supply push looks like being just as strong while the current squeeze on the universities' traditional activities continues.

Professor Leslie Hannah is Director of the Business History Unit at the London School of Economics.

There have been cases where the company did not think the history suitable and has not published; they include Guinness, the drinks and leisure group, and Kleinwort Benson, the merchant bank. The reason can be the discovery of a skeleton in the cupboard, but is just as likely to be a new chairman with different views.

Suppression is obviously not popular with authors for whom it means the loss of an academic promotion or a commercial shop window. Disagreements are per-

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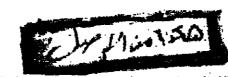
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BY TIM DICKSON IN BRUSSELS

forward proposals to help not to respond to the special

mers.

The package included a 6 per cent devaluation of Britain's Green Pound for beef (and 2 per cent for sheep meat) and respectively a 3.3 per cent and 3.2 per cent devaluation of the Green Franc on French beef armers and the French lamb lobby.

Last night's package, if approved by the Council of Agriculture Ministers, would boost domestic farm incomes in boost domestic farm incomes in the latest commission react to the latest commission

British and French meat farmers.

Description for help from British
beef farmers and the French

there was a measure to react to the latest commission accelerate the timing of the payment of the ewe premium to French lamb producers.

The move followed intense sioner for a 10 per cent tax on political pressure from Britain British lamb exports.

THE EUROPEAN Commission and France after Monday's deciliast night performed an unexpected "about turn" by putting EEC commissioners in Brussels more time was devoted to dispersion to the new ideas. cussing the new ideas.

> The commission came up with its new package yesterday by means of the so-called "accele-rated written procedure." This is a rare, but not unpreceden-ted, procedure which does not involve a formal meeting of

> Farm Ministers, meanwhile, appeared to have made little significant progress yesterday on the Commission's farreaching ideas for reducing milk and beef surpluses.

EEC's policy acrobatics anger UK and France

"IT LOOKS like a non-story but it's a damn good tale." That was how one shrewd Brussels observer summed up the Euroobserver animoto by the pean Commission's failure on Monday morning to come forward with proposals to help British beef farmers and French

lamb producers.
The apparent non-event, in fact, has created a major political hullaballo which was rumb-ling on throughout yesterday and raised all sorts of impor-tant questions about EEC agrimonetary policy, including the consequences for British farmers of Mrs Thatcher's con-tinued refusal to join the European Monetary System EMS). The episode also inspired the not entirely unfamiliar image of Mr Frans Andriessen, the EEC's Farm Commissioner, standing on his head and the entirely familiar spectacle, where European farming is con-

cerned, of blatant political conderations outweighing some fundamental economic truths. Developments last night seemed to indicate that the

lems. In a nutshell the French to the UK and particularly Government is appealing for serious distortions — including special help to suport its hard opportunities for cross-border pressed lamb producers, widely smuggling—in Northern Ireland. After some hesitation the poorest farmers in the Community and hard hit recently by the sharp fall in domestic prices. One factor contributing quantities of British lamb sold

"green" currency in September. Although some dispute would Green currencies are used to whether this would have solved serious.



translate common EEC farm support prices into national currencies and the effect of that move was to give Irish beef farmers a significant competitive advantage against the UK. According to the National Farmers' Union the consequent reduction in Irish monetary acrobatic display was not yet compensatory amounts (MCAs) ed to even out fluctuations To understand what happened in national currencies—repre-To understand what happened in national currentless—teple (or did not happen) on Monday sented an immediate "gain" to morning it is important to distinguish the essentially separate French and British probincesse in Irish exports of beef opportunities for cross-border

British Government submitted its own application to the Commission for a devaluation of the Green Pound—an applica-tion which until last week had generally fallen on deaf ears.
Faced with increasingly into the French market by traders taking full advantage of sterling's recent weakness against other EEC currencies. Hence the well publicised violence against lories conveying British meat.

For the British "difficulty," however, you have to look west to Ireland and the Commission's decision to grant that country

Developed world mine closures

inevitable, says Amax chief

MINE SHUTDOWNS in indus- and domestic employment.

trial countries are inevitable because mining activities by less developed countries had business and jobs and export totally altered the industry's earnings were being lost. At the

outlook in the free world, Mr same time the less developed countries offered little in return clief Executive of Amax, the US Minerals Corporation, warned yesterday.

earnings were being lost. At the same time the less developed countries offered little in return as consumer markets.

Mr Born said that producers problems were being com-

warned yesterday.

He was speaking at an international conference in Perth, Western Australia, on trade and investment in Pacific Rim nations. His gloomy remarks

He was speaking at an interpounded by changes in materials use. Metals were being replaced by plastics, ceramics, composites, glass and opposites fibres, while superalloys and composites were the wave

clearly carefully designed to provide political satisfaction. But it also involved Mr Andriessen laying himself open to charges of gross inconsistency.

On the lamb question, for example, he was proposing the introduction for the first time in this sector of negative MCAs. in this sector of negative MCAs. Yet for much of this year the Commission has emphasised its dislike for the MCA system and has affirmed its determination (possibly during next year's farm price negotiations) ulti-mately to abandon the whole

In proposing Britain's green pound devaluation, meanwhile, Mr Andriessen was also ecutra-dicting his earlier arguments that such adjustments should only be made once a year at the April price fixing, that the budgetary costs would be considerable, and that the concession to Ireland had been made in "exceptional" circumstances (essentially bad weather and the unusually depressed Irish farm incomes).

As it happened, only 10 of the 17 EEC Commissioners turned up to Monday's special meeting to consider the package with the result that the necessary nine votes in favour could not be mustered. Whether the seven absentees missed planes or deliberately stayed away is the subject of some speculation in Brussels but it is rare for Mr Andriesser not to get his way on a package of this importance — especially given the national interests concerned — and the consequent irritation of the British and the French, notably Mr. John Gummer, Britain's junior Agriculture Minister, was one

a 6 per cent devaluation of its appease the French). of the EMS, the British problem "green" currency in September. Although some dispute would be significantly less

therefore compete only in areas

where they could be low-cost producers or might have some

other competitive advantage

Those companies also had to reduce their exposure to

extractive operations and increase their role in down-stream products. "Where we

can't compete with third world countries on a raw materials basis, as in the case of much of the copper deposits of the US, we should get out of the

The companies aim should

to shut down," he said.

business." he declared.

Denmark set to curb farmers' use of nitrogen

By Hilary Barnes in Copenhagen

DENMARK is set to become the first European country to compel farmers to cut the use of artificial fertilisers in the cause of reducing environ-

mental pollution.

The Folketing yesterday passed a resolution calling on passed a resolution calling on the Government to present plans by February 1 for reducing the wash-out into Danish waters of nitrogenous wastes by half over the next three years and the wash-out of phosphorous wastes by 80 per cent over the same period. One of the main features of the plans being considered by Mr Christian Christenen, the Minister for the Environment. is the reduction by a quarter, or 100,000 tounes, of the use of nitrogen fertilisers by the

negotiations between the agricultural organisations and the minister this month on a scheme to control fertiliser use vountarily, Mr Christensen has made it clear that compulsion will have to

The resolution has come in sponse to the discovery of the deoxygenation of areas off the Danish coasts this autumn as a result of the growth of algae, which feed on nitrogen and phosphorous

wastes.
The farmers are dismayed. by the momentum which the political campaign against fertiliser use has gained this

They are already under financial pressure as a result of low world market food prices and measures being taken to curb the European

food surplus.
"We feel like hunted
animals," said Mr Jeergen
Laursen Vig, chairman of the Association of Pig Breeders, at the weekend. Farmers' organisations estimate that the proposed mitrogen cut will cause a production loss worth zbong Kr 600m (555m). And there are form they the indirect consequence could be even greater.

Some farm experts say that Emiting fertiliser use will not necessarily stop the wash-out of wastes. If it neans that of wastes. It is hears that farmers stop sowing winter corn, so that fields are left under plough throughout the winter, the wash-out of ultro-gen wastes could actually increase, according to Mr Kaj Skriver, a consultant at the National Office for Plant

Canadian Mint updates Maple Leaf plant

THE Canadian Mint hopes to become a force in the international collectors' coin market and to improve the competitiveness of the Maple Leaf gold coin as a result of an extensive renovation and expansion of its Ottawa manu-(£13.6m)

facturing facility.
The C\$27m (£1 development which formally inaugurated yester-day, includes the installation of a relling mill and blank-ing machines, giving the Mint an integrated production line from precious metals refining to the striking of finished coins,
Blanks were previously

bought from two precious metal refiners, Johnson Matthey and Englehard Cor-

The Mint, set up in 1908 as a branch of Britain's Royal Mint to strike gold sovereigns from gold mined in the Yukon, is the world's third higgest gold refiner. Over revenues last year came from

A Mint official said yester-day that savings on the new production facilities will

enable it to expand the Maple Leaf promotion budget. The Maple Leaf has been the main beneficiary of the demise of the South African Kruger-

rand, with its share of the gold coin market rising from 35 per cept in 1984 to 85 per

cent in the first half of this

The introduction of several

competing coins and a general slowing of demand have dented sales in the last few

months. Demand for Maple Leaf coins shot up from Im ounces in 1984 to 1.9m ounces

last year, but is expected to slip back to around 1.5m

ounces this year. Sales of quarter-ounce and one-tenth-ounce colus have risen

sharply in the past few weeks, however, to make up a short-

fall in supplies of the new US Ragle coin.

now be to move into "new pro-cedures, technologies and even businesses." That meant extend-ing the use of heap leaching and exports.
The Canadians have also supplied circulation coinage to 35 countries in the past hydrometallurgy, becoming materials and product suppliers decade, including New Zea-land, Mexico and Bangladesh. instead of commodity producers, and developing The Mint plans to use these international contacts, the cost benefits of its new integrated production process, and the relatively weak Canadian dollar to gain a foothold in the numberatic soin in the numismatic coin market. It has already carried out extensive international market research for a series of coins to commemorate the Calgary 1988 Winter Olympics.

Talks may revive rubber pact hopes

BY WONG SULONG IN KUALA LUMPUR

THE 33 producer and consumer members of the International Natural Rubber Organisation (Inro) are expected to take the opportunity of a three-day Inro council meeting, starting here today, to explore the prospects for another round of negotiations on a new rubber agree-

nations. His gloomy remarks

reflected his contention that the

word minerals business was " in

Mr Born said less developed countries were subsidising their mining industries and not

worrying about environmental

effects, regulations or costs.

They were not even concerned said. with profit and loss, because of Min

if both sides agree, the coming talks would be the fourth round—the third round having ended inconclusively in Geneva last month, with pro-ducers expressing frustration over new demands put forward by the consuming countries.

Mr Manaspas Xuto of Thailand, chairman of the rubber negotiations in Geneva, will be in the Malaysian capital to bring together the producers and consumers for informal discussions on the subject.

He is expected to be assisted by a senior official from the United Nations Committee on Trade and Development Cally given up all their positions at Geneva," and the bail revision of 25 cents.

bring about another round of was now at the feet of the con-negotiations and which has sug-sumers, gested dates from January to March next year.

and composites were the wave

Despite this, the US Govern-

ment's policy towards mining recently had been "one that at best can be described as

benign neglect and at worst as conscious abandonment of the

natural resource industries," he

of the future.

with profit and loss, because of Mining companies in the ducers, their need for foreign exchange industrialised world should technology.

Hopes that a fourth round of talks could be agreed in Kuala Lumpur were also boosted by the fact that senior delegates from both producing and consuming participants, in the Geneva talks, would be attending the Inro council meeting.

The current agreement will expire in October next year, after being extended for two years. If no agreement is reached, the 370,000 tonne rubber stocskpile would have to be liquidated among Inro members, a prospect which pro-ducers want to avoid.

"We are interested to have a new rubber agreement, but not at any price," said a senior

that they are prepared to dis-cuss the possibility of a new rubber agreement, but the Malaysian official said: "If they want to make major official changes to the agreement, we are not interested."

The main obstacle at the moment is the consumers' demand for major changes to article 32, governing the reference price. They want far reaching changes in the price adjustment mechanism, including a minimum 5 per cent auto-matic price revision whenever the market price during the six month period preceding a price review on average exceeded the trigger levels at which the bufferstock manager has to buy

or sell. Producers have agreed to

LONDON

MARKETS AFTER MOVING higher in the morning London's coffee

recent slide in the afternoon, reflecting a weaker-than-expected opening on the New York market. The January position ended the day £28.50 down at £1,970.50 a tonne, taking the fall on the week so far to £74.50. This week's fall has taken the International Coffee Organisation's dally indicator price below the 145 cents a pound level which, if main-tained on average for 15 days, would trigger consideration by the ICO Board of the reimposition export quotas, sus-pended earlier this year following a sharp rise in price levels. The cocoa market also continued weak with the March futures position losing another £16 to £1,511.50 a tonne. Once again the trend was set in New York. The recent heavy fall in the gold price was halted but the price ended with only a very modest rally on the day of \$0.125 following Monday's \$17.75

fall.

LME prices supplied by
Amalgamated Metal Trading. ALUMINIUM

Official closing (am): Cash 794-4.5 (796-9.5): three months 807.5-8 (805.5-8.5); settlement 794.5 (795.5). Final Kerb Close: 808-06.5. Turnover: 13,300

	Unofficial close (p.n £ per	1.) —	High/Lo
Cash 5 months	795.5-4 805,5-6	+0.25 -0.75	812:80
COPF			

Grade A	Unoffic'i close	+0	High/Low
esh months	909.5-10 933,5-4	-5.75	908/907 935/931
Official cl 908.5-9); ti .5); setiem lices: 934-4	hree mon! ent 907.5	ths 33	<u> 2-25</u> (36)
Standard ash	887-90	+3	888.5/B86.T

Cash 3 months	91 4 4 ,5	+8.75	-
Official (886.5-7); 2.5); settle ducer pri pound. Tot	ement 886 ces 61.5/	nths 911 (887). B6.5 cs	-3 (971 US Pro nts p8
1 EAD			

	close (p.	H + or m.) — tonne	High/Low	short-cov
esh months	336.5-7 329-9.5	+2,25 +1	332/329	the mark mid-after weaker N
.76): se	ttiernesst 3	(336).	Cash 337-8 5-30 (327.5- Final Kerb 450 tonnes.	up to E light sh pushed i
is Spot	24/27 ce	nts per pe	ound.	COFFEE
IIAV	6 1			

	₽ per tonne	
Cash 3 months	2655-65 +25 2596-600;+29	2565;256 2600/258
(7535_40\·	closing (am): Co three months 28 nent 2570 (2540). 8-05. Turnover: 13	01-5 (256)
TIN		

KUALA LUMPUR TIN MARKET: Close 15-95 (15.94) ringgit per kg. Up 0.1 ringgit per kg.

High grade	Unofficia close (p.r £ pe	i + or n.) — r toпne	High/Lov
Cash 5 months	572-2.5 560-1	<u></u> 1 3.70	574/571 566/560
Official (576.5-7); selement 569.5-0. T Prime We pound.	three mo 571 (577) umover:	nths 561 . Final K 10,900 t	Cento Cross Onnes. Us

)	GOLD
3	Gold rose Just \$5, an ounce
•	Monday's close in the London I
	market yesterday to finish at
	391½. The metal opened et : 387½ end traded between e hi
t	\$3811-3911- and a low of \$387
	Gold recovered from early levels
	by a small recovery in platinum t
	There was also some reaction
٠,	Monday's sharp decline to below
. 1	GOLD BULLION (fine ounce) Nov.
_	
	Close 5391-591 ¹ 2 (£274 ¹ 2- Opening 5597 ¹ 4-567 ² 4 (£278 ¹ 4-
	PE-1- 67 6256 CU 19040 19

1	Aft'n'n fix	\$388.00 \$391,00	(£274,714)
ı	GOLD	AND PLATIN	UHE COURS
	Am Eagle. Mapleles? Kr'g'r'nd	\$401 \q.406	(£285-2881 ₂) (£2814 ₄ -285) (£2704 ₄ -273)
	14 Krug 14 Krug Angel 1/10 Angel	\$39 8 4 01	(£140-140¾) (£70¾-71½) (£279¼-261) (£28-30¼)
	New Sov	\$90-95 \$921a-94	(£654-664)

1	PILAE	n		
	for spot d market yes equivalents spot 557c 665.25c, do down 8.9 down 8.9 385°-391°-1	sterday at of the down own 8.650 5c; and 5. The o (553-55	the 1 391. flxing 8.65c six- 12-c met 55c)	London b 155p. US 1 levels 1; three-r month 57: nonth 58 al opens
	388-390p	(553-665c)	<u>'-</u>	
	SILVER	- -		LM.E. p.m. Unoffic'i

LME--Turnovar: 10 (41) lots

SOYABEAN MEAL Prices moved lower on professional selling with light speculative support syldent, 1,000 June call options traded at £4 premium, otherwise volume was light, reports Muirpacs.

	Y'sterd 'ys close	+	Business done
60 10 11 11 12 14 15 16 16 16	£ per tonne 181.8-188.6 185.6-185.5 186.8-185.6 128.6-180.8 188.8-188.8 188.9-181.8 181.0-184.9	-1.28 -0.85 -0.75 -0.76 -0.88 -0.25	153.6 153.5 150.0
Sales: 1.	200 (100) i	one of	ZO tonnes

RUBBER PHYSICALS - The London merket opened about unchanged, drifted lower throughout the day and closed easier, reports Lawis and Pest. Closing prices (buyers): Spot 63.50p (64.50); Dec

INDICES

REUTERS Nov. 18 Nov. 17 M th ago Year ago 1610.7 1608.1 1568.5 1724.8

DOW JONES Dow | Nov. Nov. Mith Year Jones 17 14 ago ago Spot 119,08 120,14 - ,119,59 Fut ,117,38 118,47, - 120,10 (Sase: December 31 1931 = 100)

MAIN PRICE CHANGES

In tonnes unless otherwise stated.			
METALS	lov. 18 - 1986		lonth ago
Aluminium Free Market	\$1208/228	_10	S 280/890
Cash Grade A 3 mths	2909.76 £983.75 8391.25	+3	2051.75
Gold Troy oz Lead Cash 5 mths Nickel	2836.75 2899.25	+2.25	£806.5 £805.5
Free Mkt	185/1850 8118.75 \$489.00	-0.5 -0.5	165/175e \$137.26 \$600,00
Quickallyert	8160/170 391,65p 402,50p	4.30	\$150/170 403,40p 414,35p
free mkt Tungsten Wolfram 22.8lb	£4400/450 \$46,98 \$39/48	+50	2400,650 \$51,25 \$34,44
Zinc	£578,25 £560,5 \$920	1 3,75	2612,5 2608,5 8920

Oopra (Phil) | \$250y | +30 | \$200 Soyabean (U.S.) | \$152y | -1 | \$153

† Unquoted. † Per 75-ib flask. c Cents pound. ° Cotton outlook. y Nov-Dec. Dec. x Jen-Feb. z Dec-Jen. u Jen.

61.75p (62.75p), Jan 62.00p (63.00p). The Kusle Lumpur tob prices (Malaysian cents a kilo): RSS No 1 218 (221) and SMR 20 198 (199).
FUTURES—Index 652, Dec 638-641, Jan.March 648-651, April-June 658-861, July-Sept 660-674. Sales: 0.

trada buyin Draxel Bur highly vol opened hig short-cover gains of a the garket mid-attemo weaker Ner up to £10 light shor pushed fav	wham Lan atle trad pler than ing from p to £47 to took ow on, sided ! W York ma T-covering els higher	yolung de same	ne, reports in anothe ay, prices ad, finding lay. Afte ir mood o n and by noresainghy andon los ns. Furthe he close
COFFEE	Yesterday close	+ 0	Business Done
Nov 1	onen es I	_18 6	onan onn

Sales: 9,464 (5,781) lots of 5 tonnes. ICO indicator prices (US cents per pound) for November 17: Comp. delly 1979 139.41 (146.47): 15-day average 155.01 (157.61).

1	COCO	A
	ing at the down und ing toward Actuals a	showed resistance to open- lower levels due but drifted or pressure from trade sell- s the end of a quiet session. tracted little interest from ducers or industry, reports uffus.
	COCOA	Yesterday's + or Business Done
;		2 per tonne
=	Dec	1490 1491 -14 0 1498 1498

seen in the effermoon apart from heavy selling pressure at £158,00, reports Coley and Harper.

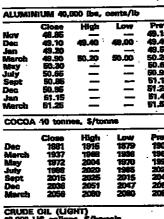
	LOUDON GROUND-HIMEL OF DE
	Northern Spring No 1, 15 per cer
į	Dec 107.25, Jan 109.75, Feb 110.0
ŧ	US No 2 Soft Red Winter: Jan 108J
•	Feb 110.25. French 112-12 per cer
_	Dec 140.50. English feed, tob: N
Ŧ	111.50-112.00, Dec 113.00-113.50, Ja
	Merch 116.00-116.60, April/June 118.7
	119.00 buyer/sellers East Conost. Mak
	US No 3 Yellow/French, transhipme
_	
•	East Coast: Dec 143,00, Barley: Engil
•	feed, fob: Nov 112.25 buyer Scottis
	Jan/March 115.50-116.50 buyer/sells
	English/Scottish.
-	Cib.isul contrain.
ď	
_	WHEAT BARLEY
	Yesterday's + or Yest'rdy's +
Ļ	1 estatora s L Ot Last ton al
	Willer Ciose Ciose

HGCA—Locational ex-farm spot prices (including co-responsibility levy of £3.373 s tonne). Feed barley: W. Mids 108.40, N. West 108.90. The UK monetary coefficient for the week begining Monday November 24 (based on HGCA calculations using five days exchange rates) is expected to change to 1.239.

US MARKETS

AGAINST A background of another dramatic drop in stock index values, New York gold futures managed to post gains of over \$5 in the December position as the technical weakness of the market since the end of last week encountered good sup-port after Far Kastern and European spot markets had approached key areas around \$385 per ounce, reports Heinold. Dealers noted seme switching out of the December position shead of the first notice day later in the month. Rumours, still unsubstantiated at the close, that the IBC president had left his post accelerated another weak day on the coffee market, with December values hitting new lows at 142.50c per peumi as stops were activated around 145.00c. However, short-covering and rumoured trade support rallied the market. Dealers were still reporting a new results atmosphere in pealers were still reporting a very nervous atmosphere in what remained a thin market. Crude oil prices faltered a little, with December delivery prices slipping ever 20c at one point before finding good speculative support, which saw values recover to \$15.60 towards the close.

NEW YORK



CRUDE OIL (UGHT) 42,000 US gallons, \$

i	COCO	A		
•	ing at the down unde ing towards Actuals at	howed resis lower levels or pressure to the end of tracted fittle fucers or in ulfus,	due bi irom tr a quiet i inten	ut drifted ade sell- session. est from
	COCOA	Yesterday's close	+ or	Business Done
		2 per tonne		
	Dec	1400-1461	-14.0	1420-1488

Seles: 2,410 (2,003) lots of 10 tonnes.
ICCO Indicator prices (US cents per pound). Delty price for November 16: 93.33 (94.76); five-day average for November 19: 93.37 (92.96).

POTATOES

, 18 Following Monday night's strong close and a firmer Dutch market trading DFIO.5 up. London poened firmer at £154 with nervous shorts covering positions. Trade was brisk on the opening but the market found selling pressure at £156.50. Little interest was seen in the afternoon spart from heavy

2 per tonne

GRAINS

Business done-Wheat: Nov 108.25-8.10, Jan 110.95-10.00, Mar 113.90-3.60, Avy 148.15-5.80. July 177.50. Sept. 101.55-1.50, Nov 103.75, Seles: 284 lots of 100 tonnes. Barley: Nov 109.50-8.30, Jan 112.00-1.85, Mey tontraded, Sept. 101.60-1.50, Nov 104.10-1.80. Sales: 61 lots of 100 tonnes. Old crops, after early trades at un-changed levels, eased on shipper sell-ing, but short-covering kept November steady. New crops eased on country hedge selling, reports T. G. Roddick.

Latest High Low Prey 44.45 44.60 44.06 44.74 45.66 45.72 45.45

Dated North Sea crudes remained strong, commanding \$15 a barrel or more. Fifteen-day Brent trading was thin with all months talking within a 15c price range. December WTI opened 22c down on Nymex and recovered slightly to trade only 10c down at 1.30 pm EST. In the petroleum products market prompt gas/oil and gasoline remained stable in thin trade. Nephthe firmed on bullish santiment and tight prompt availability. Fuel oil remained firm in talk but little was traded—Petroleum Argus, London.

Latest + or CRUDE OIL-FOS (5 per barrel)-Dec.

GAS OIL FUTURES UE \$ Turnover: 1,830 (2,466) fota of 100 HEAVY FUEL OIL

LEADED GASOLINE Turnover: 0 (0) lots of 100 tonnes. **MEAT**

stock prices at representative markets.
GB—Cattle 92.30p per kg lw (-1.01).
GB—Sheep 170.19p per kg est dow
(+3.48). GB—Pigs 77.28p per kg lw
(-0.15).
FUTURES—Live cattle: Nov 96.30.

Close High Low Prev
Dec 288.4 286.8 282.0 286.4
March 274.0 274.6 270.2 273.0
May 286.2 289.2 286.2 281.0
July 246.6 247.0 244.4 247.0
Sept 246.4 246.4 246.0 247.4
Dec 233.0 253.0 252.0 253.0
SPOT PRICES—Chicago loces lard
13.00 (same) cents per pound. Handy
and Harman silver buillion 554.5
(562.0) cents per troy ounce.

15.50 15.52 15.50 15.50 16.00 15.60 16.00 15.66

SUGAR

PARIS—(FFr per tonne): Dec 1214-1215, Merch 1240-1244, May 1280-1285, Aug 1310-1315, Oct 1345-1365, Dec 1336-1405.

LONDON DAILY PRICE—Raw sugar \$147.50 (£103.50), up \$1.00 (up £1.00) a tonne for December-January delivery. White sugar \$180.00, down \$2.0. Sales: 6,835 (1,856) lots of 50 tonnes. Sales: 6,535 (1,856) NOTS OF EX-conness.

Tate and Lyle delivery price for granulated basis sugar was £206.50 (£205.50) a tone for export. International Sugar Agreement— (US cents per bound fob and stowed Caribbaan ports.) Prices for November 17: Delly price 5.77 (5.76); 15-day, average 5.96 (5.85).

FREIGHT FUTURES

| Close | High/Low | Prev. 727.5.723 788,763 675,876 785,770 772,775 860,890 745,760 840,900 777.5 760 _____ Turnover: 273. | Close | High/Low| Prev.

JUTE—Nov/Dec 1886. c and f Dundee: BTC \$345. BWC \$346. BTD \$315, BWD \$315: c and f Antwerp: BTC \$225, BWC \$325. BWD \$285, BTD \$285.

MONE **L01**

WINER C

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

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Dollar nervous ahead of GNP

early strength meant that the pound showed little overall change against most. European currencies. However, it failed to make much headway during the day and classed weaker from Monday but little changed from the opening.

News of a tom PSBR figure for October was much in line with expectations while tomorrow's

expectations while tomorrow's UK money supply figures were regarded as important but difficult to interpret due to a change in the secounting period. The pound closed at 31.4235 down from \$1.4285 and DM 2.8650 from DM 2.8750. Against the yen it eased to Y231.50 from Y232.50 and SFr 2.3825 compared with SFr 2.3925. Against the French frame it closed at FFr 3.38 from FFr 9.4175.

FFr 9.4175.
D-MARK—Trading range against

D-MARK—Trading range against the dollar in 1968 is 2.4710 to 1.5740. October average 2.6038. Exchange rate index 142.6 against 134.3 six months ago.

The D-Mark recouped earlier losses against the dollar as demand for the US unit wained ahead of today's third quarter US CNP ravision. Fastly demand on CNP ravision.

GNP revision. Early demand on

EMS EUROPEAN CURRENCY UNIT RATES

Pound spot—forward against the pound

1.4230-1.4240 1.9690-1.9700 3.237₄-3.247₄ 59.60-59.70

286-287 212:24-213.11

212 24-213.11 192.88-193.16 1981-1982 10.71-10.72 9.572-9.38% 251-232 20.16-20.19 2.574-2.38%

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

41.85-41.95 7.60-2-7.61 2.0120-2.0130 1483-149 135.40-135.50

13914-13924 7-529-7-53 6-584-6-594 6-90-6-944 162-65-162-75

104-104 6-64 74-64 52-65 4-1 42-43 74-74 9-10 7-74 8-44 94-78 6-64

1 1.424 2.865 231.5 9.380 0.702 1 2.013 162.7 6.590

How IS E S DAR YEM F. Fr. S.Fr. H. FL. Ling CS S.Fr.

1,066 1,518 3,054 246.8 10 2,540 3,451 2112 2,075 63,59 0,420 0,597 1,203 97,17 3,937 1 1,359 831.7 0,825 25,04

0.509 0.724 1.458 117.8 4.774 1.212 1.648 1008. 1.676 2.386 4.803 388.1 15.73 3.994 5.427 3322.

43.1139 7.81701 2.11083 6.87316 2.37833 0.764976 1476.95

1.9632-1.9711 3.234-3.244 59.52-59.79

211.57-213.1

1.4185-1.4250 1.3470-1.3554 1.3822-1.3844 2.2720-2.2875 41.87-42.05 7.594,-7.644, 2.0100-2.0235 1481-1494 135.37-136.21

1991-1401/₂ 7.501-7.544 6.584-6.624 6.985-6.97 162.55-163.15

14.15-14.24

Short Cerps

EXCHANGE CROSS RATES

EURO-CURRENCY INTEREST RATES

expectations of an upward revision saw the dollar fixed at DM 2.0198 up from DM 2.0096 and there was no intervention by the Bundesbank. The dollar touched a

Bundesbank The dollar touched a high of DM 2.0235 but with dealers squaring off ahead of the announcement so demand dried up and the dollar eased back to close at DM 2.0155, unchanged from Monday's close. Sentiment was also influenced by the Bundesbank's announcement not to

hold a press conference after

today's meeting of the central

the US dollar as speculators awaited today's release of revised third quarter US GNP figures. The dollar closed at Y162.65 down from Y162.95 in New York and

compared with Y162.50 in Tokyo on Monday. Eisewhere the D-Mark fell to Y80.76 from Y81.03.

% change hdjusted for divergence +1.06 +1.34 -0.49 -0.40 +0.54 -1.39

1.09-1.75 pm 1.37-1.22 pm 5-4 pm 70-40 pm 5-3½ pm 0.72-1.06 db; 47-4½ pm 206-327 db; 34-124 db; 5-1 pm 9-10 db; 74-72-26n; 52-44-pm 41-74; pm 294-25½ pm 42-74; pm

1.80-1.75 pm 3.00-2.50 pm 0.80-0.85 ds 0.33-0.30 pm 13-17 ds 6.60-7.10 pm 0.71-0.66 pm 340-420 pm 190-340 ds 149-16ds 16.50-16.80ds

2.70-3.10 ds 5.70-6.00 ds 5.42-0.57 ps 2.00-par pm 0.93-0.88 ps

112-112 664: 82-82 52-52 32-4 45-41 8-84 104-105 72-72 43-41 104-104 6-64

2.383 3.238 1982 1.965 59.65 1.674 2.274 1392 1.380 41.90

90.80 3.274 0.832 1.130 641.6 0.686 20.82 1000 40.52 10.29 13.98 8539, 8.488 257.7

114-114 64-64 85-65 54-54 55-54 8-84 104-105 74-74 45-44 105-11 64-64

92.18 — — I subsine 4.134 (3,426) day's open let. 25,195 (25,096)

Lucit High Low Prev 14175 14190 14155 14200 14000 14010 13975 14025 13815 13815 13805 13850

CURRENCY FUTURES

POUND—S (FOREIGN EXCHANG

Spot 1-mth 3-mth. 14235 1.4176 1.4058

4,99 2,63 5,56 3,69 1,57 -3,59 -3,59 0,61 -3,55 2,77 6,91 5,43 7,35

% PA 4.99 8.15 -0.55 -1.63 3.59 10.17 -6.32 -8.10 -1.76 -1.76 -1.76 0.85 2.16

from central rate +0.45 +0.73 -1.29 -0.60 -1.01 -0.07 -2.26

0.61-0.58c pm 0.49-0.40c pm 2-11-c pm 30-10c pm 24-11-cm pm 0.27-0.50c dis 14-12-pf pm 70-110c dis 16-53c dis

0.61-0.90; pm 5.02 1.10-0.80; pm 8.45 0.25-0.20; di: -0.55 0.10-0.00; pm 0.47 1.75-2.25er pm 0.14 0.27-0.29; pm 1.52 115-140; dis -10.23 142-5; dis -5.96 42-5; dis -5.96 42-5; dis -1.68 1.90-2.10 ore dis -3.45 1.90-2.10 ore dis -3.45 0.26-0.21 y pm 1.73 1.20-0.70; pm 0.80 0.49-0.44 c ym 3.32

Three Months

11 & 2114 564 8482 5452 354 444 884 104-104 74-72 74-74 45-413 109-105 664

THE DOLLAR surrendered early gains in nervous trading ahead of today's release of US third-quarier GNP revisions. Expectations of a 26 per cent increase compared with a previous 24 per cent encouraged traders to cover short positions during the morning. However, this appeared to be the extent of the dollar's advance and its failure to hold above the DM 202 level prompted renewed selling in the afternoon.

There appeared to be little depth to the dollar's early rally with the market still concerned about the size of the US trade deficit and budget deficit. In addition both Japan and West Germany continued to show healthy trade surpluseers Japan and West Germany continued to show healthy trade surpluses and this appeared to be psychologically important even though a majority of US imports do not come from those two countries. Today's closure of West German centres and a decision by the Bundesbank not to hold a press conference after tomorrow's meeting of the central council also affected dollar sentiment.

The dollar touched a high of DM 20235 but came back to finish at DM 20235 compared with DM 20130 on

2025 but came back to finish at DM 20125 compared with DM 20130 on Monday. Against the yen it was also little changed at Y162.70 from Y162.75. Elsewhere it closed at SP-15740, unchanged, and FF-6.59 from FF-6.5925, On Bank of England

from FFr 6.5923. On Bank of England figures, the dollar's exchange rate index was unchanged at 111.2.

STERLING—Trading range against the dollar in 1986 is 1.5555 to 1.570. October average 1.4270. Exchange rate index 68.2, unchanged from the opening but down from 68.5 on Monday. The six months ago figure was 76.0.

Sterling opened on a weaker note against the dollar but the latter's

Nov 18	Latest	Previous Close
£ Spot	1.4210-1.4220 0.56-0.53 pm 1.79-1.74 pm 6.35-6.25 pm	1.4225-1.4235 0.57-0.56 per 1.78-1.77 pm 6.40-6.33 pm
Forward pren U.S. dollar.	niums and discou	nts apply to the

68.2 68.2 68.2

STERLING INDEX

11.00 am Noon 1.00 pm 2.00 pm 4.00 pm	Y RJ	68.3 68.3 68.3 68.2 68.2 68.2	68.4 68.4 68.4 68.3 68.4 68.5
Nov. 18	Back 1700 1700 1700	Special Drawing Hights	European Contacty Unit
Sterling U.S. Dollar Cornelign S Austrien Sch. Belgian Frant: Denish Kroner Denish Kroner Denish Kroner Hark Hetk, Gelider Franck Hallan Lira Jagmese Yen Jagmese Yen Jagmese Yen	55 858 858 87 87 87 87 87 87 87 87 87 87 87 87 87	0.843127 1.19918 17.0499 50.32% 9.15814 2.42210 2.73473 7.92418 167.63 167.63	0.725742 1.08128 1.42688 14.6751 43.3086 7.87381 2.08170 2.35441 6.81830 1441.53 168.068

CURRENCY MOVEMENTS						
Namember 18	Bank of England Index	Morgan Gateranty Changes %				
Sterling U.S. Dollar Cassarius Dollar Assarius Schilling Belgitar Prasc Denishi Kroso Devische Mark Sarius Franc Guilder French Franc	68.2 11.2 77.6 133.5 97.4 89.9 142.6 166.4 130.8 70.8 48.2 205.4	-25.2 +3.2 -12.4 +9.2 -5.6 +2.2 +9.7 +20.8 +13.1 -12.6 +25.5 +26.8				

OTHER CURRENCIES							
Nov. 18	£	\$					
Argentine	1.6340-1.6410	1.1490-1.153					
Australia	· 22115-22145	15550-155					
Brazil	19.93-20.06	14.02-14.09					
Fichard	7.0290-7.0990	4.9370-4.939					
Greace	195.73-199.15	137.89-140.2					
Hong Knog	11,0735-11,0845	7.8010-7.803					
ha	111.20-	· 77.00°					
Kennik	-	0.29280-0.293					
Lenembourg	59.60-59.70	41.85-41.93					
Malausia	34990-3,7045	26040-2606					
NL Zealand	2.7590-2.7565	1.9400-1.943					
Saudi Ar	5.3200-5.3245	3.7500-3.750					
Singapore	31135-31185	21925-2.194					
S.Al. (Cur) -1	31725-31955	2.2370-2.242					

MONEY MARKETS

London remains quiet and steady

INTEREST RATES showed little change on the London money market yesterday. Three-month interbank closed at 11%-11% per cent, compared with 11%-11% per cent, on Monday. It touched a peak of the control bank in the afternoon, but late assistance of around £30m was provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drains 11%-114 per cent in early trading, as sterling opened weaker on the

UK clearing hank base lending rate 11 per cent since October 15

foreign exchanges, but generally traded at 11%-11% per cent, before easing slightly towards the close. There was virtually no reaction to the encouraging UK public sector borrowing requirement of Shain October, with dealers not seeing it as an indication of an early cut clearing bank base rates. At the same time lear of a rise in base rates have tended to recede, against a background of speculation about a general election, possibly in the early part of next year. The Bank of England initially forecast a market shortage of £200m, but revised this to £300m at 1000m, and to £250m in the afternoon. Total help of £285m was provided.

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drains £314m, with bank balances below target absorbing £120m. These outputs that the property of the property weighed Exchequer transactions adding £215m to liquidity and a fall in the note circulation of £40m.

In Frankfurt call money eased to 440 per cent from 445 per cent, bringing the rate into line with that bringing the rate into line with that paid at the West German Bundesbank's securities repurchase agreement tender. Bidds at the tender totalled DM 17.4bn, and the Bundesbank allocated DM 3.5bn at 4.40 per cent, compared with a minimum bid level set by the central bank of 4.30 per cent. Banks minimum old level set by the cen-tral bank of 430 per cent. Banks will receive the funds tomorrow, because today is a public holiday in West Germany. The agreement will run for 27 days.

The Bank of England initially forceast a market shortage of £200m, but revised this to £300m at noon, and to £250m in the afternoon. Total help of £288m was provided.

Before lunch the authorities bought £258m bank bills in bank 4 at 10 per cent. No bills were

FINANCIAL FUTURES

PSBR fails to lift gilts

cial Futures Exchange yesterday. Forecasts for the October UK public for December delivery at yester-day part of 250cm, and although the PSBR figure of the contract fell to a low of 107-20 firmer on the day, but closed well bar market appeared encouraging, the market appeared to be a little disappointed. This may have reflected the fact that Government borrowing is on target only because of high levels of Government tax for high given the rather narrow range of high levels of Government tax that last month's Rig Bang in the City revenue caused by consumer spending Longer term cash prices fell by about 12 point, and futures prices also declined.

The contract fell to a low of 107-20. US Treasury bond fightes were firmer on the day, but closed well below the strong opened slightly lower. Apart from a technical downward correction, after recent gains, there was also evidence of position squargeting about 12 point, and futures prices also declined.

LONG-TERM gilt futures weakened on the London International Finantive in the London International Finantive in the London International Finantive in the Ceober UK public for Decamber delivery at yesters of 88.71. The contract also closed at that level, around the middle of the day's range of 88.67 to 88.74, and compared with

JAPANESE YEN-Trading range against the dellar in 1988 is 202.70 to 152.35. October average 156.36. Exchange rate index 266.4 against 296.9 six months ago.

Trading was confined to a narrow range in Tokyo with the yen abowing little movement against the US dollar as speculators awaited today's release of recipied. LIFFE LONG CILT FUTURES OPTIONS LIFVE US TREASURY DOOR FUTURES OFTIOUS Pets Florts 0.09 0.19 0.38 1.03 1.45 2.39 3.48 5.08 Feb. 0.18 0.83 2.52 3.35 9.67
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94.68 94.77 94.74 94.55 94.23 Low 0.5953 0.5960 0.601& 0.605 161.50 164.30

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EUROPEAN OPTIONS EXCHANGE

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This announcement appears as a matter of record only.

First Interstate Capital Markets, Inc.

250,000 Warrants to Purchase 71/4% U.S. Treasury Notes Due November 15, 1996

250,000 Warrants to Purchase 71/2% U.S. Treasury Bonds Due November 15, 2016

250,000 Warrants to Purchase either the 71/4% U.S. Treasury Notes 71/2% U.S. Treasury Bonds

Selling Group

First Interstate Capital Markets Limited

Banque Paribas Capital Markets Limited Barclays de Zoete Wedd Limited

Istituto Bancario San Paolo di Torino The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

S. G. Warburg Securities

November 1986

FT LONDON INTERBANK FIXING MONEY RATES NEW YORK

4.45-4.60 7-4.-7-2. 211-3-4. 5-2.-514 4.40625 107-113-71-7-1. 135-137 460-4.75 74-72 33-4 53-53 43-975 11-113-73-72 13-144 460-4.75 762-74 — — — — — — — 435445 74 7-14 65-64 3.71875 104-114 5-65 13-134 1604.75 71₂-71₂ **LONDON MONEY RATES**

113-113 113-113 114 115 Sterring CDs.
Local Authority Deposits
Local Authority Benefit
Company Ether (Bay)
Finance Hence Deposits
Transary Ether (Bay)
Fine Trade Bills (Bay)
Deltar CDs
SDR Licited Benefits
SDR Licited Benefits 104-94 114 114 -108 114 595-5-90

Treasury Bills (sell); one-month 10% per cent; three-months 10% per cent; Bank Bills (sell); one-month 1013 per cent; three months 1013 per cent; three months 1013 per cent; three months 1013 per cent; treasury Bills; Average tender rate of discount 10.6388 p.c. ECGD Fixed Finance Scheme IV reference date Oxidore 8 to 31 (inclusive): 11.237 per cent. Local Authority and Finance Houses seven days notice, others seven days finance Houses Base Rate 11 per cent from November 1, 1986; Bank Deposit Rates for sums at seven days notice 4.35-4.375 per cent. Certificates of Tax Deposit (Series 6): Deposit E00,000 and over held under one month 10% per cent; one-three months 11% per cent; three-limits 11% per cent; Under £100,000 10% per cent; six-also months 11% per cent; under £100,000 10% per cent; from November 14, Deposits held under Series 5 10% per cent. Deposits withdrawn for cash 5½ per cent.

38 British Funds	AMERICANS—Cont.			Financial Times ENGINEERING—Continued 1995 1996 1996	Wednesday November 10 1000 INDUSTRIALS—Continued I
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Financial Times Wednesday November 19 1986 INVESTMENT TRUSTS-INSURANCES Finance, Land, etc. REGIONAL & IRISH STOCKS | REGIONAL & IRISH STOCKS | The following is a splication of Regional and Irish stocks, the latter being quotes for Irish currency. | Albany Inv 20p. | 68 | Fin. 13% 97/82 | 250al -52 | "Recent Issues" and "Rights" Page 42
(International Edition Page 40)
This service is available to every Company dealt in on Stack
Exchanges throughout the United Kingdom for a fee of £875 per

2000年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,19 1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,19 1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1900年,1

offer from Gulf Resources, revived and touched 570p prior to closing

higher at 567p. Petranol, however,

ran back 6 to 50p pending the out-

come of hid talks. Exploration hopes continued to boost Conrey

Golds above worst
South African mining markets
displayed stability after Monday's
severe mauling Initial weakness
in bullion—down to \$387.25 at one

stage—induced occasional offer-ings of Golds from Johannesburg, although this was quickly absorbed as the Financial Rand held steady against an improving dollar, albeit with revived Reserved Bank sup-

port. Bullion's later recovery the metal finally settled fractionally higher on balance at \$391.25 an

nigher on balance at \$301.25 an ounce-led to a minor technical rally among selected top-quality stocks, and with dealers reporting sporadic short-covering quotations closed around the day's best.

Australian Golds, on the other hand, displayed little inclination to firmer levels. Indeed, the con-

tinued absence of overseas demand for overnight Sydney and

Petroleum which rose 22 more

LONDON STOCK EXCHANGE

tions Dealings Day New 20 New 21 Dec 1 Dec 4 Dec 5 Dec 15

415p; just over three weeks ago, Saul Steinberg announced that he intended to seek greater control

of Mercury by raising his share

holding to more than 15 per cent. Morgan Grenfell's recent recovery

merger with Exco induced selling of the shares which closed 14

down at 4180. Lleyds rose 7 to 4250 following lunch with brokers Hoare Govett. Other clearers

drifted gently lower for want of

support. Barclays relinquished a

Against the dull trend in Insur-

ances, Equity and Lew rose 5 to 297p in response to revived

gave ground throughout with General Accident notable for a

Brewerles were irregular. Lead-

ing concerns drifted lower for want of attention, although Whit-

bread A hardened a penny to 270p

awaiting today's half-timer. Guinness fell 5 for a two-day decline of 14 to 329p amid talk that

Kleinwort Grieveson are prepar-

pany, Regionals, in contrast,

attracted revived takeover secula-tion, although gains were again

tion, although gains were again sometimes exaggerated by stock shortage. Dorset-based Eldridge Pope came to the fore and advanced 13 to 430p, while Mariand, 360p, and Hardys and Hansens, 630p, put on 15 and 20 respectively. Buckleys, however, eased a couple of pence to 150p, despite news that Bestwood has increased

news that Bestwood has increased

its stake to just under 22 per cent.

George Wimpey easier
Leading Building issues suffered from a lack of investment

fered from a lack of investment interest. George Winney drifted lower in the absence of support and closed 5 down at 186½p, while Alfred McAlpine slipped 5 to 400p. Elsewhere. Engby Pertland Cement edged up 1 to 175p, while Markey firmed 2 to 125p on news that investment portfolios managed by Mercury Warburg Investment Management and Rowe-Mullens Investment Management and Rowe-Mullens Investment Management to 15.01

increased their holding to 15.01 per cent. Pelypipe shed 2 to 163p following details of the acquisition of Paragon Plastics and Pro-

cell Plastics for a combined con-

Helical Bar specumbed to profit-

Against the trend in a subdued

rose 8 to 407p, while Brent improved 4 to 147p.

Leading Stores succumbed to

the malaise. Burton cheapened 11/2 to 2641/20 ahead of tomorrow's

attracted renewed speculative support and closed 8 higher at 226p, while S. Casket were also

FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times,

the Institute of Actuaries and the Faculty of Actuaries

Tuesday November 18 1986

Gross Div. Yield% (ACT at 29%)

Stores mixed

fall of 10 at 813b.

Another nervous session in the again shying away from its fears that the Boesky affair might prompt a sell-off on Wall Street, and Govern-ment bonds looking unsettled by a

dull performance by the pound. Los-ses were modest in both sectors, but share prices ended at the day's lows lespite a steadier close in gilt-edged sponding to reports of selling press-ure at the close on Wall Street. The e of firm news from the Opec pricing meeting fuelled bearish comments from oil industry analysts, and British Petroleum and

Britoil shaded lower. Imperial Chemical Industries saw some sell-ing again, but Glaxo Holdings were a steadier market. The equity market tried to rally but grew increasingly nervous ahead of Wall Street's opening. With the New York market easier in early ding London stocks returned to trains, London succes restrict to their lowest levels of the session. The FTSE index lost 11.1 to 1,617.5, and the FT Ordinary index 6.9 to 1,271.6.

Heavy trading in Hanson Trust (22m shares) was fuelled partly by activity in traded options in the e sized bargains, as London con-ed to respond to substantial ling interest from the US.

The gilt-edged market ended with The gin-enged market ended with losses of % or so, steadying in late trading when the pound came off its day's low. The FT Government securities index eased 0.11 to 81.32. In early trading, yields on long-dated bonds moved perilously close to the 11 per cent mark which provided a floor for the market in last week's selling bout. Yields of 11½ per cent were offered on seven year bonds.

ness over inflation has sent investors hurrying towards the index-linked stocks. The authorities took the opportunity yesterday to issue to the Bank of England £100m of index-linked issues, maturing in

However, conventional gilts were helped by a favourable response to the announcement that UK Public Sector Borrowing Requirement stood at £9bn last month, which was less daunting than feared. A major hurdle comes with today's (Wednes-day) release of the latest official ites of US gross national

An active feature in the equity market was Mercury International as Saul Steinberg made good on his promise to increase his holding in the major British securities firm.

Mercury Int. good

Mercury International dominated proceedings in the banking sector, jumping 21 to 411p, after 413p, as US arbitrageur Mr Saul Steinberg increased his stake in the UK merchant banking conperate to well over 12 per cent

EQUITY GROUPS

& SUB-SECTIONS

CAPITAL GOODS (210) ... Building Materials (27) Contracting, Construction

Nervous selling of equities continues as gilts

also turn downwards

		INAN	CIAL	TIME	SST	DCK I	NDICE	S		
	Nov.	No.	Nov.	Nov.	Nov.	year	19	86	Since Co	mpilation
·	38	17	14	13	12	290	High	Low	High	Low
Government Secs	81.32	81.43	81.38	81.04	83_07	83.41	94,51 (18/4)	80.39	127,4 (91/35)	. 49,18 (3/1/75)
Fixed Interest	88.59	88.55	68.54	88.46	88.85	88.76	97.68 (7/7)	86.55 (23-1)	105,4 (28/11/47)	50.53 (3/1/15)
()rdisəry ♥	1,271.6	1,278.5	1,293.2	1,295.7	1,305.1	1,095.5	1,425.9 (3/4)	1,094.3	1,425.9 (3/4/86)	49.4 (26/6/40)
Gold Mines	304.0	302.4	325.1	328.5	316.6	277.5	357.8 (22/9)	3 85.7 (187)	734.7 (15/ <u>2/</u> 83)	43.5 (26/10/71)
Ord. Div. Yield	4.46	4.41	4.39	†4.39 l	4.37	4.40		S.E. AC	YTIVITY.	
Earnings Yld.%(full)	10,35	10.21	10.19	110.18	10.09	10.90	ln	dices	Nov. 17	Nov. 14
P/E Ratio (net) (*)	11.82	11.98	12.00	112.02	12.13	11.31		Bargalus	177.7	132.2
SEAQ Bargains (5pm)	23,762	26,451	25,788	27,780	32,691	_	Equity Bary Equity Valu		239.5 1987.4	266.6 2123.4
Equity Turnover (£m)		983.27	1050.52	1177.48	1184.32	598.23	5-Day Aver	998	1	
Equity Bargains	-	36,958	41,152	45,236	54,958	24,147	Gift Edged Equity Barg	Bārgains	. 148.0 291.0	151.2 305.2
Shares Traded (mi)		431.2	520.8	479.0	456.4	279.3	Equity Valu		21411	2162.0
♥ Opening	10 а.т.	11	a.m.	Noon] [:	l p.m.	2 p.m		p.m.	4 p.m.
1279.8	1279.0	127	76.4	1275.8	1 1	273.7	1273.		273.1	1273.4
Day's High 128		ay's Low			_					
Basis 100 Govt. Secs	15/10/26,	Fixed Int.	1928, Ord	lnary 1/7/3	5, Gold Mi	nes 12/9/5	5, SE Activi	ly 1974 •Ni	1=11.34. fC	orrected.
	KONDOX	REPOR	T AND	LATEST	SHARE	INDEX:	TEL. 01-2	246 8026		

stake, firmed 5 afresh at 295p. Dehfor added 5 at 159p and Stir-ling 4 at 140p. Martin Ford, on the other hand, fell 6 to 71p following the liquidation of speculative

Interest in the Electrical sector centrede upon secondary issues
MK reflected acute disappoint ment with the interim results with a fall of 18 at 368p. Patasers, mean-while, added 9 afresh at 207p on further consideration of the bid approach, while Whitwerth gained 6 to 88p following the announcement that Edmunson Electrical now bolds a near-16 per cent stake in the company. CML Microsystem added 10 to 180p following the bumper interim pro-lits and Chloride hardened a fraction to 54/sp shead of tomorrow's first-half figures. MMT Computing rose 7 at 327p and Melyex firmed 4 at 97p. The leaders lacked support and closed with minor losses. British Telecom cheapened a couple of pence at 195p as did GEC, at 180p and Plessey, at 176p.

Among Engineers, APV

cent Plastics for a condition con-sideration of some £7m. Derek Creach jumped to 200p prior to closing 18 higher at 193p following a bid approach. Recent favourite Among Engineers, APV improved 12 to 591p, interest being enlivened by the proposed acquisition of three US ice-cream equipment manufacturers for about £20m. Matthew Hall firmed 4 Chemical sector, Laporte attracted revived demand and to 141p on news of the £14m contract from Tarmac, but B. Elliett eased 4 to 73p following the cau-tious statement which accompa-nied the interim profits recovery. Staveley closed a few pence easier at 572p after the proposed acquisition of 51 per cent of Weigh-Tronix Inc a leading US manufacturer of annual figures, while Dixons lost 4 at 325p and Storehouse declined 5 electronic weighing equipment and the vendor placing of 1.6m

Second-line Foods displayed a late firm feature in J. Perkins Meats which jumped 8 to 40p on the announcement that Mr Tony popular at 85p. up 5. Lee Cooper, in the announcement that Mr Tony which Compagnie de Navigation Cole's Bestwood had acquired a 25 Mixte SA holds a near-13 per cent stake in the company.

Year age (approx.)

Thurs Nov 13

Meat Trade Suppliers gained 10 to 160p in a restricted market as bid rumours resurfaced. Among the leaders, Tate and Lyle held up well and closed 3 dearer at 582p, while Hillsdown hardened a cou-

Pilkington lower Further unwinding of specula-tive positions in takeover favourite Pilkington left the shares down Pilkington left the shares down 16 more at 529. Elsewhere in the miscellaneous industrial leaders. Beecham due to report interim figures tomorrow, hardened a few pence to 427p, but Beets, also scheduled to announce its balf-year results on the same day, eased 4½ to 224½. Hansen Trust were again the most actively traded stock (22m) but settled 7 cheaper at 193½p. Unilever, in contrast, rallied is to £1913. Among the secondary issues, Charles Baynes adv

ple of pence to 205p.

anced 9 to 31p in late dealings on the announcement that negotia-tions are taking place which may result in the injection of an asset in exchange for a 29.9 per cent share-holding in the enlarged Baynes. Interim results in line with most expectations failed to inspire Lou-don International which closed 11 cheaper at 236½p, while Metal Box also closed a few pence off at 1750 following the half-year statement. Peck Holdings gave up 2 to 42 ap reek nothings gave up 2 to 422p amid talk of a put-through below the market level, but buying interest revived in Shiloh, 5 to the good at 193p. Cooksen edged up 3 to 453p on the marketing agreement with Selangor Pewter, while comment on the proliminary figures. ment on the preliminary figures prompted a further modest improvement to 185p in Diploma. contrast, occasional selling left Hiams Holdings 12 down at 537p

bid hopes faded.

In Leisures, Camparifirmed 10 to
108p in a narrow market amid
revived speculation of a Swedish

Thoughts that the \$50m to be

were quoted at 38p following implementation of the capital results and a fresh acquisition, Advertising Agencies lost ground.

Charles Barker succumbed 5 more to 93p, while LCA eased to 121p; the latter group said yesterday that

LONDON TRADED OPTIONS

An. July Jan. Apr. July

30 50

280 40 48 55 3 16 11 300 25 35 43 9 14 22 330 9 20 25 28 32 37 360 2 9 — 53 55 —

120 90 60 3 9 32 60

61 48 29

43 30

26 17

70 47

170 123 83 48 105 67

147 110 77 50 125 85 47 25

143 105 75 50 28 98 73 50 5 13 28 58 103

42 24 11 51 33 14

24 13 7 34 21 10 3 11 30

78 55 28 13 85 67 38 23

42 27 12

53 32 18

47 30 17

5²2 1 0²4

43 33 23

11 64₂

1 16 34 22 13 17 9

012 7 48

13 37

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0¹2 5¹2 6 16 26 29

01₂ 4 35

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300 330 360

180 200 220

180 200 220

300 330 340 30 4 01₂

Maris & Sper (*191)

Trafalgar Ho (*280)

Option

BAT inds (~456)

Berding (4(70)

Brit. Teleco (*195)

imperial Gr (*396)

32 15 4

a fell 11 further to 576p as recept

raised via the issue of Convertible bonds to an international syndicate could be for US expansion stimulated demand for Lucas Industries Initially the price recovered to 450p, but later sank back to close 4 down on the day at 440p. FE Group picked up following the successful outcome to the rights issue, rising to 297p before ending a few pence higher at 294p, but Spice gave 3 at 88p on news of the board changes and resignations of

Debron Investments improved to 50p before dealings in the company's shares were suspended. Subsequent details of a \$55m acquisition, which will eventually lead to the sale or placing of the lead to the sale or ylacing of the share stake in major shareholder Interface Flooring Systems, was announced. Among other smaller-priced Textiles, Richards gained 2 to 47p but Palma gave up 4 at 41p. After announcement of the pre-liminary statement, Scottish Cities

"A" rose 10 to 530p. Business in Financial Trusts was subdued, but Mercantile House but Mercantile House strengthened 5 further to 305p still reflecting the chance of rules simiting ownership by banks of foreign exchange and money brok-ers. Aitken Hame remained at 140p despite Sunshine Pacific of Hong Kong increasing its stake to 12.15 per cent Elsewhere, Kellock were quoted at 38p following implementation of the capital reconstruction scheme.

NEW HIGHS AND LOWS FOR 1986

NEW HIGHS AND

NEW HIGHS (69)

AMERICANS (2) Dana Corp. BREWERS
(3) Eldridge Pope A, Fuller Smith &
Turner, Young Brew. A N/V. BUILDINGS
(5) Aberdeen Const., Crouch (D.),
Howard Shuttering, Rowlinson, Wettern
Bros. CHEMICALS (3) Coates Bros., Do
"A", Schering. STURES (4) Castert (S.),
Chelsea Mar., Debrior, Stirling Group.
ELECTRICALS (5) Chloride 7-2% Pri.,
Datasery Inc., Electronic Machine, MMT
Computing, Scholes (G. H.)
ENGINEERING (2) Concentric, Hobson.
F000S (3) Hughes Food, Meat Trade
Suppliers, Snowdon & Bridge. HGTELS
(13) Black Arrow, Bodycote Intl., Flogas,
Holden Hydronan, J. S. Pathology,
Mariling Inds., Myson Group, Scott
Greeniam, Shiloh, Stat-Ples, Stocklatos,
Thomson T-Line, Tod. LEISURE (1)
LWT. MGT0RS (1) Quick (H. & J.).
MEWSPAPERS (4) Cradley Print., Oliver
Paper, Qsborne & Little, Watmonghs. TEXTILES (2) Glen Abbey, Lamont Hidgs. TRUSTS (17) Chion & East Inv., Derby Tst. Cap., Eng. & Intl. Warr., Fashion & General, Fieming Clawerhouse, Fundinvest Cap., German Secs., Glasgow Stockholders, Eovett Strategic, Description of Control o Fundament Cap., German Secs., Glasgow Stackholders, Gowett Strategic, Greenfriar, Law Debenture, Loadon & Gartmore, Rights & Issue Cap., River & Mercantile, St. Andrews Tst., Second Markott Inw., Parrish (J. T.). 911.5 (3) Chewron, Cornoy Pet. Nat. Res., Royal Dutch. NEW LOWS (17) CAMADIANS (1) Rio Algom. CHERIGALS (1) Morcean. STORES (1) Fletcher Dennys, Northamber, Philips Floance Stape, Stone Intl. ENGINEERING (1) Brown & Tawse. INDUSTRIALS (2) Anari, Office & Elect. INSURANCE (2) Alexander & Alexander, Lincoln Nati. MOTTORS (1) Lucas. PAPER (1) Barker (Charles). PROPERTY (1) Slough Ests. 122-80.

Nov. Feb. May Nov. Feb. May

500 67 90 102 1 5 12 550 18 47 57 2 18 25 600 1 17 27 40 42 50

19 32 21 21 81₂

1,2 13 35

38¹2 19 51₂ 11₂

Thorn EMI (*480)

42 25 12¹2 6 31 19 10

26¹2 18¹2 12¹2 8 2³8 1³1 1³1 0₄6

115 70 70

42 30 17

39₂

6 15 43

Tr. 111% 1991 (%101)

Tr.111,% 03/07 (*£106)

annual report of an imminent expansion into gold exploration in ensland via a proposed farm into a prospect near the Starragold and copper discoveries controlled by Elders Resources. positive news from the Opec meeting and, with Wall Street easier in early trading, prices generally settled at the day's lowest. British Petroleum were finally 3 off at 691p, while Shell settled 4 cheaper of 975p. LASEA many dult at 1570. Canada's McFinlay Red Lake fell 12 more to 1959 on further consideration of the interim report; on Monday, the company announced proposals for the buy-out of its partners in the McFinlay joint venat 953p. LASMO were dull at 157p, down 4, and Enterprise 3½ lower at 163½p. On the takeover front, IC Gas, the subject of an unwelcome ture in Ontario.

Traded Options

Relatively subdued conditions in the underlying securities were fully reflected by Traded Options which attracted 24.372 contract-the lowest total so far this month. Nevertheless, operators displayed renewed enthusiasm for Hasson Trust which bucked the trend and recorded 5,159 calls, 1,225 of which were struck in the popular December 200 series. Butswere lively with 1,169 calls and 546 puts transacted. Put interest was also noted for British Telecom with 1,709 trades

253p despite revealing hopes in the

Traditional Options

- Last dealings Nov 28 Dec 12 Jan 2 Last declaration Feb 19 Mar 5 Mar 19

- For rate indications see en Stocks favoured for the cal

tions closed around the day's best. Hinstrating the general trend, Vael Reefs, down to £53% earlier, closed only 1% points off at £55%, while Southwal hardened % to £55%. She firmed 12 to 533p. The FT Gold Mines index rose 1.6 to 304.0. Financials remained irregular. "Annable" improved 1% to £50%, but De Beers Deferred eased a few pence more to 517p. Another dull showing by London equities depressed ETZ, 9 cheaper at 676p, and Consolidated Gold Fields, 11 down at 662p. Properties, Sound Diffusion, Ennex, J. A. Devenish, Thomson T-Line, Regenterest, Quest Automation, McCarthy and Stane, Joanson and Firth Stown, Tolk, Conroy Petraleum, Mercantile House, London International, Wiggins, Goldsmiths, Helical Bar, Goodwin, Amstrad, Policy Peck, Audiotronic, Morgan Grenfell, Eglington, Control Securities, Greenwich Resources and Geers Melbourne markets promptd Gress. A put was done in further substantial losses for Gdld Properties, while double Mines of Kaligosthe, 563p, and Cantral Norseman, 573p, down 30 and General, Burton, Sound 40 respectively. Metana fell 13 to and Phoenix Properties. Gress. A put was done in Pheenix Properties, while double options were transacted in Equity and

TRADING VOLUME IN MAJOR STOCKS

RISES AND FALLS YESTERDAY

LONDON RECENT ISSUES

EQUITIES Austroit Latest Paid Remore, NP Date FIXED INTEREST STOCKS

AND STATEMENT OF THE ST

tssue Price	Amount Paid	Latest Regunc	19	86	Stock	Closing	+ 0
£	8	Date	High	Low		Price £	-
100.25 100.41 101.41 100.41 100.41 100.41	^보 습은은 한 한 원인한 금입	1717 80 290 2912 16712 1	190pm 12°2 11 114 107°20 109°2 100°2 100°2 114 114	106p 100e 2	Sristol GW & Min 3% Cav 2nd Mt Deh 1989 East Worce. Water 127% Red Deb 94-96 East Water 114% Red Deb 2002-04 do 57% Red. Pt 1993 Fed. Housing 97% Care. Red. Pt 1 Hardees 7% Care. Com. Red. Pt 1 Mid-Sames Water 11% Red Deb2012-16 Mid-Sames Water 11% Red Deb2012-16 Textonomical 11% 26/1087 do 111/2% 25/11/87 pt 111/2% 25/11/87 Textonomical Wir 81/4% Red. Pt 1996 Textonomical Wir 81/4% Red. Pt 1996 Textonomical Wir 81/4% Red. Pt 1996	170pm 1114 102- 20 107p 100p 42- 1004 100- 100	
'RIG	HTS	" 0	FFE	RS		L. <u></u>	
Issue Price	Amount Paid	Recom	·	966	Stock	Closing	+ 07
	υp	Date	High	Line	1	- I	_

Issue Price	Paid	Resumo	19	66	Stock	Clasing	+ 01
rinas	岬	Dane	High	Line		Price	-
3 70 180 12 85 14 40 350 720 180	NII AII NII NII NII NII NII NII NII NII	19/12 19/12 7/1 19/12 19/12 9/1	21 april 15 pm 15 pm 15 pm 16 pm 16 pm 376 pm 21 pm ed day for the second secon	11 garr 15pm 1 _{cpm} 17pm 5pm 4pm 37pm 385pm 16pm	Blacks Leisure 20-20 Brit. Berust 10-5 Cook (Wen.) 20-5 Elswick 5-5 Kritock 1-5, 1-5 London & Assoc. 10-7 Petrocon 127-9 Recitand Stehe Washington (11)	249 1129m 15pm 17pm 17pm 612 47pm 47pm 385pm 16pm	-le +1 +1, -1, -1, -5
COPPET OF 68	ksumed o veilags op	Swidend a dated by 1987 1	nd yieki, lotest im Estimate	h Assum erim stati	iree of stamp thity. a Ammalised dividence payable on part of capital, over based of divident and yield after scrip issue, Fromen. It Devident are Yield based on pased dividend, ower and ye based on later this based on prospectors or other official	on divident Forecast (respectus	d on futi Slyktend Or other

16.17 675.56 681.81 679.77 565.81 17.54 823.61 834.19 827.05 634.94 32.56 1147.30 1166.13 1163.08 943.48 53.27 11723.06 1756.26 1754.97 1573.99 29.90 1480.23 1496.64 1482.42 1312.98 372.25 374.41 375.94 328.10 9.53 339.67 344.12 339.80 248.96 5.72 257.56 259.30 258.17 205.19 30.19 1231.32 1237.38 1241.37 1031.91 18.47 927.79 983.16 941.51 760.99 14.91 953.98 970.51 970.80 796.31 14.99 731.64 731.57 724.83 545.94 30.54 1846.49 1865.71 1874.19 1736.49 21.37 1484.66 1503.02 1517.72 1161.31 25.08 956.53 951.68 965.47 767.78 77.96 278.95 16.10 850.76 859.58 860.94 778.98 10.57 538.97 548.86 549.12 17.50 787.03 794.06 793.51 719.73 980.42 955.87 715.57 175.5 671.74 -8.6 9.97

819.62 -6.5 8.72

1139.94 -0.6 7.71

1171.418 -8.5 8.58

1466.84 -0.9 9.62

372.11 - 10.53

339.39 -0.1 10.79

1221.37 -0.8 7.33

924.35 -0.4 10.79

1221.37 -0.8 7.33

924.35 -0.4 8.29

947.57 -0.7 9.27

712.40 +0.1 9.32

1899.99 -0.4 6.89

1489.55 +0.3 6.31

963.82 +0.8 7.63

2573.67 -0.2 7.72

473.79 -0.2 7.72

473.79 -0.3 13.06

780.24 -0.9 8.63

972.85 +0.1 9.01

1265.58 -1.0 13.06

780.24 -0.9 8.63

972.85 +0.1 9.01

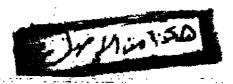
744.99 -0.9 11.08

1993.63 -1.6 6.25

1993.63 -0.5 8.52 3.82 14.90 3.59 34.45 4.06 17.83 4.89 15.09 2.77 13.86 4.47 12.11 4.15 13.38 4.09 19.76 4.42 16.19 3.38 13.94 3.38 13.94 3.39 13.26 3.88 20.13 2.55 18.50 4.23 17.39 4.40 16.45 3.49 18.16 3.12 18.41 3.13 13.50 4.40 16.32 4.75 12.34 3.14 20.15 Tobaccos (2) ... Tobaccos (2)
OTHER GROUP'S (87)
Chemicals (20)
Office Equipment (4)
Shipping and Transport (12)
Teleptone Networks (2)
Miscellaneous (49) 3.14 20.15 16.87 1111.00 1125.66 1126.53 896.81,
3.66 14.88 17.91 834.71 843.20 843.98 706.59,
6.27 10.77 62.83 1448.95 1442.35 1439.93 1193.31,
3.98 14.22 21.45 885.49 893.50 893.37 747.99,
4.72 — 17.46 602.20 665.43 605.12 533.09,
5.58 7.15 23.94 655.06 657.98 655.07 543.46,
4.67 — 27.29 833.10 843.47 846.27 818.45,
4.81 — 13.49 453.79 458.05 458.59 415.10,
4.18 16.88 35.33 1236.60 1233.95 1267.82 11394.3,
4.80 — 6.37 356.41 352.94 351.24 227.80,
3.62 22.10 15.17 791.73 794.15 799.15 692.81,
4.48 13.21 9.06 356.05 355.98 352.85 307.57,
4.48 13.21 9.06 356.05 355.98 352.85 307.57,
4.48 13.21 9.06 356.05 355.98 352.85 307.57,
4.48 13.21 9.06 356.05 355.98 352.85 307.57,
4.48 13.21 9.06 356.05 355.98 352.85 507.57,
4.48 13.21 9.06 356.05 355.98 352.85 507.57,
4.273 — 14.22 830.31 835.15 832.98 640.96
4.80 — 20.12 809.26 816.86 815.85 684.28 49 INDUSTRIAL GROUP(483)
51 Oil & Gas (17)...... FINANCIAL GROUP (118).
Basks (8)
Insurance (Life) (9)...... 19.18 +0.2 +0.1 -0.6 +0.2 +0.5 -0.1 -1.4 -0.6 __ 7.72 Insurance (Composite) (7) Insurance (Brokers) (9) ... Merchant Banks (12)..... 5.87 9.23 roperty (49)... 9,45 10.42 895.58 -0.5 Nov Nov Nov 14 13 12

	1			1 170	. I Mini	1142 111		W#		47	<u> </u>			
FT-SE 100 SHARE INDEX 4							3 1	617.4	1628.6	1644.3	1644.6	1654.5	1660.9	1412.1
FIXED INTEREST								ASE CR	OSS I YIELD:		Tues Nov 18	Mon Nov 17	(abbar) 900 Jess	
PRICE IMPICES		Tues Nor 18	Day's change %	Mon Nov 17	ad adj. today	nd adj. 1986 to date	1 2 3	Compo	os 1 2	5 years 5 years 5 years		9.95 10.67 10.68	9.93 10.63 10.64	9,98 10,23 19,25
	System Government 5 years	118.58		118.62 128.22	1.1	10.31 11.61	5 6 7	Media Coupa High	as 3	5 years		11.44 11.01 10.59 11.52	11.39 18.97 10.57 11.48	10.84 10.59 10.25 10.25
3 4	Over 15 years Irredeemables,.	132.81 144.59	+0.18	133.20 144.33	_	11.83 13.34	8 9	Coupo		5 years 5 years		11.18 10.66 10.36	11.14 10.63 10.37	10.75 20.44 9.80
	All stocks	126.72	-0.22	126.94 114.93 110.26	<u>-</u>	2.90 2.84	12	Inflat	Linked 2 rate 59 n rate 59 n rate 10	6 G Over	5 yrs 5 yrs 5 yrs	3.74 3.85 2.72	3.61 3.84 2.08	0.8 0.9
8	Over 5 years	110.82	-0.15	110.99	_	2,69	15	Debs Lozas			5 yrs	3.67 11.64 11.73	3.66 11.67 11.66	0.0 11.44 11.35
	Preference	199.80 79.45		110.22 79.48	_	19.25 6.07	17			25 year		11.74	11.66	11.25

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WORLD STOCK MARKETS

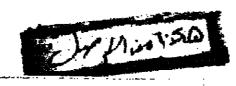
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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRI

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New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo



NYSE COMPOSITE CLOSING PRICES

MEX COMPOSITE CLOSING PRICES

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FINANCIAL TIMES WORLD STOCK MARKETS

WALL STREET

Fall gathers pace as selling grows

SELLING PRESSURE spread beyond the speculative takeover stocks and prices tumbled on Wall Street yesterday, writes Roderick Oram in New York.

The decline was confined to a few points during the morning, but in early afternoon a steep slide was triggered by growing fears of the implications of the Boesky insider trading scandal. No support for stocks was available from the bond market which was drifting lower.

The Dow Jones industrial average closed down 43.31 at 1,817.21, its sharpest drop since the record declines on September 11 and 12. The New York Stock Exchange composite index fell 3.42 to 136.48, with declining issues swamping rising by 1,377 to 266. Volume was heavy at 185.26m.

The feeling was widespread among market participants that takeover spec-ulation which had carried the market up more than 150 points was a spent force. As the decline started, falling stock index options triggered computerised sell programmes in the underlying stocks.

The two most active issues were falling takeover stocks. Gillette fell \$7% to \$60 on volume of 3.5m shares. It is the

FT-Actuaries
All-Share Index

STOCK MARKET INDICES

204.17

239.63

1,517.5

304.0

10.66

900

700

600

NEW YORK

DJ industrials

DJ Transport

S&P Composite

DJ Utilities

LONDON

TOKYO

Tokyo SE

All Ord.

AUSTRIA

ÇANADA

Compo

Portfolio

SE

FRANCE CAC Gen

and. Tendance

WEST GERMAN FAZ-Aktien

Hang Seng

NETHERLANDS

ANP-CBS Gen

ANP-CBS Ind

Oslo SE

HIGAPORE

JSE Golds JSE Industria

Madrid SE

SWITZERLAND

MS Capital Int'i

Silver (spot fixing)

Copper (cash)

Coffee (Jan)

SWEDEN

WORLD

(London)

London

Paris (fbding)

Luxembourg

New York (Dec)

Zürich

Straits Times

SOUTH AFRICA

ITALY

Credit Aktis

Belgian SE

Toronto Metals & Minis

FT Ord

FT-SE 100

FT Gold mines

FT-A Long gilt

KEY MARKET MONITORS

1985

1984

165.26

198.70

1,095.5

1,405.1

277.6

n/a

1.817.21 1.880.52 1.440.02

829.25

209.24

243.21

1,278.5

1,628.6

. 809.26

302.4

17,273.53 17,208.15 12,700.3

1,421.56 1,418.50 995.65

650.0

233.05

3,964.95 4,034.39 2,911.55

2,088.90 2,107.50 1,848.0 3,026.2 3,047.50 2,781.7

1.524.07 1.538.86 134.66

189.31

380.30

145.60

656.81

1,975,20 1,971,90 1,708,4

2,249.97 2,242.89 1,744.20

278.70

376.25

881.96

1,411.0

2,669,75 2,589,95 1,513,43

341.0

391.55p

\$390.95

\$389.96

S388.25

\$394.50

£2.022.50

Nov 17

337.5

GOLD (per ounce)

726.25 419.43

208.8

1.190.9

238.6

395.85p

£907.00

\$15.25

\$389.25

\$395.55

\$393,75

\$389.30

£1,999.00

Nov 18 Prev \$391.25 \$391.125

379.10

146.00

229.01

85.7

10.63

object of a takeover bid from Mr Ronald Perelman who makes extensive use of advice and junk-bond financing from Drexel Burnham Lambert which is un-der scrutiny by the Securities and Exchange Commission in the Boesky insider trading scandal.

Similarly, USX fell \$1/4 to \$211/2 on volume of 4.6m shares. Mr Carl Icahn, who has bid for the steel and energy group, was believed to have been subpoeaned in the Boesky affair.

Goodyear Tire and Rubber fell \$1% to \$44%. Sir James Goldsmith's takeover offer for it was the subject of congressional hearings yesterday.

These issues apart, the most active list returned to a more normal balance of issues after being dominated by falling takeover candidates on Monday because of the widening insider trading in-

Among companies turning in results, two department store chains presented contrasting pictures. Dayton Hudson, up \$% to \$42%, reported third-quarter net profits of 54 cents a share against 58 cents a year earlier. May Department Stores, down \$% to \$34%, reported profits of 47 cents a share against 37 cents.

Among other store groups, K mart was off \$1½ to \$49, Sears Roebuck lost \$1¼ to \$41½ and Federated, which had been subject to takeover rumours, fell \$5% to \$91%. It reported lower earnings.

Westvaco gained \$% to \$37%. It reported net profits for the year of \$2.50 a share against \$2.43. Other paper groups were lower. Scott Paper fell \$% to \$60%,

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20130

162.75

6.5925

1.6740

1.3850

BITEREST RATES

162.70

1.6740

(3_recently offered rate)

7% 2016

1-30 1-10

AT & T

3% July 1990

8% April 2016

Source: Salomon Brother

8% 32nds of 100%

\$1m points of 100%

\$1m points of 100%

£50,000 32nds of 100%

FINANCIAL FUTURES

107-23 107-29 107-20 108-08

2.8650

231.50

9.3800

2.3825

1,394.5 1,981.50 1,991.75

1.9695

5.315

6.286 100%2

7.083 100°5± 7.268

7.521 100%s

6.98 6.68

6.28

6.78

Day's change

-0.16 -0.08

+0.01

-0.11

Return Index

158.82

151.30

141.59

185.81

2,8750

232.50

9.4175

6% 6% 5.65

Day's

+0.02

+0.01

+0.00

+0.03

1900

Bowater was off \$1/2 to \$29% and James River eased \$\% to \$30\%.

Squibb rose \$1% to \$102% after it had announced the sale of its Charles of the Ritz cosmetics unit.

Revere Copper and Brass gained \$% to \$21%. The board approved a management buyout at \$22% a share

Coca-Cola lost \$% to \$35%. The price of the initial public offering (IPO) in its bottling unit has been lowered to the \$18-\$21 range from \$21-\$24 after resistance from institutional shareholders to the higher price. The offering, the largest IPO ever in the US, is due to begin tomorrow

Among the general weakness of technology stocks, IBM was down \$1% to \$120%, NCR fell \$1% to \$44%, Digital Equipment fell \$2% to \$97%, Hewlett-Packard lost \$1 to \$41%, Honeywell lost \$1% to \$68% and Motorola fell \$% to

The credit markets were quiet lacking any immediate news to spur trading.
Against a background of stabilising precious metal prices after their recent
sharp fall and a softer dollar, bond

The price of the benchmark 7.50 per cent Treasury bond due in 2016 eased 1/m to 99% yielding 7.50 per cent. Shorter maturities were close to unchanged.

Three-month Treasury bills fell two basis points to 5.34 per cent, six-month bills slipped two basis points to 5.48 per

The main concern in the corporate bond market was over the performance of the junk-bond sector in which prices fell for the second day by between 1/4 and:

1% points in jittery trading.

A shadow was cast over the high-yield securities by news that Drexel Burnham Lambert, the securities house which pioneered the use of low investment grade paper for takeover, was under investiga-tion by the Securities and Exchange Commission in connection with the Bo-

esky insider trading affair.

Drezel had underwritten half the bonds placed in the few years the market has been operating, issuing \$15hn in the first nine months of this year alone. Drexel's ability to maintain a confident. secondary market in its issues will be crucial to the junk-bond sector.

Modest rally emerges as clouds lift

UNFAVOURABLE influences receded and share prices staged a moderate rally in Tokyo yesterday after four losing ses-sions, writes Shigeo Nishiwaki of Hif

The Nikkei average added 65.38 to 17,273.53, but volume was still meagre at 279.74m shares, against Monday's 278.67m. Advances led losers 423 to 376,

Fears that North Korean President Kim Il Sung was dead proved unfounded, and there was no large-scale selling on Wall Street on Monday, This encouraged investors, but there were no new factors to encourage active buying. Low-priced and medium-priced incentive-backed stocks were sought.

Sumitomo Heavy Industries was pop ular on a newspaper report that the

News that North Korean President Kim II ng might not have been assassinated after pushed share prices down on the Seoul Stock Exchange. The composite stock index fell 165 to 257.68 after a 4.15 rise on Monday on reports of Kim's death.

company planned to build a large leisure centre, including a marina, at its huge dockyard site on Miura Peninsula in Kanagawa Prefecture. It rose Y80. a daily limit gain, to Y296 in active trading of

18.57m shares. Japan Steel Works, also an investor favourite involved in a redevelopment project, was still on the active list with 18.99m shares changing hands. Its price, however, fell Y8 to Y402. Among similar issues, Tokyo Land added Y38 to Y632, with 10.48m shares traded, and Nikkatsu rose Y23 to Y161.

Blue chips also firmed on buying by investment trusts and financial institutions. Toshiba increased Y36 to Y605 on trading of 4.30m shares while Futitsu advanced Y30 to Y1,030 and NEC Y20 to Y1.930. Matsushita Electric Industrial finished at Y1.780, up Y40, and Fuji Pho-

to Film at Y3,130, up Y60. Yamazaki jumped Y60 to Y1,590 and Kao Y70 to Y1,600. Investors also bought Kandenko for capital gains, pushing it up Y290 to Y5,100, an all-time high surpassing the Y5,080 registered on August 14. Pacific Metals rose Y38 on rumours of cornering by speculators.

Sankyo and Takeda, both biotechnology stocks, finished Y30 higher at Y1,370 and Y40 up at Y2,200, respectively. But large-capital utilities, steels and shipbuilding were mixed.

Bond prices opened firm, reflecting the tone of the US bond market on Monday, but turned down later. The yield on the benchmark 6.2 per cent government bond maturing in July 1995 began the day at 5.160 per cent compared with 5.165 per cent on Monday but gradually rose to close at 5.185 per cent. Analysts said the bond had been favoured by dealers for arbitrage and its yield had

dropped too low. By contrast, the 5.1 per cent government bond due in June 1996 was bought for its relatively low price, and the yield dropped from 5.625 per cent to 5.590 per EUROPE

Frankfurt focuses on high-tech

LACKLUSTRE trading marked many bourses yesterday and they moved mainly on domestic factors. Some continuing reaction was seen to the worries over insider dealing in the US, but most share price changes in Europe were

Frankfurt firmed in a technical reaction to the falls of the past few sessions, but trading was thin ahead of today's holiday. The Commerzbank index, set at mid-session, was 3.3 higher at 1,975.2.

Most of the session's action centred on the high-technology sector where Nix-dorf lost DM 17.70 to DM 689.80 on its plans to launch a DM 500m Eurobond with share warrants. In the same sector Siemens rose DM 4.40 to DM 692.50. The group said after the end of trading it would pay an unchanged dividend.

The car sector generally followed the upward trend, with Daimler scoring a DM 7 rise to DM 1,263 and VW up DM 4 to DM 428.50. BMW, however, fell DM 3 to DM 561.

Chemicals included BASF with a DM 3.20 gain to DM 268.10, Bayer which rose DM 1.80 to DM 296.50 and Hoechst which added DM 1.30 to DM 255.

Hopes of improved third-quarter results lifted banks. Deutsche, which announced it was considering bidding for BankAmerica's Italian unit, rose DM 5 to DM 792. Commerzbank added DM 2.30 to DM 302 and Dresdner DM 4.50 to DM 393.50.

Engineer Mannesmann added 30 pfg

In the bond market long maturities added 30 basis points, but isolated losses of up to 15 basis points were seen at the short end.

The Bundesbank sold DM 78m worth of domestic paper after selling DM 104.7m on Monday. Amsterdam closed higher after gains

among the multinationals. However, some caution was noted in the wake of the insider trading scandal on Wall Among internationals Royal Dutch added F1 1.20 to F1 208.70 and Unilever

FI 5 to FI 498.50. Philips, however, lost FI 1.10 to FI 44.20. Zurich closed little changed as inves-

tors, particularly from abroad, remained on the sidelines following Wall Street's overnight decline. Among chemicals Sandoz bearer con-

tinued to fall, losing SFr 100 to SFr 10,000. However, Ciba-Geigy firmed SFr Paris was overshadowed by the assas-

sination of Renault chief Georges Besse, and share prices showed little direction, ending mixed to easier. The approaching close of the monthly trading account helped to depress the market.

Construction issues eased, with Bouygues down FFr 7 to FFr 1,275 and Lafarge-Coppée off FFr 9 at FFr 1,306.

Advances included Peugeot, up FFr 5 at FFr 1,095, and Printemps, up FFr 20

Milan fell back to close mixed after a modest upturn in early trading attributed partly to the opening of the new

bourse month. Leading industrials included Fiat, down L130 to L14,470, Montedison, up

L35 at L2,955, and Olivetti, L700 lower at L13,250.
Brussels continued Monday's fall as a dispute in the coalition about regional

spending kept buyers out of the market. Petrofina went against the trend, rising BFr 20 to BFr 9,420. Holding group GBL, which has a stake in Drexel Burnham Lambert, the

US securities house, subpoenaed by the Securities and Exchange Commission, fell BFr 180 to BFr 3,800 in heavy trad-

Stockholm was again depressed by the possibility of government austerity measures, but trading was generally calmer than on Monday. The Veckans Affarer index dropped 2.1 to 925.1, or 38.4 below the record of 961.5 reached

Oslo firmed slightly after a two-day sell-off as investors bought selectively in

Madrid also rose, with communication stocks leading the advance.

LONDON

Insider case continues to unsettle

THE FINANCIAL markets in London had another nervous session, with share prices again lower on worries about Wall Street and the Boesky affair and by gilts unsettled by sterling's dull performance.

Equities opened sharply lower, tried to rally but then grew increasingly ner-vous as Wall Street's opening approached. When New York turned easier in early trading, London share prices

fell back to their lowest levels of the day. The FT-SE 100 index fell 11.1 to 1,617.5, and the FT Ordinary index lost 6.9 to 1,271.6. The oil sector was depressed by an ab-

sence of firm news from the Opec pricing committee and consequent bearish comments from industry analysts. BP was down 8p at 691p.

The gilt-edged market ended with losses of about % of a point, steadying in late trading when the pound came off its

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 38–39.

SOUTH AFRICA

LATE bargain-hunting lifted golds off their lows after the sector had extended Among golds Driefontein closed 25

cents down at R68.75 while Buffelsfontein and Free State Consolidated were steady at R82 and R52.50, respectively. Mining financial Anglo American fell

50 cents to R87 while Gold Fields was unchanged at R60. Rustenburg Platinum lost R1 to R46, but De Beers, the diamond group, added 25 cents to R33.25. Industrials closed mixed but with an

AUSTRALIA

FOR A SEVENTH successive trading day, share prices retreated in Sydney as profit taking continued and a further fall in the bullion price kept up the presnte

Cost

sure on golds.
The gold index lost 43 to 1,503.2 for a two-day fall of 127.5 while the All Ordinaries index ended 11.9 down at 1,314.8 after some late bargain-hunting had lift-

ed if above its day's lows.

Among golds Central Norseman dropped 80 cants to A\$12.80 after losing 70 cents on Monday while Kidston and Poseidon each eased 10 cents to A\$7.60 and A\$4.90, respectively.

Diversified metals followed the trend. with CRA off 34 cents at A\$6.66 and Bougainville 12 cents down at AS2.88. Bond Corp, which has sold an apart-ment building it bought in Hong Kong

last month, eased 5 cents to A\$2.65. In the banking sector ANZ, which has announced slightly higher profits, was 4 cents lower at A\$5.32 after falling 14 cents on Monday.

SINGAPORE

TECHNICAL factors helped to hoost Singapore which has been in an oversold position for the past few sessions However, some bargain-hunting and However, some bargain-hunting and short-covering were parily offset by caution over the political relationship between Singapore and Malaysia after the Israeli President's visit to Singapore. The Straits Times industrial index closed 13.52 higher at 895.48.

Among banks Malay Banking rose 24 cents to \$55.20, OCBC 19 cents to \$59.15, OUB 6 cents to \$\$3.70 and UOB 10 cents to \$\$4.68

Blue chips closed showing mostly small gains across the board. Genting was 20 cents higher at S\$5.90, Singapore Press 5 cents at S\$8.30, Haw Par Brothers 9 cents at S\$3.08 and Straits Trading 2 cents at S\$3.66. Sime Darby was steady at S\$1.82.

HONG KONG

UNCERTAINTY ahead of a government land auction today kept many investors on the sidelines in Hong Kong. However, despite the thin trading, the Hang Seng index closed 7.08 up at 2,249.97 atter late bargain-hunting had lifted the market indicator from a loss of almost 12 early in the session. Reaction was muted to an announce-

ment by Canada's Husky Oil that it had held talks with Cheung Kong on a possi-ble takeover. Cheung Kong was un-changed at HK\$32 as was its affiliate Hutchison Whampoa at HK\$41. Elsewhere, China Gas fell HK\$10 to HK\$18.20, and Hongkong Electric was

steady at HK\$10.10.

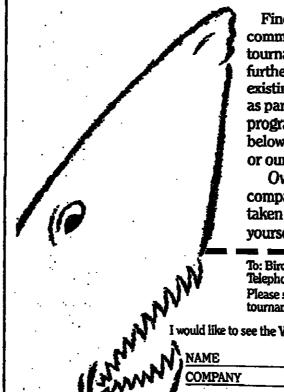
CANADA

THE BROAD decline begun on Monday continued in Toronto although golds, af-ter registering steep falls on Monday following the lower bullion price, regained some lost ground. Dome Mines, Echo Bay and Lac Min-

erals each traded C\$\% higher at C\$10\%, C\$29% and C\$26%, respectively. Metals and minings traded mixed while industrials were lower with the

trend. Oils also edged lower. Montreal was generally lower though some gains were seen among in

In which 1986 **Golf Tournament did** a big fish put the other big shots outona limb?



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	omotional video I would like to to receive your information pack
	POSITION_
Υ	ADDRESS

FINANCIAL TIMES SURVEY

International **Fund Management**

Liberalisation of markets, coupled with telecommunications advances, are continuing to encourage a rapid diversification of portfolios. In the UK however there remains a lack of political consensus over the domestic consequences of such investment.

Costs under scrutiny

By Clive Wolman

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You take the main road across the Scottish Lowlands and turn off at the signpost for the village of Gogar. Another turn into a winding, leafy lane and you enter an 11-acre estate with a well-manicured lawn and eighteenth-century Georgian country house at its centre.

house at its centre.

This is the office of Walter Scott and Partners, one of the first specialist investment "boutiques" in the UK. Its location and style sum up the emerging footloose industry of international fund management. For some futurologists, this sort of workplace is a prototype for their 21st-century vision of a world of cottage indus-tries based on information and professional skills. Their operations can be anywhere—even a remote mountain top or island will do as long as it can be reached by cable or satellite—but their focus will

be everywhere.
For fund managers, everywhere means the world, both in terms of clients and investments. The employees of Walter Scott are mainly Scots but their clients are entirely English and US pension funds. Their investments have been heavily in US and Japanese growth stocks but they have little in Scotland.

The rise of international portfolio investment has been made possible by the rapid improvements in international telecommunications and information networks. But the abandonment of exchange controls by many countries and the re-emergence of economic and financial liberalisation have also made inter-national investment necessary. The conse-quent growth in international trade and multinational investment has produced

large imbalances in the current accounts of trading nations which have to be offset by capital movements.

First, in the mid-1970s, the Arabs had to recycle their petro-dollars into Europe and America. Now Japen, with its mounting trade surpluses and a population bulge seeking new investment outlets to prepare for retirement, has taken over as the largest exporter of capital.

the largest exporter of capital.

During the same period, the UK (and other European countries) removed its exchange controls and allowed the City of London to cash in on its experience in managing international securities and investment. US investors and pension funds are now following the example of their multinational companies by abandoning their traditional isolation and shifting more and more of their portfolios over-

seas. But it is dangerous to present the growth of international investment management as the wave of the future.

as the wave of the inture.

The greatest period of international investment management, at least for the British Empire, was at the end of the nineteenth century, which was ended by the growth of nationalism and erection of trade barriers that are only now being dismartled. The waid greatly of into dismantled. The rapid growth of international investment from Europe, America and the Far East could be forced into reverse again, albeit not easily, by a change of political climate.

change of political climate.

For the conceptual and political issues about how much a nation's savings should be held. In foreign assets are far from resolution. Even the UK, with its long tradition of foreign investments, has no political consensus on the issue. If a Labour government is elected in 1987-88, it will impose a heavy tax penalty on pen-



Individual Investors

Flows of Funds

Management Houses Management Charges

sion funds and other institutions that fail to cut back the proportion of their over-seas assets to no more than five per cent. Historically, one of the most powerful drives behind international investment

IN THIS SURVEY

drives behind international investment has been the search for higher rates of return on capital. The Swedish stock market surged in 1982 when foreign, particularly US, investors "discovered" it and realised how cheap Swedish shares were compared to those of US or UK companies. Spain benefited from a similar phenomenon in 1984, West Germany and Italy in 1985 and the Philippines earlier this in 1985 and the Philippines earlier this Although some markets remain to be exploited once they are opened up fully to foreigners, for example Korea and Taiwan, the possibilities for discovering

such inefficiencies are likely to diminish. For the ending of exchange controls and

the increasing flows of funds around the globe have already led to a greater equalisation of anticipated returns on

Administrative Obstacles

capital throughout the world.

The most powerful outstanding reason for diversification overseas is to reduce risk For example, even if the UK economy deteriorates over the next 20 years, its pensioners in the 21st century could still enjoy a high standard of living from their holdings in foreign companies, the argument runs.

The most hawkish investment cosmopo-

litans argue that UK equity portfolios should hold no more than about nine per should note no more than about nine per cent of their assets in the UK, as the capitalisation of the UK stock market accounts for only nine per cent of the capitalisation of all world markets. Analyses of how one stock market moves rela-tive to the other, such as those produced

by the London Business School (for the 1970s) and by Quantec, a New York investment research house, point to similar con-clusions. Quantec's figure also suggest that currency fluctuations, far from adding to the risks of international investment, actually reduce them as a fall in one country's currency is often associated with a rise in its stock market.

But increasing movements of capital be-tween different markets made both by investors and within multinational corporations may invalidate these mea-sures as a way of determining the opti-

sures as a way of determining the optimum diversification.

A better approach may be to invest in a wide spread of companies around the world, paying little attention to the stock markets on which those increasingly multinational companies happen to be listed. Instead the investment manager should look to their patterns of trading and their expressives to different countries. and their exposures to different countries in terms of currency risk, market risk, political risk. The investment manager would be more concerned to have a portfolio balance across industrial sectors than across countries.

There are two types of argument against the hard-line internationalists. The more political argument, advanced by the Labour Party in the case of Britain, is that, by equalising the rates of return around the world, internationally mobile capital reduces investment in the UK which holds

Continued on Page 3

The complete fund manager

TECHNOLOGY has endless implications for fund managers. What are the tools and reference sources of the job?

Michelle Barber heads the team of four that runs Legal & General's Far East and Pacific Basin portfolios. In a typical working day she might

1 Quick (Quotation Information Centre KK) terminal, which provides a prices and

information service about Japanese equities from the Tokyo stock exchange.

2 Dealer board, for telephoning market makers 3 IBM personal computer, which uses in-house and external software to highlight the

composition of portfolios. 4 Reuter information service, including world news, foreign exchange, market indices and share prices worldwide.

5 Topic, primarily for London financial ition and share price quotations.

7 Long-term Japanese equitity chart book, showing how share prices have moved over 11

8 Stockbrokers' information book on Japanese

equities. 9 Point and Figure charts of international markets, currencles and equities.

10 Japan Company Handbook, which includes results, earnings, performance and who's who. 11 IBES (International Brokers Estimate System) companies' future earnings.

12 China Products — a promotional booklet identifying opportunities that could arise in the future. This is not for everyday use, but illustrates the way a fund manager may spot

At Easter, Legal & General's investment department will move to a new-technology floor in a building adjacent to its present headquarters in Queen Victoria Street. The four screens in our picture will then be replaced by

vorldwide view.



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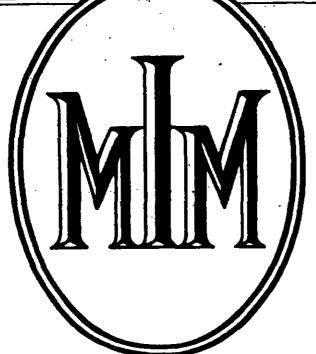
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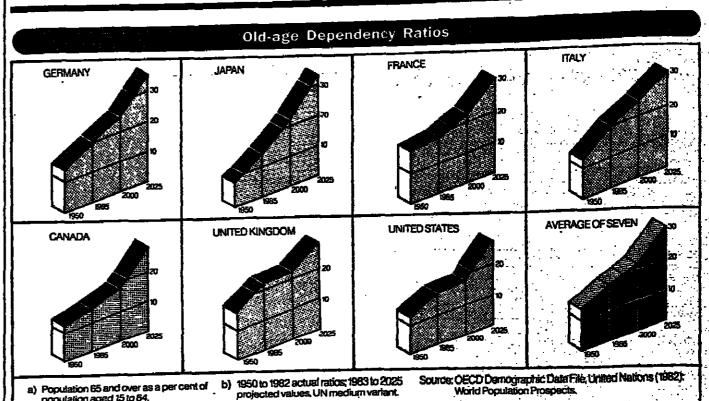
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Japanese Pension Funds

Explosion into the limelight

It has shown phenomenating growth in the past decade, increasing at a rate of 20 percent a year, and reached Y20 trillion (million million) in June. The trend is underlined by the rapidly ageing Japanese population: the average life expectation of men and women now 75 and 80 respectively. This sobering fact has startled

Japanese corporate management and encouraged it to develop pension schemes. At the same time, corporations are able to benefit through a special tax exemption on the reserves put into pension schemes.

According to a survey conducted by Nihon Keizai Shimbun, a leading economic daily, 83 per cent of the nation's corporations listed on the stock exchanges have set up pension fund schemes; and pension assets per company amounted to Y5.73bn in the fiscal year that

There are two types of corporate pension fund in Japan: the Employees' Pension Plan, adopted by 250 corporations (26.1 per cent of the total), and the Tax-qualified Pension Plan, adopted by 529 companies (55.3 per centl. Seventeen per cent have adopted the two schemes. Pension fund management has long been an exclusive pro-vince of trusts banks and life insurance companies, with their conventional policy of "low-risk and low-return." However,

found their cosy cartel encroached upon by nine foreign banks last year. The Japanese fi shreft enigen should look for much higher

Japanese management houses

dent of InterSet, a performance-measuring company, welcomed this new development, saying:
"Even if it covered only 240 funds (Y2,890bn) out of 1,109 schemes (Y12,348bn), it is a great improvement to have reported on the asset management, including unrealised gains and losses of equity port-folios, which demonstrates folios, which demonstrates accurately the difference of

According to the report, by the Pension Fund Association, on the performance of asset management for the fiscal year that ended in March, the largest group with a total of 1,109 funds, trust banks, managed 85 per cent of the total assets, amoun-

ting to Y12.35 trillion.
The report said that some management houses made nanagement houses made foreign exchange losses in their investment in foreign securities. However, these were written off by capital gains and evaluation profits of stocks and bonds, reflecting the rally of the Tokyo market.

Looking at the management houses' yield on investment (240 funds), trust banks achieved a yield of 9.54 per cent (compared with 9.50 in fiscal 1984), and life insurance companies 8.95 per cent (8.97 per cent in fiscal 1984). with 9.50 in fiscal 1984), and life ing the management business of insurance companies 8.95 per foreign owned manufacturing cent (8.97 per cent in fiscal companies in Lapan Their ini-1984). The average yield by trust tial strategy was to win the banks was 0.59 per cent higher investment management of than those by life insurance companies. Including those money trusts, until they are able unrealised gains and losses to manage pension funds.

There are two kinds of winners. (arising from the difference There are two kinds of money to manage Japanese corporate between the book value and the trust. One is the specified trust pension funds. The bank has market value of equity port-folios), the total yield by trust by cash-rich Japanese corpora- of welfare pension funds worth

should look for much higher returns by injecting a brand of foreign aggression. Management houses were expected to acquire asset management techniques and know-how from foreign institutions.

In fact, the first noticeable effect was on the reporting system of asset management. For the first time, the Pension Fund Association released a performance report measured in market.

The asset allocation by trust depositing the funds in a trust bank. The finds are then management, aged by investment management to the financially ment companies affiliated with securities houses or banks. The time tompanies affiliated with such that the funds in a trust bank are then management to the financially ment companies affiliated with securities houses or banks. The time tompanies affiliated with such that the funds are then management to the financially ment companies affiliated with such that the funds are then management was aged by investment management companies affiliated with such that the funds are then management to the funds are then management to the financially ment companies affiliated with such that the funds are then management was aged by investment management to the financially ment companies affiliated with such that the funds are then management was aged by investment management to the funds are then management to the funds are then management was aged by investment management was aged by investment management was aged by investment management to the funds are then management was aged by investment management was affliated with the fund of the

12.98 per cent is still lower than that of Tokkin funds at around 15 per cent," said InterSec, who attributed this to lower asset The Pension Fund Associa-

tion intends to raise the equity proportion of the funds to 20 per proportion of the funds to an per-cent of the total assets for fiscal 1986, from 15.65 per cent in 1985. It also plans to raise the prop-erty element of the funds to 5-

It has been almost a year since the first group of foreign banks set up trust banking busi-ness, Japan Bankers Trust, Morgan Trust and Chase Manhattan Trust formed the advance guard, and the remainder fol-lowed six months later. The aim of foreign banks is to capture a slice of the huge pension fund management business. Despite initial claims that the foreign institution would quickly win business, on the strength of expertise built up for a long period, they have found it diffi-

Foreign banks complain that they have little chance to dis-play their strength if they do not have assets to manage. Some foreign trust banks are garner-

tions or financial institutions about The asset allocation by trust depositing the funds in a trust Bank.

JAPAN'S CORPORATE pension industry has suddenly been thrust into the limelight by its explosive growth.

The Takkin management businesses of sains and profits of equity portequities and foreign securities.

"This average total yield of explosive growth.

The Takkin management businesses of \$200n in 1985 to \$500n assets of \$200n in 1985 to \$500n to \$12.98 per cent is still lower than by 1990, and the fund trust busi-ness from \$12bn to \$30bn, accor-ding to an estimate by the Union Bank of Switzerland's trust banking operation in Japan. However, even in Tokkin or fund trusts, foreign banks' performances had lacked

sparkle as their expertise is in overseas markets.

Partly to provide business opportunities for the foreign trust banks, the Ministry of Finance allowed trust banks to andle certain foreign currency Tokkin and discretionary trusts.
With these deregulatory measures, trust banks are able to
establish foreign currency trusts for residents, and Yen and foreign currency trusts for non-residents, by using Tokkin

The ministry's decision was welcomed by foreign banks as a golden opportunity to show their strength, because excessive cath in the Japanese private sector is seeking high returns overseas, shifting away from the persistent low interest rate in the domestic market sounded not only by regional or mutual banks, but also by medium and low-ranking com-mercial banks to help manage

foreign assets. In early October, Japan Bank-ers Trust, a trust banking subsidiary of Bankers Trust of New York made a significant breakthrough in the Japanese pension fund market. It was the

US Pension Plans

Rich returns on foreign ventures

US APPETITE for foreign InterSec's initial forecasts, is securities continues to grow at a likely to ensure the \$100bn to fast pace as overeas returns, \$130bn, or 6 to 8 per cent, of the compounded by the dollar's fund's assets will be in inter-steep devaluation, far outrun national securities by 1989-90, those available from domestic InterSec believes.

Competition to manage these portfolios is becoming increasingly fierce as foreign firms flood into the US to carve out a niche. Meanwhile, domesincreasingly flerce as foreign flow of funds from existing fore-firms flood into the US to carve out a niche. Meanwhile, domes-tic securities houses are rapidly enhancing their overeas invest-ment skills as part of their heavy commitment to the glo-balisation of securities markets.

wich Associates, a Connecticut research organisation, show that 77 per cent of pension funds with assets of more than \$1bn equity investments, measured invested abroad in 1985 (up in US dollar terms, were from 65 per cent in 1984), with spectacular last year. West German additional 5 per cent coviets

side the US totalling \$30bn at (28.3 per cent).

June 30 1986, a dramatic rise

The number of firms compet-June 30 1986, a dramatic rise The number of firms competintroduce them to its deep interfrom \$15bn at the beginning of ing to manage these international expertise from its 1985, according to InterSec national assets of US pension researchers in London, Hong research, a Connecticut consul-

Yet a note of caution was injected by figures which showed the first ever net outflow of funds from existing fore-The opportunity to invest abroad continues to be taken more by large funds than by smaller ones. Studies by Green-mich Associates of Green-mich As growth abroad cannot last.

an additional 5 per cent saying they planned to venture abroad this year.

At the other end of the scale, only 8 per cent of plans with less than \$20m of assets were invested abroad (2 per cent lands (60.1 per cent), Netheringset), with 6 per cent planning to join the bandwagon this year.

Paging funds operating The portfolio to weightings.

funds continued to grow apace, Kong and Tokyo.

erformance, from abroad, shifting the over- Mr George Russell, chairman outstripped all ratio of 68 per cent abroad of Frank Russell Company, a

and 32 per cent in the US, in 1983, to 53 per cent—47 per cent

Moreover, many of the firms in the US with an appreciable improvement in their business. Thus, 72 per cent of the new monies from pension funds going into international invest-ments were handled by firms with US head offices, compared with 54 per cent in 1984.

Pension funds and leading foreign asset managers agree that, broadly speaking, no more than the top two dozen firms compete successfully in this tough marketplace. Of manager rankings compiled annually by pensions and investment age in terms of assets managed only a terms of assets managed only a handful of the top dozen firms

are foreign-owned. The foreigners will probably have an even harder time of it as the leading US securities houses improve their commitment of capital to the expansion and liberalisation of the Tokyo and London markets. S. G. Warburg & Co Inc, the US

srm of the Warburg merchant bank in the Mercury Securities group, in Loadon, is one of the British firms pushing hard for business in international fund Pension funds operating under the federal Government's shifted markedly last year, to management in the US. With Erisa (Employment Retirement Income Security Act) regulations, which account for the vast bulk, had assets invested outside the US totalling Ethers to the US total to the US tot opinions on US stocks and then

tant on international diversification for pension managers. Foreign investments now account for about 3.2 per cent of Erisa funds' assets, compared with 2.2 per cent at the end of 1983.

This year's performance, which has outstripped international according to InterSec's figures, Foreign from 80, at the end of 1983 and 1.8 per cent at the end of 1983.

Kong and Tokyo.

Foreign investments now at the end of 1983, to 91 will never compete with the estimated 160-180 per cent by volume of funds managed, but they believe they can carve out profitable niches by establishing clear identities derived investment activities to the US from their foreign roots.

Mr George Russell, chairman all ratio of 68 per cent abroad of Frank Russell Company, all ratio of 68 per cent abroad of Frank Russell Company.

always be a role for small specialist fund managers to play, despite the dominance of the big firms.

Perhaps the earliest exponent of foreign investment for pension funds, first advocating the

of foreign investment for pension funds, first advocating the move 16 years ago, Mr Russell said he was happy to recommend small foreign management firms when they could perform a service to his clients.

He believes that foreign searnities will construct to be serviced by the searnities will construct to be serviced. securities will continue to be an important part of investment strategies. Currency factors should not deter pension funds, because, over the past 16 years, the fluctuating value of the dollar has evened itself out to sround plus or minus one half of one per cent.

\-..

around plus or minus one half of one per cent.

For investors who want to take a shorter time-frame, the range of currency-hedging products is expanding rapidly. Goldman Sachs, the Wall Street securities dealer, has introduced, for example, Quantos. This product allows investors to hedge an unknown future hedge an unknown future volume of currency, so that, if an investment performs better than expected, the large sum is still currency. still covered.

Many factors beyond the superior returns were combin-ing to make investment abroad more attractive and practicable, Goldman Sachs suggested at a recent conference. These included advances in comincluded advances in com-munications, financial market deregulation, interdependence of economies, global perspec-tives in investment banking, and currency hedging techniques. But asset managers, particu-larly foreign ones in the US, are having to fight harder in the crowded field to get a chance to show what they can do for pen-sion and other funds.

Rod Oram

Individual Investors

Trusts provide route into foreign shares

BRITAIN is becoming a nation of shareholders. This was a recent headline summing up the findings of an opinion poll conducted for the TSB group in following up its successful flotation.

One of its main findings was that 7m people in Britain now held shares. Although this is one out of every six people it is still a low proportion compared with the US. Nevertheless it still a low proportion compared with the US. Nevertheless it represents a trebling of private share ownership sincee 1983.

So, although there is still a long way to go before the Government's ideal of a share owning democracy is achieved, it can be claimed that the move is now more and more building up their own portfolios of unit trusts often with movelessional.

now under way.

This interest in direct share This interest in direct share ownership was fostered by the Government privatisation issues, particularly British Telecom, and private issues such as TSB and Abbey Life. However, this growth in many cases is confined to individuals helding just one organisation's shares, which they recessfully shares—which they successfully obtained in their application; and one holding does not make

a portfolio.

The survey does not as yet show whether private investors are generally following the move by institutions to expand their equity portfolios on an international basis.

However, direct investment is not the only route available to not the only route available to individuals into equity market.

Unit trusts, unit-linked life contracts and investment trusts if it is successful the rest of the average for decades provided groups follow.

Every management group has been a growing use by investors of unit trusts and unit-linked life honds with sales in US one Investment and now one. linked life bonds, with sales in both breaking all records this year. The increased use of investment trusts has been

Where investors have used unit trusts or unit linked life assurance as their investment vehicle, the demand for an international portfolio is stedily growing. This is particularly apparent in the unit trust field where the demand for overseas funds has been strong and grow-ing over the past few years. The unit trust offers tend to adopt a flavour of the month

approach, or at least a flavour of the year. The first major move overseas was to offer US funds. Then came Japanese funds and finally about two years ago fund managers discovered the invest-ment potential of Europe, still the current overseas investment

tain forms. There can be gene-ral investment funds in one advice, and as such require spe-cific overseas funds to enable them to get their own mix and spread of UK and oversess investments rather than have an

international fund.
Indeed, there has been a demand for specialist overseas funds such as Japanese technology or smaller companies, mainly to fit in with trust portfolio requirements.
It is very difficult to get pre-

cise figures from the unit trust industry on the extent of investment into overseas trusts by unitholders. But there are at least as many overseas funds as there are UK funds.

Marketing of funds is not very difficult. One management group get the idea of a new overseas investment funds and if it is successful the rest of the

US, one Japanese and now one European Fund.
This leads on to the problem

of the necessary overseas investment expertise for these funds. The number of individual fund managers with this exper-tise is limited and they com-mand high salaries and other benefits.

In general, unit trust groups have had little difficulty in attracting the necessary calibre. The expense margins on unit trust sales under current boom Components of change in old-age pension expenditure: 1960-83

	0)	Due to change in					
	(1) Increase in expendi- ture ratio ¹ %	(2) Demogra- phic ratio %	(3) Senefi- clary ratio %	(4) Transfer ratio			
Australia Austria Canada Dennark Finland Germany Ireland Litaly Japan Limemboury Netherlands New Zealand Horway Sweden Switzerland United Kingdom United States	46 202 123 50 67 79 132 165 652 63 140 132 172 176 265 90	18 18 32 40 69 39 -3 46 61 24 31 42 35 25	41 72 207 -5 -3 14 20 15 147 42 4 4 41 52 22 -49 59	-12 48 -45 13 2 14 99 58 89 -8 75 43 27 60 182 25			
Average	158	33	44	41			
Notes: (1) Old age	pension expend	iture to nation	al income. I	the changes			

Nevertheless, there is a grow-ing move for joint ventures tween investment houses to provide overseas investments. panies and the specialist invest-

ment houses. Until recently, many life com-panies confined their equity investment portfolios to the UK market and have no in-house expertise in overseas market. For them it is quicker and easier to link with a specialist investment house to get that expertise. Far East investment specialists are in strong

Some newly formed unitlinked life companies arrange their overseas investment by simply investing in overseas unit trusts, negotiating reduced charges for buying units. Such tie-ups, whether by direct investment or through

buying units, provide the invest-ment houses with access to the retail market for their overseas investments that would not have be available otherwise. Life companies have country-wide marketing networks, either through their own direct sales forces or through independent intermediaries or both. Investment trusts have been rather overlooked by the gene-

ral investing public as a means of overseas equity investments, conditions are good and the a somewhat ironic situation management groups can meet bearing in mind that investment

of the ratios were expressed in absolute terms rather than in percentages, the first column would be equal to the product of the second third and fourth columns. Population 65 and over to total population. Number of beneficiaries to population 65 and over.

over a century ago to provide the smaller investor with a means of investing overseas, which then meant in North America. Investment trusts suffer cer-tain marketing disadvantages compared with unit trusts and

they took an investment blow over a decade ago when dis-counts between asset values and share prices widened to an and share prices widehed to an average of 30 to 40 per cent. In the past few years, they have changed their nature appreciably from being general equity funds to becoming highly specialised in one or more overseas markets. Now the invest-ment trust industry is endevour-

ing to get its products to a wider investment public. The major investment trust groups are now developing investment trust portfolio services for the individual investor covering both UK and overseas

investments.

Finally, the introduction of Personal Equity Plans at the beginning of next year offers the individual investor yet another route into equity investment, using both direct holdings and unit trusts. Though the scheme at present is intended to be solely a IIK equity which care solely a UK equity vehicle, once established the demand for international portfolios well follow.

Eric Short both from the UK and from other countries claims that the

European Pension Funds

Freedom dawns for private funds

UNTIL recently, the scope for pension investment in Europe has been extremely limited, so that international equity investment was something that happened elsewhere. Strong government controls effectively prevented a a major equity investment.

International Fund Management 3

At one end, the major part of pension provision was through the state schemes operating on a pay-as-you-go basis, with very little private pension provision. Countries such as France, Italy and Spain were prominent in this approach. West Germany has had a thriv-

ing private pension section on top or alongside its state provi-sion. But this has operated on an unfunded basis, the pension liabilities being allowed as Countries such as Switzer-

land, Belgium and those in Scandinavia have thriving private pension provision. But there are strict controls over the investment policy that such funds can adopt, with the emph-asis on fixed interest holdings. These funds have found their equity holdings restricted, with little scope for adopting an international approach to equity investment. Much greater use is made of insured schemes in private pension proSwitzerland, for example, allows pension funds to hold up to 100 per cent in bonds but only 30 per cent of assets in equities,

pension provision more skin to the UK or US, with a thriving private sector and a more relaxed attitude by the author-lities towards investments. But

strain and cut government expenditure, the governments

West Germany has also initiated moves to introduce funded has not been the incentive to ated moves to introduce funded has not been the incentive to even here the adoption of an international approach to portfolio management has been taken only by the major companies using local investment institutions. The total percentage of funds place overseas is small.

In the Scandanavian counting the internative to invest in equities.

Secondly, when pension managements have moved into equities, they have in general kept their assumption in the boom days but risky under current conditions.

In the Scandanavian counting the incentive to invest in equities.

Secondly, when pension managements have moved into equities, is business—a reasonable assumption in the boom days but risky under current conditions.

Those countries relying the scandanavian countries, Denmark, by virtue of its heavily on the state to provide the pension are finding that demographic and other factors are imposing increasingly heavy financial strains on public little has been said about the expenditure. Pay-as-you-go means that contributions ability of institutions to invest received go straight out to pay the benefits.

To relieve this financial to follow this move, but as yet to follow this move.

Norway has said nothing.

expenditure, the governments of the countries concerned are encouraging private pension provision on a pre-funding basis.

However, while the ice may be breaking, it will take a considerable time for the new climate to bring full benefits. Even if European pension funds are allowed bring full benefits. Even if European fund management sector pean fund management sector to invest overseas, the attitude bave a major presence. controls, the governments of of pension managers needs to France, Italy and Spain are change radically.

switching to complete freedom for these funded pension eral have relied much more arrangements, including invest- heavily on fixed interest bond ment in overseas equities. But investment for their portfolios, while overseas equities are emphasis so far has tended to be even in countries like Holland limited to 10 per cent.

Holland has an attitude to akin to personal pensions in the pension provision more skin to UK, with generous tax incen. Switzerland that have pension provision more skin to UK, with generous tax incen. tives to encourage people to make their own provision.

Switzerland bond investment has produced steady real rates has produced steady real rates has not been the incentive to invest in equities.

the employer is going to remain agers have moved into equities, is business—a reasonable they have in general kept their assumption in the boom days investments local and there has

This has considerable implications for UK financial institutions wishing to move into the European pension investment market. They have heard of the liberalisation moves, and the potential this offers to market their global investment expertise and ser-vices. But often it is unknown

Eric Short

Costs under scrutiny

Continued from Page 1

down economic growth and The argument makes several dubious assumptions, even if its premise is accepted, that it is worth acrificing the possible returns of pension funds to achieve greater domestic investment. But even if greater investment in the UK could be achieved, it might lead to greater rather than less unemployment, because of the substitucase, the Labour proposals may well achieve no more than to encourage UK multinationals to increase their oversas investments to take up the slack caused by the cut-back in foreign portfolio investment. The more sophisticated argument against the present scale of international investment

munity. A UK employee would per cent a year, and shifts the prefer the value of his pensions risk-reward trade-off in favour to be linked to the fortunes of of a more modest level of diverthe UK economy rather than the sification. world as a whole, except The high costs of overseas perhaps to the extent that he investment suggest that the will have to buy imported goods. Thus the proportion of assets pension plan sponsors to diverwill have to buy imported goods. willingness of investors and Thus the proportion of assets pension plan sponsors to diverinvested overseas should arguably equal the proportion of ahead of their ability to implenational income spent on ment such decisions effectively imports, ie, about 25 per cent, and judge how well, or badly, The other leg of the argument focuses on the additional costs

of overseas investment. These include the costs of gathering information about foreign com-panies and markets, of dealing and settling deals, the complica-tions over collecting dividends and handling the withholding tax on dividends (especially for pension funds which are often unable to recover the tax), the costs of buying, selling and hed-

main concern of pensioners is tor can reduce the expected actual portfolio management of with their standard of living returns from overseas invest-relative to the rest of their com-ment significantly, perhaps by 2

they are working out.
Some of the costs are unavoid-

able, particularly those of with-holding taxes and settlements, although foreign stock exchanges (and UK fund managers) are now introducing elec-tronic settlement systems and taxation treaties are being amended to exampt pension funds.

But the area in which there is

overseas portfolios. Over the past three years, the under-performance of UK and other international fund managers against the relevant inter-national benchmark indices has been so serious that it cannot be explained merely by reference to dealing costs. Poor currency decisions (in particular hedging the dollar too early or too late); poor asset allocation (too little in Japan) and poor stock selec-tion are all to blame.

A more radical approach pro-posed by some US consultants, such as Frank Russell, is to set up a core international equity portfolio on a passive basis with no active selection of either stock market or indi-vidual shares. At the same time, small amounts of money are given to other houses, often boutique" operations like Walter Scott's, to manage as costs of buying, selling and hed-greatest scope for cutting costs part of a highly concentrated, ging foreign currency. This fac- and boosting returns is the specialist and risky fund.

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for pension funds. The Gartmore median is well into the top quartile of

committed to providing truly

local expertise and experience. We are long established.

We are imaginative.

The reward?

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management.

thinking.

Hastening the revolution

IN 1975 non-domestic investment by the world's pension funds came to \$5bn. By 1985 it had risen to \$85bn, and on most projections it will hit \$300bn in 1990.

These figures neatly sum up the recent surge towards inter-nationalisation in the stock and bond markets of the major industrialised countries.

industrialised countries.

They do not, however, give any indication of the enormously uneven pattern of foreign investment, or of the slow revolution in fund management thinking in the US and Japan which underpins the faster growth expected over the next five years.

According to InterSec, the pension fund management consultants, the UK pension funds in 1985 led the world in foreign investment in both relative and absolute terms. The UK had \$34hn overseas, representing 17 per cent of pension fund assets.

it is the managers of these ment: "International investment managers funds—especially in the US— ment provides scope for who are generally the trend-increased returns and reduced setters in overseas investment. risk; but, beyond some point, French, German and Dutch the drawbacks of exprency misfund managers, with restricted match of assets and liabilities investment opportunities at begin to manifest themselves." home, have long accepted the (In Australia, in 1985, the good need to invest overseas, and local currency returns were need to invest overseas, and local currency returns were often hold more than half their completely absorbed by adverse seas investment by UK pension UK's growth expected to illustrates. Despite funds was 6 per cent of assets; at decline relative to the major towards greater

WOULD BE AN EXCELLENT PLACE TO INVEST. OUR FUNDS

WELL IM SURE STOLLY

pension funds, what is the optimum level of pension funds flows have been to Mr Paul Woolley, director of the most closely monitored, and baring Investment Management is the management of these ment.

portfolios in foreign securities.
Since the lifting of exchange controls in the UK (and Australia) British fund managers have been catching up. In 1979 over-been catching up. In 1979 ove

investment in both relative and absolute terms. The UK had \$34bn overseas, representing 17 per cent of pension fund assets. This was mainly in equities and split between the US (50 per cent; and it is now closer to cent), Japan (25 per cent) and the rest.

The US invested \$27bn (now estimated at \$38bn)—again mainly in equities, with 40 per cent and 52 per cent and 34 per cent in Japan and the rest per cent, and for insurance companies at per cent of total assets. Japan invested \$8bn, almost entirely in US government bonds, the Netherlands \$50hn and Canada \$4bn.

By 1990, according to Intersect and According to Intersec, the US will have overtaken the UK (in absolute, but not relative, terms) with investments of \$130bn, representing 6 per cent in 1982, 14 per cent in 1982, 15 per cent in 1982, 14 per cent in 1985. The 1985 per cent of total assets. The UK will have risen to \$34bn.

Of course, pension fund assets, and Japan will be close behind with \$50bn (20 per cent).

Of course, pension funda are not the only source of nondomestic portfolio investment, but in Japan the insurance companies at the end of 1984, less than half came from the pension funds, unit trusts and insurance companies at the end of 1984, less than half came from the pension funds, unit trusts and insurance for pension funds, which control is that, following the returns of some expect UK fund managers merely to respute the per cent and 11 per cent in 1980 according to the personal fund assets. The UK will have risen to \$34bn.

Nobody seems quite sure why and the ordinate of the pension funds are not the only source of nondomestic portfolio investment, but in Japan the insurance companies at the end of 1984, less than half came from the pension funds, unit trusts and insurance companies of the pension funds, will keep the pension funds, the fund fundament of the pension funds, unit trusts and insurance for the pension funds, the fundament of the pension funds force in the pension funds, and the pension funds, and the pension funds are not pens

investment in foreign securities corresponds to the degree of openness of an economy. In other words, where the proportion invested overseas equals the import penetration of the UK economy—which is about 25

According to this view, the UK is close to optimum; Japan has a little way to catch up; and the US is due for a huge leap

following a reinterpretation of the Employee Retirement Income Security Act (Erisa) in 1975—which suggested that fund managers should consider riskreduction as well as return enhancement in their invest-ment policy—many still regard foreign investment as jumping

off a cliff.

With more than 15 stock exchanges out performing the US in 1985-96, the attractions of moving abroad are becoming more obvious, although those managers who missed the 1985-96 because may feel it is too late.

managers who missed the 198586 bonance may feel it is too late
to join the bandwagon.
Some funds now have up to 20
per cent abroad, but there are
many more that still have
nothing. However, it appears
that a 10 per cent international
allocation is now becoming
more broadly acceptable, and
even the conservative managers
of the huge state employee persion funds are beginning to
accept that some diversification
is actually safer.

accept that some diversification is actually safer.
One institutional cause of the greater insularity of US fund managers may also be crumbling thanks to the ingenuity of Morgan Gueranty. Whereas in the UK many funds—especially local authority pensions—band complete control to the fund managers, in the US the fund managers can only operate within strict guidelines laked down by the company or local

miningers can be within strict guidelines laid down by the company or local authority pensions officer. Acting on the assumption that pensions officers, like most people, prefer to avoid taking decisions. Morgan recently wrote to all its pension fund clients saying that it proposed to interpationalise its portfolio unless expressly told not to.

In Japan, the trend towards greater internationalisation has been promoted by the Government. To stem the rising yen, it has raised the limit on overseas holdings allowed to insurance companies and trust bank pension funds from 10 per cent to 30 sion funds from 16 per cent to 30

per cent. Few funds have more than 15 per cent oversees, but the growing trend is the move from foreign bonds into foreign equifies. Until recently, nearly 10 per cent of foreign investment was in honds, but between 1984 and 1985 the trade in foreign equities rose from \$3.1bm to

equities rose from \$3.1bn to \$10bn.
The Japanese, characteristically, are planning their move into overseas equities with precision. Some investment managers in the west believe they are learning the ropes through handing out a small amount of money to be managed in the UK or US, and then tracking the investments at home with much larger some thus avoiding large. US pension fund managers, blessed with the world's biggest stockmarket, are famous for management fees One thing is their insularity as the figure of certain—the Japanese are losonly 3 per cent invested abroad illustrates. Despite the shift

David Goodhart

247.**

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The State of State of

Currencies

When depreciation wipes out gains

THE FALL in the oil price has sent sterling skidding in the last year. It is now roughly where it started 12 months ago against the dollar, and considerably lower against European currencies and the yen. But, in the meantime, it has been subjected to wide finetystens. to wide fluctuations.

The job of UK fund managers

has consequently been fraught with risks—and opportunities, too. Even if their analysis of a particular company's prospects is good, anything they gain from an appreciation in its ahare price can be more than wiped out by a depreciation of the currency in which it is denomi-

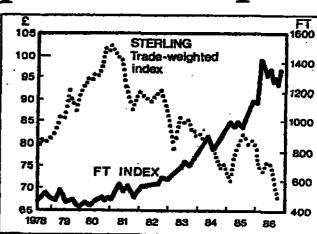
among international fund managers about how to solve this problem. Some take the view that it is best to use the whole range of financial instruments range of manufal instruments— currency options, futures and back-to-back loans—to hedge against currency fluctuations. Others think it is seldom possible to add value by using these techniques, and that the way to deal with an expected dollar depreciation is to put less of

depreciation is to put less of their funds into America. Crudely put, sometimes a currency prediction may be right, other times it will be wrong. On average, it will be neither right nor wrong, but whoever uses one of the financial instruments to hedge will be landed with the transaction

Mr Kevin Packenham, chief executive of Foreign and Colo-nial, takes issue with this view: "An average performance must be the average. But some fund managers are better than the average. The art of our business is to add value by applying our skills to this market."

His firm's approach to currency management for the F&C Investment Trust is as followed in more out an

lows. First, if works out an equity distribution by looking at the long-term growth poten-tial of different countries. Then it works out a currency distribution. This is done not so much by looking at fundamentals—for considerable periods of time, currencies can be out of line with fundamentals—but by looking at capital flows. " If we like a currency, we take out a forward exchange contract," says Mr Packenham. "If we don't, we borrow in that currency."



A country's currency and equity market don't necessarily rise and fall together. There may be an inverse relationship.

There are tax advantages in taking out a forward exchange contract, rather than buying in the forex futures market. The former is seen by the authortitles as an investment, even though there is no commitment to use the foreign exchange to buy foreign equities. The latter is seen as trading and therefore

more speculative,

Ms Madaleine Hall, a European fund manager at Schroders, says: "The situations when you can hedge and make a profit are rare." One of these was in the Funds to the Funds was in the run-up to the French presidential elections in 1981, she says, when it was pretty clear that an incoming socialist gov-

ays, when it would devalue.

This opinion is inevitably influenced by the fact that a European fund is concerned with the major European currency and earn interest on it.

At one point recently, for example, he had such a high opinion of the Deutsche Mark that he prosented to per cent of the Hambros Investment Situations.

phy of gambling, too.

"It is instinctive when things are going well to get out, often before all the benefits have come in," says Ms Hall. "When things are going badly, though, the instinct is to hang on in. A few years ago, a lot of management.

Mr Jo Welman, a pension fund manager with Barings, says the fact that British pension funds have their liabilities in sterling does not preclude the use of few years ago, a lot of managers hedging instruments. He pre-hedged the dollar a little too fers options to futures.

The disadvantage with this approach, he admits, is that rarely, but to use her view on options are a very costly instru-

currency movements to influence the type of companies she

buys. "If you think the dollar is weak, then you put your money

weak, then you put your monitoring into German domestic companies, not exporting indus-

convinced there is going to be a substantial move in the currency to use these instruments, because of the premium," he says. "A currency is like elastic. You know it is going to rebound, but you don't know when and how far."

when and how far."
The various hedging instruments are short-term instruments. From a longer-term perspective, Mr Welman argues that "currency thinking may be reflected in market thinking. In the long run, the currency and the economy tend to move

Such a view is opposed by Mr Howard Flight, who runs Guin-ness Mahon's investment department and believes in the very active management of cur-

"In the long run," he says, quoting John Maynard Keynes, "we're all dead. If you don't manage currencies, you are doing fund management with an area patch on "

eye patch on."

Instead of believing that a country's currency and equity market are likely to go up and down together, he thinks there is generally an inverse relationship between the two Acc. ship between the two. As a

into German domestic companies, not exporting industries."

Mr Jasper Olivier, a director of Hambros who manages unit trusts, says unit trusts should be allowed to use a much wider range of sophisticated hedging instruments. At the moment, they are unable to use options and futures, and so are limited to hedging via back-to-back loans. However, he believes in hedging only when it looks as though there is going to be an "appreciable movement in the currency."

Alternatively, if he has strong views about where a currency is going to move, he will buy that currency and earn interest on it. At one point recently, for example, he had such a high opinion is generally an inverse relationship between the two. As a currency appreciates, it becomes difficult for that country's industry.

Nor does he believe that the cost of cover is peanuts. The cost of covering your exposure is that what you gain on equity performance, you can lose on currency exposure."

Guinness Mahon's approach to currency management in their global equity fund is as follows. First, it chooses what percentage of its funds it wishes to invest in each country choose which individual shares to buy. Third, the specialists currency fear, which specialist currency team, which manages a currency fund, will arrange by the use of forward markets that the currency exposure in the equity fund is the same as that in the currency fund.

fund Why go to such lengths?

"Because the question, 'shall I cover my US position?'," says Mr Flight, "begs the question of which currency to cover in."

Hugo Dixon



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Regulation

and Japan over the past six

countries are expected soon.

ment operations in the insur-

ance companies, merchant banks and independent houses. Under the structure that has

emerged in the City over the past two years and is sanctioned

by the Act, two self-regulating organisations (SROs) will be responsible for investment managers under the aegis of the Securities and Investments

Many of the smaller firms that offer portfolio management ser-vices to clients (often through unit trusts) alongside brokerage

and other advisory services are already members of the Finan-

aiready members of the Finan-cial Intermediaries, Managers and Brokers Regulatory Association (FIMBRA). FIMBRA was granted recogni-tion as a regulatory body under a previous Act by the Depart-ment of Trade and Industry in 1993 of the stready built was

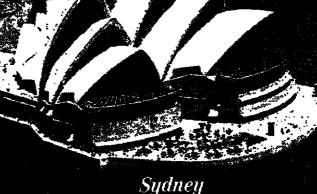
1983 and has already built up an extensive rule-book. To keep tabs on an antici-pated membership of several

sember 18 19



Hong Kong





Bilateral deals augment new laws at home THE TOUGHER regulatory climate for investment managers has been highlighted by a series of developments in the US, UK resources and management of the organisation which has already been embarrassed by the collapse of one of its mem-

monus.

The bilateral agreements reached between the US Securities and Exchange Commission ber firms this summ The other SRO, the Investment Management Regulatory Organisation (IMRO) will focus and their regulatory counterparts in Japan and the UK will facilitate the exchange of information about malpractice in the securities markets. Bilateral agreements with other countries are expected soon organisation (IMRO) will focus more specifically on investment management houses, particularly the larger and longer-established pension fund, investment trust and unit trust managers. Its chief executive, Mr John Morgan, formerly investment manager of the British Rail pension fund, has already but down a marker in The other development is the laws recently passed in the UK and Japan which should end many of the abuses that have become part of the custom and become part of the custom and practice of the industry. Until now, investment managers and advisers have been able to escape tight regulation because their businesses are low-risk and require little capital.

In the UK, the original impetus for the Financial Services Act, which became law earlier this month, was the collapse between 1960 and 1983 of several small impestment manalready put down a marker in the draft rules he has been sending out to likely members and trade associations over the last few weeks. The proposed rules, to take effect towards the end of

protection to the rules of the SIB. The basic philosophy of the draft rules of both the SIB and IMRO is that adequate protection can be ensured through the full disclosure by fund management of all forces of hone of the contraction. lapse between 1980 and 1983 of several small investment management firms which had offered to put their clients' money into securities and futures contracts. The Act not only brings these firms under regulatory control, but will also lead to much tighter controls being imposed on the City's large, traditional fund management operations in the insurgers of all forms of benefit they may receive from managing a may receive from managing a client's money, and of all the conflicts of interest they face. Disclosure, therefore, will be the main defence against the covert forms of charging, parti-cularly as applied to pension fund clients, which have thrived

next year, have to provide an equivalent standard of investor

over the past two decades. Benefits given by brokers to fund managers, in the form of research services and paid for out of the clients' money, will be permitted. But more personal benefits — for example, a spon-sored trip to Japan, even if it

sored trip to Japan, even it is includes company visits — will probably be banned.

Some fund management houses, such as County Investment Managers, the National Westminster bank subsidiary,



Mr John Morgan, chief executive of the Investment Management Regulatory Organisation, has put down a marker in the draft rules he has been sending to likely members and trade

which allows the fund manager ment management charge. This to charge his clients a higher characteristic of trustees is ised. The main issues being most apparent in local authority sion than he actually has to pay.

The response of the SIB and traditionally employed stock-functially experienced and brokers as fund managers "socially acceptable" (ie non-ciminal) advisers and the prepension fund trustees generally have access to experienced professional advice. Provided all sion.
the forms of indirect benefit are disclosed in the investment fund trustees will have to seek management contract, trustees will be able to decide whether they are being offered value for

There are three possible objections to this argument. First, it does not apply to inex-perienced individuals, such as unit trust and life assurance investors. Second, even pension fund trustees often lack the expertise to appreciate the significance of all the clauses in small point about indicate

which have always relied exclusively on explicit fees, object to the "disclosure-is-enough" stance. They say that their competitors will appear to undercut them with lower charges, while making up the difference through hidden benefits.

The most important of these benefits are the use of high-charging in-house unit trust for pension fund clients and "continuation and aggregation", lawyers and pension fund consistent and pension fund consistent and pension fund consistent and pension fund trustees themselves are often quite agement business, and on the marketing of managed funds objuscation. This may allow and the presentation to customers and beneficiaries of the use of high-charging in-house unit trusts for pension fund clients and "continuation and aggregation",

The extent to which penson For example, the rules should fund trustees will have to seek end the traditional practice in authorisation as investment the corporate finance depart-

Some of the other abuses But the more subtle types of being tackled include: the hidden benefit enjoyed by excessive commission-generat- Japanese fund management ing turnover of portfolios houses and the use of hard-sell-("churning"); the preferential ing techniques by door-to-door treatment of some funds and salesmen are not being tackled clients over others, for example in any systematic way at this significance of all the clauses in by booking to them shares small print about indirect which have already risen in benefits. At best, the rules will value after being bought by the be providing extra work for managers; and inappropriate lawyers and pension fund con-risk-taking. More general rules will the state of the state of

traditionally employed stock- financially experienced and brokers as fund managers "socially acceptable" (ie non-because they have taken all criminal) advisers and the pre-their fees in the form of commis-

advisers under the Act has yet ments of the securities houses to be clarified, although most are exepected to side-step the obligations.

Some of the other abuses

The transfer in the securities houses of dumping the residue of unsuccessful new share issues in their managed funds.

But the more subtle types of houses and the use of hard-sell-ing techniques by door-to-door

> In a further reform, which is expected to raise standards of performance and disclosure in Japan, the Ministry of Finance, under pressure from the UK and US authorities, has agreed to open up investment manage-ment to foreign houses by gran-ting them licences to manage discretionary funds. Some -foreign firms, however, still fear, that other administrative obstacles will be placed in their

> > Clive Wolman

New theories

Managers in US and UK differ on academia's value

TIME-HONOURED City adages about the stock market, such as, "Sell in May and go away," have traditionally been dismissed by business school professors of finance as no better than old wives' tales.

TIME-HONOURED City adages ensure that, in return for sacrificing some of his return in a bull market, the investor can protect himself against any significant losses in a bear market, by the use of a synthetic option.

On the other side of the divide the general cardiachility.

ing the activities and liveli-hoods of professional fund man-

agers.

Ever since Dr Harry Markowitz developed modern portfolio theory in 1952, a growing body of volume of statistical analysis of share price movements and portfolio returns on both sides of the Atlantic has pointed to the same conclusion. Nearly all securities in which there is a liquid market are effi-ciently priced, it suggests; i.e. their prices fully take into account all available informaaccount all svaliable informa-tion about the underlying com-panies. Therefore fund mana-gers should stop trying to pick individual stocks and confine their energies to minimising the riskiness of their portfolios through diversification.

The more entrepreneurial alumni of business schools and mathematics faculties in the US have succeeded in applying and marketing the results of their scholarship to investment man-agemet houses and pension plan sponsors. But in the UK the gap between academia and the City has probably been even wider than that between academia and industry. In university lecture theatres,

the efficient market theory is asserted as self-evident truth; on City trading floors, it is scorned as self-evident non-

But the dichotomy has become more blurred over the last three years. On one side of the divide, a few City institu-tions, such as County Investment Management, Baring Brothers and Chase Manhattan Securities, have started marketing investment products to pen-sion fund trustees that are based on the quantitative analysis of the volatility of securities.

The most widespread fund management product that the "quants" (financiers with an academic background in the quantitative sciences) have developed is that of portfolio insurance. This is designed to sciences in surance in the value of the market theory which have been investigated by researchers over the last six years.

But a symposium held last divide, the general applicability December, in Brussels, was of the efficient market theory symptomatic of a development which may challenge the assumption that academic research into finance has generally been aimed at underminate the activities and lively.

On the other side of the general scenarios to the surprising exceptions to it.

One of the more general sceptics is Dr Desmond Corner, of the Esmee Fairburn centre for investment trusts and unit trusts at Exeter University: The tests of market efficiency

The returns from small quoted companies have been consistently higher than from their larger counterparts. Thus a

shrewd manager

could have achieved above-average returns by weighting his portfolio towards smaller companies.

were first done on widely traded US shares. When they did research on Europe, they

based on the apparent volatility of the securities, are often mis-

from small quoted companies have been consistently higher than from their larger counterparts. Thus a shrewd fund man-ager could have achieved above-average returns by weighting his portfolio towards

weighting his portfolio towards smaller companies. This conclusion has been found to apply to the UK, US, Australian, Canadian, Japanese, Dutch and Finnish stock markets.

Another example of mispricing has been of companies on high yields. And the "junk" bond (but not equity) investments promoted by the US securities house, Draxel Burnham Lambert, have been the most successful attempt to exploit this anomaly over the

exploit this anomaly over the last decade. Most of the anomalies relate to the different times of the day and the year. Thus abnormally high returns can be achieved, particularly from holding small-company shares, in January, at least in the US and Canadian

least in the US and Canadian stock markets. In the UK, the most profitable month is April and the least profitable May, at least for shares in larger firms. Other evidence suggests a weekend effect in most stock markets around the globe, which makes Mondays the most profitable day on which to hold shares.

A summary of these findings, together with an assessment of their implications, is being published in a book edited by Dr Elroy Dimson, senior lecturer in finance at the London Business School, who has himself analy-sed the evidence of a small-com-

just used the big European companies." He believes that many larger investment trusts provide a good example of inefficient stock market pricing.

He also believes that the conventional measures of riskiness, beautional measures of riskiness, active fund managers. Some managers may have out-per-formed the relevant stock marof the securities, are often misleading because, in the less
liquid stocks, the jobbers or
marketmakers usually fail to
change their quoted prices until
another trade is done.

A symposium organised by the
European Institute for Advanced Studies in Management,
in December 1985, brought
together most of the more specific exceptions to the efficient

Clive Wolman

fith us your funds can enjoy many places of interest.



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Offshore Funds

Entry vehicle to specialist niches

in tax-havens or low tax areas. Since they operate outside the investor protection and tax regulations of major countries, they are able to invest in a broader range of instruments than onshore domestic invest.

But it domestic investors, who would otherwise invest in unit trusts, were the backbone of the offshore industry's clientele, it would almost certainly be dead by now.

The offshore industry's future ment companies. It is this flexibility, rather than specific tax loopholes, which is their main attraction for investors. In the UK, the offshore funds' to specialised investors and the continuing normalism appropriate. In the UK, the offshore funds' continuing popular reputation as vehicles for escaping the attention of the tax man is largely a legacy of the period the fore the 1984 Finance Act, when, after the suspension of futures and options funds has when, after the suspension of inhibited their development in exchange controls, there was a rapid outflow of cash to offshore centrated in offshore centres.

centres, spurred on by a well-publicised tax loophole. This was provided by the "roll-up" funds which converted income into capital gain. The 1984 Finance Act took away the main attraction of these the fund manager switches

This destroyed the attractions of the "roll-up" funds for the bulk of UK investors, except for those facing retirement or other

change in their tax status, making it advantageous for them to defer their tax liability.

"Distributor" funds have to make payment away each year to specialised investment areas of not less than 85 per cent of the enthusiasts, their income. A UK resident "umbrella "funds are the funds investing in such a fund is liable of the future because they are a to income tax on the dividends he receives, and capital gains tax on profits made from selling

This puts the taxation treatment of most offshore funds on a comparable footing with unit that they contain potential pit-trusts for most UK investors, falls for investors who would be while, from some other points of better off taking their capital are sometimes more auton-view, offshore funds are disad-gains tax liability every year, omous than this. Hill Samuel's

First, their charges, both in terms of management costs and up-front fees, tend to be higher. Secondly, distributor status must be reapplied for each year, and the penalties for the investor of failure to achieve it can be severe. The investor can find

OFFSHORE FUNDS are mutual that during the disqualification funds with a similar structure to unit trusts, but which are based in tax-havens or low tax areas.

that during the disqualification period he has to pay income tax on the whole of realised profits. But if domestic investors, who

Offshore money funds provide

the investor with wholesale

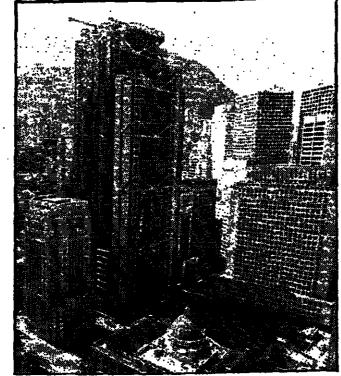
the main attraction of these funds when it laid down that any UK resident realising a gain offshore fund after January 1984 would have to pay income tax on his profit unless the investment concerned was approved as a "distributor" fund. allow for switching between different types of instrument at a low cost and free of capital a low cost and free of capital gains tax, have sprung up.
Gartmore Fund Managers, for instance, which pioneered the "umbrella" fund, says that its Jersey-based Capital Strategy Fund has 15 classes of shares, ranging from currency to equity

> flexible answer to increased volatility in world markets. The critics complain, however, that their performance relative to more traditional vehicles has not yet been fully tested, and

Techniques for managing it is also involved in providing offshore funds vary widely, discretionary services to pridepending on location and the character of the fund. Funds

Taking quantities start since it is also involved in providing discretionary services to pridepending on location and the character of the fund. Funds

Currently, the scope for depending on location and the character of the fund. Funds managed by the Dutch Robeco group, for instance, count as offshore in the UK, but can can effectively be advertised white said we're growing said we're growing said we're the mutual funds marketing offshore funds tends to be limited. In the UK, they



Hong Kong, a major player in world financial markets. EEC legistration will allow EEC funds to be freely marketed across borders, but other centres, including Hong Kong and the Channel Islands, will have to apply to individual countries for recognition.

obviously draw on a wealth of on-the-ground expertise. Funds managed from the Channel Islands, on the other hand, may be heavily dependent on input tries on offshore funds which must be in place in EEC countries by 1980 could break down

from outside.

This is particularly the case in tries by 1939, could break down the more specialised investment areas. While a single money fund may be effectively than aged from Guernsey, restricted funds, such as those investing in small high-technology companies, need a great deal of help in day-to-day decision-making.

must be in place in EEC countries by 1939, could break down the barriers to direct advertisement, although it is also likely to tighten the disclosure requirements for all classes of investments for all classes of investments for all classes of investment, although it is also likely to ment, although it is also likely to ment vehicle.

Meanwhile, the EEC legislation has negative implications for non-EEC funds. It will allow the freely mar-

sion-making.
In these cases, the board of directors to the fund will make overall, directional decisions. Day-to-day running will effectively be organised by a fund manager elsewhere, who is paid a fee for his services. Decisions will be taken by an interchange of advisory and instructing telexes. In the Channel Islands, management will amount to management will amount to clerical and administrative functions and also make sure that all investments fall within the scope of the fund. The larger Channel Islands fund managebetter off taking their capital are sometimes more autongains tax liability every year, rather than only when they switch out of the fund.

Healt organisations, nowever, are sometimes more autonomous than this. Hill Samuel's Jersey operation, for instance, has locally qualified staff since

EEC funds to be freely mar-keted across borders, but non-EEC centres, including the Channel Islands and Hong Kong, will have to apply to indi-vidual countries for recogni-

In the UK, offshore funds have shed most of their erstwhile attractions for domestic invesspecialist investment opportunities ensures them a continued

According to offshore fund managers, the market for their services keeps on growing. They compare the rise of their indus-"You don't need to leave London to get good research on donestic markets; offshore funds are the offshore response to the need for efficient management of a growing pool of savings worldwide. "Of course we're growing" said one, "we're the mutual funds side of the Eurobond market."

Clare Pearson

"You don't need to leave London to get good research on Hitachi—but you need to do so find a growing company in 'Australia." says an investment manager from a leading UK merchant bank.

This is more important in some client markets than others. A UK pension fund might want its managers to invest in small companies at the

Management Houses

Shopping round the boutiques

SMALL IS beautiful—or so we were told in the 1970s. But in the world of international fund management, it's still an open question whether the big battalions or the small specialist boutiques offer clients the best deal.

A fund manager who works for

a large, diversified financial conglomerate has the backing of a prestige name and sophisticated marketing men. But enterprising top-flight analysts can hive themselves off into small independent management units (the so-called boutiques). The question is how to weigh up the relative advantages and disadvantages of each strategy. For Mr Norman Pilkington, of Geoffrey Morley, the London-based equity managers, inde-pendence is vital. Geoffrey Mor-ley—which falls into the "boutique" category—began life in 1971, founded by a former head of investment management at Shell. Remunerated solely by fee income levied on the market value of its funds under man-agement, its decision-making is free from bias—"we're under no pressure in a takeover bid situa-

pressure in a takeover old situa-tion," says Mr Pilkington.

The implication is that a fund manager without such auton-omy—owned, perhaps, by a mer-chant bank—has inevitably compromised its independence and will favour the stocks with which its parent group has links. And, Mr Pilkington points out, a small independent manager is not necessarily handicap-ped by lack of resources that prevent him from operating a global network of offices or following obscure companies and sectors—because "a fund manager is buying shares, not

But Mr Pilkington may be overstating the case. Conflicts of nterest loom less large when a fund manager is choosing stocks for a highly diversified international portfolio. And fund managers are in the business of trying to add value above and beyond sector averages—which means searching out ineffi-ciently priced stocks which are likely to be easily found only in less accessible markets.

"You don't need to leave Lon-

approach of assembling a dozen separate fund managers, and expect them each to contribute a different area of specialised knowledge. For that, the fund manager needs the time and manpower to do original research.

In turn, the "boutione" manager is his name_like Schroder.

In turn, the "boutique" mana ger like Geoffrey Morley, which lays claim to expertise in all three big markets (Europe, the US and the Pacific), can be hit hard by one year's mediocre performance. Without a big name behind him, the boutique manager is held more harshly to account if his funds slip before the performance to blar before an argument to blar before the performance to blar the performance to be performance to be performance to be performed to the performance to be performed to the performance to be performed to the performance to be performance to be performed to the performance to the performance to be performed to the performance to the performance to the in performance tables. Geoffrey Morley for instance lost ground with customers in 1983 when rapid expansion in its clientele coincided with a mistaken decision to go bearish at the begin-ning of the year. So what does the fund man-

agement arm of a big con-glomerate offer the customer as

margin—but would opt mainly a big institution can weather for a conservatively planned crises—such as the loss of key portfolio run by a single fund research staff—which could management could be a supplement of the cou management group.

A US fund, on the other hand, might take the more radical approach of assembling a data. expenses such as the escalating cost of professional indemnity

> ger, a big name—like Schroder, Mercury Warburg or Touche Remant "helps enormously in a very intangible way-opening doors for new business."

ing doors for new business.

Japan is the fund management market where those big names are most useful as marketing tools. That is especially true at a time when Mercury Warburg and Schroders, to name but two British fund managers, are applying for the new discretionary fund management licences recently announced by Tokyo finance ministry officials (hitherto, they have been confined to offering advisory services to Japanese clients).

Firstly, there is the general Firstly, there is the general

risks of conflicts of interest? Some of the advantages are more obvious than others.

A fund management team backed by financial strength of business. "If you want to pitch to

SMALL MAY BE BEAUTIFUL

clients, a Tokyo office is essential," says a Warburg fund manager in London.

ager in London.

Second, Japanese investors
have traditionally paid less
regard to what foreigners might
see as conflicts of interest. In other words, they would expect a management house to offer a reduced fee on the understanding that it would make up the difference by earning money from dealing profits—and only a financial conglomerate incorporating broking and mar-

ket-making arms can do that. A further strength for the big institution's fund management institution's fund management arm is the package of services it can construct from its parent's resources. Mercury Warburg, the British financial services conglomerate, has adopted a holding: company structure—which is one way of demonstrating determination to preclude conflicts of interest between, say, S. G. Warburg, the merchant bank, and Rowe and Pitman, its bank, and Rowe and Pitman, its associated stockbroker. But the structure also means that in marketing its fund management expertise: the group's invest-ment management arm can offer the client the full range of banking services.

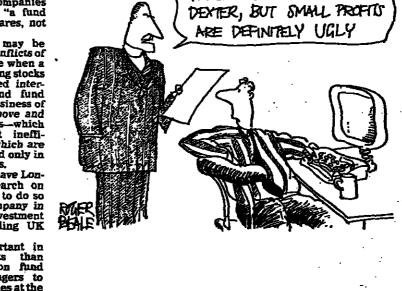
That leaves the problem of motivating individual managers (which it is about more than paying them six figure salaries). Arguably, the way to cut out the bureaucratic centralisation that hampers enterprise is to split up fund management personnel into small quasi-anto-monous teams, on the marketing

and the research side.

In London, for instance,
Schroder has already distanced
its investment management arm its investment management arm from the parent merchant bank (their offices are several hundred yards apart—expressing physically the "Chinese Wall" separating the two functions and preventing conficts of interest). But, within investment management, Schroder now has three distinct companies—Schroder Investment Management (serving the UK), Schroder Capital Management (for the US), and Schroder Investment Management KK. (in Tokyo). Management KK. (in Tokyo). Each has its own business

In turn, within the UK com-pany the fund managers are divided into a team specialising in fixed income investments, another team making decisions about overseas investment, and a group of UK "balance mana-gers" taking a broader view. gers" taking a broader view.

Nick Bunker



Management charges Fees emerge into the open

THE LOW charges imposed by been the general rise in assets because of the higher fees. A pany, has adopted a different

buy or sell shares, because of on which the management stockbrokers' minimum com-charges and profit margins are missions, the enforced broker- higher. Overseas management jobber distinction and stamp duty, it also appeared to be one of the cheapest places to employ

explained by the existence of hidden charges. The most com-mon hidden cost was the ability fund management houses and most of all stockbrokers who were also fund managers, to year. As turnover in over pocket some of the stockbroking portfolios can be as high a commissions for themselves by issuing their own contract notes at commission rates above the the management of its overseas true rates. This form of assets, which account on aver remuneration accounted for age for only 20 per cent of the more than half the total income total, than for its domestic of some fund management assets.

Departions.

But with the ending of minimum commissions, most UK fund managers, with a few exceptions, have been abandoning this form of hidden charge. Even the large stockbrokingfund management firms, such as Phillips and Depart De Zoeto as Phillips and Depart De Zoeto as Phillips and Drew, De Zoete and Bevan, and Fielding Newson-Smith, have started to charge explicit fees, at least for their new clients. The only major exception to this development is believed to be the stock-broking firm, Cazenove and Co. Most of these firms have raised their charges to compensate for this loss of income, albeit only partially. Most mertheir banks have increased their fees by between 40 and 50 per cent. At the same time, many of the smaller independent houses, particularly the Scottish ones such as Martin Currie which have achieved

able to raise their fees.

The introduction of transparent charge scales has now made it clearer that London and Edin-burgh are the cheapest centres in the world for portfolio investment management. The going rate for a portfolio of UK domestic equities or a "balanced fund"—which contains some oversess stocks—is between 0.15 and 0.25 per cent a year for funds with assets of between £10m and £50m.

strong performances, have been

For larger funds, the rate falls to 0.1 or 0.125 per cent. And for ultra-large sums the fees can be squeezed to below 0.1 per cent. as the British Rail pension fund administrators have been demonstrating in their negotiations with the six fund managers who have been allocated their £4.5bn portfolio of assets. Offsetting these pressures has

and, until recently, net cash Whereas the UK was one of inflows into pension funds. the world's most expensive Another factor has been the financial centres in which to growth in overseas investment

> charges, when quoted explicitly, are typically 25 per cent more than domestic charges.

> ment houses continue to charge indirect fees for overseas portfolio management. Some charge transactions in overseas markets, typically 0.5 per cent per portfolios can be as high as 100 per cent, a pension fund will often have to pay out more for

International fund management can also be remunerative because of the substantial benefits given by Japanese and US brokers to those fund managers that provide them with a high volume of commission. The from the provision of screens and information services to sponsored overseas trips. Currency transactions carried out at below best terms can also boost a fund manager's income For fund management house: with a large retail arm, the most lucrative way of charging pen-sion fund clients for overseas investments is by channelling their assets through in-house particular overseas markets

10 per cent (although some houses give rebates). But Mr John Wigley, of R. Wat son and Sons, one of the leading firms of consulting actuaries, estinates that, even after all the hidden charges in the UK are allowed for, the going rates in the UK are probably only half those in the US. Even the largest US funds can be charged 0.35 per cent per year. "We should not be too hawkish about fees in the UK. They remain low by international standards," he says. European fund managers. such as the Germans and the Swiss, are charging rates simi-

The annual management charges of unit trusts are 0.75 to

lar to those in the US. These discrepancies have created export opportunities for UK fund managers in the US pension fund market. Despite lengthy, expensive journeys across North America meeting potential clients, often with little success, most UK firms have achieved a high return on their marketing investment

UK fund managers was always under management, a consequent small US fund, of say \$20m, will one of the puzzles in the pre-Big ence of rising stock markets often be willing to pay 0.6 to 0.7 per cent per year to its mana-

At the same time, the entry of

such US investment firms as Merrill Lynch and Citicorp into the UK is having an impact on the job market in London, as their higher fees enable them to offer those fund managers with the most impressive track records substantial salary increases. Whereas the average fund manager in a merchant hank or insurance company more if he has expertise in particular overseas markets, less if the is based in Scotland—the US firms have been willing to pay up to £100,000 a year including bonuses. And the smaller independent houses, such as Gart-more and Fidelity, offer equity stakes as an alternative attrac-

The profit and loss accounts of UK fund management houses are being squeezed by the upward pressure on salary levels, also a product of the general rise in City salaries since 1983, and by a rise in other costs such as liability and fidel-

Fidelity International, the London offshoot of a US com-

to £25m falling to 0.5 per cent for larger funds. But they have no hidden charges or benefits from their UK or overseas funds, and

long-term performance record charges and low performance, but our philosophy is to look for higher value added and charge more," said Mr Neil Curtis. The philosophy has put off some potential clients, but their pension funds under management have risen sharply from £140m

One development, the result of changes in the rules for US pension funds, is likely to be the introduction of performance-related fees. Although the mer-chant bank subsidiary Guinness Mahon Investment Management introduced them to the UK in 1984, pension fund trustees have been wary about their benefits. Unless there is symmetry between the bonuses and penalties for under and out-performance, fund managers may be tempted to take unduly high risks to increase their chances of winning the bonus.

Clive Wolman

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Fund Managers were recently asked to describe their ideal bank...

 It would provide a comprehensive range of products and services including custody, portfolio record keeping and cash management,

and

 it would offer strong international capabilities in global settlements, foreign exchange and financial engineering supported by a worldwide network of offices, and

 it would have a specialist fund managers' banking team tailoring products to meet customers' individual needs.

Their description sounds very familiar.



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Passive management

Pension plan sponsors help provide the impetus

THE DRAMATIC growth in passively managed index-matching funds in the US, UK and Japan last 15 months, but they have over the last two years repre-sents the fruits of a sustained senie the trutts of a sustained 20-year academic critique of the performance of the traditional active stock-picking, sector-swapping fund manager.

swapping fund manager.

In the US, the assets in passively managed equity funds accounted for over \$100bn at the start of this year, or 5 per cent of the US equity assets of pension funds. The first and largest passive fund management group, Wells Fargo Investment Advisers, a subsidiary of the San Francisco bank, has seen its assets under management grow from \$14bn at the start of 1985 to over \$40bn today.

In the UK Wells Target in passive fund management grow from \$14bn at the start of 1985 to over \$40bn today.

In the US, the assets in passive fund management grow funds the start of the large securative most successful funds of furties that launched by Nikko in the first one of the large securative most successful funds of furties that launched by Nikko in the first one of the large securative most successful funds of furties that launched by Nikko in the first one of the large securative most successful funds of furties that launched by Nikko in february, which is the first one of the Tokyo Stock Exchange.

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from \$14bn at the start of 1985 to over \$40bn today.

In the UK, Wells Fargo made an unsuccessful attempt to sell its passive management services between 1980 and 1983. But it closed its London marketing operations just as pension fund trustees were beginning to show an interest. As a result, the pickings have been left mainly show an interest. As a result, the pickings have been left mainly to the investment management subsidiaries of the large clearing banks. Their total funds under management are now about £3bn, or 2 per cent of total pension fund assets in UK equities. In-house pension funds using a passive approach.

last 15 months, but they have grown rapidly. In contrast to their Angio-Saxon counterparts, they have attracted a large clientele of private investors, who have suffered from the poor

by Nikko is the first to track the entire first section of the Tokyo Stock Exchange.

growth of passive management's popularity has been the realisa-tion, among pension plan spon-sors and other employers of fund managers, that active man-agers have been consistently under-performing when mea-

equities. In-house pension funds using a passive approach in a less systematic way, the Post Office and British Telecom. In Japan, passively managed what a bad patch fund managers

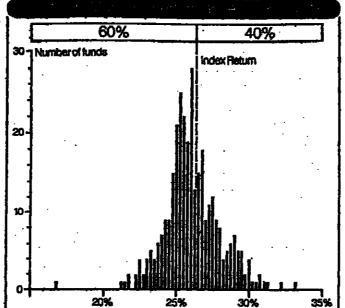
the past three years. Up tund managers on average under per-formed the Standard and Poors 500 index, one of the most com-mon benchmarks of returns from the US stock market, in each of the years from 1983 to

At the same time, some of the technical obstacles which diminished the attractions of an index-matching fund have been removed. One is the deregula-tion of financial markets and the removal of minimum com-missions, in 1975 in New York and this year in London. Passive fund managers no longer pay for research they do not need when they are obliged to buy or sell stock. The growth of programme trading and other methods of by-passing the traditional chain of brokers and market-makers has given them greatlessee for has given them greater scope for

utting dealing costs.

The other development has The other development has been in computer power and databases, where further possibilities have been created for cutting dealing costs which would otherwise lead to consistent under-performance by the fund. Electronics have been harnessed in each of the three ways most commonly used to match an index; full replication, sectoral sampling and risk-based sampling.

Full replication is the method used by Wells Fargo in its giant sand P 500, which has over



Annualised Return - 6 Years 1980-1985

\$23bn of assets. In the UK, it is and all dividends are reused by the penalon fund consultants Frank Russell, who
manage funds with the
stockbroking firm, Quilter
Goodison, to track the 730 to 740
stocks in the FT-Acturies All
Share index. Every stock is
bought in its correct weighting,

\$23bn of assets. In the UK, it is and all dividends are reinvested in approximately the
same proportions.

Although the system is highly
mechanistic and requires minimal human judgement, the
stocks in the FT-Acturies All
Share index. Every stock is
because of the relatively small
purchases that have to be made.

the wake of the Big Bang dereg-

position because of its size. First, many of the transations it First, many of the transations it makes for the S and P 500 fund are cross-overs with other funds at zero cost. Its bank of computers is also constantly analysing the opportunities the market throws up through programmetrading and other deals that will allow it to invest relatively small amounts of cash in individual stocks at low or zero transaction costs. Because the fransaction costs. Because the fund is so large, an extra \$50,000 in one stock will not unbalance

the portfolio. the portfolio.

Because of the size and range of its "inventory". Wells Fargo has also become a large-scale lender of stock to market-makers and other traders who have sold short. In some years, the fees from stock-lending can exceed transactions costs, so that the find is able to best the

that the rund is able to best the index.

The other two methods are more suitable for funds which are not able to exploit economies of scale as thoroughly and efficiently as Wells Fargo, or which aim to track an index containing far more than 500 stocks. stocks. Sectoral sampling is a method

As a result, the Frank Russell popularised in the US by the fund in the UK typically underperforms the index by about 0.2 set up a similar operation in the per cent per year, although this shortfall should be reduced in about 110 of the largest comset up a similar operation in the UK. Its S & P 500 fund invest in about 110 of the largest companies, representing 70 per cent of the market capitalisation of the ladex, and another 160 of the smaller companies which

> Full replication is the method used by Wells Fargo in its giant S and P 500, which has over S23bn of assets.

are chosen as a representative sample of the all the industrial sectors in the index. The main weakness of this approach is that it fails to take into account riskiness which is not related to industrial sectors.

The other method of sampling is to select a representative sample of stocks on the basis of their historic risk (volatility), rather than sectoral, char-acteristics. This is the method used by two of the largest index-matching managers in the UK Barelays and County bank, a National Westminster subsidiary, and by Chase Manhattan bank. All are using the same database developed by Barra, a company set up by academics at the University of California in Barkeley.

by River and Mercantile Invest ment Management, to launch a £150m international fund in July failed to attract support.

Clive Wolman

Some users fear that this dataacteristics of stocks are based, does not stretch back far enough. There is an additional problem of whether the fund manager should substitute his own judgment if there are reasons for thinking that the riskiness of a stock has fundamentally changed.

A further possibility for a smaller fund is to rely entirely on stock index futures and

on stock index futures and options. The difficulties in this approach are the lack of liquid-ity in the relevant contracts, particularly in the UK, legal inhibitions, particularly on pen-sion funds, and the risk of pric-ing anomalies

ing anomalies.
Over the next few years, the biggest growth area is likely to be in international passive funds, particularly as US inves-tors look for greater opportunities in overseas equity markets in which they lack the expertise to pick individual stocks. Wellto pick individual stocks. Well-over \$1bn is already invested in funds linked to international stock market indices, of which the most popular are the Mor-gan Stanley Capital Internatio-nal indices. The UK has been lagging behind, and an attempt, by River and Mercantile Invest ment Management, to launch a £150m international fund in

Clive Wolman

Marketing of fund managers

Joint operations can make sense

FOR YEARS the famous international fund manager John Templeton ran modest amounts of money out of his Lyford Cay, Bahamas, mansion. For regulatory reasons, he based his mutual fund, Templeton Growth, in Toronto, and only limited numbers of other clients received the benefit of his ploneering efforts in global portfolio management during the sixtles and early seventies. Only in the late seventies did the marketing men move in New US mutual funds were launched; there was an entry to the pension fund market; and the funds under management multiplied. In the past five andahalf years the assets under Templeton's control have grown from \$1.2bn to \$3.1bn, although the investment performance has been nowhere near as good as in been nowhere near as good as in counts for a lot.

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> In the mutual fund business, techniques of marketing have en developed over a very long period. Most funds are mar-keted through intermediaries or direct salesmen, backed up by advertising campaigns. It is sim-pler within national markets

> than in the offshore business, when clients may be much more difficult and expensive to reach.
>
> So fundamental is marketing to the success of retail business-that the investment side can become subsidiary to the that the investment side can become subsidiary, to the extent that it can even be con-tracted out. Truly exceptional investment performance will sell itself, but in practice that is rarely achieved for long, and certainly not across the wide ranges of specialist funds which are now usually offered by fund

ranges or specialist funds which are now usually offered by fund management groups. But at the level of institutio-nal clients, the emphasis tends nal clients, the emphasis tends to be different. Performance is regularly monitored and there is usually regular personal contact between client and fund manager. Marketing is therefore tied in more closely to the investment process.

The experience with international Erisa funds, the global elements of the portfolios of US pension plans, has been that the sheer cost of transatiantic marketing has loaded the dice in favour of the bigger players.

bigger players.
One or two British specialists, such as Martin Currie of Edinburgh, have achieved success, but bigger operations such as J. P. Morgan, Barings and Morgan Grenfell have made the

In such circumstances, there is a good deal of logic in joint operations, with an American house providing a local marketing framework while the overseas firm contributes the global investment expertise.

investment expertise.
Rowe Price Fleming, a joint venture between T. Rowe Price and Robert Fleming, has been in operation for seven years and has topped the \$2bn mark for funds under management.

But such relationships can

only last so long as the interests of the partners do not start to conflict, which will happen when the American firms grow keen to develop their own international expertise. American fund managers are

now making a much more aggressive push into the international fund management business, and their superior marketing connections with marketing connections with existing domestic Erisa elients make them tough competition for British rivals. But the market is growing so fast that there is still room for a variety of

players.
Nevertheless the international fund managers based in London are now looking for other outlets, notably in Japan

where the outflow of investment capital is creating major oppor-tunities. So far most of the money has been absorbed by dollar bond funds, but significant resources are now starting to come London's way.

For instance, Schroder says that something like 40 per cent of its global business is now being generated by the marketing operation it has started in Tokyo, Robert Fleming is also selling hard in Tokyo, having again chosen a local partner, this time Yasuda Trust and

again chosen a local partner, this time Yasuda Trust and Banking.

Entry costs are even higher in Japan than in the US, so the bigger institutions have a major advantage. But within the US the relatively small and specialist fund management firm can be successful, within the framework of marketing serework of marketing services and analysis established by independent intermediaries

by independent intermediaries such as Frank Russell.
Some of the bigger London managers have also been tackling the potential of Continental Europe, but the pickings appear to have been fairly lean so far, with the Netherlands the best of an unexciting bunch. Some managers claim they see potential in France and Switzerland, however. however.
The arrival of Frank Russell

and others on the international stage raises the question of whether "boutiques" might be able to make more of an impact on the global scene. But there are formidable hurdles. are formidable hurdles.

To start with, the performance figures which are so important in sorting out the sheep from the goats within the domestic institutional market in the US are not yet available in the right quality for global managers.

Secondly, the logistics of client contact across half the globe are so expensive and time-consuming that the number of client accounts that can

ber of client accounts that can be serviced by a single execu-tive is significantly less than for domestic managers in the US or the UK.

That means the investment organisations have to employ

more people in order to achieve a given level of funds under management. They also need to carry a bigger research as administration overhe (though global groups are now seeking to deliver research and trading facilities directly to fund man-ages almost wherever in the world they may be located). Generally speaking, 2 size able organisation, with bran-ches and other representation

in key centres around the world is still required to give comfort to clients. But many of the international managers are now generating lengthy enough performance records — five years or more of global manageyears or more or global manage-ment — for their proven achievements to have some relevance to potential new clients, one way or the other. In the marketing sense, however, there are various ways of selling a global product. Sim-ple claims of likely outperform-ance compared with a domestic

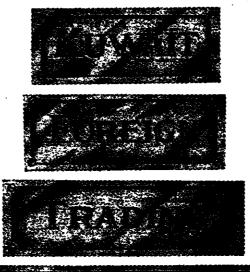
effective.

Clients may be seeking a currency hedge, or risk reduction through diversification. They may even be looking for tax benefits, or for a way around existing or threatened exchange controls. Swiss banks have very effectively marketed them-selves as offering capital pre-servation services over the years, without ever having to resort to measurement performance.

product may not be the most

Barry Riley

ourname apart could mean tor you



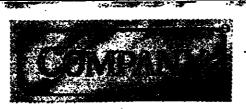
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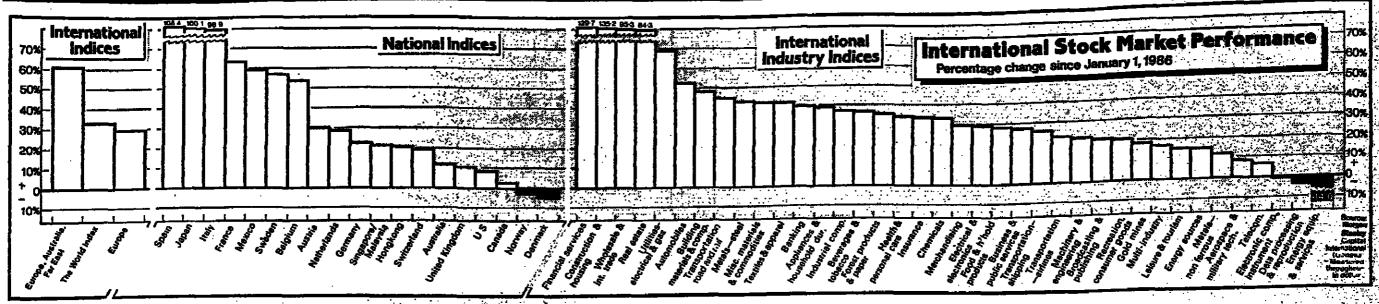
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A creative approach to finance



Performance measurement

Managers say the world index overlooks their objectives

INTERNATIONAL INVESTMent managers have been on
the counter-attack against their
performance assessors over the
counter-attack Their maters it.

performance assessors over the definitions of equity (warrants, past 18 months. Their protest is cover the methods of measuring their investment returns against the benchmarks provided by a selection of stock market indices.

The results from those measurements have not been flattering. The sample of UK international pension fund managers collected by the WM international pension fund managers collected by the WM more fundamental difficulties which are interrelated. MSCIWI is criticised, on the one hand, for being too much of a market-leaders lindex and, on the other, all World Index (MSCIWI), excluding the UK, is the most common benchmark for comparison.

But many managers are now challenging the MSCIWI. They object to its construction and

But many managers are now challenging the MSCIWL They object to its construction and

The index was developed by the Capital International Perspective company, based in Geneva, and sold to Morgan Stanley, the US investment

challenging the MSCIWI. They ism has been used to explain object to its construction and argue that, in any case, the comparisons are based on a misunderstanding of their objectives in running an internationally diversified portfolio.

According to Mr Philip Henderson, of the Merchant Navy Officers' pension fund: "Nobody gets near to Capital International. You either under-perform or out-perform by a large amount. It bears no relationship to what you can achieve."

The index was developed by The under-performance of the under-performance of

The MSCIWI covers about 1,500 stocks from 19 countries, a number which has been increasing gradually — and will Stanley, the US investment continue to do so. As an examination of such an index, which covers 19 different countries, was fraught with both conceptual and practical difficulties.

The continue to do so. As an examination of such an index, which sample of steks in MSCIWI can distort the accuracy of the benchmark, take the UK "portful and practical difficulties."

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slightly more than the 100 shares that comprise the FT-SE Index. The FT-SE itself has a tracking error of between 0.5 per cent and 1.0 per cent per year against the FT-Actuaries All-Share Index, widely considered to be the broadest and most accurate reflection of the most accurate reflection of the fortunes of the UK stock market. fortunes of the UK stock market.

Nevertheless, some fund managers believe that a world market-leaders index is the best indicator of the type of performance to be expected from an international fund manager. In his asset allocation, he is often concerned more with the balance between different industrial sectors through investment in, mainly, multinational companies, rather than the allocation between their different countries of their different countries of origin.

McLoughlin, of Phillips and Drew fund managers: "The Capital International index is probably about as good as can be done for giving a generalised impression. But there might be a case for an index of just large international companies, which do a substantial part of their trading outside their our countrading outside their own coun-

At the same time, other indi-ces have been developed, parti-cularly in the US, which cover just lower capitalisation stocks. For both the UK and US stock markets, there is also a wide range of industrial sectoral indices, which can be used as benchmarks As far as pension

In the US, many pension plan sponsors are using tailor-made international indices to judge international indices to judge the investment managers they have employed. At the other end of the spectrum, Save and Pros-per uses the UK All-Share index as the benchmark with which to compare its international performance. It thus rolls together its asset allocation and its stock selection when assessing performance.
The other criticism is that

MSCIWI, like nearly all indices, takes no account of the difficulrange of industrial sectoral indices, which can be used as benchmarks. As far as pension fund trustees and sponsors are concerned, the correct approach must be to define in advance with the fund managers FT-Actuaries All-share index who are being employed which index, or combination of indi-

the index at 100 per cent weighting at the prices fixed by the terms of the privatisation.

The objectors say that the Government continues to own nearly half the shares in issue which are therefore not available to investors, that individuals have been favoured over professional fund managers in the allocation of shares, and that the issues are underand that the issues are inder-priced to give the new share-holders an immediate profit when dealing begins. These fac-tors have made it impossible to track the index, they claim.

It should be noted, however, that government stakes in privatised companies can also flatter the performance of fund managers when those companies per-form poorly (for example, British Petroleum since 1981).

It was, however, the managers ment banking and brokerage investing in Japan who brought firm; Wood Mackenrie, the UK these issues to a head. The scale stockbrokers, and the Institute of non-tradeable cross-holdings and Faculty of Actuaries—will between Japanese companies be producing, in January, a new has often made it difficult for world index covering about the property of the part of the property of the pro has often made it difficult for foreign investors to buy shares 2,000 companies from 24 counts in some sectors, particularly the banking sector. Until 1984, bank share prices were held down artificially and lagged well behind the Tokyo New Stock Exchange index, which foreign fund managers consistently outperformed. But in 1984 and 1985, their fortunes were reversed as bank shares soared.

benk shares soared.
Swedish banks and Swissregistered companies are two
other examples of companies
that are represented in MSCIWI
and in which foreigners find it difficult to invest, at least through conventional channels. The Financial Times; Gold-man Sachs, the US-based invest-

Among unsuccessful attempts to find an objective standard to make such an allowance in the US, Boston fund management group, Grantham Mayo, dropped a project to develop an index based on the liquidity of shares, because of the difficulties of fin-

Clive Wolman

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Salaries

US banks push up London rewards

IN THE last year or so salaries in the City have soared. Phrases like "golden hello", "golden handcuffs" and "telephone digit handcuits" and "telephone digit salary" have lapsed into the vernacular and the apocryphal Old Etonian with his third from Oxford and film a year in "total compensation" for hollering down a telephone about Euro-bonds all day has become part of popular mythology.

Eurobonds dealers, syndication specialists and heads of Flores are compositive tend to be the most highly compensated posts in the highly compensated City, but fund managers, particularly international fund managers

are catching up fast.

A recent study by the management consultancy arm of the accountants, Coopers & Lybment as the next area of city employment where salaries are set to rise. Many observers suspect that, for international fund managers, the escalation has

begun already.
"In the past few years demand for international fund managers has been high, and in recent months it has become even higher," said Mr Roger Steare, a senior consultant specialising in international fund management at the City recruitment consultancy, Jonathan Wren. "The reason for this is simple."

"More and more companies have been coming to London to set up fund management operations. And at the same time the established concerns

131, Finsbury Pavement, are expanding." Moorgate, London, EC2A IAY. Telephone: 01-628 9876 Telex: 885970

More and more companies have been coming to London to set up fund management operations. At the same time the estab-lished concerns are expanding. There simply are not enough experienced international fund managers around to fill all the available posts."

Overseas banks have emerged Overseas banks have emerged as one of the most dynamic sources of new competition in the international fund manage-ment sphere. In the past year or so a stream of US, Arab and Japanese banks have set up fund management operations in

London.
The Bank of America's fund management subsidiary, fund management subsidiary, BANCO, for example now manages \$1.25bn of funds in London. The US banks have not only increased the demand for fund managers in London, they have also changed the salary structure of the profession. Traditionally international fund managers have been more highly naid in New York than London. paid in New York than London. paid in New York than London.

Firms like Goldman Sachs, Merrill Lynch and Fidelity have

"imported" their high salaries
to the UK—paying as much
as£100,000 a year for top fund
managers—thereby forcing the
established UK houses to
increase the salaries of their
emplowees in order to remain as 100,000 a year for top fund in advance of the Big Bang. Citmanagers—thereby forcing the established UK houses to increase the salaries of their employees in order to remain cult, and the fund management field is no fund sooner or later," said Mr Roger Steare. "And once they do there is no stopping cult, and the fund management field is no fundament them."

Salaries of UK-based international fund managers (£000's)

34 27

of its emergence as the are, unsurprisingly, even international centre of capital higher. Jonathan Wren calcutrading But the prospect of the lates that a top international City's emergence as the third international centre of equity dealing, after the Big Bang in lower calibre manager, at a less October, has accelerated the prestricted form of forming houses into experience them. flow of foreign houses into

This pattern has been reflected in changes in the salary structure for international tern as those in New York the fund managers. According to Mr aspread of salaries should widen. Traditionally, demand for the salaries of bond portfolio international fund managers,

fund management sphere has been accompanied by an increase in domestic activity. New British-owned fund management concerns have surfaced and the long established contenders, such as the large insurance houses and banks, have restructured their opera-

Barclays Bank, for example, has recently separated its fund management division from the clearing bank. One of the chief reasons for the restructuring was to offer fund managers an dent, and more gener-

ous, salary structure.

Two of the largest British insurance houses, the Prudential and Legal & General, have, both recently separated their fund management activities from their core operations.

from their core operations.

Many of these new, and many of the long-established operations, have embarked upon these launch and expansion programmes not because additional business has already been generated, but because they expect the Big Bang to catalyse an increase in London's share of international escripties trading and for more funds to move into London for management.

funds to move into London for management.

The precedent set by the US markets after May Day, New York's equivalent to the Big Bang, in 1975 is certainly encouraging. May Day did succeed in revitalising the US securities markets and the flow of domestic and overseas fund management activity increased.

The typical international fund management into the City after graduation, generally in economics with a first or upper second class degree.

A few years, just one year for the high fiyer, up to three for the management activity increased.

This trend has also affected overseas houses. The Japanese banks, for example, which have traditionally paid relatively low rates to fund managers in their domestic market, have been forced to increase salaries for their London operations.

Initially these foreign houses were lursed to London beautiful to

Initially these foreign houses For the very best internatio-competitive, and were lured to London because all fund managers the rewards increasingly fickle.

experience should earn around £20,000.

If salaries in London after the Big Bang follow the same patthe salaries of bond portfolio managers rose first, but over the past six or nine months those of international equity fund managers have followed suit.

The emergence of overseas banks as major players in the London-based international fund management sphere has been accompanied by an international runu managers, and hence the salaries they can be claim, has been higher in some claim, has been highe European equities were in high demand.

Today the picture is rather better balanced. Given that stock markets all over the world are unusually volatile there is no clear demand for one area of specialisation over another.

The career route to international fund management in London is relatively straightforward. The area tends to attract the more conventional, graduate entrants to the

May Day succeeded in revitalising the US securities markets. Fund management activity increased.

So did fund managers' salaries. In London. salaries have risen in advance of Big Bang.

City than the 'barrow boy' wheelers and dealers who have flourished in other sectors.

management activity increased.
So did fund managers' salaries.
In London, salaries have risen in advance of the Big Bang. Cit"But they will get their hands

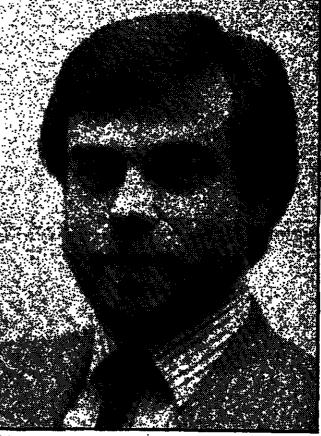
The board of trustees' half yearly review has now become quarterly. A poor performance in the quarterly review will call for some convincing excuses, a second poor performance will lose the business.

A longer-term problem is posed by the risk that London could lose share of the international fund management market to other financial contract.

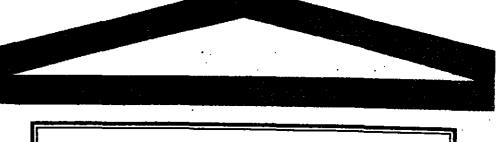
Ostensibly the prospects for London fund managers seem bright. In recent years an increasing amount of US busi-ness has come to London; the Arabs have long regarded London; the Arabs have long regarded London as their chief centre for equity trading; and liberalisation in Japan is prompting the flow of Japanese funds into London

But New York and European based fund managers are as eager to coax this business out of London as the London-based firms are keen to attract it. Given that London banks oper-ate under a more liberal regime than either their US or Japanese counterparts the portents for the City look good.

Alice Rawsthorn



Mr Roger Steare . . . "There simply aren't enough experienced international fund managers around to fill all the available



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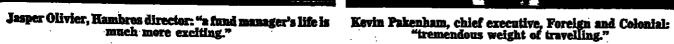
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HILL SAMUEL INVESTMENT MANAGEMENT

International Fund Management 9







Investment Managers

Travel brings in the young

FUND MANAGERS, in the past, may have had an image of being old, staid and boring, but all that is changing. Now they are that is changing. Now they are young, intellectually sharp, often women, and their job is increasingly seen as being a rather glamorous one.

There are several reasons for tense meetings about once every menth. Whether that is glamorous one, it is going to the points out, there are nony exceptions. The trustees take a more conservative line," says are more conservative line, says if it is may look glamorous; if it is Mr Clivier. They often require the was first the chief are none conservative line, says asset management. However, for every general rule, there are nany exceptions. When it comes to pension finds, though, things are more traditional. The trustees take a more conservative line, says asset management. He was head-hunted away to

There are several reasons for this. First, the internationalisation of fund management has meant that fund managers have to spend a lot of their time

In the days when institutional investors put only a tiny proportion of their funds abroad, they could use a third party's advice about which companies to invest in But now, increased competition in the industry and pressure on them to add value to their portfolios has forced them to visit personally the

to their portfolios has forced them to visit personally the companies they invest in.

This is what Mr Kevin Packenhhm, chief executive of Foreign and Colonial, has called, "a tremendous weight of travelling." It is quite common for fund managers are expected managers to spend one tenth of their time travelling and not uncommon for it to be much more common for it to be much more than that. An increasing number use computers. They are also expected to be found in the whole range of financial instruments, from back-to-back loans to options

ting up overseas offices to fol-low what is happening in fore-iga markets from close up. One effect has been to families, who may not be so

"If it is Switzerland in May, it may look glamorous; if it is Frankfurt in November, it's

The second reason for the change in the type of people going into fund management is the increasing complexity of the job. Looking at the various sec-tors of British industry and mak-

funds, though, things are more traditional. "The trustees take a more conservative line," says Mr Olivier. "They often require an older man."

agement has taken on a higher profile, thinks Mr Jo Welman, a

Foreign business has discouraged older people with families, who may not be keen on spending time away from home, but young people may find the travel glamorous

back-to-back loans to options and futures, that can be used to maximise return or hedge against risk. Those who look after foreign portfolios are in-creasingly expected to be able to speak the languages of countries they look after.

keen on spending so much time away from home. Another has been to pull in younger people, who may find the prospect of foreign trips rather glamorous.

"The international side has an appeal to the young," says Mr Jasper Olivier, a director of Hambrot. "The prospect of having three years in Hong Kont is many young people are better at many young people are better at many young people are better at doing the job.

ing three years in Hong Kong is a great attraction . . . A fund manager's life is much more exciting than it was 15 years ago."

Ms Madeleine Hall, a European fund manager at Schroders, goes to the continent on business for a few days of intractions. The prospect of law in any young people are better at doing the job.

Young people have been given more and more responsibility. Mr Olivier says it is not unusual for people who have been in the business for business for a few days of intractions.

ably weighted in each is no longer good enough.

Find managers are expected to be numerate, and an increasing number use computers.

They are also expected to be for banks, which have been keen to develop sources of fee income. "We are in no way anything like the poor relations we once used to be," says Mr.

more or less glamorous to work in one or other area of the City, and the Big Bang doesn't apply to fund management as much as it does to some other areas. But, over the longer term, fund management has been catching up with other areas and it is prob-ably a more stable employ-

The route into fund management has reflected the change in the role that fund managers are expected to play. Mr Pakenham says the ideal recruit is somebody with a good first decrease and two or three ways at a gree and two or three years at a stockbroker. Mr Olivier says Hambros takes university re-cruits and then trains them up. A few years in accountancy are also thought to be a good train-ing for fund management.

He was head-hunted away to

F&C three years ago. The main attraction to him was the chance to explore the services that the pension fund manager at Barings, is that it has been a reliable source of earnings. This
has been particularly important
was not bankers, but investment could offer to the rich in-

Ms Hall moved into Schroders' banking side in 1975, doing credit analysis and then investment analysis before finally moving into fund management in 1979. She thinks such a route is unusual and that, as a result of the Chinese walls being set up after Big Bang, it may become harder to move from banking to fund management.

Half a generation earlier. Mr

Half a generation earlier, Mr Olivier took a not totally dissimilar route. He moved from Peat Marwick, the accountants, to Hambros 25 years ago as a dealer. Soon afterwards, he became its first investment manager and was responsible for setting up its fund manage-ment operations in the Far East. Mr Flight has had a career in three continents. Starting off back to Britain in 1970 to work for N.M. Rothschild in pension fund management. He then rund management. He then spent a period working for Wardley, the merchant bank owned by the Hongkong and Shanghai Bank, and in 1979 went to Guinness Mahou to develop its offshore fund business. A more typical route was probably that of Mr Welman. He moved straight from Exeter University to fund management at

Hugo Dixon

Research

Outsiders relied on for advice

organisation in which two people cover Japan and one (possibly only part-time) covers the US West Coast high-technology sector has to be taken with a pinch of salt. Add somebody in New York and a couple of analysts in London, and you have a worldwide network. Or do you?

Even within the national markets of the US and the UK it is

Even within the national mar-kets of the US and the UK it is kets of the US and the UK it is comparatively rare for investment management businesses to conduct widespread fundamental research. The economics are such that it cannot often be profitable to do so. There are some exceptions in specialist sectors, where stockbroker research may not be available, but these are fairly musual cases.

A number of these giant firms, such as Merrill Lynch or Goldman Sachs, are now developing the concept of global equity research. This is partly with the aim of satisfying the needs of global investors. But often it is also because analysis of industries such as electronics, pharmaceuticals or motor vehicles.

So there is a reliance on external research, almost serve the objectives even of local investors unless they analyse their sectors on a global scale, where the costs are much higher in view of the travel required and the expensive international communications links which are munications links which are

The really big money is absorbed by research into individual stocks, which requires a great deal of company visiting and the building up of enormous databases.

Despite its cost, such research has been quite widely available in countries where commissions in countries where commissions in countries where commissions are fixed, because it is an effective way of competing on a non-price basis. An intriguing question for the London market at tion for the London market at of research will slump because direct price competition is now

permitted.

In the New York market, trate a strong capability in generating inputs to the asset than a decade ago, research has survived; but much of it has been concentrated into a seek to differentiate themselves and the services. relatively small number of giant

seminars. A number of these giant firms, such as Merrill Lynch or Gold-

because analysis of industries such as electronics, phar-maceuticals or motor vehicles

However, international faves-tors often pay less attention to the "bottom up," or stockpick-ing aspects of portfolio manage-ment than do domestic inves-tors. The "top down" approach places the attention on selecting markets and, perhaps, cur-

rencies.
Arguably, it is in arbitraging between different national markets that international investors can best exploit inefficiencies. In this area, small in-house teams of economists and teams of economists and analysis have a more plausible

Certainly, fund management groups must be able to demons-

If they are all using the same generally available stockbroker research then it is not too easy to see how one management house can hope to perform very differently from another.

In practice, of course, the in-house research function at fund management groups tends to be a second-level operation largely devoted to sifting the broker research which pours in, unsoli-Fund managers are unlikely to respond immediately to the constant suggestions that they should buy stock A or sell stock

B. At the same time, the quality of the research (If not of the recommendations) will at least detailed knowledge of their industries and their companies. New technology now allows fund mahagers to consider ways of expanding the scope of in-house research. Computer sys-tems make it practicable to set up more comprehensive research databases, as well as to access external information

sources more readily. For unwary international managers, such databases may provide traps, because the information may not be reliably comparable across borders, especially where the corporate and accounting cultures are

Nevertheless, all kinds of possibilities are opened up, espe-cially in the "quantitative" field where analysts can devise portfolios conforming to various objectives, such as risk profile or index-matching characteris-

tunities for using options and futures, whether of stocks or currencies, in order to achieve defined portfolio objectives. Fund management firms are under increasing pressure to show clients that they have in-

house expertise in this area. In-house researchers can also come into their own when fund managers seek to follow very distinct strategies. This is more distinct strategies. This is more common in the US than in the UK, but they may wish to demonstrate special expertise in fields such as small, high-tech companies, or energy exploration and development. Clearly, they will have to satisfy their clients that they have electronics experts or

have electronics experts or geologists on their staff who will enable them to follow specialisms of this kind.

The extent to which manage

ment organisations will attempt to carry on such research within their own offices will depend on the level of charges. If clients will only pay low fees, then naturally they must expect a stripped-down service. This has been the case, for instance, in the UK pension fund manage-ment business, where there has

been very heavy reliance on broker research inputs. In the US, fees have been higher, and the concept of the high cost boutique attempting to add value through a highly researched investment "style" has gained a good deal of ground. Too often, however, they have failed to deliver

adequate performance over a protracted period.

In the global portfolio management business, fees are higher still but so are the costa. It is necessary to demonstrate expertise on the ground in the major markets. But " research " can be a rather hazily defined

Besides researchers, finan-This can tie in with the oppor-cial groups may need bankers and marketing representatives. There is sometimes just a suspi-tion that the men in faraway. expensive branches may be wearing several hats at once,

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Cross-border investment eludes national agencies

GLOBAL portfolio management calls for global research, and for the generation of chief executive of Dalwa Aron, international databases capities America, and Mr David able of throwing up valuation Damant of the London stock-anomalies in the US or Japan or brokers Quilter Goodison.

Some countries, such as the US, have their own rigorous standard-setting processes for company accounting. But these standards may sometimes be in sharp conflict with the principles used in other countries; and many other countries, by no means all of them economically undeveloped, have no consistently applied accounting standards at all.

To some extent, securities agencies or stock markets are in

a position to impose a degree of uniformity. Foreign companies listing in the US, for instance, are required by the Securities and Exchange Commission to file statements detailing the file statements detailing the extent of the departure of their account from US generally accepted accounting principles. But the surge in cross-border investment is taking investors well beyond the reach of national statement and surge in the statement of the surge in the statement in the state al agencies such as the SEC.

For pioneering investors seeking to arbitrage between wildly different valuation bases in different markets the fine details of company reporting may not matter too much. But if there is to be an efficient global market in equities, based on systematic analysis rather than speculation, the quality and comparability of financial information around the world must be improved.

Since 1973 a specialised body, the International Accounting Standards Committee, has been working steadily to improve the working steadily to improve the comparability of accounts worldwide. In doing so it has recognised the needs of various user groups. Until recently, however, the IASC has been composed only of representatives of national accounting bodies.

But in January this year the investment community became board of the LASC through the admission of the first non-accounting organisation, the International Coordinating Committee of Financial Analysts' Associations.

representatives, Mr Paul Aron, chief executive of Daiwa Secur-

According to Mr Damant: "We Unfortunately, the quality of need to represent the views of the financial information availusers in the discussions. We able is running a long way have a different perspective as behind the needs of the users rather than as auditors or worldwide investor.

able is running a long way have a different perspective as behind the needs of the users rather than as auditors or worldwide investor.

> He argues that investment analysts have been under-rep-resented in standard-setting discussions in the past, although be admits that this is often because relatively few expert analysts have shown much direct interest in the process of preparation of accounts.
> Mr David Cairns, secretarygeneral of the IASC, believes

If there is to be an efficient globalmarket in equities, the quality and

comparability of financial information must be improved

the analysts will have an important impact on international standardisation. "The fact that we now have a represented group which is an out-and-out user is a help. It focuses our minds on the important issues," he says.

The IASC also derives some valuable input from the International Federation of Stock Exchanges. This is a member of the consultative group which regularly meets the IASC board and provides comment on proposed standards. proposed standards.

Twenty-six international accounting standards are now in existence and there is a regular programme for the development of new standards and the revision of existing ones. One major current project, for instance, concerns disclosures in the financial statements of

But the IASC has never been in a position to impose rigid standards and is never likely to be. It has to recognise national differences and its standards quite often permit alternative approaches (while ruling out others, however).
According to Mr David

Damant the objective is shifting

dardisation. The new word is harmonisation," he says, adding that the aim is to achieve comparability with the aid of a certain amount of adjustment.

In this he may be reflecting the views of expert users who regard financial statements as source of analytical material rather than as end-products in themselves. But accountants have always preferred to produce single profit figures rather than multiple-choice documents, perhaps because they also want to serve less sophisti-

The IASC has faced several The IASC has faced several basic battles over the years. One is the conflict between commercial and tax-based depreciation, with several European countries, notably West Germany, as the main battleground.

In Japan there have been difficulties over consolidation and over asset valuation, though the

over asset valuation, though the pull of listings in the US has caused some shifts in practice and at least one Japanese company, Sasebo, now formally complies with international standards.
Ironically there is only one

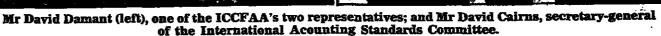
US company, General Electric, doing the same — but this is because compliance with international standards is implicit rather than explicit in the US.

Within national markets it is probably not terribly important whether companies specifically comply with international stan-dards. There is much talk, however, of the development of a global market in international grade equities and at this level a high quality of financial

reporting is necessary. But companies will need a reason for exceeding the requirements of national company laws. Greater uniformity of company accounting is likely to be much more rapidly achieved when companies have a significant incentive — in terms of easier and cheaper access to the capital market. To that extent the interna-

tionalisation of portfolio management will have a consider-able impact on major com-panies around the world, but it will take time for comparability to be achieved. Meanwhile, fund managers and analysts will need to tread very carefully. Barry Riley





Administrative obstacles

Computers don't hold all the answers

THE ITALIAN bargains that get arise, for example, from failed lost in a never-ending settlements tangle, the French tax arise, for example, from failed over Deutsche Bank's recent resources for complex systems.

"It's vital to spot them quickly giant international placing of But Mr Sedgwick points out that ments tangle, the French tax repayments that take three years to come through, the Japanese new issues that are not physically delivered for six months. . . These are just some of the potential snares for the international fund manager.

Americans, in particular, find such problems very difficult to such problems very difficult to deal with. The US markets are so highly computerised that fund management firms can automate their back offices almost completely. It is not like that around the world.

Several of the big international banks are building substantial businesses out of servicing slobal investment management.

global investment management. Mr Doug Reeve heads up Citicorp's investment industrial division in London, and he points out the pitfalls that can

and get them resolved," he says.
"If that's not handled well a
fund manager can spend an
awful lot of time chasing
around it can be a very substan-

A common problem is that international fund managers spot an opportunity in a small, national market and all attempt to move in at once. This creates a sudden boom with which existing settlement systems are incapable of coping, leading to long delays and sometimes even temporary shutdowns of the

Examples are Sweden a few years ago and Italy much more recently. Although the Italians have taken action to improve settlement capacity, the delays have remained serious enough,

over Deutsche Bank's recent giant international placing of the Libyan Government's stake in Fiat

According to Doug Reeve, it is important to be able to arrange on-the-spot services by finding the most effective sub-custodians in each market place. In Citicorp's case these will some-times be local branches of the bank, but could often be other banks depending on the particu-

administration to the success of an international fund management business. "The back offices are requiring as much

computers also eliminate human expertise, and there is a

human expertise, and there is a danger that this can lead to inflexibility in the systems.

The Americans, London experts suggests, have been rather slow to realise how unsophisticated other countries systems are. This means that US mutual funds, with a blob interpretional waighting high international weighting, can find it difficult to meet a lar circumstances.

Mr Peter Sedgwick, chief executive of Schroder Investment Management, highlights the importance of effective stock sales.

This is not to say however. because it can take weeks to realise the proceeds for foreign

stock sales.
This is not to say, however, that British managers are always much better off. Mr Terry Gray, principal consul-tant at BIS Applied Systems, attention as the investment tant at BIS Applied Systems, management side," he observes.

Computerisation helps the big fund management concerns are

only cope with a UK-type port-folio.

"As a result, the core administration system will only cope with a small proportion of the services that are needed." he says. "The systems are creaking. To compete, UK managers are going to require much more

Mr Gray thinks, in fact, that internationalisation is having a far greater impact than the Big

Bang changes of the London Stock Exchange on the way that fund managers run their Tax brings its own problems for the international investor. Many countries impose withholding tax on company dividends,

for example, at a variety of rates and according to a variety of in principle, these deductions can often be reclaimed under double taxation agreements between different countries; but it is necessary to be familiar with the bureaucractic procedure and know how to fill in the right form. Even then it may sometimes be necessary to argue with the local tax author-

one London manager; for example, tells of how the French tax authorities tried to resist a claim for a tax refund on behalf of a US pension find on the somewhat obscure grounds that since the fund was not liable for tax in the US, it had borne single, not double, tax in France and did not qualify for a

France and did not quality for a refund.

The point was eventually conceded by the French, but such disputes can eat up wast amounts of fund managers' time if they are allowed to.

Clearly, accumulated expertise in this area is immensely valuable, especially if it can result in avoiding the deduction of tax in the first place. Once the

of tax in the first place. Once the money has disappeared into the coffers of the tax authorities, it can take anything up to three

can take anything up to three years to regain it.

Tax and settlement are unappealing subjects, but they have to be given a high priority by fund managers operating in the global market. There is a risk that the much more glamorate for the gradual in the subject of the subjec

risk that the much more glamor-ous front-end systems, involving trading and information retrie-val, will gain too large a share of attention, with potentially disastrous consequences. Terry Gray has a particular warning for the smaller oper-ators who have relied in the past on muddling through. The smaller find management comsmaller fund management com-panies are not used to spending large sums on administering portfolios," he says. But in the increasingly competitive business of international fund management, cutting corners will have increasingly serious con-

Barry Riley



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FINANCIAL TIMES SURVEY

This survey is an Integral part of the Financial Times and is

THE GRAND DUCHY OF Uxembourg

The European Community's alternative capital is thriving as a centre for both international banking and the EEC. Yet it is a small country bordered by influential neighbours and must struggle to make its

A MAJOR centre for "offshore" tious husbandry in the past and banks; the EEC's alternative (for the moment at least) some "capital"; an exotic tourist trap; easing of financial pressures on and the home of a radio station which has long been a household name. For a small counhold name. For a small country—not much bigger than a typical English country—Luxembourg has a remarkably high profile on the international stage.

Luxembourg currently runs a healthy budget surplus which recently allowed the Centre for surplus announce a package of

stage.
Perhaps because of this, it appears from the outside to have more than its fair share of contradictions and inconsisten-

Though a fully-fledged member of the European Community—and host to several key institutions—Luxembourg's influence on EEC political decision makers (notwithstanding a reputation for compromise) is

minute in practice.
While rightly renowned for political and economic stability, four fifths of Gross National Product (GNP) is based on external trade. How to remain competitive with its much big-ger neighbours is a perennial

The country's sophisticated and increasingly outward-look-ing banking and financial services sector belie a quiet, pro-vincial and relatively unspoilt

way of life. And, finally, its deeply Catholic, conservative and quint-essentially middle-class people are governed by a coalition which includes the Socialist Workers' Party presided over by a Grand Duke who is more a spiritual than a constitutional

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Barry 12

Luxembourg has one of the highest, if not the highest, per capita incomes in the Community and is currently emerging from the recession of the early 1980's in enviably sound economic and financial health.

easing of financial pressures on the heavily state supported steel industry—further tax cuts for individuals and companies

tax cuts of about LFr 5bn for 1987 plus the promise of further fiscal incentives thereafter.

Economic management, of course, is far easier in a small country than a large one. Moreover, thanks to its favourable legal and fiscal environ-ment and its samed banking secrecy, the Grand Duchy has been able to build up a banking, insurance and fund manage-ment sector, which by any criteria is disproportionate to To an extent which local

By Tim Dickson

people and ex-patriates alike will only uncomfortably admit, Luxembourg's economy reaps the benefit of blatant tax evasion by foreign investors.

To be fair, politicians and others repeatedly point out that Luxembourg is not a "tax haven"—at least not in the conventional sense. Personal taxes, as any expatriate banker will bitterly complain, are steep by any standards (not least because of the absence of many personal allowances) while corporation tax-40 per cent and falling-is higher than in the UK.
As seen from the Grand

Duchy, what individuals or companies care to do with their money—or how they wish to account to their tax author-

provisions—enabling lending institutions to eliminate taxable profit—is a prime reason why foreign banks flooded in during the late 1960s and 1970s to "book" syndicated loans and large parts of the burgeoning and highly-profitable Eurobond

Moreover, the popular Lux-embourg holding company-exempt from all taxes and dating back to 1929—has proved a useful vehicle for shrewd financial planners well beyond the Grand Duchy's own borders. At the last count there were 6,000

of them.

Luxembourg's ability handle the harshness of recent economic change—in which the wth of the banking and financial sevices sector has played a key part—is undeniably impressive. The aim now is to strengthen the roots of the 122 established banks and 21 noncredit institutions whose balance sheet totals in July this year stood at more than LFr7.721bn and to encourage the development of new finan-cial services such as private

banking, insurance and fund management. The new enthusiasm for private banking—a development of the last three to four years as wholesale lending has suffered from falling demand and increased competition from other centres—has the clear blessing of the authorities, who see it as an opportunity for Lux-embourg banks to step up their investment in systems and hard-At the end of June this year there were 213 Luxembourg

investment funds - compared with under 100 at the end of 1983 - though most of the investment management decisions are taken elsewhere. As Most of the indicators are panies care to do with their stons are taken elsewhere. As money—or how they wish to accountants Peat Marwick mitchel point out, their growth was spurred by the Law of cent and falling, inflation is vircent and falling inflation in vircent and falling inflation is vircent and falling inflation in



stock has also helped — besides the 3,000 Eurobonds and 200 shares there were 158 invest-

Not surprisingly, the institutions have given considerable impetus to the development of an active development of an active bourg as a good location for medium-sized technology busi-

financial success is Cedel, the more powerful neighbours for securities clearing centre the really big "internationally owned by nearly 100 banks and mobile" investments.

Cedel "turnover" — the dollar equivalent of the value of secur-ities cleared — rose almost 57 per cent to \$875.6bu in the nine months to end September this year and this month passed the On the industrial side of the conomic ally depressed areas tion of the population is occaminately to some any job advertised in Luxembourger and this month passed the bourg is assured of a heavy with the ordinary Luxembourgers there is little tension. These "commuters" are just between the two groups.

an unusual degree of consensus between management, unions and politicians as to the nature and the conditions of change. shares there were 158 invest-ment funds listed at the end of not prepared to see the country cent of the workforce is "non-

development of an active deposit and investment market medium-sized technology busine European Currency Units ness. The Grand Duchy clearly cannot compete with the regional c

owned by nearly 100 banks and mobile" investments.

mobile investments.

With virtually full employmushroomed on the strength of new international bond issues and the "securitisation" of debt.

Cedel "turnover" — the dollar equvialent of the value of securities eleared — rose almost 57

mobile" investments.

With virtually full employment outsiders might well wonder how they could recruit a new they could recruit a new they could recruit a local labour force. The answer and the European Commission and the European Parliament Bank, the European Court of Justice and the Court of Justice and the European Cou

S1 trillion mark.

On the industrial side of the economy, the traumatic rationalisation of the Arbed steel works has been eased by first current identity. There are but they are certainly determined to the commuters are just between the two groups.

These "commuters" are just between the two groups.

Luxembourgers have always been ambivalent about the EEC steel works has been eased by

an estimated 96,000 foreign residents who represent more than 26 per cent of the population, the highest proportion in the cent of the workforce is "non-Luxembourger".

Besides the ex-patriate bankers at one end of the scale and the large number of Portuguese immigrants which tend to do the menial jobs at the other end, Luxembourg is also home to more than 10,000 European Community employees working in the offices of the various EEC institutions, including the headquarters of the European Investment Bank, the European Court of Justice and the Court of

the most vulnerable. On the other hand, it has been said that had its politicians pushed a little harder in the 1950s it might have ended up with the headquarters of the European Commission and hence become an even more prominent headquarters of European affairs. Perhaps it was a reluctance then and now—a reluct-ance rooted deep in their history of continuous foreign inva-sions not to be overwhelmed by

outsiders.
This instinct undoubtedly explains the strong feelings stoked up in the Grand Duchy by the French nuclear power sta-tion at Cattenom, whose four tion at Cattenom, whose four giant cooling towers dominate the country's south eastern corner from the far side of the Moselle.

Luxembourg's current campaign against the plant — given new intensity by the Chernobyl

disaster—seems motivated not so much by the ultimate threat as by the lack of local control over a process that directly affects its environment and its

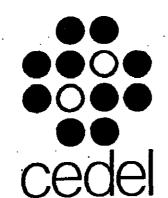
people's lives.
In a different context, the cultural threat from outside can be detected in Luxembourgs' determination to cling to their own language, a dialect ulti-mately derived from German

but sufficiently different to defeat most foreigners.
Without a university to provide its own graduates, with such a small domestic market to. mined to hold on to what they small population to provide have of it and hint that if any-skills for its growing financial thing forced them to use their activities, however, Luxen-right of veto in the Council of bourg must remain dependent Ministers, it would be an of the outside world. Given its attempt to deprive them of part adeptness in the past, there is or all of their Community no reason why the Grand Duchy institutions. The European should not continue to use this Parliament offices have been to its advantage in the future.

CONTENTS **Economy** 3 Banking **European institutions** Steel industry 6 Tourism 6 Air transport **Broadcasting** 7 Nuclear campaign Expatriate's view Business guide

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market.

LUXEMBOURG 2

Luxembourg's external trade 1984 **EXPORTS** By Country etherlands 6·2% Belgium 37·1 Others 13:7% Italy 3-6% EFTA 6-6% Denmark 0-9% Ireland 0-1% Greece 0-4% Italy 2-6°. Netherlands 3-9% By Sector Food 12:3% Machines and appliances 12-2% Oil products 8-0% Textiles 6:3%

Economy

Sense of satisfaction

UNEMPLOYED

WITH VIRTUALLY zero inflation, minimal unemployment and growth rates at least as good as the Western European average, Luxembourg enjoys the sort of economic advantages which largely continue to elude her

largely continue to elude her EEC partners.

The country's recent performance earned high marks from no less an authority than the OECD, which observed in a report published this summer that "in many respects the ecoomic situation in Luxembourg appears to be among the most favourable in the OECD (area)".

Local commentators are sometimes more lyrical. Mr Johny Lahure, the Grand Duchy's Secretary of State for the Economy, reminded his audience at the opening of a trade fair last month that Lux-embourg has been compared to a land "flowing with milk and honey"—a description which more cautious politicians admittedly might eschew but which sums up the sense of satisfaction at the way things

are going.

To be fair, though, there is little complacency in the Gov-ernment or elsewhere that the Grand Duchy is automatically assured of a rosy future. Indeed Mr Lahure himself went on to emphasise in his recent speech

1981

1982

Main activities as a percentage of GDP

1983

10.2 9.5 9.5 9.5 8.6 7.6 8.1 8.3 8.6 8.4 7.9

% 3.7 42.9 27.1 15.8 6.1 33.5 4.6 7.8

1984

7.4 7.8 7.5 7.7 6.7 5.4 4.9 3.6 3.2 2.3

% 3.1, 27.0 11.2 15.8 7.7 43.2 11.8 10.3

AS PERCENTAGE OF ACTIVE **POPULATION**

neighbours, it is dependent on factors beyond its borders and hence beyond its control.

Besides the obvious influces of the level of the dollar and the price of oil, Luxem-bourg relies particularly destinations for its exports but as sources for its imports and

heavily on West Germany, France and Belgium not only as raw materials. The increasingly important banking sector may be prosperous at present, but as that the country's development a truly international business is should be seen in a wider context than Luxembourg itself—a outflows of funds. The fragile reference presumably to the recovery of steel, once the mainfact that, much more so than its stay of the Luxembourg eco-Inflation—year on year rise in consumer prices

1985

3.8 3.7 3.9 4.4 4.7 4.0 3.9 4.0 4.0 4.1

1980 % 2.4 26.4 11.3 15.1 6.9 42.9 8.8 11.8

1985 % 27.2 11.2 16.0 4.7 45.3 15.5 10.3

1986

	•
`	nomy, could be (indeed is being)
,	threatened by moves towards
1	further market liberalisation
1	inspired by the European Com-
Į	mission in Brussels.
ŀ	As a result the Government
ı	
1	continues to encourage more
•	diversification in the economy
Į	with a policy of giving support to
1	established companies which
1	wish to expand, and of trying to
•	entice internationally mobile
1	First to the last industries to
1	high technology industries to
•	the Grand Duchy.
1	According to Mr Raymond
1	Kirsch, Director of the Treasury
•	and shallman of 7 members with

dustries to and chairman of Luxembourg's Societe Nationale de Credit et d'Investissement (SNCI), this process started in the early 1960s in response to the sudden demise of the local coal mines but it is only since 1977—the year SNCI was formed and the year he believes people finally accepted that the steel crisis was not just a temporary phenomenon—that the challenge

became urgent. Today, he says with 20m tonnes of unwanted steel depressing Community markets in the short term and the clear prospect of the exhaustion of Arbed's cheap supplies of coal and iron ore from neighbouring France and West Germany posing a longer term threat, the search for new industries is as important as

Luxembourg's financial package of subsidies, state credit, and tax breaks offers little that more depressed regions in Europe cannot match or indeed top, particularly when large new multinational projects are

Steel p	roduction les m)
1979	4.95
1980 1981	4.62 3.79
1982 1983 1984	3.51 3.29 3.99
1985 1986	3.95
1st half Source: States	1.97

Annual rise in GDP

(1980	prices)
1979	3.0
1980	1.4
1981	-1.6
1982	1.5
1983	32
1984	5.4
1985	2.2
1986	24*
1987	2.6+
*Estimates .	20-
Source: States	
SORICE: STORE	

The Grand Duchy's central European location, its relatively slim bureaucracy, relatively slim bureaucracy, and its multilingual labour force (secretaries, for example, who can type in three languages) are nevertheless assets which have helped attract 60.70 small to medium sized companies since 1977 and led to the secretary of some 5,000 times. creation of some 5,000 jobs in the process. Despite unemplaythe process. Lespite unemplayment of just 1,200 at the moment, it is significant that new job advertisements often pull in us many as 10 applications—a reflection of the fact that many people commute to jobs in Lux-embourg areas of high unemployment just beyond the Grand Duchy's borders

As the table shows, the position of industry excluding the tion of industry excuting the steel sector has remained fairly steady over the years measured in terms of contribution to GDP and employment. Steel, on the other hand, now represents only 11.2 per cent of GDP and less than 9 per cent of the workforce compared with more than 27 per cent and nearly 17 per cent respectively in 1970. Services and trades, particularly banks and insurance companies have moved in to take up the slack

This fundamental transformstion has been achieved over the last 10 to 15 years with little noticeable effect on overall growth which by any definition of GDP has been at or above average EEC levels. On the hasis of the internationally accepted definition (which Lux-cepted definition (which Lux-cepted definition (which Luxthe true position because it ignores part of the contribution of the banking sector), this increased at an average 3 per cent per annum between 1970, 1980 and 2.1 per cent between 1980 and 1985. Growth jumped sharply in 1984 as steel bounced hack from the received in 1984 in 1984 as the lowest from the received in 1985. back from the recession, but the rate of expansion has since been less dramatic with last year's GDP growth of 22 per cent likely to be more or less repeated in 1986 and an increase of 26 per cent officially forecast for 1987.

The latest analysis suggests that the rate of increase of industrial output during 1996 is slowing down a little after the previous two years. In the first three months of this year, according to figres from Statec, the Government statistical service, industrial production rose by 5.3 per cent in volume terms by comparison with the equivalent period of 1985, against a 6.9 per cent increase during the whole of 1985 and a 14 per cent jump in

Steel exports and production have been notably less buoyant with weak market prices com-pounding the difficulties. Industries other than steel, on the other hand, recorded a 5.7 per cent increase in the first three months of the year, with non-ferrous metals, chemicals and synthetic fibres particularly strong.

Banks are likely to turn in results in 1986 which will stand parison with their healthy 1985 figures, the construction industry finally seems to be experiencing a cyclical upswing on the back of expansion in services, while tourism receipts advance slowly but steadily.

crept up in the early 1980s as the steel sector shed more jobs, is on the way back down again and looks set to fall from 1.7 per cent to 13 per cent of the working population by the end of this year. The weak oil price this year has kept inflation in check and thanks to the activities of the bank's "invisible" earnings the Grand Duchy's negative trade balance is transformed into a healthy current account surplus estimated by the OECD at some LFr65bn or between one quarter and one third of

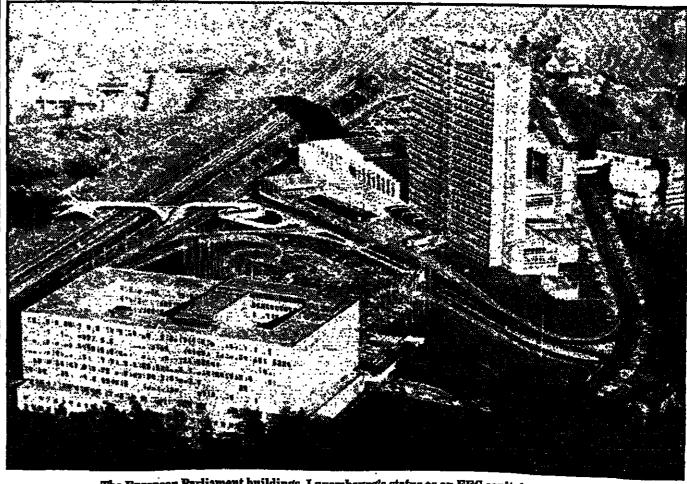
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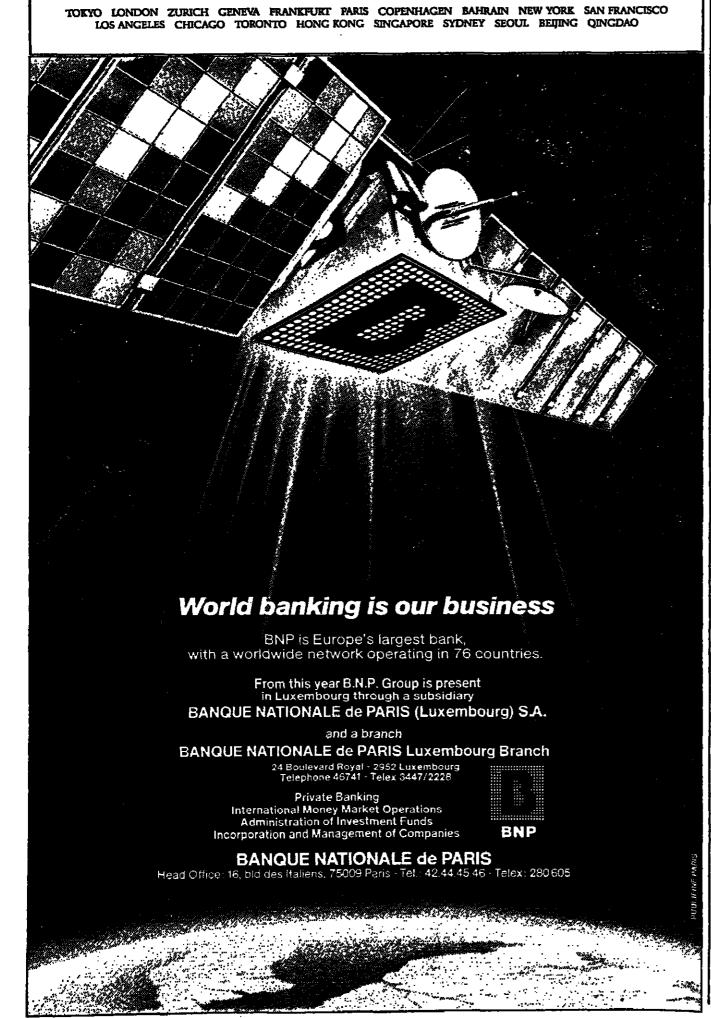
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Another trend is the con-tinuing rise this year in domes-tic demand as the higher real disposable household incomes feed through into higher private consumption. There are signs that wage costs may that wage costs may accelerate a little next year, though Luxembourg's recent record of reducing real wage costs is good by EEC standards.

Tim Dickson



The European Parliament buildings. Luxembourg's status as an EEC capital enhances its position at Europe's cultural crossroads.



Big contributor to GNP

bourg's longer-established local bourg's longer-established local banks on a Belgian public holiday and the chances are you will jostle with a crush of customers. Most of them will be speaking Flemish, or French with a strange (i.e. Brussels) accent.

These are the so-called "Belgian dentists"—the tag for individuals from Luxembourg's western neighbour who slip across the border on "days off".

across the border on "days off" to pay in their spare funds or take out their loose cash under the cloak of the Grand Duchy's

banking secrecy.

They have, of course, long been a familiar feature of the local banking scene—but in the last three to four years a significant change in their composition has been taking place. As one commentator neatly puts it:
"Increasingly the visitors are
neither Belgian nor teeth

extractors."

For all the talk of boosting

"off balance sheet" activities,
for example, fee income still
accounts for only a relatively small proportion of earnings.

The change of emphasis from the straightforward "booking" of loans to providing fullyfledged services for personal customers, demands a new type of skill and experience which is not acquired overnight; and stiff international competition from

Luxembourg economy is well illustrated not just by their contribution to the budget and the rising level of employment— 11,000 or 6.8 per cent of the total labour force at the last count but by the ratio between gross national product and the banks' national product and the banks' liquid from the recession.

total assets. In Luxembourg the ratio is 1:30, whereas in most industrialised countries it is sated somewhat but the centre

the growth of its

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es assets.

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The sales from the control of the co

Core princ

the demise of steel—is itself in

expanding.
"Cutomers who want professional money management used to be the upper 10,000, but they are now the upper 10m in Europe," according to Mr Pierre Jaans, director of the Luxembelly Management Profiles bourg Monetary Institute,

While confidence is undoubtedly high that the latest strategic switch can help banks sustain their current record profit levels, and while commit-ment to the Grand Duchy by local management at any rate seems to be strong, important questions remain unanswered and nagging doubts about the

future persist.

Competition—notably the liberalisation of banking regulations in centres like the UK. West Germany and Japan to encourage the greater use of on shore locations—has been one threat to Luxembourg's traditional role in the Eurobond market. The Grand Duchy's share of Euromarket other banking centres is inevitably putting new pressure on the Government to enhance the dollar total in 1979 to about further the attractions of Luxfurther the attractions of Luxwholesale business has also ceverely from the

suffered severely from the sharp drop in syndicated loan activity following the problems with developing country debt at the start of the 1980s, and the lower borrowing requirements of many industrial companies which emerged leaner and more

of this market is London and much of the issuing placing and The point is that Luxem-bourg's banking and financial sector—the single most impor-tant contributor to GDP since of this market is London and much of the issuing, placing and trading of Euro-paper bypasses Luxembourg. In spite of all the changes

Luxembourg's banking pro-fitability is healthy, with last year's operating results for the sector of LuxFr 85bn (up from LuxFr 67.5bn in 1984) likely to be repeated in the 12 months to

A significant feature of the Grand Duchy—and one of its key fiscal attractions from the point of view of operators there—is the generous level of bad debt provision allowed by the authorities before banks actually strike their taxable

Some subsidiaries (notably of the German banks) declared zero profits in past years but this practice has now been discontinued as the scope for making sizeable provisions becomes less and (according to one offi-cial) local subsidiaries increasingly wish to make a visi-ble contribution to their group

results.

Net profit after provisions but before tax climbed steeply from LuxFr 20.3bn in 1984 to LuxFr 27.8bn last year—a trend which is likely to continue but which will not necessarily be accompanied by a commensurate in the bank's underlying performance.
As higher profits are declared, bankers will no doubt

hope that the Government will further reduce the level of corporation tax, currently 40 per cent but due under current budget proposals to come down to 36 per cent in two stages over the next two years (the effective the next two years (the effective rate will actually be some three points above that). Critics note that this level will still be higher than the UK's 35

per cent, though they accept that the Conservative/Socialist coalition partners are politically constrained from moving more quickly at the moment. This year's budget also proposes the abolition of a tax on aggregrate salaries and various stamp duties, and the reduction of a local profits tax.

Mr Ole Roed, managing director of Bergen Bank and a In spite of all the changes spokesman for the Luxembourg

Association des Banques et Banquiers (ABBL), pays tribute to the "positive attitude" of the Government to the banking sector and adds that this year's Budget is "a step in the right direction." He would clearly

like other changes, however,
Besides further cuts in
corporation tax Mr Roed cites
total abolition of a tax on bank capital, better and more numerous double taxation treaties (the absence of which he says is driving certain business away) and a lowering of personal income tax for key foreign workers. The Government has agreed in principle to this last point but the ABBL remains unhappy with some of the detail.

In the end, the financial institutions will have to prove themselves that they can rise to

the new challenge of private banking. Some pertinent ques-tions about this new orientation are posed by Mr Volker Burghagen of Dresdner Bank and a man whose 12 years in Luxen bourg has given him direc-experience of private customer business. Mr Burghagen cau-tions that many of those embractions that many of those emorac-ing this business for the first time "will find a totally new sort of activity.

"They need staff and experi-

ence since Luxembourg has no real reputation as a major financial centre for private investors. The customers they attract will therefore need to be manage their assets will have to invest time and money in both new people and new operatio-nal systems.
"Some banks I know are

already having problems. They jumped on a train that is going pretty fast and they found that they didn't have the infrastruc-ture."

Markets, he adds, have gen-

erally been healthy in the last two to three years. How, he wonders, will the new players cope when things get rough in a bear

Tim Dickson



Coalition maintains the consensus

between Conservatives and Socialists would be inconceivable in, say, a country like Britain. But the fact that Luxembourg's Christian Social Party and the Socialist Workers' Party produced a common programme after the last elections in June 1984 and have managed to work together ever since is evidence of the unusual political consensus in the Grand Duchy.

Luxembourg's two key politi cal figures are Mr Jacques Santer, the 49-year-old Prime Minis-ter and Finance Minister and his Socialist vice premier, Minister of the Economy and Foreign Minister, Mr Jacques Poos, who is 51.
Critics claim that there are

potentially serious areas of con-flict between the two camps but the strong impression gained from talking to the two men is that the interests of Luxembourg are well ahead of narrow party political differences.

Here are some of Mr Santer's

is an historical one. We are at the heart of Europe but we have no political ambitions, except to serve the European Community. "For me this and the citing of mational interests is unaccept-cultures—the French and the German—and it has been the majority voting which follows task of our politicians like the introduction of the Single Robert Schumann and Gaston Thorn to find compromise solutions to their problems."

On the threat from the French Cattenom nuclear plant: "We problems, they have integrated

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Jacques Poos

On Lexembourg's people: "We are a middle class people, for better and for worse."

On Lexembourg's influence: "It more powerless than any other is an historical one. We are at the heart of Europe but we have an action of its naighboure."



Jacques Santer

very well."
On the economy: "We are now in a period whre we have to try to consolidate our industrial situation. After the steel crisis we are becoming more of a service economy but we have to maintain an industrial sector. That is why we are so keen to attract

university. We are aware of the advantages of forcing students to go abroad and we wouldn't be advantages. Luxembourg has a tradition of coalition governments. They are alway changing but there is no

Swift: CRLYLULLA

among the people, just different sensitivities and different prog-rammes. There is no tension in the coalition on any issue."
On the budget surplus: "This is not just the result of the banks' contribution. Our predecessors were cautious during the worst of the steel crisis." Here are some views of Mr

Un the banks: "The Socialist Party in Luxembourg is aware that the sector gives employment to 6.6 per cent of the work-ing population and that it must be fully encouraged by the authorities. We feel that a private person within certain limits should have the right to do what he wants with his

"We hope the banking sector will continue to grow but we want a strong industrial and agricultural sector too. Insur-ance, reinsurance and broad-casting are significant areas of

service sector activity." On relations with South Afri ca:"We have not followed the Netherlands and Denmark in pushing for more than the cur-rent EEC sanctions package. We will implement fully the decisions to bank krugerrands and

On education: "We do not intend to found a Luxembourg university. We are aware of the



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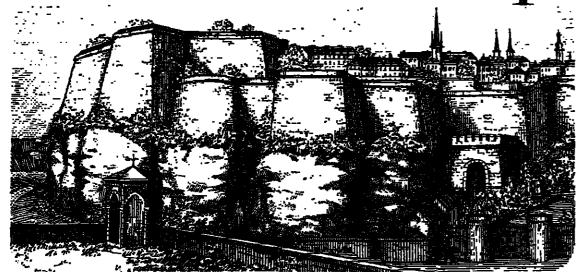
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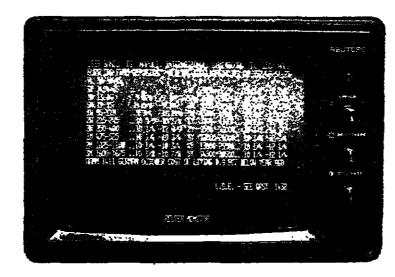
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Europe's alternative capital

IN LUXEMBOURG they call it "la politique du siege"—the battle they have fought since the founding of the European Communities to ensure that the Grand Duchy remains the alternative capital of Europe.

A fair number of the local population has a local p

ers, and thousands of Italian and Portuguese immigrants in the service industries.

a policy defended with jealousy staff are in Brussels, and its and dedication, the one issue on which little Luxembourg might actually be tempted to use its veto in the EEC Council of

alternative capital of Europe.

A fair number of the local population has doubts about it.

Many people feel somewhat and the European Parliament, swamped by the invasion of foreigners coming to run the European institutions, in addition to the international bank-ray and thousands of Italian

The biggest employers are the European Parliament, which finds itself split three ways by the geographical rivalines of the member states.

The Parliament secretariat is

ers, and thousands of Italian and Portuguese immigrants in the service industries.

At official level, however, it is monthly plenary sessions are held in Strasbourg.

The joint determination of Strasbourg and Luxembourg to keep a share of the Parliament's

As for the Commission, it keeps a curious assortment of its departments there: the translation services, publications and statistics, half its high technology wizards, a share of personnel, and more logically, its investment and loans division.

semi-independent

institutions have a higher pro-file—the European Investment Bank, boasting the largest bank-ing business in the Duchy, the European Court of Justice bringing a steady stream of international lawyers to its doors, and the most junior institution of all, the Court of Auditors, keeping its wary eye

As for the Council of Ministers, the decision-making body of the member states, it simply packs its bags and comes down the road from Brussels for meet

ings three months of the year, in April, June and October. For most of the participants Eurocrats, diplomats, interpre-ters and mere scribes, it is a long and weary road, marked by

late-night journeys. For Luxembourg it is a major diplomatic gesture, a regular pilgrimage which puts the Grand Duchy firmly on the European map, and no doubt a useful source of revenue from the chart of the course of th those who take advantage of the low rates of VAT to stock their cellars and cigarette boxes

Quentin Peel

Court of Auditors

Asking some leading questions

THERE ARE mixed feelings in the European Court of Auditors

about the benefits of being based in Luxembourg.
On the face of it, this most junior of EEC institutions fits exactly the categories of those which are supposed to be sited there—it is both a legal and a financial institution.

There are those in its ranks, however, who believe that its job of being financial watchdog over EEC spending would be very much easier if the staff were more closely in touch with events in Brussels, where most spending decisions are taken. Mr Marcel Mart, the Court's current president and himself a distinguished Luxembourger,

has no such doubts.

On the one hand, he believes it gives the Court, just nine years in existence, a necessary independence from the Brussels machine. On the other, he maintains that much the greater part of the audit job is actually carried out in the member states, where the spending is

Whatever the merits of that debate—and the Court's home in Luxembourg is still only "provisional"—it is an institu-tion which has already succeeded in creating its own

On key issues of Community policy—the accumulation of surplus food stocks, dispensing of food aid to the Third World, the use of EEC funds for social

ventured criticism which has launched a genuine political

Set up by the Treaty of Brussels in 1975, with its first members appointed in 1977, the Court still reflects a divided tradition of public audit in the Community. As such, its role is

still somewhat schizophrenic.
Some of the Court's work
reflects the "southern" tradition which simply asks if money has been spent legally and cor-rectly, and gives little more than rubber stamp to the EEC

budget. Other investigations it has launched have questioned the "sound financial management" of projects in the tradition of more northern European countries such as the UK and West Germany.

"We must consider the legality, regularity and sound finan-cial management of spending, but it has been left to the Court to define what we mean by these three things," Mr Mart says. "We still haven't agreed any common

In spite of that rather profound theoretical division, the Court has simply got on with its job. The only question is which areas of spending are tackled in which way—and it depends on the member of the Court Christophersen. responsible.

Every year the Court produces one substantial piece of work— its annual report on the pre-vious year's EEC budget—and a the use of EEC funds for social and regional spending, and the vious year's EEC budget—and a contrasting efficiency of tax collection between the member at its own inspiration, or the lection between the member at its own inspiration, or the like the European Parliament.

The contrasting efficiency of tax collection between the member at its own inspiration, or the like the European Parliament.

Its report comes out just before Christmas, which sometimes means it becomes lost in the pre-Christmas rush of EEC activity, as the European Commission and the Council of Ministers desperately try to postponed throughout the year. In spite of that, the annual report has managed, often by dint of annual repetition, to

focus attention on key issues. Mr Mart read the Riot Act to the Ministers of Finance from the 12 member states earlier this year, when he told them that if they were running a private company, he would have no option but to declare them bankrupt.

At issue was the gross under-estimation of outstanding Community spending commitments. On the one hand, the Ministers had consistently failed to make any provision for the depreciaany provision for the deprecia-tion of their burgeoning stocks of deteriorating food. On the other, they had allowed a build up of promised spending on social and regional programmes to run far ahead of the actual

That so-called "burden of the past" has finally been taken into account thanks to the arrival in the Commission of Mr Henning Christophersen, former Danish Finance Minister, as Budget Commissioner. But even his efforts to get the member states to make adequate provisions have left a huge overhang to be

the total budget comes to some Ecu36bn.

he was a journalist covering the EEC at the start of his career, then a spokesman for the Commission, a Minister in the Luxembourg government, and finally a member of the Court of Auditors—he feels frustrated

By focusing too much on actual spending, and not enough on the aspects of the EEC which have no obvious price, like removing national barriers to the Common Market, he believes the Community gets a

Nonetheless, he recognises that any effort to ensure that spending is not only done but seen to be well done can only improve the standing of Brussels, Luxemburg and their European institutions.

"The Court has been defined as the financial conscience of the Community," Mr Mart says. "We have several things we can be proud of We were the first to tell the council there were a number of corpses in the cellar—and the cost of disposing of them is now about Ecu20bn. We nent state of financial crisis since 1980.

"We are simply filling one hole by digging another. It is an artificial exercise in the budget and everyone knows it."

Quentin Peel

Steel production

Slow recovery from recession

ARBED, Europe's fourth largest profits climbed from LFr 499m steel producer, is making a slow in the first half of 1985 to LFr and painful recovery from the toughest recession in its history.

But the turnround is at best a tentative one, for round the cor-ner lurks a new threat in the proposals for a second round of steel production quota liber-alisations, to follow last year's first phase of dismantling the EEC's steel crisis plan.

Like many other convalescent steel giants in Europe, Arbed fears that looser EEC controls will hit prices hard just as it stands on the brink of better health.

"The market has changed "The market has changed since the Commission made its decisions over quotas." complains Mr Georges Faber, Arbed's president, who has been busy preparing counterproposals with Eurofer, the European steel producers' association, to put to the EEC.

"This company has already reduced its capacity by 25 per cent from 6.4m tonnes over the past 10 years. We think that perhaps we have done enough. I can promise a very tough discussion on this," he says.

All this is happening at a time when Arbed is on its way to completing its third profitable year in a row, after having spent head of portion more than a decade in the red. The group's turnover slipped by just under 5 per cent to LFr tal since 31.9bn (\$773.5m) in the first six was raised months of this year, while net

However, Mr Faber is not expecting the recovery to go much further in present condi-tions. He expects that Arbed's end of year profits will be com-parable to the 1985 result of LFr 1.12bn net and that 1987 might even see a return to loss, especially if Europe fails to hold off production quota relaxations.

Prices already are under pressure from increasingly fierce competition from low-cost Third World producers.

tantalising for a country which is still smarting from the damage inflicted on its biggest single employer by worldwide steel over-capacity and plunging prices. For Arbed over the next 10 years has more than past 10 years has more than halved its workforce, from 29,000 to 13,000—the equivalent of scrapping 12 per cent of the working population's jobs—and it is still 500 job losses short of its final target its final target.

creating a revolution. The secret lies partly with the LFr 8.5bn—more than LFr 23,000 per head of population—which the government has pumped into the company in new share capital since 1983, some of which was raised through a special

cent shareholder, and LFr 5bn of convertible bonds put in by domestic banks, allowed Arbed to afford to make the job cuts it eded without forced redun-In a sense, Arbed and the Luxembourg government, which owns 31 per cent of the equity, had little choice but to do as

restructuring.

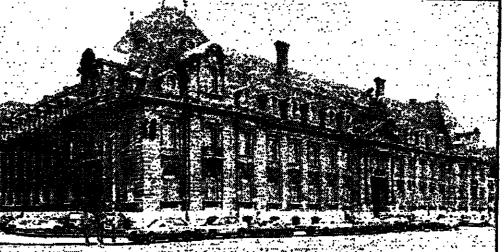
"Our problem." Mr Faber explains, "was that we had to deal with an industry that had per cet of its salary bill. For grown far too big for the size of even after the crisis, only 1.6 per cent. of Luxambours.

the country. We were faced with how to avoid putting an insupportable burden on to the

recalls that he frequently found himself facing old friends and former colleagues at negotiat-ing sessions with the government and steel unions. What is remarkable is that the steel group has managed to shed as many as 16,000 steel workers through early retirement, with in such a small country without another third through pay-offs

of between six months and a year's salary for voluntary redundancies, and the rest through a policy of not replac-ing those who left. However, workforce reduc-

tions alone were not enough. A large number of additional



Headquarters of the Iron and Steel Federation in Luxembourg city.

That, plus another LFr 2bn of staff, up to 4,000 at one point, equity raised from Societe had to be found non-steel jobs General de Belgique, a 24 per within the company.

This took the form of a so-called anti-crisis division, which employed Arbed steel workers to do all manner of jobs from clearing woods for local authorities to—in a supreme irony—building a modern blast furnace as part of Arbed's attempts to cut production costs had little choice but to do as much as they could afford to cushion the social impact of the

cent of Luxembourg's total labour force is jobless.
All the same, running the division was a costly experience for Arbed. Mr Faber declines to say But in a different sense, Lux-embourg's small size made Mr out that it never made a profit, Faber's job easier, for he partly because divisional wages partly because divisional wages were deliberately fixed in line with what staff would have got in their old jobs as skilled steel workers, which was well over the market rate for what most of

them were now doing.

Always seen as a short-term Always seen as a short-term measure, the anti-crisis division has been gradually run down so that it now has only 200 staff, most of which are expected to have retired by early next year.

The effect of all these measures has been to allow Arbed sures has been to allow Arbed to almost halve its debts from

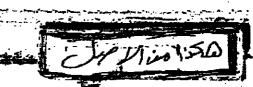
LFr 55bn to LFr 28bn over the past three years—an achievement in any industry but still leaving a suffocating burden of borrowings standing at 1.6 times the LFT 17.5bn in shareholders'

In recognition of that prog-ress, Arbed's share price stood earlier this month at about LFr 2,300, as against a low of a more LFr 875 at the depth of the crisis. But even at their present level, Arbed's shares are priced at only some two-thirds of their nominal value, a reflection of the fact that the group has not paid a dividend for more than 10

Mr Faber refuses to be drawn on when shareholders might expect to pay-out. "It will not be expect to pay-out. It wan not be until we can guarantee that there will be regular dividends for every year afterwards," he

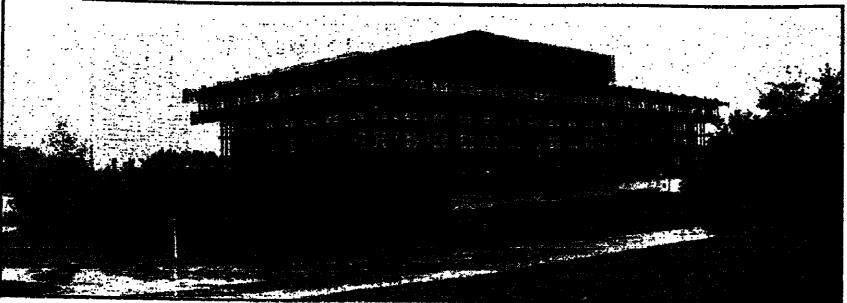
says.
We are not ones for paying a then dividend one year and then changing our minds—and that means we may have to wait."

William Dawkins





LUXEMBOURG 5



The EEC Court of Justice is hard to reach but highly respected

European Court of Justice

Referee in institutional warfare

TT IS little more than a stone's character from the European Tower, where the EEC Council of Ministers meets for three months of the year, to the European Count of Justice.

months of the year, to the European Court of Justice.

To drive between the two requires a great circular detour, however, even if you do not get lost and find yourself half way to town. To walk still means crossing a dual carriageway, cutting through a hotel car-park, skirting the long grass and going round a building site.

The difficulty of physical communications between the institutions of the Europeau Community seems to reinforce the divisions between them when it comes to carrying out

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Community seems to reinforce the divisions between them when it comes to carrying out

and the guardian of the tradi-tions of the Treaty.

It is the institution least riven by national jealousies, in spite
of drawing its 13 judges and six
advocates-general from a host of
differing legal systems, and having to work in 10 different lancare allowance as a married guages (one more than Council, woman. Commission and European Earlier in the year, the Court Parliament, who do not use Irish). Its relative isolation from the regular hurly-burly of Comlier than men was discrimina-

the regular hurly-burly of Community policies, tucked away in tury, based on the case of former Luxembourg gives it the sort of aloofness its position requires. Helen Marshall All featured on The Court does have one television and in the popular image problem: few outsiders can tell the difference between it and the European Court of Human Rights, which sits in Strasbourg The latter is not a European Community institution, being an offshoot of the 21-nation Council of Europe, and lier than men was discriminatory, based on the case of former health service employee Mrs aloofness its position requires. Helen Marshall All featured on the press in Britain.

That popular image has yet to be won in all EEC member states. Judge Ole Due, the Dansith most people in Denmark that most people in Denmark only remember the decision which made the price of their leaving any powers to enforce lacking any powers to enforce

its decisions on questions of human rights. The Court of Justice, on the agains other hand, has quite specific powers to enforce the Treaty of Rome, powers which all the impar **EEC** member states now accept

as taking precedence over their own national legislation. "The Court is the one institu-"The Court is the one institution that has been really effective," Sir Gordon Slynn, the British Advocate-General, believes. "The Council is bogged down in a conflict of national interests. The Commission is frustrated because the national measures to protect council does not act on its prop-Council does not act on its prop-

osals, and the Parliament is frustrated by its lack of power.

"The Court has laid down enormously important principles, without which the Community would not be where it is today. The Court has been very objectives like the free movement of goods, and in control of the Community institutions, to make sure they toe the line and obey the law."

The Court is a creative remainded to no more than hidden barriers to trade. Everyone den barriers to trade. Everyone den barriers to trade. Everyone adonated the trade of the court is some accompany the grow-ing white some accompany the grow-ing volume of cases, particularly on detailed technical matters such as competition and anti-dumping cases. The answer from the Court is to plead its own cause for a new Court of the Court has had to interpret the law."

"The Court is a creative coming before the full court, as well as all those requiring while grow-ing volume of cases, particularly on detailed technical matters such as competition and anti-dumping cases. The answer from the Court is to plead its own cause for a new Court of the court, so o

judgments on genuinely popu-

Yet of all the institutions, the European Court of Justice has carved for itself the highest reputation, and is most widely respected by the rest. Increasingly, it has become the referee in institutional warfare, and the guardian of the traditions of the Tracing in the same of Hoffman-La Roche, the Swiss pharmaceutical comany, who successfully sued the European Commission for releasing information which allowed him to be identified as the case of Mr Stanley Adams, the former employee of Hoffman-La Roche, the Swiss pharmaceutical comany, who successfully sued the European Commission for releasing information which allowed him to be identified as the case of Mr Stanley Adams, the former employee of Hoffman-La Roche, the Swiss pharmaceutical comany, who successfully sued the European Commission for releasing information which allowed him to be identified as the case of Mr Stanley Adams, the former employee of Hoffman-La Roche, the Swiss pharmaceutical comany, who successfully sued the European Commission for releasing information which allowed him to be identified as the case of Mr Stanley Adams, the former employee of Hoffman-La Roche, the Swiss pharmaceutical comany. commission for releasing a decision."
The classic to be identified as the source of such failed decision. price-fixing evidence against his own company.

Another was the victory of Mrs

domestic Aquavit spirit more expensive, and Scotch whisky relatively cheaper, by ruling against discriminatory tax

The role of the Court as impartial arbiter of EEC affairs was also recognised by the heads of government at their Luxembourg summit in Decem-

health or the environment

court," Sir Gordon says. "But we have to be careful not to step into the legislative area. We are not the legislator. That is the

Council."

Judge Due puts it the other way round. "I think the Court does play too big a role among the institutions—because the other institutions—because the other institutions do not do enough," he says. "If and when the Court takes decisions on polltical questions, it is normally because the political institutions have failed to reach a decision."

what is called the Single European Act. That has to be ratified by all the national parliaments to come here," Judge Due says. "For the Court it is no nuisance to the parties to come here," Judge Due says. "For the Court it is no nuisance to the parties to come here," Judge Due says. "For the Court it is no nuisance to the parties to come here," Judge Due says. "For the Court it is no nuisance. It is nice to be in a rather sectuded place. The quiet surroundings are rather healthy."

The idea is that the Court of First Instance would consider

Quentin Peel

The classic cases involving such failed decision-making on the part of the other institu-tions—which means primarily the Council of Ministers—are those involving transport and

On the former, the Court has ruled that the institutions have a duty to draw up a common transport policy. They also have a duty to enforce the rules of free competition in the disputed field of air transport, it has said. The major insurance deci-

sion, on a Commission case against West Germany, Denmark, Ireland and France for refusing to open their national markets to non-life insurance, is expected before the and of the west That follows: the end of the year. That follows 10 years of stalemate on the issue in the Council of Minis-

The problem for the Court is that it is gradually being overwhelmed by the increasing volume of work.

It does not exactly show in the bushed corridors, nor does its popularity shine out from court rooms deserted by all but the judges themselves, as they lis-ten to an opinion delivered by one of their colleagues.

But that is a function of the Continental court system, which keeps oral debate to a minimum, and written procedures mum, and written procedures are the order of the day. British judges like Lord Mackenzle Stnart, the president of the court, and Sir Gordon Slynn, have introduced more open questioning into the proceed-

European Investment Bank

Banking on caution

rent indigestion at its increasingly frequent calls for finance. In 1985, for example, it approached the markets with 37 public borrowing operations, for a total of almost Ecu 4.23bn in a whole host of different currencies.

Apart from being the largest banking operation in Luxem-bourg, the EIB is now the second largest multilateral lending institution in the world, after the World Bank.

With a certain smugness, its officials point out that it provided about \$7bn in finance last year with a staff of some 650, compared with the World Bank's \$8.5bn from a staff ten times the size. They then have to admit that they are not exactly operating in the same field.

operating in the same field.

The EIB lends 90 per cent of its funds to operations within the European Community member states, which between them subscribe its paid-up capital, and whose guarantees underwrite most of the projects concerned.

Although it lends a small proportion to the much riskier

embourg summit, embodied in what is called the Single European Act. That has to be ratified by all the national parliaments to come here," Judge Due says.

would say it is paranoid about and conservative in all its length of the publicity.

Yet it is a lending institution which has shown astonishing the past decade or mically viable. There must be a more, boosting its loans from little more than Ecu 30h in which means the guarantee of a least to more than Ecu 30h in which means the guarantee of a least to more than Ecu 30h in which means the guarantee of a least to more than Ecu 30h in which means the guarantee of a least to more than Ecu 30h in which means the guarantee of a least to mean the guarantee of a

markets, which show no appa-rent indigestion at its "We do need rather stronger

room for large bad munity institutions, although it ultimately reports to the 12 EEC Finance Ministers as its board

ding bank. We haven't got room for large provisions for bad

debt."
The EIB is both a Community institution and a bank. It dates back to 1958, when it was set up by the then six member states to finance capital investment "promoting the balanced development of the Commun-

proportion to the much riskier the successive enlargements of developing country projects the Community, culminating in financed by the World Bank, it the latest doubling on January is not involved in any of the 1, 1986, from Ecu 14.4bn to Ecu broad structural adjustment 28.8bn, coinciding with the loans offered by that organisa-entry of Spain and Portugal.

THE European Investment tion, requiring profound economakes is an institution which mic analysis.

Nonetheless, it still bends tal: the ceiling therefore being dull and worthy. Some over backwards to be cautious would say it is paranoid about and conservative in all its length of the ceiling therefore in all its length of the ceiling the ceiling therefore in all its length of the ceiling therefore in all its length of the ceiling the ceilin

1985, without counting the member state, or something with the first oil shock Energy money it lends on other people's equally good," says Mr Dennis behalf (such as the European Kirby, former regional director major priority for lending, with Commission.)

for Britain's Department of the aim of cutting back on EEC It enjoys a triple-A credit rat-ing on the international capital EIB manager for UK, Irish and alternative energy sources.

North Sea operations.

We do need rather stronger security than a commercial len
We need stronger have now been added the promotion of high technology, and environmental spending on sewerage schemes and the like.

The bank is in most things independent of the other Community institutions, although it

Finance Ministers as its board of governors.

Its funds are by no means evenly distributed across the EEC. By far the largest proportion—pre-Spain and Portugal—went to Italy, followed by the UK, with France third and Greece fourth. Out of Ecu 5.64bn lent from the bank's own

lent from the bank's own resources in 1985, Italy received Ecu 2.6bn, and the UK Ecu 1.1bn.
In addition to the money the EIB raises from its own borrow-ing, it is used by the European Commission to manage the allocation of funds from what is known as the New Community Instrument — money raised on the capital markets by the Com-mission itself for similar schemes, although with more

emphasis on promoting small

Quentin Peel

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Away from the banks: the old part of the city.

Tourism

Day trips boost income

TOURISM IS Luxembourg's third industry after steel and banking. Blessed with a central European location, delightful countryside and a multilingual population, the country has long been a favourite with visitors from Holland, West Germany and Belgium.

Figures for the number of tourists are difficult to calculate. But the country's tourist office says last year's hotel and restaurant income rose just over 13 per cent to LFr7bn and total receipts from tourism could be twice as high as this. Officials at the country's statistical service say, however, that this could be underestimat-ing the effect of "frontaliers" or

border hoppers, who pop across Luxembourg's largely open frontiers to do some shopping along with a little sightseeing. Anyone who has driven through Luxembourg cannot have failed to notice the wellstocked garages bursting with cigarettes, cigars and alcohol. The statistics office says visitors eager to pick up a cheap bottle of wine or low-tax cigarettes may account for an estimated one third of all sales of petrol tobacco or alcohol in the Grand

But just as in steel and bank-ing, the last few years have seen a rapid change in demand. Camping, once a mainstay of the country's tourist industry, is in decline as growing affluence has led to a demand for more comfort. With over 98 per cent of its own population now going abroad on holiday, Luxembourg has also faced major competition from more exciting loca-

responded with a series of long-term plans involving grants and loans, designed to encourage accommodation.

Backed by the government, the Luxembourg tourist office is also now making an all-out

attempt to win business in the international congress and symposium market.

now boasts at least five top-class international hotels where temposium market.

announced that the country would boost its spending on promoting itself internationally at tourist industry fairs.

The facilities are there. Luxembourg offers organisers a ready-made congress centre in the European Parliament buildings just outside the capital, with the possibility of simultaneous interpretation and a new debating chamber used only infrequently by the parlia-

The last few years have seen steady growth in congress business. This year has already seen meetings of international police forces, experts from extracting industries, photographers and lorry drivers. And, before Christmas, Luxembourg hotels will be filled with General Motors dealers, cyclists, doctors and foreign exchange dealers. But one of the main problems faced by the country's tourist industry remains how to per-suade the congress participant or visiting banker to stay longer than the time needed to finish

his or her business. Last year's tourist office figures show a jump of almost 9 per cent in the number of arri-

vals and guests stayed on average 5 per cent longer.

But the average stay in the capital is still under two nights and even in hotels on the picture. turesque banks of the Moselle overlooking West Germany and the Grand Duchy's

Belgian dentist stopping over to invest his savings out of sight of the taxman

international hotels where ten posium market.

Earlier this year, Mr Jacques
Santer, the Prime Minister to be nouvelle than grand-

> loan plan has also been used to improve the standard of accommodation in other parts of Luxembourg such as the country's own stretch of Ardennes, and the starkly beautiful "Little Switzerland" on the German border near Echternach.

> The tourist office and individual towns have also mad great efforts to publicise the attractions of a trip outside the capital and major investments have been made in restoring some of the country's imposing monuments, such as the castles of Beaufort, Vianden and

The tourist offices next plan is to try to improve rail links with the country. A link with the French high-speed train network could cut 40 per cent of the travelling time between Paris and Luxembourg, it is esti-

booming, however, is the coun try's airport at Findel. Last year saw an increase of almost 12.5 per cent in the number of non-900,000 and all 13 airlines using the airport saw an increase in business despite fears of terror

British Airways also ended a three-year absence from Luxembourg and now has regular vineyards, guests stay fewer than three nights on average.

Part of the problem has been a shortage of the sort of high-class hotel preferred by the links with 41 different Eurovisiting businessman or well-off pean and intercontinental

In the last few years, however, the situation has changed dramatically. Luxembourg city Special Correspondent

Air transport

Freight trade growing

AT FOUR KILOMETRES long Luxembourg Airport's recently extended runway has become the longest commercial landing strip in Europe.

It is a telling fact because it underlines how Luxembourg is trying to change its traditional identity in the air transport world as being primarily a convenient and economic stopping off point for chartered passenger flights from outside Europe.

off point on its way to Lima, Throughout its 16-year life, Luxair has survived best by setablishing lucrative footholds attempts to build up a greater in niche markets and then moving on when major airlines start to encroach.

Its most recent step in this direction was the opening in October 1985 of a twice-weekly service to Fukuoka, southern Revealingly, Cargolux (by far the larger of the two domestic competitors are just too big to carriers in turnover terms) is be able to answer customers' also Luxair's fastest growing very specific needs, and that's

The new market which Luxair source of business. and Cargolux, the Grand Duchy's two main airlines, are now putting all their resources

into cultivating is freight rather than people.

The extra long runway (normal commercial length is about 3 km) is needed to give heavily-loaded freighters enough distance to land safely.

partly driven by necessity. Increasingly fierce competition

on passenger routes has sapped demand for facilities under the so-called fifth freedom of the air, something which Luxem-bourg is one of the very few air destinations in the world to This allows airlines from a

third country to land in Luxembourg pick up passengers and proceed to another destination. But it is permitted under air transport competition rules only if it does not harm the interests of local airlines. And only if it does not harm the interests of local airlines. And as carriers have fought harder than ever to hold their shares of a static market, this kind of arrangement has tended to local airlines. The first was to a symptom or that arise from operating in up to its traditional market, running 60 different currencies on any freight to routes that were too one day.

Now the system, linked to all offices worldwide, automatically being arrangement has tended to become less popular.

Icelandair, for instance, was forced last year by objections from the Madrid Government to abandon its Luxembourg to Spain services, though it still runs flights through the Grand Duchy to the US. Aeroflot too

source of business.

Cargolux's problems were partly self-inflicted in that it put the majority of its borrowings into dollars just before US interest rates started hitting record highs. But it was also an invocent victim like the indusinnocent victim, like the indus-try as a whole, of the fuel price

Apart from reducing the air.

line's running costs and presiding over a refinancing. Mr

Grotenfelt introduced two important management reforms to Cargolux. The first was to a symptom of the complications to cargolux. The first was to a symptom of the complications

For Cargolux had gained a down everything to one or two reputation before Mr representative currencies — Grotenfelt's arrival for attempt. usually dollars or LFrs — and ing to compete head on against tells the management two days big combined freight and passenger carriers and slashing period exactly where they are its prices in the process, a game which a group of its small size was poorly equipped to play.

William Dawkins

also Luxair's fastest growing very specific needs, and that's source of business. where we should come in," Cargolur's problems were explains Mr Grotenfelt.

A more striking example of Cargolux's willingness to pursue unusual but nevertheless profitable markets is its contract with Transir to carry 95,000 Moslim pilgrims annually to and from Mecca in three Boeing 747s taken on two-month

mal commercial length is about the same period freighters enough distance to land safely.

Mr Joseph Colbach, sales manager for Luxair, which does the ground handling for all freight passing through the airport, says: "This airport can at the very most attract 3.5m passengers a year, which is pretty small by international standards. On the other hand, we see a growing cargo business in Europe, which will concentrate on the very few airports like ours which have modern handling facilities.

This is why Luxembourg really wants to project itself as a cargo place," he says.

The change in emphasis is partly driven by necessity.

The respect to land safely.

However, a cut in staff numbers from 500 just before the time.

However, a cut in staff numbers from 15 air, shipping and banking injection from its air investors and the appointment of a tough new chief executive has brought the carrier well back to health. The group knew announced a rise in net profits from LFr 81.9m to LFr 1.2bn in management could be made more efficient, but since the company hired two US computer software market could offer no system that would decline in net revenues from LFr 2.9bn over the same period. "Cargolux's special needs, almost went into liquidation," says Mr Sten Grotenfelt, who.

The change in emphasis is partly driven by necessity.

The change in emphasis is says Mr Sten Grotenfelt, who.

The company hired two US computer control of the time.

However, a cut in staff numbers from the first of the time.

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However, a cut in staff numbers from its air introduction after the crisis of a new computer system, dubbed in the carrier well back to health. The group handling and management plannance a rise in net profits from LFr 81.9m to LFr 1.2bn in management could be made could offer no system that would decline in net revenues from LFr 2.9bn over the same period. "Cargolux's special needs, the company hired two US computer could offer no system that would decline in net reve

says Mr Sten Grotenfelt, who, was drafted in as chief executive to engineer the group's recovery three years ago.

Mr Grotenfelt was put in by Salen, the Swedish shipping conglomerate, which is the largest single shareholder with almost 20 per cent of the equity.

Apart from reducing the air.

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Broadcasting

Big stake in satellite TV

MARCUS BICKNEIL does not mind admitting that until last February he had only a vague idea where Luxembourg was.

That was when the Britishborn founder of the Music Box cable television channel moved to the Grand Duchy to take one we most controversial jobs course in European broadcasting. In the process, he proved to himself that Luxembourg wascontrary to what many Europeans imagine—more than just a notch on a radio dial, and became part of the tiny country.

Mr Bickmell is commercial possible corrections of the tiny country.

Mr Bickmell is commercial to the commercial protection of the country of the tiny country.

Mr Bickmell is commercial to the country of the tiny country to what many Europeans in a notch on a radio dial, and became part of the tiny country in the claims and west direct broadcasting satellite, and the claims in the process of the will use different frequencies) so they will use different frequencies to they will use different frequencies.

Owned by Compagnic Luxembourg the power satellite, which as a high power satellite, which as a high power satellite, went frequencies) so they will use different frequencies to they will use different frequencies.

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Owned by Compagnic Luxembourg the power satellite, went frequencies to the power satellite, went frequencies.

ing industry.

Mr Bicknell is commercial di-Mr Bicknell is commercial di-rector of Société Europèene des Satellites (SES), which has, in the 18 months since it was set up, swallowed LFr 4bn (\$97m) in an attempt to become the first private satellite broadcasting venture of any kind in Europe. "It's a huge risk," he admits. "We are either looking at total failure if the satellite goes down or if we find no takers for the channels, or we could be look-ing at a bonanza with television

channels, or we could be looking at a bonanza with television
links to tens of millions of
homes." As it is, last May's explosion of the European space
rocket Ariane, on which SES
plans to launch its Astra satelite, has put the project a year
behind schedule.
SES is very much the brain-

SES is very much the brain-child of the Luxembourg Gov-ernment, which played a big part in its birth, owns 20 per cent of the shares and is pledged to guarantee up to LFr 3.5bn of SES borrowings. As such, it is the country's main weapon in a European battle to weapon in a European battle to remember and domestic shareholtened broadcasting—the transmission of satellite television programmes to individual receiver dishes mounted on viewers' European coverage, explains homes. If all goes to plan, SES mr Gust Graas, the group's director general. He was already in the proper satellite in February descriptions to him tree. power satellite in February 1988 to broadcast 16 channels

Luxembourg's traditional year.

prominence in European broad-casting dates from the establish-ment in 1929 of the privately owned commercial station RTL, which is now struggling to come to terms with the deregulation of French television, one of its most important markets.

Germany.

RTL's French radio programme claims 11.6m regular listeners, its German equivalent has another 6.3m addicts, while 2m another 6.3m addicts, while 2m Britons regularly tone in to their own Radio Luxembourg. Meanwhile, an average of 2.2m viewers daily watch RTL's French language television broadcasts to southern Belgium, eastern France and the Grand Duchy itself. The latest addition to the empire, the German television channel RTL-Plus, has grown to cover 1.4m out of the 22m German homes with television since it started in 1984. sion since it started in 1984. RTL has also diversified into

related areas like publishing, video recording and software. Given the sheer muscle of this LFr 10.3bn annual turnover LFr 10.3bn annual turnover group, the outside observer can be forgiven for wondering why CLT is not today running SES. Indeed, the Government offered CLT—its biggest taxpayer—the chance three years ago to run the direct broadcasting channels allotted to Luxembourg. CLT seemed the obvious choice, but its consentium of Belgian but its consortium of Belgian, French and domestic sharehol-

deep negotiations to hire two channels on the rival French across Europe from Norway to TDF1 direct broadcasting satel-lite, due to be launched next

"We could see no need for more channels than that," says Mr Grass. "In any case, SES will be working with telecom-munications frequencies munications frequencies (unlike TDF1, which as a high power satellite, will use diffe-rent frequencies) so they will need authorisation from the

But like the satellites involved, neither the French nor
the German potential agreements have yet left the launching pad. They are, however,
important enough for CLT to try
hard to avoid scuppering them
by being seen to talk too closely
to SES. All that Mr Grass will
say is: "We are certainly considering whether or not to take
an SES channel as part of our
European strategy, but we are
far from decided."

His attitude has at any rate softened. After CLT rejected the Government's offer, it became one of the most vociferous opponents of the SES project because of the damage it might inflict on CLT's French ambitions

After being dropped by CLT, the project was then offered to Dr Clay Whitehead, an Amer-ican and former chief executive of Hughes Communications, But he failed to attract the finance he needed, partly because of RTL's opposition, but also be-cause of fierce resistance from Luxembourg opposition parties, anxious at the prospect of open-ing European airways to a US television invasion.

A government committee set rather harder.
up to promote the project then recruited Dr Pierre Meyrat, for-odds," says Mr Bicknell. "They mer founder of Zurich-based Tele Club, Europe's first pay television service. Under more European colours, the venture succeeded in pulling in an ini-

sgainst CLT because it will merely—if all goes well—be leasing satellite channels, rather than producing broadcasts for them. Its main existing competitors are therefore (albeit for different transmissions) the satellites run by European PTTs, whose goodwill needs to be earned before SES

can do any business at all.

The telecommunications signals broadcast by European PTTs can only be received by larges disks, quite unsuitable for SES-type direct broadcasting. However SES will have to the frequencies over which the use frequencies over which the PTTs have traditionally held a

monopoly.

But the PTTs have in general been reluctant so far to let SES onto their airwaves. SES in July offered them a package worth \$70m over 10 years with the use of three of Astra's transponders, but any agreement still seems some way off, admits Mr Bick-nell.

Assuming SES gets the li-cences it needs, it will have to find customers for seven of its 16 channels to break even. So far, the Swedish broadcasting group Scansat has signed for one and taken an option on a second, with a major British media company showing in-terest in a third, says Mr Bick-

European Commission proposals in June for free broadcas ting and reception throughout the community certainly put SES—at least in theory—on the side of the angels. However, the realities of business life in the increasingly high technology world of broadcasting are

have played their dice and now they are just sitting back and seeing how the roulette wheel

William Dawkins

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Nuclear campaign

Protests on French power station

THE SOUTH-EASTERN corner of Luxembourg is a patchwork of magnificent beech woods, fields and old villages, with grape vines clothing the hill-sides that face south across the river Moselle.

fears dismissed.

However, Luxembourg's campaign against Cattenom is not harping on the ultimate threat, but on its lack of democratic control over a process that face south across the control over a process tast ignored in the control over a process that ignored in the control over a process tast ignored

To most Luxembourgers, Cat-

represents a powerful threat, a constant reminder of the pow-erlessness of their tiny nation compared with its big neigh-

Cattenom has dominated the political life of Luxembourg for political life of Luxembourg for the past eight years. The irony is that building of the French plant started in 1978, just months after Luxembourg had scrapped plans to build its own nuclear power station at Remershen, also on the Moselle. Though Luxembourg imports 95 per cent of its electricity (mostly from Germany), it finally rejected the nuclear option for itself in November 1977 after a vigorous campaign by the

vigorous campaign by the environmental pressure group Mouvement Ecologique, endorsed eventually by the then ruling Socialist party.

The construction of Cattenom

inst eight kilometres from their border was a slap in the face to

Among other things, the conborder was a slap in the face to Linembourgers. When all four of the plant's 1300 kW reactors are complete in 1990 it will be one of the four largest nuclear power stations in the world.

Two-thirds of Linembourg's population, all of the country's major medical facilities and the steel works that form the backbone of its industry will be

steel works that form the cack-bone of its industry will be within a 40 km radius—the area that would suffer the greatest impact in the event of a major accident, according to nuclear

experts.

Luxembourgers believe an accident at Cattenom could effectively destroy their country, and since Chernobyl they are ill-prepared to have such

The trouble is that the waste products of the power station (reactor No. 1 started up on October 23) are not confined to French territory. Liquid radioactive discharges flow down the Moselle to Luxembourg and Saarland, and gaseous emissions blow across their frontiers.

Further, French safety limits on radioactive emissions, which govern Cattenom, are based on "safe" radiation levels of 60 curies per year—five times higher than the 12 curie limit set by Luxembourg and West Germany.

Germany.

A Franco/Luxembourg convention signed in March this year gives Luxembourg some say in the operation of the plant. However, it has had a stormy reception from public and politicians, and is unlikely to be ratified until new issues arising out of the Chernobyl accident have been discussed.

Among other things, the convention sets limits on fluctua-tions in the temperature of the Moselle to protect its water life, and provides for a panel of experts to convene if discharges on any one day exceed 20 per cent of the annual permissible level.

Mouvement Ecologique

Mouvement Ecologique believes this gives insufficient believes this gives insufficient protection against sudden surges; German regulations stipulate that on no single day must emissions from a nuclear power station exceed one hundredth of the annual total.

Chief among the convention's processived wearnesses. perceived weaknesses, however, is its failure to provide an automatic alarm system to

grape vines clothing the hillsides that face south across the
river Moselle.

But dominating this tranquil ment and its people. Far from
seene on the French side of the
sympathising with the Luxmoselle is an ultra-modern nuclear power station, its four giant
cooling towers visible for miles
around.

The roughle is that the wasts

The roughle is that the wasts

M Nicolas Schmidt, head of a
new inter-ministerial government its people. Far from
sympathising with the Luxthe security of our country has
to rely on an independent comsuper-sensitive about their
sovereign right to do what they
want on their own soil.

The roughle is that the wasts

The roughle for reporting acci-

should have access to informa-ton immediately because every minute is vital in organising assistance to people, and poss-Ibly evacuation." Luxembourg's

misgivings were reinforced when, on August 25, a leaking pipe at Cattenom flooded two reactors with 400m litres of water. Notice of the accident was given eight hours later, and full details

hours later, and full details emerged only slowly.
While the convention presupposes that Luxembourg will have to live with Cattenom, efforts to halt construction have not ceased. These have included a direct appeal by the

included a direct appeal by the Luxembourg government to the French government.

According to Mr Théd Faber, president of Mouvement Ecologique, President Mitterrand of France promised during his election campaign to stop construction of Cattenom if he came to power. But he failed to fulfil his pledge, and on June 5, 1981, Luxembourg's anti-Cattenom Committee bought a full page in Le Monde, the French daily newspaper, to publish a letter of protest, which was signed also by the Christian-Socialist party and the Socialists.

Cattenom continued to grow

civil court in Strasbourg, based on the Euratom Treaty of 1957— the only supra-national legislation governing nuclear power

plants in Europe.

The case contends that Cattenom violates the treaty's ALARA principle (As Low As Reasonaby Achievable) on radioactive emissions, and also that four 1300 kW reactors are being constructed when permission was granted originally for only two 1300 kW and two 900 kW

A recent preliminary ruling by the French court said Catte-nom was in violation of Euratom on both counts, but refrained from suspending construction on the grounds that too many financial interests were at

stake.
"It's a scandal that the nuc lear lobby is considered more important than the population of the region and its safety," says Mr Jup Weber, an independent dent member of the Luxem-bourg Chamber of Deputies.

Because of the intense public interest, all Luxembourg's political parties have had to recognise the importance of the Cattenom issue. However, the political front may be less united than it seems superunited than it seems super-fically. Earlier this year there were reports that the partly state-owned electricity com-pany, Cegedal, was planning to buy energy from Cattenom. (It backed down under vigorous protest from the Mouvement Ecologique.)

Further, according to Mr Faber a report commissioned in 1981 by the government from an independent nuclear scientist, Dr Pierre Couvoisier, on securprotest, which only written submissions could be made—submissions could be made—submission—submissions could be made—submissions could be made—submissions—submiss

German state government of Saarland, have a case before a the bid by Luxembourg's domi-nant television company, CTL, for the fifth channel on French television.

Nicolas Schmidt's interministerial committee is engag-ing two new experts to bring the security analysis up to date, and to study international law relating to nuclear power plants in the hope of strengthening Luxembourg's case against Cat-

Though few believe that Luxembourg will succeed in stopping Cattenom entirely, reac-tors three and four are still far enough from completion, Mr Schmidt says, to give the cam-paign something big to fight for while continuing to press for security measures

For Mr Faber, however, the campaign means something more than practical achievements: " There has to be a point at which we stop; not everything that becomes technically possi-ble has to be accepted poli-tically. I think in future there will be a reorientation towards things more humane and environmentally friendly."

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Culture 'clash' for expatriates

A NEWSPAPER recently carried an advertisement for a banker based in Luxembourg. entertainment is limited. A couple of theatres offer local or imported productions in Along with a "competitive sal-ary," the advert also tempted the prospective candidate with "the attraction of a metropoli-tan centre and European capi-

tal, Luxembourg."
The advert may have been Classical music fans fare effective, and it may have slightly better with regular recieffective, and it may have slightly better with regular recieffective, and it may have slightly better with regular recieffective, and two festivals office. But the reaction among the country's expatriates was

mostly raised cyebrows and stifled laughter.

For whatever attractions Luxembourg does have—and it has several—being a lively metropolitan centre is not one of them. New arrivals from Paris or London often suffer a severe case of cultural deprivation in their first few months.

are in English, evening senior British banker com-

French, German or the native Luxembourgeois. But the English-speaking theatregoer has to make do with mostly amateur offerings and the inevitable Gli-bert and Sullivan.

own orchestra and two festivals each year, one in Wiltz and one in Echternach. Pop and jazz, however, are scarce.

An evening out thus tends to be spent in a restaurant or one of the "in" bars with the unlikely names of The White Rose, The George and Dragon or The Cockpit.
Faced with this lack of after-

work pursuits, younger residents are not keen to stay on Apart from a handful of cine-mas, where many of the films longer than they have to. One

plained that his teenage children managed to find an excuse each school holidays to avoid coming to Luxembourg

But other expatriates swear by the place, relishing the high standard of living and the relaxed pace of life, as well as uxembourg's central location in Europe.

Luxembourg is no tax haven, contrary to widespread belief. Basic tax rates are due to be cut by 2 per cent next year to 38 per cent, although European Community employees get a special deal and the government is looking at ways of tempting senior banking experts to com to Luxembourg by offering tax

But you bear few complaints since high salaries more than make up for the taxes in most cases and food, dripk, cars and houses are relatively cheap.

Luxembourg is the richest

Lixembourg is the richest

few European capitals where a 15-minute drive from the office

country in the EEC, measured in sees you out of the city and in terms of earnings, with an aver-age income of about £11,500 a fields. Another half-hour and year and much of this is due to high salaries for foreign residents. In contrast, Britain boasts an average income per head of just over £9,000.

Schools for expatriates are good and health care is excellent. In Luxembourg, going to the doctor is like buying a car. You choose your specialist out of the phone book and if you don't like the treatment, you change to someone else.

Rents in Luxembourg city itself can be high. But many expatriates choose to live just outside town, where a three or four-bedroomed house with garden can be had for the price of a small flat in London.

Many people also enjoy the fine countryside. There can be few European capitals where a

you can be in Luxembourg's "Little Switzerland," an area of real beauty with wooded hillsides and rocky outcrops just near the German border.

The change from a mainly agricultural economy to a banking centre of regional if not international importance has been abrupt and has meant a large influx of money into a tiny

country.

Most of this goes on coaspicuous consumption—new Mer-cedes cars, abundant jewellery and fur coats are much in evi-dence even on trips to the supermarket, and the centre of Luxembourg boasts an impressive collection of expensive shops offering an array of designer fashions, gold watches and

But the sudden wealth has not destroyed the small town atmosphere of most of the country. shops close religiously between noon and 2 pm and business remains a civilised affair, with everything stopping for a long lunch.

The small town feel applies to the bureaucracy, too. Like most countries in Europe, setting up home in Luxembourg involves a bewildering number of forms to fill in to register with the authorities. But unlike other countries, you can usually get to talk to the person who is actually dealing with your

The same applies for the mundane problems of everyday life.
Long-term residents often
regale the newcomer with
apochryphal stories of calling up a minister to complain about a pothole in front of their home. While not all of these stories are true, the phone book does

Strollers in the Grand Rue paved shopping precinct.

list the numbers of government ministers' offices and a quick call to the head of, say, the Post The Luxembourg solution is Office, can produce startlingly quick results.

Luxembourg is also surprisingly free of antagonism to foreigners, even though about 25 per cent of the country's population and a much higher proportion of the working population are not Luxembour-

With more than half of the places at kindergarten and primary school being taken up by foreign children, some backlash might be expected. But guage, a Moselle-Frankish Luxembourgers, who have dialect which owes much to Gerperhaps been hardened by 22 man, is spoken everywhere and invasions in the coutry's history, although almost everybody also

one of separate development rather than ntegration. The country is proud of its motto "Mir wolle bleiwe wat mir sin" (We want to stay what we are) and proud of its survival through two world wars which saw German troops march across the country.

Different nationalities tend to stick together and an invitation to a Luxembourger's home is a rare event for the expatriate. The native Luxembourg lan-

guage, a Moselie-Frankish dialect which owes much to Ger-

speaks French and German, a foreigner who takes the trouble to learn the language invariably receives a much warmer wel-come and often gets better service in the shops.

Finally, the one attraction that almost all foreigners cite about Luxembourg is that when the quiet life gets too much, it is easy to get away.

Situated right in the heart of. Europe, you can be in France or Germany almost before the car is in top gear. Paris or Brussels are only a few hours away and London can be reached confortably in a day's driving, or in just over an hour by plane.

Special Correspondent

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Quality that is little known

THAT NOT many people know Luxembourg wines is due mainly to the fact that Luxbouquet embourgers drink almost as much wine as they produce and only a comparatively small amount, some 7m litres, is

But the white wines produced on the slopes of the Moselle on Luxembourg's border with Germany are rightly renowned by those who know them.

The country's wines are dry and refreshing and go well with fish or can be drunk on their own without the day-after headache that heavier wines cause. There are seven main

types, all white: Elbling, until recently the most common, is a dry, but sometimes tart white wine drunk as an everyday table

Rivaner, which has now overtaken Elbling as the most comcross between Riesling and

quality wine with a slightly

spicy bouquet.

In addition, there is a small wines, "Premier cru" for high amount of Pinot Neir, a light, rose wine, and several excellent sparkling wines which at their country's wines.

best can rival some of the are originated. Wine drinkers argue

tic fresh and fruity taste. Although 1986 is likely to profull-bodied. duce abundant amounts, the quality is unlikely to be as high fruity wine, is ideal as an aper-Pinot blanc, a white burgundy, as in 1981 or 1983, both very is fresh, dry and fruity. An ideal wine for fish or seafood. good years, or last year, which is already being described as an

excellent vintage.
Luxembourg has strict con-Pinot Gris or Rülander, higher in alcohol than most of the other trols over the quality of its wine. The Marque Nationale system wines, is smooth and full of flavour. It is often served with roast meats instead of a red. of testing wines was first set up Riesling the aristocrat of Lux-embourg's wines, is fine, dry and fragrant and goes well with most dishes or on its own. in 1935, and most bottles now carry the distinctive oval label on the neck which is a guaran-

tee of quality. -The semi-state wine office also awards three higher men-Traminer, a mild wine with a high alcohol content, is another tions for wines of higher quality: "Vin classe" for selected

Wines also carry the name of

Sylvaner grapes. It is a mild, dry normally drunk young, while endlessly about their preferred wine with a distinctive flowery they still have their characteris- spot, but Wormeldange is spot, but Wormeldange is undoubtedly the country's Riesling capital.
Undoubtedly the best way to

discover your favourite is to fol-low the "wine road" from Was-serbillig to Schengen, on the border with France and Ger-many. But if time is short, here are a few suggestions: 1983 Ries-ling - Wormeldange Köppchen Grand Premier Cru; 1983 Pinot Blanc Markusberg Grand Pre-mier Cru; 1983 Auxerrols Wor-meldange Pietert Grand Pre-mier Cru; 1985 Riesling Fels-

Gewürztraminer Markusberg. If you are not a wine drinker, do not despair. Luxembourg boasts a beer industry which traces its history back to the Middle Ages. Today five breweries produce enough to satisfy the Luxembourger's thirst for an average of more

Special Correspondent

Where to stay and where to eat

is reflected in the number of cars on the roads—officially estimated at 184,000 for a population of 360,000. Traffic, especially in Luxembourg City,

can be beavy. Times to avoid are between 7.30 and 9 am and 4.30 to 6 pm anyone trying to catch a train or a flight at these hours should allow up to an extra quarter of an hour to get to the station or the airport.

Taxis are numerous, though it

is impossible to flag one down on the street. Regular taxi stands can be found at the station or next to the main post office in the Avenue Monterey. The main firms are City-Tele-Taxis on 48 00 58 or Taxis-Colus on 48 22 23.

A taxi from the airport to the city centre costs about LFr 500 and takes about 15 minutes. A regular bus service runs between the airport and the sta-tion—closer to the night clubs than the banks—and costs LFT

Major hotels run a regular minibus service from the airport, free for hotel guests though a small charge is made for non-residents. Main botels in Luxembourg

Le Reyal, 12 Boulevard Royal (Tel 41616, Telex 2979). A new five star hotel, the only one in the centre. Sauna and small About 10 minutes outside town the town for a meal.



swimming pool Good restaurant and buffet breakfast, cocktail bar and night club. Cravat. 29 Boulevard
Roosevelt (Tel 21975, Telex
2846). An older, family run hotel
with four stars and old-world
charm. Excellent views and reputable restaurant and wine cellar. Close to all the banks.
Near Luxembours city.

Near Luxembourg city: Intercontinental, Rue Jean Engling (Tel 43 78 1, Telex 3754). Five stars. Situated on a hill outside town, with excellent views. About 15 to 20 minutes

by car. Surrounded by woods, LUXEMBOURG CITY: with own swimming pool.

Aerogolf Sheraton, Route de
Treves (Tel 34571, Telex 2662). A
modern, four-star hotel in its
own grounds next to the airport
undoubtedly good and service buses. Own jogging path and

swimming pool. Heliday Inn., Rue de Fort, Centre Europpen (Tel 43 77 61, Telex 2751). One of the chain. Four stars and directly opposite the European Parliament and the European Court of Justice.

Country hotels:
Simmer, 115 Route de Moselle,
Ehnen (Tel 76030). Delightful
hotel on banks of the Moselle, in the heart of Luxembourg's vineyards. Favoured by diplomats and Luxembourgers alike.

The restaurant is rightly embourg city.

Restaurants

views. About 15 to 20 minutes from town or the European Parliament. Health club with swimming pool. Good lent place to eat and drink. But the city centre restaurants cater the city centre restaurants cater. Nevotel-Alvisse Parc Hotel, for the visiting businessmen, 120 Route d'Echternach (Tel 43 and are priced accordingly, It is

and, as the name suggests, close to the golf course. About 15 minutes from town by car, but the hotel runs regular miniUnden (Tel 47 22 59). No Michelius and Service attentive, but pricy. Booking essential.

Bouzonviller, 138 Rue Albert Unden (Tel 47 22 59). No Michelius and Service attentive, but pricy. Booking essential. lin stars, and unlikely to have

any as the owner has cut relahe consodered unfair grading. But the French couple who run the restaurant produce very good nouvelle cuisine in a relaxed atmosphere with a lovely view. Booking recommended.

OUTSIDE TOWN:

Hiertz, 1 Rue Clairefontaine, Diekirch (Tel 803562). Another two Michelin stars. "Mother Helen" turned the Hiertz into the centre of Luxembourg gasrenowned, with excellent fish and a good wine cellar which has won it a Michelin star. About an hour's drive from Lux-embourg city. Traditional French cooking of the finest, and there are always rooms in the hotel Booking recommended. About 50 minutes from Luvenbourgeits recommended. About auminutes from Luxembourg eity.

La Bergerie, at Geyersdorf (Tel 79464). Two Michelin stars. About five kilometres before Echternach, fine nouvelle cuisine in an old farm setting, deen in the forcet Bashing.

deep in the forest Booking essential About an hour from

Luxembourg centre.

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